

**2019 PRELIMINARY GENERAL FUND BUDGET/CAPITAL PROJECTS BUDGET  
THE BOARD OF PUBLIC EDUCATION  
OF THE SCHOOL DISTRICT OF PITTSBURGH  
ALLEGHENY COUNTY  
PITTSBURGH, PENNSYLVANIA**  
[www.pps.k12.pa.us](http://www.pps.k12.pa.us)



  
**Expect great things.**  
STRATEGIC PLAN  
2017-2022

**January 1, 2019 – December 31, 2019**

**#WeArePPS**



**NOVEMBER 2018**

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## **EXECUTIVE SUMMARY**

## **EXECUTIVE SUMMARY**

### **School District of Pittsburgh 2019 Preliminary General Fund Budget**

**[@pqhschools.org](http://pqhschools.org)**

  
**Expect great things.**

#### **Superintendent & District Information**

The District is organized and maintains its existence under and by virtue of the Act of March 10, 1949, P.L. 30, known as the Public School Code of 1949, as amended (the “School Code”). The District, the second largest school system in the Commonwealth of Pennsylvania, is an independent governmental unit with its own taxing powers and operations, providing a full range of educational services to students in grades pre-kindergarten (“Pre-K”) through 12 who reside in the City of Pittsburgh or Borough of Mt. Oliver. The 2010 census population of the two municipalities served totaled 309,359 covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November 1911, as a result of an educational reform movement that combined the former ward schools into one system with standardized educational and business policies. Initially, the District was governed by an appointed School Board (the “Board”) of 15 members, but since 1976 has been governed by a 9 member Board elected by the District, each of which are of substantially equal populations. Board members are elected to 4 year terms. Four Board members elected in 2015 have terms of office expiring in December 2019. The remaining five Board members elected in 2017 have terms of office expiring in December 2021. Board members serve without pay. As the policy-making body for the District, the Board is charged with providing the best educational programs the community can support in accordance with the School Code. Board adopted policies governing financial operations include accident and illness prevention program (risk management), and debt, fund balance and investments (cash management). The Superintendent of Schools is primarily responsible for implementing Board policy and generally overseeing all District employees.

The District has 55 schools. The average age of the district’s buildings is 75 years. The District offers programs for general education, special education, vocational education and early childhood education. Cost per pupil based on the 2016/2017 Annual Financial Report (AFR) Expenditure per ADM filed with the Pennsylvania Department of Education is \$22,282.08.

In addition, as of November 2018, 4,451 students attend 38 charter schools, including 10 approved by the District, 17 approved by other districts or the State, and 11 cyber schools approved by the State. In Pennsylvania, charter schools are funded by payments from the school district of residence.

The total number of positions have fluctuated over the years increasing & decreasing based on the work being done in the District. Annual 2014 figures show an increase of 324 employees to the 2019 figures. Information and graphs regarding this position information is in the appendix of this document.



# Expect great things.

STRATEGIC PLAN  
2017-2022

## Dr. Hamlet - District's - 2017-2022 Strategic Plan: Expect Great Things – Release of the State of the District

In the Superintendent's second school year, he launched the District's 2017-2022 Strategic Plan: Expect Great Things, accessible at [www.ppsstrategicplan.org](http://www.ppsstrategicplan.org). The goal of the plan is to graduate student who are in *college, career and life-ready*. In September 2018, the Superintendent released the 2018 State of the District report. The Superintendent continues to seek the communities input, ideas, challenges, and what is expected from the District for the future. A copy of the full report is in the appendix of this book.

**STATE of the DISTRICT**  
2018

*All of us—Board, Administration, Principals, Teachers, School Staff, and Students—are on a path to transform Pittsburgh Public Schools and make significant change in our schools together.*

*Our 2017–2022 Strategic Plan: Expect Great Things provides a detailed roadmap ensuring a clear path forward to reaching our desired outcomes for students supported within our four strategic themes.*

**STRATEGIC PLAN LONG-TERM OUTCOMES**

- Increase proficiency in literacy for all students
- Ensure all students are equipped with skills to succeed in college, career and life
- Increase proficiency in math for all students
- Eliminate racial disparity in achievement levels of African-American students

**STRATEGIC THEME #1**  
Create a positive and supportive school culture.

**STRATEGIC THEME #2**  
Develop and implement a rigorous, aligned instructional system.

**STRATEGIC THEME #3**  
Create a positive and supportive school culture.

**STRATEGIC THEME #4**  
Foster a culture of high performance for all employees.

1



**Dr. Hamlet - District's - 2017-2022 Strategic Plan: Expect Great Things – Release of the State of the District**

**Community Engagements**

In keeping with the on-going efforts of the Strategic Plan, the District held “State of the District on the Road” events to continue its outreach to the community. Community Sessions were held October 10<sup>th</sup>, 11<sup>th</sup>, 12<sup>th</sup>, 16<sup>th</sup> and 23<sup>rd</sup> (See chart listed below). Also listed below are the 5 Focus Areas.

| DATE             | TIME            | LOCATION                                                                |
|------------------|-----------------|-------------------------------------------------------------------------|
| October 10, 2018 | 6:00 -8:00 PM   | Children’s Museum Café<br>10 Children’s Way, Allegheny Square, 15212    |
| October 11, 2018 | 6:00-8:00 PM    | Center of Life<br>161 Hazelwood Avenue, 15207                           |
| October 12, 2018 | 9:30 – 11:30 AM | Greenway Professional Development Center<br>1400 Crucible Street, 15205 |
| October 16, 2018 | 4:00 – 6:00 PM  | Pittsburgh Westinghouse<br>1101 N. Murtland Street, 15208               |
| October 23, 2018 | 9:30 – 11:30 AM | Chatham University, Mellon Center<br>Woodland Road, 15232               |

**FIVE FOCUS AREAS:**

- Early Childhood Education
- Gifted Education
- Aligned Instructional Systems
- New Teacher Induction
- Job-Embedded Professional Development

## **2018-2019 Appointed Board Members and Current Board Members**

Listed below are the number of Districts, the School Directors and the School assignments.

|                                          |                                                                                                                                                                                                                                                                                            |
|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b><u>District 1</u></b> .....S. Wilson  | Pittsburgh Crescent Early Childhood Center, Pittsburgh Faison K-5, Pittsburgh Liberty K-5, Pittsburgh Lincoln PreK-5, Pittsburgh Montessori PreK-8, Pittsburgh Sterrett 6-8, Pittsburgh Obama 6-12, Pittsburgh Westinghouse Academy 6-12, Pittsburgh Student Achievement Center.           |
| <b><u>District 2</u></b> .....R. Holley  | Pittsburgh Spring Garden Early Childhood Center, Pittsburgh Arsenal PreK-5, Pittsburgh Dilworth PreK-5, Pittsburgh Fulton PreK-5, Pittsburgh Spring Hill K-5, Pittsburgh Sunnyside PreK-8, Pittsburgh Wooslair K-5, Pittsburgh Arsenal 6-8, Pittsburgh Schiller 6-8.                       |
| <b><u>District 3</u></b> .....S. Udin    | Pittsburgh Miller PreK-5, Pittsburgh Weil PreK-5, Pittsburgh Milliones 6-12, Pittsburgh Science & Technology 6-12.                                                                                                                                                                         |
| <b><u>District 4</u></b> .....L. Wrenn   | Pittsburgh Colfax K-8, Pittsburgh Linden K-5, Pittsburgh Allderdice High School.                                                                                                                                                                                                           |
| <b><u>District 5</u></b> .....T. Kennedy | Pittsburgh Greenfield PreK-8, Pittsburgh Mifflin PreK-8, Pittsburgh Minadeo PreK-5.                                                                                                                                                                                                        |
| <b><u>District 6</u></b> .....M. Kaleida | Pittsburgh Banksville K-5, Pittsburgh Beechwood PreK-5, Pittsburgh Brookline PreK-8, Pittsburgh Carmalt PreK-8, Pittsburgh West Liberty K-5, Pittsburgh Whittier K-5, Pittsburgh South Brook 6-8, Pittsburgh South Hills 6-8, Pittsburgh Brashear High School, Pittsburgh Pioneer.         |
| <b><u>District 7</u></b> .....C. Falls   | Pittsburgh Arlington PreK-8, Pittsburgh Concord PreK-5, Pittsburgh Phillips K-5, Pittsburgh Roosevelt PreK-5, Pittsburgh Carrick High School, Pittsburgh South Annex, Pittsburgh Online Academy.                                                                                           |
| <b><u>District 8</u></b> .....K. Carter  | Children’s Museum Early Childhood Classrooms, Pittsburgh Allegheny K-5, Pittsburgh Grandview K-5, Pittsburgh King PreK-8, Pittsburgh Manchester PreK-8, Pittsburgh Allegheny 6-8, Pittsburgh CAPA 6-12, Pittsburgh Conroy, Pittsburgh Oliver Citywide Academy, Pittsburgh Clayton Academy. |
| <b><u>District 9</u></b> .....V. Edwards | Pittsburgh Chartiers Early Childhood Center, Pittsburgh Langley K-8, Pittsburgh Morrow PreK-8, Pittsburgh Westwood K-5, Pittsburgh Classical 6-8, Pittsburgh Perry High School, Pittsburgh Gifted Center.                                                                                  |

## **Pittsburgh Public Schools Comprehensive Plan**

The District's Comprehensive Plan which runs from July 2015 through June 2018, can be found at [www.pps.k12.pa.us](http://www.pps.k12.pa.us). A new plan will need to be submitted by the end of March 2019.

### **District Mission**

The Pittsburgh Public Schools will be one of America's premier school districts, student-focused, well-managed, and innovative. We will hold ourselves accountable for preparing all children to achieve academic excellence and strength of character, so that they have the opportunity to succeed in all aspects of life.

### **District Vision**

All students will graduate high school, college, career, and life-ready prepared to complete a two- or four-year college degree or workforce certification.

### **District Beliefs**

- All children will learn at high levels.
- Teachers have a profound impact on student development, and should have ample training, support and resources.
- Education begins with a safe and healthy learning environment.
- Families are an essential part of the educational process.
- A commitment from the entire community is necessary to build a culture that encourages student achievement.
- Improvement in education is guided by consistent and effective leadership.
- Central office exists to serve students and schools.

## Students/Parents/Information

# #WeArePPS

## BACK TO SCHOOL EVENT

Pittsburgh Public Schools teamed up the Official Pirates Play Zone, WAMO100 and other vendors to host its Annual Back to School Event, #WeArePPS. Donations for school supplies were collected for this event. This event is designed to equip under-served students with the resources necessary to achieve a healthy start to the 2018-2019 school year and to get parents excited about school involvement. The #WeArePPS event took place at Pittsburgh Faison on August 20, 2018). Parents also receive back to school packets which included a 12-month calendar, a parent engagement guide, the Code of Student Conducts for Grades K-5 and 6-12, and letters to parents and staff. In addition, many schools also had individual back to schools' events.



Pittsburgh Public Schools is teaming up with our partners to make sure students are ready for school. Please join us as we kick off the school year with free school supplies, immunizations, haircuts, manicures and light refreshments. Come down and show your PPS pride! Supplies are limited. For more information, please call the Parent Hotline at 412-529-HELP (4357).

**Monday, August 20, 2018**  
**1-5PM at Pittsburgh Faison**  
(7430 Tioga Street, Pittsburgh, PA 15208)

Join us at the  
**Official Pirates Play Zone!**

**Pittsburgh Public Schools**  
Expect great things.

**WAMO 100.1 FM**  
Pittsburgh's #1 Hit Music Station

**INTERNET ESSENTIALS**  
New Concept

**WILL ALLEN**  
FOUNDER

**P**

**MOOREHEAD**

**The PPS Service Center**  
Pittsburgh Public Schools

**FamilyLink**

**PITTSBURGH**

**Riverside Credit Union**

The Pittsburgh Public Schools does not discriminate on the basis of race, color, religion, gender, sex, sexual orientation, marital status, or employment and provides equal access to the Boy Scouts and other designated youth groups. If you are a Title IX Coordinator or the Title IX Coordinator at any of the following schools, Pittsburgh Public Schools, 412-529-HELP (4357).





### **Program**

#### **Making Attendance a Priority – Be There!**

“Be There” means to be at school. Showing up for school has a huge impact on your child’s academic success starting in kindergarten and continuing through high school. It’s also a key part of earning the Pittsburgh Promise® – students must attend 90% of school days from 9-12 grades in order to receive the Pittsburgh Promise scholarship.



The District continues to promote student leadership and to talk about the great work that Pittsburgh Public Schools are doing. Students continue their partnership, with WAMO 100 to create Project Positive. Each month the station features a student(s) who is doing something positive in their school or community. In its third year, this program continues to highlight some of the outstanding works that PPS students have achieved. Continue to tune in to learn more about our PPS students. If you are aware of a student who would make a good feature for Project Positive please email the student’s name, contact information and what they are doing positive to Ebony Pugh at [epugh1@pghboe.net](mailto:epugh1@pghboe.net) or Mercedes Williams at [mhowze1@pghboe.net](mailto:mhowze1@pghboe.net).

#### **Student Feedback through Panorama Education**

An online survey was provided to students during October 15 – 30, 2018 for grades 3-8 who attend a comprehensive K-5, K-8 or 6-8 school within the Pittsburgh Public Schools. The surveys were taken in school assisted by teachers and staff. The survey is designed to have students provide information about their social-emotional competencies and how they are supported in their school environments. This will assist the District with valuable feedback on how to best support the student for the best learning experiences possible. This survey will be given again in the Spring of 2019 to track progress and let students know what they say is important, is supported and implemented within the District education guidelines. The surveys were completed online at <https://www.panoramaed.com>. Parents had the option to opt-out if they did not want their student to participate. Questions can be directed to your child’s school.



### **Student Advisory Council – Updates/Youth Participatory Budget Council (YPBC)**

The Superintendent Student Advisory Council's attended the Washoe County School District's 4<sup>th</sup> Annual "Strength in Voices" conference. Professional development sessions were held by Washoe County students and District staff who encourage and implement student voice efforts across their District. PPS students and staff learned about multiple topics including Equity, stress management, college readiness, strengths and personality identification, and Student Voices in regards to national events and in the classroom.

The Superintendent Student Advisory Council's also held a "Student Advisory Council End of the Year Celebration" in June 2018 at the District's Administration Building. The event welcomed new council members, said good-bye to graduating Seniors and celebrated the work implemented during the 2017/2018 school year.

The Pittsburgh Public Schools and the City of Pittsburgh have partnered to form the Youth Participatory Budget Council. They are seeking about 20 student representatives across 9 Districts creating another way to bring students' voices to the table on issues continuing the work already started with the Student Advisory Council. As part of the YPBC, students will learn about the government work and serve as liaison to their community and city council, work on an advocacy project for a City Council Sponsor and meet twice a month for open discussions about their ideas.

In August 2018, the Student Advisory Council and YPBC came together to attend the 2018/2019 PPS Summer Leadership Camp. Students learned about the mission and vision of student voices, developed relationship with other students and District leaders, attended workshops sessions on District operations, and how decisions are made in City Council.

For information about the Student Advisory Council or the newly formed YPBC please access <https://www.pghschools.org/YPBC> or call (412) 529-3560.

### **Student Roundtable Chat**

Beginning in September 2018, two District Office created a new video-series called "Student Roundtable Chat". The new series will feature discussions with students on diverse topics impacting their lives and well as their schools and communities. Hosted by the Project Manager of Student Voice, this is another step in letting students' voices be heard. This series can be seen at <https://vimeo.com/271670017>.

### **THRIVE Update**

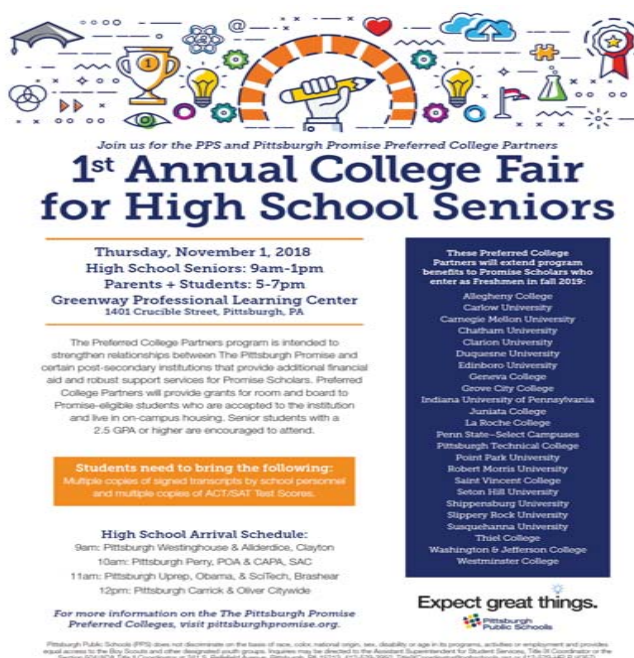
Thrive (Togetherness, Hard Work, Respect, Voices, Empowerment) of Southwestern PA announced there are 14 projects supported by the SWPA LGBTQIA Inclusive Schools Grant with a goal towards equity in their communities and collaboration between regional organization. Pittsburgh Brashear and Pittsburgh Perry will be 2 schools with funded projects. THRIVE of Southwestern PA will dissolve as an organization at the end of 2018. And while THRIVE may be sun-setting the work will continue.

## The Pittsburgh Promise® – Updates - First College Fair

The Pittsburgh Promise® is a community commitment to help students and families of the Pittsburgh Public Schools plan, prepare and pay for education beyond high school. Students can receive \$30,000 which amount to \$7,500 per year. Scholarships must be used within 4 years immediately after graduation from high school and there is no longer a minimum guaranteed scholarship of \$1,000.

In May 2018, PNC Bank announced a \$2.5 million dollar gift at the District's Promise Signing Day. This addition makes the Pittsburgh Promise new Scholarship Fund over \$200 million dollars. In addition, the Pittsburgh Promise Foundation introduced a new magazine called "The Promise Magazine" which focuses as a resource for students and is fully paid for by Promise eligible post-secondary schools by advertisements.

The Pittsburgh Public Schools and The Pittsburgh Promise held its 1<sup>st</sup> Annual College Fair on November 1, 2018. This Fair was held at the Greenway Professional Learning Center and had representation from numerous Colleges and Universities. Students were asked to bring copies of their signed transcripts and copies of their ACT/SAT Test Scores. The Colleges and Universities at the Fair are considered Preferred College Partners and students are asked to consider one of these Colleges are their next step in their road to higher education.



Join us for the PPS and Pittsburgh Promise Preferred College Partners

## 1<sup>st</sup> Annual College Fair for High School Seniors

**Thursday, November 1, 2018**  
**High School Seniors: 9am-1pm**  
**Parents + Students: 5-7pm**  
**Greenway Professional Learning Center**  
 1401 Crucible Street, Pittsburgh, PA

The Preferred College Partners program is intended to strengthen relationships between The Pittsburgh Promise and certain post-secondary institutions that provide additional financial aid and robust support services for Promise Scholars. Preferred College Partners will provide grants for room and board to Promise-eligible students who are accepted to the institution and live in on-campus housing. Senior students with a 2.5 GPA or higher are encouraged to attend.

**Students need to bring the following:**  
 Multiple copies of signed transcripts by school personnel and multiple copies of ACT/SAT Test Scores.

**High School Arrival Schedule:**  
 9am: Pittsburgh Westinghouse & Alderdice, Clayton  
 10am: Pittsburgh Perry, POA & CAPA, SAC  
 11am: Pittsburgh Uprep, Obama, & Schleich, Brashear  
 12pm: Pittsburgh Carrick & Oliver Citywide

For more information on the The Pittsburgh Promise Preferred Colleges, visit [pittsburghpromise.org](http://pittsburghpromise.org).

**These Preferred College Partners will extend program benefits to Promise Scholars who enter as Freshmen in fall 2019:**

- Allegheny College
- Carlow University
- Carnegie Mellon University
- Chatham University
- Clarion University
- Duquesne University
- Edinboro University
- Geneva College
- Grove City College
- Indiana University of Pennsylvania
- Juniata College
- La Roche College
- Penn State-Select Campuses
- Pittsburgh Technical College
- Point Park University
- Robert Morris University
- Salus Vincent College
- Seton Hill University
- Shippensburg University
- Slippery Rock University
- Susquehanna University
- Thiel College
- Washington & Jefferson College
- Westminster College

**Expect great things.**  
 Pittsburgh Public Schools

Pittsburgh Public Schools (PPS) does not discriminate on the basis of race, color, national origin, sex, disability or age in its programs, activities or employment and provides equal access to the Boy Scouts and other designated youth groups. Inquiries may be directed to the Assistant Superintendent for Student Services, Title IX Coordinator or the Section 504/ADA Title IX Coordinator at 341 S. Bellefield Avenue, Pittsburgh, PA 15213, 412-329-3893. TitleIXCoordinator@pittsburghschools.org or 412-329-HELP (4357).

## **Promise-Readiness Corps (PRC) Cohorts & Career Ladders Teams**

The Promise-Ready Corps (PRC) focus is on ensuring each 9<sup>th</sup> and 10<sup>th</sup> grade students begins the 11<sup>th</sup> grade on track to graduate and Promise-Ready. Each student needs to master academic content, explore dreams and ambitions, and develop behaviors and habits that prepare them for postsecondary success.

The winners of the Promise Readiness Cohorts awards for 2015-17 are Allderdice -11 Teams, Brashear- 6 Teams, and Carrick -1 Team and Westinghouse Academy – 1 Team. The award uses value-added measures to determine a team's contribution to student progress over a two-year looping cycle and is available to teams delivering better than expected results in student academic achievement, attendance and course credits earned.



## **We Promise Summits /Creation of the Promise of Sisterhood**

The “We Promise” summits continue to encourage and inspire in-school mentorship for African-American men. It started for juniors and seniors and has expanded to include freshmen and sophomores.

### **Promise of Sisterhood**

To address the needs of African American ladies, the Equity Office has begun piloting the *Promise of Sisterhood* program in three schools.

### **Magnet Programs - 2019/2020**

Registration for Magnet applications opened October 1, 2018 and ends November 30, 2018. General Magnet Result letters will be mailed in January 2019. CAPA's Audition workshops dates are November 3, 10, & 17, 2018. The Magnet Fair was held in September 2018 at Pittsburgh Sci-Tech. If you have additional questions, please contact the Magnet office at (412) 529-3991 or by e-mail at [magnetoffice@pghboe.net](mailto:magnetoffice@pghboe.net). Families are also being encouraged to apply online using your Home Access Center (HAC) account or visiting the website at <https://www.pghschools.org/Page/487>. Lottery notifications will be mail February 1, 2019. Waiting lists expire for the 2019/20120 school year in September 15, 2019.

## Magnet Programs - 2019/2020 cont'd.

The magnet application period for the 2019-2020 school year opened on October 1, 2018.

- Applications for the magnet lottery are due by 5 pm Friday, November 30, 2018.
- CAPA Auditions will be held November 30, 2018 at 5:00 p.m.

**Magnet schools.** Follow your own path.



## **Magnet Programs - 2019/2020 cont'd.**

### **Pittsburgh Public Schools Magnet Programs**

*Listed below are a list of schools and some of the Magnet Programs being offered at each school. You can also go to the school's website for more information.*

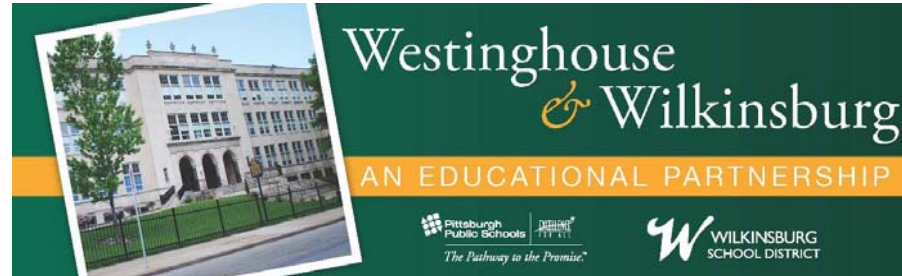
- Allderdice High School, Pre-Engineering
- Allegheny K-5, Traditional Academy
- Allegheny 6-8, Traditional Academy
- Brashear High School, Teaching Academy
- CAPA 6-12, Creative and Performing Arts
- Carmalt PreK-8, Science & Technology
- Classical 6-8, Classical Academy
- Dilworth PreK-5, Traditional Academy
- Fulton PreK-5, French Emphasis
- Liberty K-5, Spanish Emphasis
- Linden K-5, Mandarin Emphasis
- Milliones University Prep, University Focus
- Montessori PreK-5, Montessori Method
- Obama Academy of International Studies, International Baccalaureate
- Perry High School, Junior Reserve Officer Training Corps (JROTC) & STEAM
- Phillips K-5, Spanish Emphasis
- Schiller 6-8, STEAM (Science, Technology, Engineering, Arts and Mathematics)
- Science & Technology Academy (SciTech), Science & Technology
- Sterrett 6-8, Classical Academy
- Woolslair PreK-5, STEAM (Science, Technology, Engineering, Arts and Mathematics)

### **English as a Second Language (ESL)**

The School District of Pittsburgh is an educational, safe place for all walks of life. Students from various countries and nationalities attend here. Sometimes this can be a scary thought, speaking a language you believe no one but your family understands. The School District of Pittsburgh does understand and that is why they have expanded the English as a Second Language (ESL) office. This office welcomes students from various nationalities and the ESL staff has interpreters to assist with languages as they teach the students English. In addition, more ESL teachers have been hired to assist with the changing environment.

### **Wilkinsburg Students 2018/2019– 3<sup>rd</sup> Year**

Starting with the 2016/2017 school year, Pittsburgh Public Schools welcomed Wilkinsburg students grades 7<sup>th</sup> through 12<sup>th</sup> to attend Pittsburgh Westinghouse Academy 6-12 based on an agreement with the Wilkinsburg School District and the Pittsburgh Public Schools to provide education as a world class School District. In Spring 2018, the transition of Turner and Kelly Elementary Schools in Wilkinsburg began with a flow of activities. Beginning with a panel of former Wilkinsburg students who visited Pittsburgh Westinghouse and Wilkinsburg Middle to answer questions and share information about their overall experience at Pittsburgh Westinghouse. There was also a parent transition night and a joint-team building field day held in May 2018.



### **Pittsburgh Online Academy (POA) Information**

The Pittsburgh Online Academy is in its 7th school year and currently serving students grades 4-12. As of September 2018, the enrollment for POA is 130 students. Students enrolled in the program qualify for college scholarship funds from the Pittsburgh Promise.

For more information about the school please visit [www.pps.k12.pa.us/onlineacademy](http://www.pps.k12.pa.us/onlineacademy). Review some of the FAQ's for answers and for additional questions, feel free to contact the School Administrator, Dr. Shemeca Crenshaw at (412) 529-3510 or [screshaw1@pghboe.net](mailto:screshaw1@pghboe.net).



### **Instrumental Music & Arts in PPS**

In order for students to become more interested in music and the arts, PPS teachers were asked to distribute flyers and the Arts Departments had Robo calls to parents. In addition, during the District's All-City Saturday rehearsals additional flyers were distributed and e-mails were sent out to last year's registrants.



### **Career & Technical Education (CTE) Updates - Available Programs and Access**

Listed below are the 15 CTE Programs available in the Pittsburgh Public Schools:

1. Automotive Body Repair
2. Automotive Technology
3. Carpentry
4. Cosmetology
5. Culinary Arts
6. Finance Technology
7. Engineering Technology
8. Entertainment Technology
9. Information Technology
10. Machine Operations
11. Multimedia Prod. & Coding
12. Health Careers Technology
13. Emergency Response Technology
14. Business Administration Sports & Entertainment
15. RHVAC (Refrigeration, Heating, Ventilation, Air Conditioning)

### **Career, Technical Education (CTE) & Pittsburgh Trade Council – Partnership/Commencement Ceremony**

In March, the PPS CTE Division met with the Pittsburgh Trades Council to open up discussion about the availability of Trade workers for the various CTE programs based on the Project Labor Agreement (PLA). CTE wants to develop a partnership in which the Pittsburgh Trades Council will support existing programs and students with union tours, union test preparations, the possibility securing union slots for PPS students and special build-out projects. This will allow the students to have more hands-on experience in the trades and know more about union agreements. This will also insure that Capital Projects for the District will be performed by union laborers.

The CTE Departments held its 1<sup>st</sup> Commencement Celebration for CTE students which included a reception, sit-down dinner and awards ceremony honoring CTE student graduates, Teachers supports and industry partners. The awards ceremony recognized students for their accomplishments including earning workforce certifications.

## **Parental Access -Home Access Center (HAC)**

The Home Access Center (HAC) is still the best source for parents/guardians and secondary students to view student information. Access will be for assignments, grades, scheduling and communication. Parents/guardians can also access various information including test scores, attendance, & discipline records. Parent will also be able to communicate with the school and teachers via an e-mail link. HAC can be accessed at this link: <http://www.pps.k12.pa.us/cms/lib07/PA01000449/Centricity/Domain/51/HomeAccessCentereSchoolPLUSSunGardK12.pdf>. In addition, parents are now able to access all of their back to school forms online. Parents can access: <http://www.registration.discoverpps.org>.



## **2018 Parent Survey**

For the twelfth year in a row, the parent survey, now coordinated by the Data, Research, Evaluation & Assessment (DREA) office, mailed a survey to the parents or guardians of all Pittsburgh Public Schools (PPS) students to determine awareness and opinions of the District's efforts to achieve *Excellence for All*. The 2018 parent survey was available for participation through June 8<sup>th</sup>, 2018. Additional information can be obtained at [www.PPSParentsurvey.com](http://www.PPSParentsurvey.com).



## **Expanding Community Schools**

The Community Schools Mission is to use District Schools as hubs, partners, agencies and community resources to promote student achievement, positive conditions for learning and the well-being of families and communities.





The process is to focus on Academics, Enrichment Health and Social Supports, Youth and Community Development and Family Engagement based on each school's community needs. A Community Schools Board policy was created (7/27/16) to continue the process.

There are 5 schools identified as Community Schools in May 2017 for the 2017/2018 school year and additional schools to follow. The 5 additional schools are Pittsburgh - Westinghouse, Faison, Lincoln, Arsenal 6-8 and Langley K-8. The application required schools to provide data on absenteeism, suspensions, students with disabilities, percentage of students who are ESL (English as a Second Language) and key partners who provide the schools with services. It also asked how violence, poverty and health conditions in the community where the school is located affects students and their families. During their first year, October 2017 through March 2018, the District collected information through an online and paper "Needs Assessment Survey". Over 1400 students, parents, teachers and administrators completed the Needs Assessment. A presentation is included in the appendix of this book.

### **Public Engagement**

To keep parents, staff, community leaders, etc. of information, events and dates in relationship to Pittsburgh Public Schools, the District has several media related outlets to inform the public.

|              |   |                                                                                  |
|--------------|---|----------------------------------------------------------------------------------|
| Television   | - | 15 and 30 second Commercials                                                     |
| Radio        | - | Radio Spots including Project Positive                                           |
| Print        | - | Various newspapers/magazines, printed information directly from School District. |
| Internet     | - | E-mail including Parent Hotline, online applications.                            |
| Social Media | - | Facebook, Twitter, Instagram, YouTube, #WeArePPS.                                |

### **Homeless/Foster Care Students**

Today's economy and other factors can affect the living arrangements of some of our PPS students. And whereas we are educators, we also care about the environments our students are living in. To no fault of their own, some students are not living in safe conditions and we as a District and as a part of our involvement with Communities need to do our part in helping these students receive the same education as all students without worrying about their living arrangements, how to get to school, what clothes will I wear?

The School District of Pittsburgh and the Allegheny County Department of Human Services, Office of Children, Youth and Families (CYF) have established a plan to comply with Every Student Succeeds Act (ESSA) which allows students to remain in their school or origin and to provide transportation to best suit the students. In most situations, these should be done on a case by case basis. For more information, please contact the parent hotline at [parenthotline@pghschools.org](mailto:parenthotline@pghschools.org) who will refer you to the appropriate District representative.

### **Student Safety**

Pittsburgh Public Schools is one of just a few districts in the region with a dedicated school police force. Officers patrol campuses regularly and at some sites are stationed there to assist School Security Officers. In addition, each of the campuses has a school safety plan covering everything from severe weather to school intruders.

### **International Institute of Restorative Practices (IRRP)/ Pursuing Equitable Restorative Communities (PERC)**

The district partnered with the RAND Corporation to assess "restorative practices" aimed at improving the "safety climate" in the district's schools. Improved student attendance will be among the key measurable outcomes of the program according to RAND.

The School District has expanded restorative practices to all schools and early childhood centers by the 2018/2019 school year.

All schools completed the basic strategies training of restorative practices, followed by a full-day training session by the Fall of 2018. The District currently has 55 individuals who have completed the "Training of Trainers" process to become licenses to train others.

RAND released a report that found restorative practices in the Pittsburgh Public Schools was optimistic and encouraged especially in regards to suspensions at participating schools. Schools are supported by the restorative practices project manager/coach and their Learning Environment Specialist as we move to from initiating this work to implementing, strengthening, and sustaining it. If you have any questions regarding restorative practices, please contact Keiterez Bynum at [kbynum1@pghboe.net](mailto:kbynum1@pghboe.net) or 412-529-3985.

### **Bus Driver's Training Event**

In aligned with the Superintendent's Strategic Plan, theme #4 – "Foster a culture of high performance for all employees", the Transportation department held a professional learning opportunity for the District's bus and van drivers. Held in August 2018, the drivers were provided with tips on dealing with students with special needs, proper protocol to report driver incidents, pre and post trip inspections, and many other transportation safety tips.



### **Safety First – - ALICE – (Alert, Lockdown, Inform, Counter, Evacuate) - Active Shooter Drills**

One of the most important issues besides making sure all students will graduate high school, college, career, and life-ready prepared to complete a two- or four-year college degree or workforce certification is to make sure students have a safe environment in which to learn and advance their education. In light of the tragedies at numerous school districts, the Superintendent of the Pittsburgh Public Schools wants to make sure students are ready in case of an emergency. Safety and Security changes will include students taking part in active shooter drills. The drills began with the high schools and later rolled out to Administrative offices. Parents were given the option to opt-out of these drills.

### **Student Voice Takes Shape at PPS – Month of Non-Violence and Students Against Gun Violence**

For the 2<sup>nd</sup> year in a row, Pittsburgh Public School students joined in partnership with District leaders, the U.S. District Attorney Office, Allegheny County District Attorney's Office, Pittsburgh Bureau of Police, Port Authority, Pittsburgh Downtown Partnership and Juvenile Probation Office to raise awareness that non-violence involves everyone working together to stop the violence. The month of non-violence took place in May 2018 downtown in Market Square. Students were also asked to sign the "Safe Summer Pledge".

As a show of support for other students experiencing gun violence in various cities and to voice their own opinion on how the violence has to stop, PPS students wanted to stage a "Walk Out" event. Principals were provided guidelines for the walk-out events to ensure peaceful protests. Letters were provided to parents for the planned events and to talk to their children about news events centering on gun violence. Students, Grades K-8, who did not participate in the planned event were asked to obtain parents' permission through an early dismissal slip. Students 9-12 were asked to notify their school administrators.



### **Shred Hate**

Shred Hate is a new anti-bullying program which is now active in 21 schools. This program created by ESPN and supported by Major League Baseball and X games encourages students to choose kindness instead of bullying.

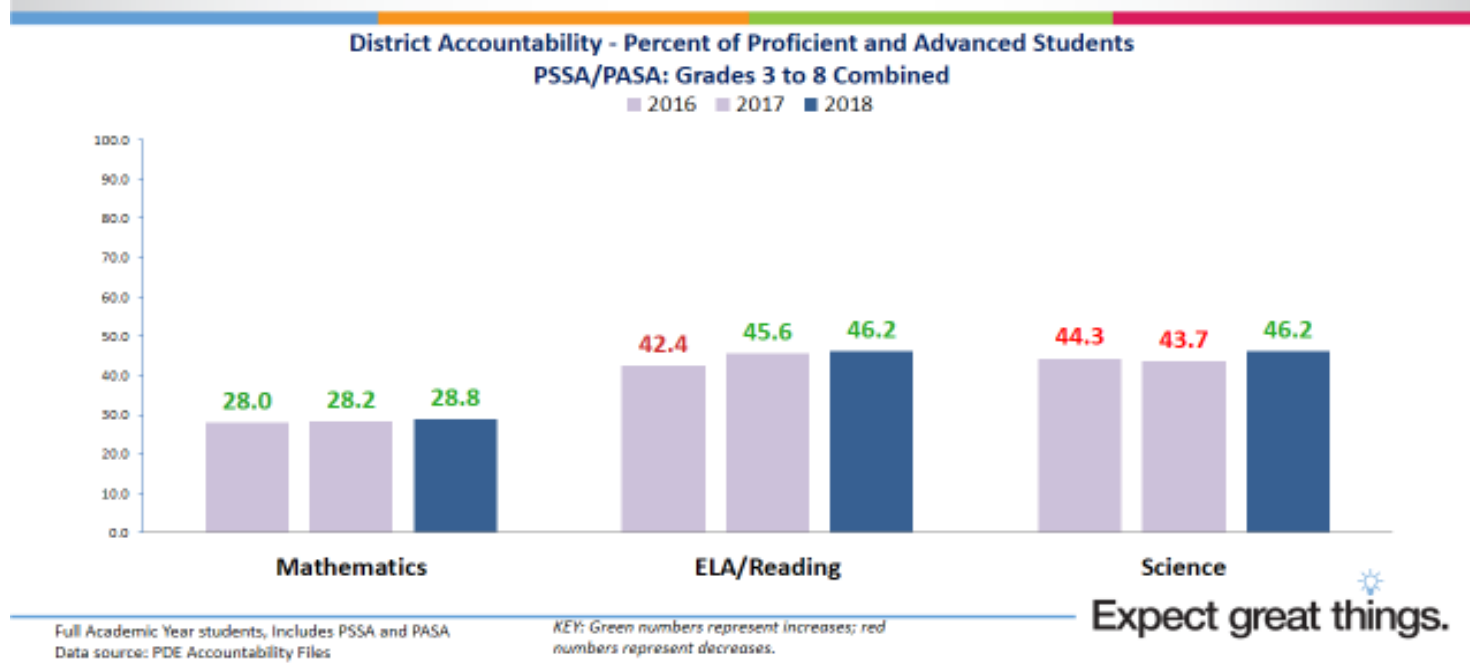
## **2018 District Performance Results - PSSA/PASA & Keystone**

The District released the 2018 District and School Performance results in September. The full results are in an appendix at the end of this book. For more information, you can visit the State's website at <http://www.education.pa.gov/Pages/PSSA-Information.aspx#.VgrQwvIViko>.

### **PSSA/PASA Facts**

- Public school students in Pennsylvania take annual state assessments each Spring.
  - Grades 3 through 8: Math and English Language Arts
  - Grades 4 and 8: Science
- Most students take PSSA exams, while students with severe cognitive disabilities take PASA exams. (This represents about 3.5% of tested students in our district.)
- The PSSA Math and English Language Arts exams were aligned to PA Core for first time during the 2014-15 school year. Therefore, 2014-15 represents our benchmark year, and we now have four years of comparable data in these subjects.
- In 2018, the state reduced the amount of time scheduled for PSSA testing across all grades and subjects.

**The combined 2018 PSSA results across all tested grades within each content area show there were small increases in proficiency in all 3 contents. This is the overall score for the District on each test.**

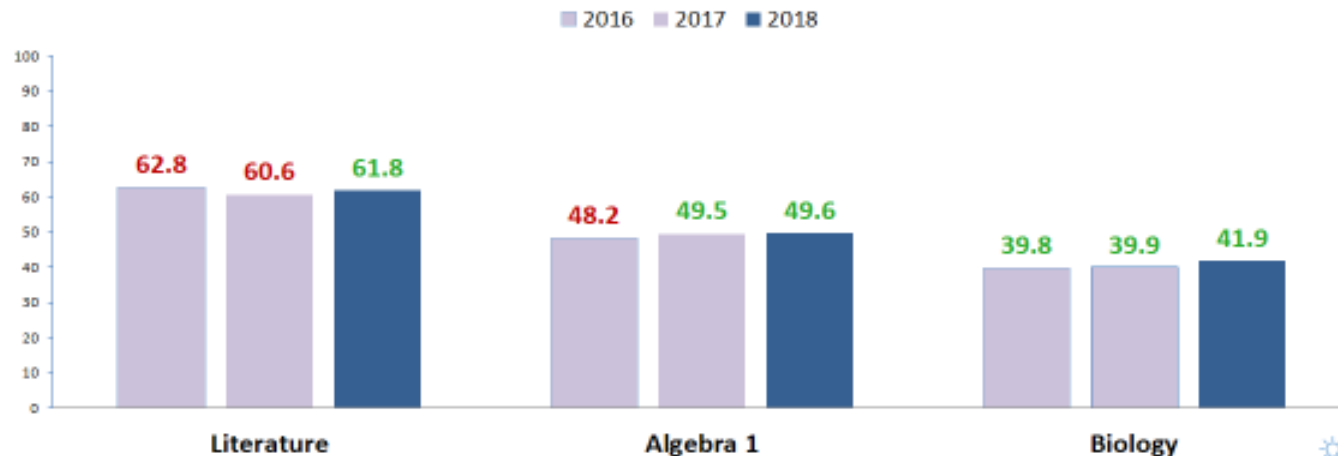


## **2018 District Performance Results - PSSA/PASA & Keystone**

- Keystone Exams are given multiple times a year in Literature, Algebra 1, and Biology.
- Keystone exams are end of course exams that are mainly for high school students, although students who take Algebra in lower grades also take the exam.
- Students take the exam the first time they take the course. If they don't pass, they can re-take it multiple times or demonstrate content proficiency in other ways.
- As a state Accountability measure, scores are reported for students as of Grade 11. Students who pass an exam in an earlier grade will have their scores "banked" or saved until they are in Grade 11.
- Accountability changes from year to year can show changes in the proficiency of the Grade 11 students from year to year, and is based on students who could have taken these courses and exams over multiple earlier years.

**Keystone Accountability results, for Grade 11 banked scores, show that there were increases in 2018 for all three Keystone exams.**

**District Accountability - Percent of Proficient and Advanced Students  
Keystone Exams, as of Grade 11**



Full Academic Year students, banked scores as of Grade 11  
Data source: PDE Accountability Files

KEY: Green numbers represent increases;  
red numbers represent decreases.

 **Expect great things.**

## **2018 District Performance Results - PSSA/PASA & Keystone**

The School District uses various levels of looking at student achievement:

- VAM – Value-added Measures (District’s own for schools and individual teachers.)
- PVAAS – Pennsylvania Value Added Assessment System (State)
- SPP – School Performance Profiles (State) – State recalculation in October
- Scholastic Math Inventory (SMI)
- GRADE Assessments
- State Proficiency Scores

## **Take a Father to School Day**

Save the Date. The 20<sup>th</sup> Annual “Take a Father to School Day” will be held May 17, 2019.

## **Volunteers in Pittsburgh Public Schools**

Volunteers for the Pittsburgh Public School are an important part of a student’s education. It projects the applicant cares about the education of the students, wants to help in any way they can with that education, and gives the volunteer a sense of pride knowing they have assisted the student along their path to being a contributing part of society. If you are interested in feeling this sense of accomplishment, please access this e-mail at <http://www.pps.k12.pa.us/Page/3958> or call (412) 529-3894 for more information.



## **Middle School Mentor Program**



The “Be a Middle School Mentor” program gives all Middle School students a chance to experience this program. At Pittsburgh Public Schools helping PPS kids get to the Pittsburgh Promise and beyond is an effort that requires all of us to help. Parents, grandparents, family members, teachers, community members- we all have a role to play in helping our students achieve their dreams.

To learn more about becoming a Middle School mentor, you can go to the District’s website and hear a child’s point of view at: <http://www.beamiddleschoolmentor.org> or [kathy.rodriquez@unitedwayswpa.org](mailto:kathy.rodriquez@unitedwayswpa.org).

### **Student Free Breakfast and Lunch Program 201/2019 School Year/Point of Service (POS) System**

The Community Eligibility Provision (CEP) will continue to provide an alternative approach for offering free meals to school districts that meet the requirements instead of collecting individual applications for free and reduced-price meals as part of the Healthy, Hunger-Free Kids Act of 2010. The CEP allows school districts to offer free, nutritious school meals to all students through the National School Lunch and School Breakfast Programs.

A new requirement from the Pennsylvania Department of Education is the Primero Edge System that will track and monitor students who will be receiving free meals as well as their likes and dislikes. The parents of the students will be provided a personal identification number (PIN) and a Q & A reference sheet. Parents can also access this information through Home Access Center (HAC).

Pittsburgh Public Schools breakfast consist of a whole grain bread option, milk, and fruit with the students being required to take a least half a cup.

The lunch consists of a serving of protein, fruits and vegetables and milk. There are special meal items for students with allergies and various needs.

### **District Food Truck**

Pittsburgh Public Schools Department of Food Service in collaboration with the Department of Parks & Recreation's Citiparks Summer Meal Program provided cold free lunches at various sites throughout the city Tuesdays through Friday from June through August.



### **Early Childhood Afterschool Programs**

The Early Childhood Education Department operates an after school program at Colfax K-8 (Squirrel Hill) serving students enrolled through the 5th Grade.

Recognizing the unique needs of working families, the after-school program offers a safe, fun and educational environment to students until 6:00 p.m., five days a week. Children take part in enrichment activities with community partners, such as Gateway to the Arts, the Carnegie Science Center, and the Carnegie Library, plus more! **Transportation will not be provided.**



### **Early Childhood Afterschool Programs**

The application can be completed from any device that has access to the Internet. If you don't have access to the Internet, you can apply in person at one of the following Early Childhood Centers (ECE) where a staff person can assist you with applying online. Please visit one of the following locations:

1. Chartiers ECE, 3799 Chartiers Avenue, Pittsburgh, PA 15204, (412) 529-6792
2. Conroy ECE, 1398 Page Street, Pgh, PA 15233, (412) 529-4291
3. Crescent ECE, 8080 Bennett Street, Pgh, PA 15221, (412) 529-7842
4. Peabody ECE, 515 N. Highland Avenue, Pgh, PA 15206, (412) 529-8702
5. Spring Garden ECE, 1501 Spring Garden Avenue, Pgh, PA 15212, (412) 529-4591

Please contact the office for available spaces for the 2017/2018 school year. Names will be taken for the waitlist and will contact families as space becomes available. For program fees, to apply for the program or more information, please visit: [earlychildhood@pghboe.net](mailto:earlychildhood@pghboe.net) or call (412) 529-4297 or a copy of the early childhood packet or visit <https://www.pghschools.org/Page/4972>.



### **Summer Dreamers & Little Dreamers Academies– 2018**

The Summer Dreamers Academy (SDA) is a free, premier camp launched by the Pittsburgh Public Schools to engage students in learning and fun during the summer months for grade levels K-7 students. Students spend approximately 5 weeks in a learning fun environment.

This year the District welcomed “Little Dreamers Academy” as a part of the Summer Dreamers Academy and served as a summer learning camp assisting students transiting into Kindergarten, Held from June 25 through August 1<sup>st</sup> this academy ran in coordination with the SDA.

In June 2018, SDA and Little Dreamers had 7 Camps. 4 Camps designated for Summer Dreamers and Little Dreamers & 3 Camps for Little Dreamers only.





### **Summer Dreamers & Little Dreamers Academies– 2018**

Summer Dreamers also partnered with the Out-of-School-Time providers for a Summer Bus Tour in celebration of National Summer Learning Day which was held on July 12, 2018.

Summer Dreamers and Little Dreams Academies would also like to thank the many sponsors and donations they received over the years to the Academies. They also like to thank the following sponsors for their support and donations during the 2018 Academies: Pittsburgh Pirates, the American Federation of Teachers (AFT), and Children’s Hospital of Pittsburgh.

For more information about the Summer Dreamers program please contact us at [www.pps.k12.pa.us/summerdreamers](http://www.pps.k12.pa.us/summerdreamers) or contact the Parent Hotline at (412) 529-7920.

### **Summer Envoy Project – Millions/UPrep/Westinghouse- Updates**

A component of The Efficacy Institute – The Envoy Project and Efficacy focused on interacting with students directly by engaging them as active, essential partners in improving their academic performance and school and classroom culture.

In May 2018, the Student Envoy hosted its 2<sup>nd</sup> End of the Year Celebration. This was an opportunity to celebrate the year-long efforts of approximately 100 Student Envoys from Pittsburgh Lincoln, Millions, Montessori and Westinghouse to utilize the 5 works to strengthen their academic and character while creating a positive impact in their school peer culture. The celebration included student speakers, a student produced video and numerous award presentations.

Student Envoys also requests free tickets to events to increase their participating in the program. Students normally chose where they want to attend and are innovative in coming up with new ideas for local activities. The students received free tickets from “Tickets for Kids”, an organization that provides free tickets to activities and events for students throughout the Greater Pittsburgh area.

The work involves:

- The Get Smart Theory
- Failure and Difficulty Feedback (FADAF)
- Data Feedback/Strategy Method (D/F/S)
- Learning Orientation vs Performance Orientation (LO/PO)
- Strong Side, Weak Side

**More Information:**

The School District of Pittsburgh has a vast array of information and a large number of opportunities for Pittsburgh Public Students. Although this section provided you with a review of many of the opportunities, it did not touch the surface of what's available. For more information on any of the programs listed above or what the School District of Pittsburgh has in store for our students, please feel free to contact the Parent Hotline at (412) 529-7920.

**Ways to stay involved and informed with the Pittsburgh Public Schools and areas you, as a parent may be interested in:**

Listed below are a few ways you can become involved with the District's students and schools:

- Visit the Pittsburgh Public Schools website at [www.pps.k12.pa.us](http://www.pps.k12.pa.us).
- Follow Pittsburgh Public School on Facebook, Twitter, Instagram, YouTube and/or Pinterest
- Get involved with a Parent School Community Council (PSCC).
- Become a Middle School Mentor at [www.beamiddleschoolmentor.org](http://www.beamiddleschoolmentor.org).
- BMe Community.
- Read to a class of students.
- Volunteer in a school. <http://www.pps.k12.pa.us/Page/3958>
- Speak to students about school, homework, their interests, ambitions and dreams and encourage students to attend school.
- Donate to the Pittsburgh Promise® Scholarship Program at [www.pittsburghpromise.org](http://www.pittsburghpromise.org).
- Early Childhood
- Magnet Programs
- Athletics
- 2018/2019 After-School Partners. Current partners can be found at <http://www.pps.k12.pa.us/Page/1326>
- Parent & Community Engagement/Family & Community Engagement (FACE) Coordinators
- Student Voice
- Equity Plan
- Excellence for All Parent Steering Committee
- Take A Father to School Day

**Social networks connected to PPS:**

- Facebook
- Twitter
- Instagram
- YouTube
- #DiscoverPPS
- #WeArePPS
- Pinterest

## **Teachers/Staff Information**

### **Teachers Appreciation Week**

Teacher Appreciation Week was May 6-12, 2018. The District encourages schools, staff and students to thank a Teacher who have made a difference in your lives: **#ThankATeacher! #PPSTeachersMatter.**

### **Summer Teachers Academy**

During the week of August 13<sup>th</sup> through the 17<sup>th</sup>, PPS Teachers attending the Summer Teachers Academy. This Academy's idea was to engage Teachers in a summer professional development learning opportunity focused on specific educational skills aligned to high quality instruction and effective classroom environments.

### **Pennsylvania Value-Added Assessment System (PVAAS)**

Beginning this year, PPS transitioned from using locally-developed value-added measures to use of PDE provided PVAAS scores where available as a measure of student learning and growth.

In October 2018, Pennsylvania teachers in State-tested grades and content areas should receive a teacher-level PVAAS report directly from the state. The state-issued teacher-level PVAAS report will not be used as part of teacher evaluation. PVAAS has a growth measure for grades 4 and 5 using PSSA tests.

### **Empowering Effective Teachers Plan – Updates**

The Empowering Effective Teachers Plan has created numerous tools for teachers to use to become highly effective teachers and to ensure all teachers work in learning environments that support their ability to be highly effective. The plan also called for the development of a Promise-Readiness Corps (PRC) which currently is preparing students to be Promise-Ready. Please refer to the section on [the pittsburgh promise](#) located in this document for more information on the PRC.

For more information on Empowering Effective Teachers and read some of the amazing stories from the District's teachers, please access this website at: <http://www.pps.k12.pa.us/Domain/1196>.

### **PPS Teacher Growth and Evaluation System**

Using the Bloomboard software system, this is the fifth year teachers have received ratings based 50% on observation and 50% on student outcomes, and the fourth year non-teaching professionals have received ratings based 80% on observation and 20% on student outcomes.

## **PPS Teacher Growth and Evaluation System**

In June 2018, over 1700 Pittsburgh Public School teachers and 400 non-teaching professionals received their end of the year ratings based on multiple lenses of performance as required by Act 82 of 2012. Act 82 of 2012 requires the use of multiple measures of performance in teacher, school leader and non-teaching professional end of year ratings.

### **Teachers**

Results from this year demonstrate a reverse to a trend seen over recent years where greater shares of teachers are performing at the highest level. From 2016-17 to 2017-18, the percentage of teachers performing at the highest level decreased by four (4) percentage points. Performance at the lowest levels has remained relatively stable for several years. Preliminary results for teachers across the District in the 2017-18 school year are as follows:

| Performance Levels | Preliminary Results |
|--------------------|---------------------|
| Distinguished      | 60%                 |
| Proficient         | 38%                 |
| Needs Improvement  | 1%                  |
| Failing            | 1%                  |

---

The current approval from PDE to use the PPS locally-developed teacher evaluation system extends through June 2020. Beginning this year, PPS transitioned from using locally-developed value-added measures to use of PDE provided PVAAS scores where available as a measure of student learning and growth.

### **Non-Teaching Professionals**

Results from this year demonstrate a slight shift upward in the overall rating results when compared to last year, as indicated by an increase of five (5) percentage points in the share of Distinguished ratings and a decrease of seven (7) percentage points in the share of Proficient ratings. Performance at the lowest levels has remained relatively stable for several years. Preliminary results for non-teaching professionals across the District in the 2017-18 school year are as follows:

| Performance Levels | Preliminary Results |
|--------------------|---------------------|
| Distinguished      | 45%                 |
| Proficient         | 53%                 |
| Needs Improvement  | 1%                  |
| Failing            | <1%                 |

---

### **School Leaders**

In June 2018, 75 school leaders in Pittsburgh Public Schools received Annual Rating Forms and School Leader Effectiveness Reports that provide a comprehensive view of their performance. School leaders are evaluated based on a system that looks at performance through multiple lenses, in alignment with Act 82 of 2012. School leader evaluation is based 50% on observation of professional practice, 20% on school leader student learning objectives, 15% on teacher correlation ratings, and 15% on building-level results. Some school leaders will receive a delayed rating as a result of a late submission. Preliminary results across the District in the 2017-18 school year are as follows:

| Performance Levels | Preliminary Results |
|--------------------|---------------------|
| Distinguished      | 52%                 |
| Proficient         | 46%                 |
| Needs Improvement  | 0%                  |
| Failing            | 3%                  |

*Note: There is not a predetermined number of school leaders in each performance level.*

### **Teacher Access Center (TAC) – Training Module Overview**

Another item aimed at becoming better teachers is the Teacher Access Center (TAC). This training module is designed to provide teachers with the necessary skills to take attendance, create, and grade assignments at the beginning of the school year. This module also covers how to share these assignments with parents/guardians through the Home Access Center (HAC). Student computers have been modified to allow teachers to log on to TAC in computer labs.

### **School Improvement Pilot Program**

Pittsburgh Public Schools has partnered with the Pennsylvania Department of Education to turn around its low performance schools and will be a model for other Pennsylvania School Districts to boast their performance. The District is 1 of 3 school districts that will participate in the State's Pilot Program.

### **Summer Leadership Academy**

This year the School District of Pittsburgh held a Summer Leadership Academy from August 1st through August 3rd for principals and up to ten members of their school leadership teams. With the theme “*Getting Better at Getting Better*”, staff members focused on preparing the District's educators for the upcoming school year funded by the School Improvement Pilot program.

## **Budget/Financial Information**

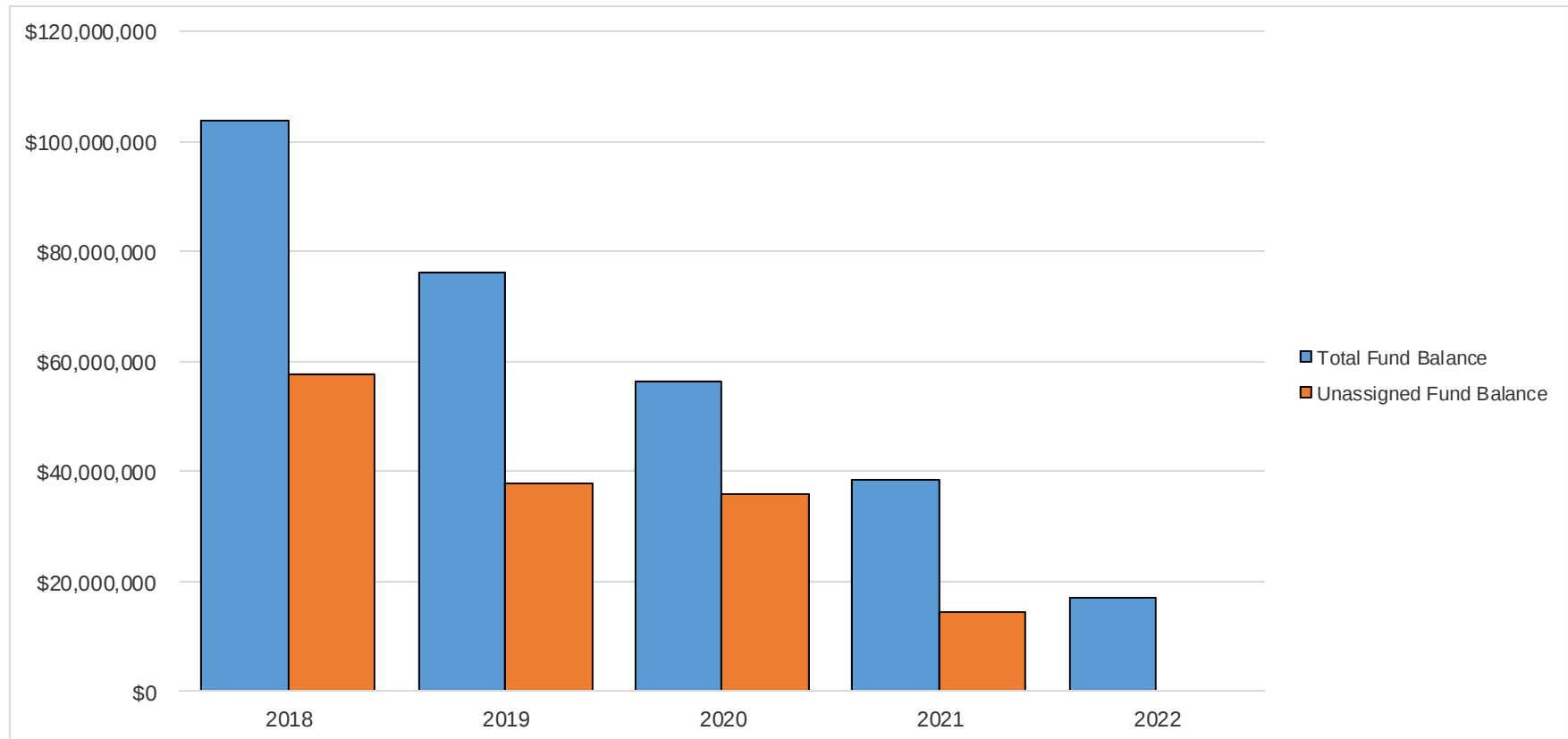
### **Adoption of Annual Budget**

The 2018 projections show a deficit of (\$24.96), but this will not prevent the District from remaining in compliance with the fund balance policy through the remainder of 2020. For 2019 the District is projected to be in compliance with the fund balance policy. As in recent years, the addition and expansion of Charter Schools is affecting the overall budget. In addition, as in the past, the District does not know the extent of the possible reduction in Real Estate revenue due to pending appeals.

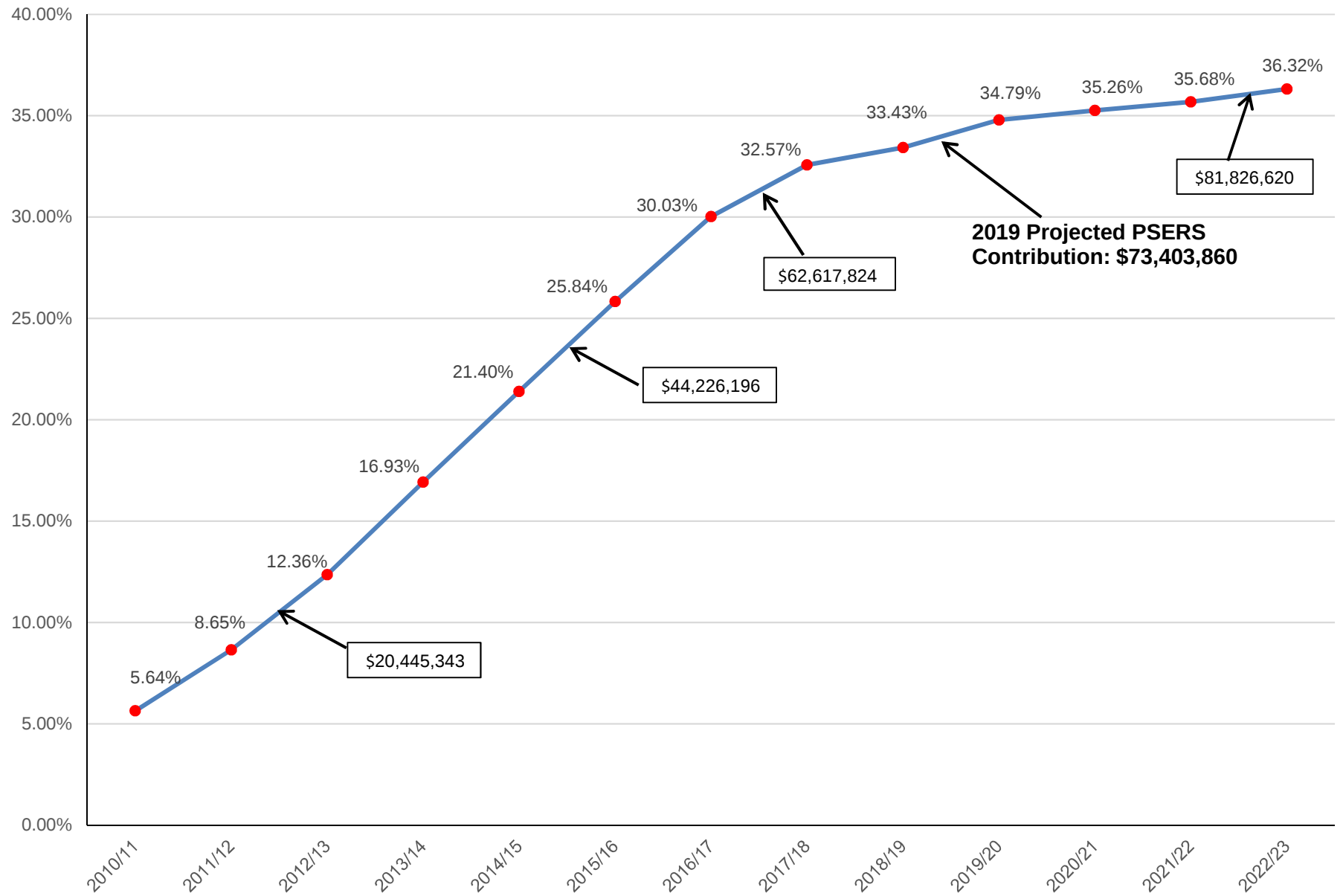
Superintendent Anthony Hamlet released the District's Preliminary 2019 budget to the Board and public on November 14, 2018. The budget of \$643.74 million represents an increase of \$18.6 million or 2.9% increase from the 2018 adopted budget of \$625.08 million. The budget includes an operating deficit of \$28.27 million. The District will need to utilize \$28.27 million of its Fund Balance to balance the budget.

|                                                   | 2017     | 2018<br>est. | 2019<br>est. | 2020<br>est. | 2021<br>est. | 2022<br>est. |
|---------------------------------------------------|----------|--------------|--------------|--------------|--------------|--------------|
| Revenue (Millions)                                | \$588.73 | \$606.04     | \$615.48     | \$629.02     | \$641.03     | \$652.83     |
| Operating Expenditures                            | \$590.42 | \$631.00     | \$643.74     | \$648.84     | \$659.00     | \$674.15     |
| Operating Deficit                                 | (\$1.69) | (\$24.96)    | (\$28.27)    | (\$19.81)    | (\$17.97)    | (\$21.32)    |
| Beginning Fund Balance                            | \$130.36 | \$128.67     | \$103.71     | \$75.45      | \$55.63      | \$37.66      |
| Budgeted Year-end Fund Balance                    | \$128.67 | \$103.71     | \$75.45      | \$55.63      | \$37.66      | \$16.34      |
| Fund Balance Less Projected Reservations          | \$79.73  | \$56.85      | \$37.03      | \$35.16      | \$13.84      | \$0.00       |
| Fund Balance Compliance                           | Yes      | Yes          | Yes          | Yes          | No           | No           |
| Minimum Fund Balance per Board Policy #721        | \$29.52  | \$31.55      | \$32.19      | \$32.44      | \$32.95      | \$33.71      |
| Funds required to comply with Fund Balance Policy | \$0.00   | \$0.00       | \$0.00       | \$0.00       | \$19.11      | \$33.71      |

# School District of Pittsburgh Projected Annual Fund Balance



## PSERS Employer Contribution Rate Increases





The School Code requires the Board to adopt an annual General Fund budget. A preliminary budget is proposed by the Superintendent which makes projections of the next year's revenues and determines expenditure limits. After the budget is prepared, it must be available for public inspection. The Board is required by law to adopt the budget before the beginning of each fiscal year, January 1, and levy the taxes necessary to provide the revenues budgeted. The Board adopts the budget after careful deliberation of its contents and after it considers public input. The General Fund budget is controlled by major objects, with transfers of funds between major objects requiring legislative approval of the Board by a two-thirds majority. In addition to the General Fund and the Capital Projects Budget at \$43.6 million, the School District operates a Food Service Budget totaling \$18,615,610.

Pursuant to the School Code, the elected Controller of the City of Pittsburgh serves as the School Controller, providing internal auditing services, while the appointed Treasurer of the City of Pittsburgh serves as the School Treasurer, providing tax collection services.

The District's budget, governance, management, and taxing authority are independent of the City of Pittsburgh and Borough of Mt. Oliver.

The Board voted to approve a millage rate of 9.84 mills for 2018. The millage rate for 2019 will remain at 9.84 mills, no change.

**BUDGET OVERVIEW  
2019 General Fund Budget  
Expenditures and Revenues**

|                        |                  |
|------------------------|------------------|
| 2019 Expenditures      | \$643.74 million |
| 2019 Revenues          | \$615.47 million |
| 2019 Operating Deficit | \$-28.27 million |

**2019 Budget compared with 2018 Budget**

|             |                  |
|-------------|------------------|
| 2019 Budget | \$643.74 million |
| 2018 Budget | \$625.08 million |
| Increase    | \$ 18.66 million |

|                                      |             |
|--------------------------------------|-------------|
| <b>Percentage increase in Budget</b> | <b>2.9%</b> |
|--------------------------------------|-------------|

### **2019 General Fund Budget – Revenues**

|                                   |                     |
|-----------------------------------|---------------------|
| Local Sources                     | \$338.8 million     |
| State Sources                     | 268.8 million       |
| Other Sources                     | 7.8 million         |
| Sub-total Revenues                | 615.4 million       |
| From Fund Balance to Fund Deficit | 28.3 million        |
| <br>Total Revenues                | <br>\$643.7 million |

### **2019 General Fund Budget – Appropriations by Function**

|                          |                     |
|--------------------------|---------------------|
| Instruction              | \$390.6 million     |
| Instructional Support    | 35.7 million        |
| Support Services         | 160.2 million       |
| Debt Service             | 44.7 million        |
| Other Uses               | 6.2 million         |
| Non-instructional        | 5.0 million         |
| Facilities               | 1.3 million         |
| <br>Total Appropriations | <br>\$643.7 million |

### **2019 General Fund Budget – Appropriations by Object**

|                                               |                     |
|-----------------------------------------------|---------------------|
| Salaries & Benefits                           | \$332.9 million     |
| Special Education                             | 86.6 million        |
| Debt Service                                  | 44.7 million        |
| Charter Schools                               | 82.8 million        |
| Transportation                                | 34.3 million        |
| Other Purchased Services                      | 13.7 million        |
| Purchased Professional and Technical Services | 8.9 million         |
| Utilities                                     | 10.3 million        |
| Supplies                                      | 14.6 million        |
| Other Objects                                 | 4.2 million         |
| Property                                      | 6.7 million         |
| Purchased Property Services                   | 3.4 million         |
| Other Financing Uses                          | 0.6 million         |
| <br>Total Appropriations                      | <br>\$643.7 million |

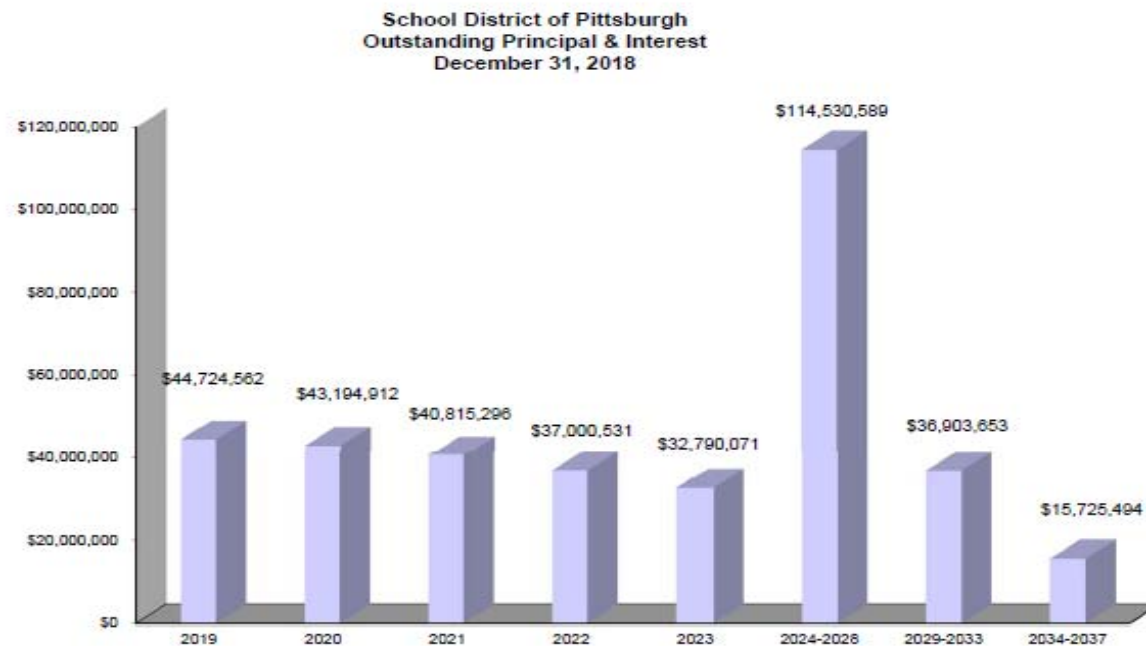
**SCHOOL DISTRICT OF PITTSBURGH  
FUND 010 - GENERAL FUND  
THREE YEAR ROLLING FORECAST**

| <b><u>BASELINE PROJECTION</u></b>               |                                          |                                          |                                          |                                          |                                          |
|-------------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
|                                                 | <b>Projected<br/>Year Ended<br/>2018</b> | <b>Projected<br/>Year Ended<br/>2019</b> | <b>Projected<br/>Year Ended<br/>2020</b> | <b>Projected<br/>Year Ended<br/>2021</b> | <b>Projected<br/>Year Ended<br/>2022</b> |
| Total Revenues                                  | \$606,042,324                            | \$615,477,765                            | \$629,021,689                            | \$641,028,147                            | \$652,826,386                            |
| Total Expenditures                              | \$630,999,138                            | \$643,743,401                            | \$648,836,564                            | \$659,001,101                            | \$674,149,872                            |
| Beginning Balance                               | \$128,669,440                            | \$103,712,627                            | \$75,446,991                             | \$55,632,116                             | \$37,659,162                             |
| Operating Surplus/(Deficit)                     | (\$24,956,814)                           | (\$28,265,636)                           | (\$19,814,875)                           | (\$17,972,954)                           | (\$21,323,486)                           |
| Ending Fund Balance                             | \$103,712,627                            | \$75,446,991                             | \$55,632,116                             | \$37,659,162                             | \$16,335,676                             |
| Less Projected Reservations                     | (\$2,500,000)                            | (\$2,500,000)                            | (\$2,500,000)                            | (\$2,500,000)                            | (\$2,500,000)                            |
| Less Committed Fund Balance                     | (\$16,100,000)                           | (\$16,100,000)                           | \$0                                      | \$0                                      | \$0                                      |
| Less Assigned Fund Balance                      | (\$28,265,636)                           | (\$19,814,875)                           | (\$17,972,954)                           | (\$21,323,486)                           | (\$13,835,676)                           |
| Unassigned Fund Balance                         | \$56,846,991                             | \$37,032,116                             | \$35,159,162                             | \$13,835,676                             | \$0                                      |
| % Budgeted Expenditures                         | 9.01%                                    | 5.75%                                    | 5.42%                                    | 2.10%                                    | 0.00%                                    |
| Minimum Fund Balance per Board Policy #721      | \$31,549,957                             | \$32,187,170                             | \$32,441,828                             | \$32,950,055                             | \$33,707,494                             |
| Compliance with Fund Balance Policy             | Yes                                      | Yes                                      | Yes                                      | No                                       | No                                       |
| Funds needed to comply with Fund Balance Policy |                                          |                                          |                                          | \$19,114,379                             | \$33,707,494                             |

### Debt Service

The District debt policy allows debt to be issued to finance the District's annual Capital Program. The Board of School Directors reviews a 7 year Capital Plan approving funding for the upcoming year. The Capital Program needs to be maintained in order for the District to have a strong financial base. In 2019 Debt Service for the School District is \$44.7 million, 6.95% of the budget. Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program.

| Outstanding Principal & Interest<br>December 31, 2018 |                      |                     |                      |
|-------------------------------------------------------|----------------------|---------------------|----------------------|
|                                                       | Principal            | Interest            | Totals               |
| <b>2019</b>                                           | \$31,049,408         | \$13,675,154        | \$44,724,562         |
| <b>2020</b>                                           | \$30,709,542         | \$12,485,370        | \$43,194,912         |
| <b>2021</b>                                           | \$29,569,747         | \$11,245,548        | \$40,815,296         |
| <b>2022</b>                                           | \$27,070,024         | \$9,930,506         | \$37,000,531         |
| <b>2023</b>                                           | \$24,052,353         | \$8,737,718         | \$32,790,071         |
| <b>2024-2028</b>                                      | \$83,526,765         | \$31,003,824        | \$114,530,589        |
| <b>2029-2033</b>                                      | \$30,325,000         | \$6,578,653         | \$36,903,653         |
| <b>2034-2037</b>                                      | \$14,670,000         | \$1,055,494         | \$15,725,494         |
| <b>Total</b>                                          | <u>\$270,972,839</u> | <u>\$94,712,268</u> | <u>\$365,685,107</u> |



## **School District Borrowing Powers**

The borrowing power of the School District is governed by the Commonwealth of Pennsylvania. The School District's borrowing capacity for general obligation indebtedness (nonelectoral debt) together with indebtedness under leases, guarantees and subsidy contracts (lease rental debt), is 225% of its "borrowing base" (average annual total revenues, as defined in the Act, for the last three fiscal years). There is no limit under the Act with respect to the amount of debt incurred with the approval of the School District's electors.

## **State Enforcement of Debt Service Payments**

Section 633 of the Pennsylvania Public School Code of 1949, as amended by Act 145 of 1998 (the "Public School Code"), presently provides that in all cases where the Board of School Directors of any school district fails to pay or to provide for the payment of any indebtedness at date of maturity or date of mandatory redemption, or any interest due on such indebtedness on any interest payment date, in accordance with the schedule under which the bonds were issued, the Secretary of Education shall notify such Board of School Directors of its obligation and shall withhold out of any State appropriations due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank of other person acting as sinking fund Depository of such bond issue.

## **Debt Load vs. Debt Limit**

The debt load is the percent of debt to total income. It is the dollar figure that represents your total financial institution when referring to income. This amount is looked at when applying for a loan whereas the debt limit is the maximum borrowing power of a governmental entity as set by the state constitution of legislative authority.

### **District's Outlook as of October 2018:**

Moody's

Aa2

## **District Bond Rating**

In October, Moody's Investors Service has assigned an Aa2 to Pittsburgh School District, PA's \$25.155 million General Obligation Bonds, Series of 2018. Moody's maintains an Aa2 rating on the District with a stable outlook. Additionally, Moody's maintained the District's A3 enhanced (non-fiscal agent) rating, covering a number of the District's outstanding general obligation debt. The District's Aa2 general obligation rating reflects its sizeable tax base, solid reserves, formal fund balance policy, moderate but growing debt burden, and declining enrollment. The stable outlook on the underlying rating incorporates the strong economy and financial position expected to be maintained over medium term. Factors that could lead to an upgrade include material expenditure reductions, structurally balanced operations, and substantial growth in reserves. Factors that could lead to a downgrade include the inability to maintain structurally balanced operations over the long term and material tax base declines.

## Local Tax Rates

### Real Estate Tax

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2019 is 9.84 mills.

|                               |            |               |                       |
|-------------------------------|------------|---------------|-----------------------|
| <b><u>Real Estate Tax</u></b> | 9.84 Mills | \$187,805,419 | \$19,085,917 per mill |
|-------------------------------|------------|---------------|-----------------------|

### **Implementing the Act 1 Homestead and Farmstead Exemption**

|                                             |              |
|---------------------------------------------|--------------|
| Property Tax Reduction under Act 1 – Gaming | \$15,578,592 |
| Revenues proceeds distribution by State     |              |

|                                   |               |
|-----------------------------------|---------------|
| <b><u>Net Real Estate Tax</u></b> | \$172,226,827 |
|-----------------------------------|---------------|

### Earned income Tax

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2) (Act 187 of 2004) of the Public School Code states that “A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%)to the city, in 2008 two-tenths of one per centum (0.20%)to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city.”

|                                                              |                       |                             |
|--------------------------------------------------------------|-----------------------|-----------------------------|
| <b>Earned Income Tax- Current</b>                            | <b>2.00% Levy</b>     | <b>\$148,379,210</b>        |
| <b>Percentage Levied required to be shared with the City</b> | <b>0.25%</b>          | <b>\$18,547,401</b>         |
|                                                              | <b>1.75% Net Levy</b> | <b><u>\$129,831,809</u></b> |

### Realty Transfer Tax

This levy is enacted pursuant to Act 182 of 1982. The levy for 2019 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

## **2019 Capital Projects**

| <b><u>CATEGORY</u></b>                      | <b><u>TOTAL FUNDS</u></b> | <b><u>LONG TERM</u></b> | <b><u>SHORT TERM</u></b> |
|---------------------------------------------|---------------------------|-------------------------|--------------------------|
| Educational Improvements                    | 2,741,000                 | 2,491,000               | 250,000                  |
| Grounds Improvements                        | 3,833,000                 | -                       | 3,833,000                |
| Mechanical Systems                          | 6,812,900                 | 5,238,900               | 1,574,000                |
| Electrical Systems                          | 2,323,400                 | 837,400                 | 1,486,000                |
| Building Interior                           | 14,943,000                | 6,731,000               | 8,212,000                |
| Building Exterior                           | 6,099,000                 | 1,454,000               | 4,645,000                |
| Planning / Design / Construction Management | 6,905,600                 | -                       | 6,905,600                |
| <b>TOTAL</b>                                | <b>\$43,657,900</b>       | <b>\$16,752,300</b>     | <b>\$26,905,600</b>      |

## **City of Pittsburgh Outlook Summary**

Fueling the 2018 forecast is last year's national and regional economic momentum and the tax reforms President Donald Trump signed, including a steep cut in corporate rates. PNC economists estimate the national unemployment rate will keep falling to settle around 3.75 percent, although it isn't likely to drop that far in southwestern Pennsylvania. Wages are projected to rise by 3 percent, better than in recent years. Corporate profits should do well and the stock market should continue a healthy ascent, although not as robustly as last year.

Job growth has been flat since 2012. At the same time, the local labor force has contracted, while across the United States it has steadily expanded.

Last year signaled improvement. In November 2017, jobs increased 1.4 percent over the previous November, and the region was on course to create as many as 12,000 jobs by year's end. Local economists caution, however, that encouraging year-end job growth data in recent years may end up being revised sharply downward later.

The region's technology sector, which has attracted major companies, such as Google and Uber, is expected to continue to grow. In September, the professional, science and technology sector had added 2,600 jobs, up 3.2 percent over the previous year.

Pittsburgh is among several dozen global cities that have the institutions, innovative capacity, and core science and technology competencies to compete for leadership in some of these next-generation technologies. But while the opportunity is there, success is by no means guaranteed. The overall outlook for Pittsburgh remains quite promising. The City's investments and initiatives in the past several years are facilitating an increase in business development which has fueled an increase in residential construction.

## **Short & Long-Term Financial Planning**

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at its regularly-scheduled legislative meeting. This includes purchasing forecasting software to project short and long term outcomes. In order to improve financial reporting, additional information and graphs were added to the board monthly financial statements. In addition, budget to actual information is used to update the rolling forecast on a monthly versus quarterly basis. District staff will work to implement report recommendations by the Council of Great City Schools to further enhance our internal controls.

- The District faces a projected structural deficit for 2018 and 2019, with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:
  - High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs.
  - Uncertain Federal funding due to Sequestration and signals of more significant cuts that may be coming in future years.
  - There have been proposed increases in state funding, but there are also areas such as transportation that the state has indicated may be subjected to cuts.
  - Key cost drivers include Charter Schools, Special Education, and underutilized classrooms. The District is also subject to increasing costs in the areas of retirement, transportation, health care, and salaries.
  - The impact of the General Assembly's action, in 2006, to eliminate \$20 million of the District's future annual revenues.
  - Underutilized facilities create resource inequities and diseconomies of scale.
  - Decisions made now through 2019 are critical to the District's financial stability.
  - No desire to raise taxes beyond statutory limits.

## **BUDGET DEVELOPMENT PROCESS/TIMELINE**

In Pittsburgh, the fiscal year runs from January 1 through December 31.

2019 Budget Adoption Time-line as required by Act 1 of 2006 - TAXPAYER RELIEF ACT

In December, the School Board adopts the General Fund Budget, approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

|                   |                                                                               |
|-------------------|-------------------------------------------------------------------------------|
| January 29, 2018  | Principals receive Site-Based Budgets.                                        |
| February 7, 2018  | Deadline to submit appeals to Budget Development and School Performance       |
| February 21, 2018 | Final Site-Based Budgets due to Budget Development.                           |
| February 27, 2018 | All Site-Based Budgets approved by Budget Development and School Performance. |



## **BUDGET DEVELOPMENT PROCESS/TIMELINE cont'd.**

|                   |                                                                                                                                                 |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| March 1, 2018     | Approved Site-Based Budgets provided to Human Resources for 2018/19 Staffing Actions.                                                           |
| March 12, 2018    | Appeal recommendations presented to the Superintendent's Cabinet.                                                                               |
| June 20, 2018     | Legislative approval of 2018/19 Special Education Budget. Legislative approval by Board to certify not to increase taxes beyond index for 2019. |
| October 22, 2018  | Regular Public Hearing.                                                                                                                         |
| November 14, 2018 | Press Release of Preliminary 2019 Budget.                                                                                                       |
| November 29, 2018 | Deadline to make 2019 proposed final budget available for public inspection no less than (20 days prior to adoption). Release can be earlier.   |
| December 3, 2018  | Special Budget Hearing.                                                                                                                         |
| December 7, 2018  | Legal Ad to meet deadline for public notice of intent to adopt (10 days prior to Adoption).                                                     |
| December 12, 2018 | Agenda Review.                                                                                                                                  |
| December 17, 2018 | Regular Public Hearing.                                                                                                                         |
| December 19, 2018 | Regular Legislative Meeting – 2019 Budget Adoption & Vote to Levy Taxes.                                                                        |

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# **I. INTRODUCTORY SECTION**

- a) Board Members & Central Staff Administrators**
- b) Organizational Chart**

**School District of Pittsburgh  
List of Elected and Appointed Officials  
November 2018**

**Board of Directors**

Regina B. Holley  
Lynda Wrenn  
Sala Udin  
Kevin Carter  
Veronica Edwards  
Cynthia Ann Falls  
Moiria B. Kaleida  
Terry Kennedy  
Sylvia Wilson

**School Controller's Office**

Michael E. Lamb  
Michael Senko

**School Treasurer's Office**

Margaret L. Lanier

**Superintendent's Office**

Anthony Hamlet

**Deputy Superintendent**

Anthony Anderson

**Chief of Staff**

Errika Fearbry-Jones

**Law Office**

Ira Weiss

**Chief Academic Office**

Minika Jenkins

**Chief of School Performance**

David May-Stein

**Chief Financial Officer**

Ronald J. Joseph

**Chief Operations Officer**

Pamela Capretta

**Chief Human Resources Office**

Robert Harris

**Chief of Information & Technology**

Scott Gutowski

**Elected Officials**

President  
First Vice President  
Second Vice President  
Member  
Member  
Member  
Member  
Member  
Member

School Controller  
Deputy School Controller

School Treasurer

**Appointed Officials**

Superintendent and Secretary

Deputy Superintendent

Chief of Staff

Solicitor and Assistant Secretary

Chief Academic Office

Chief of School Performance

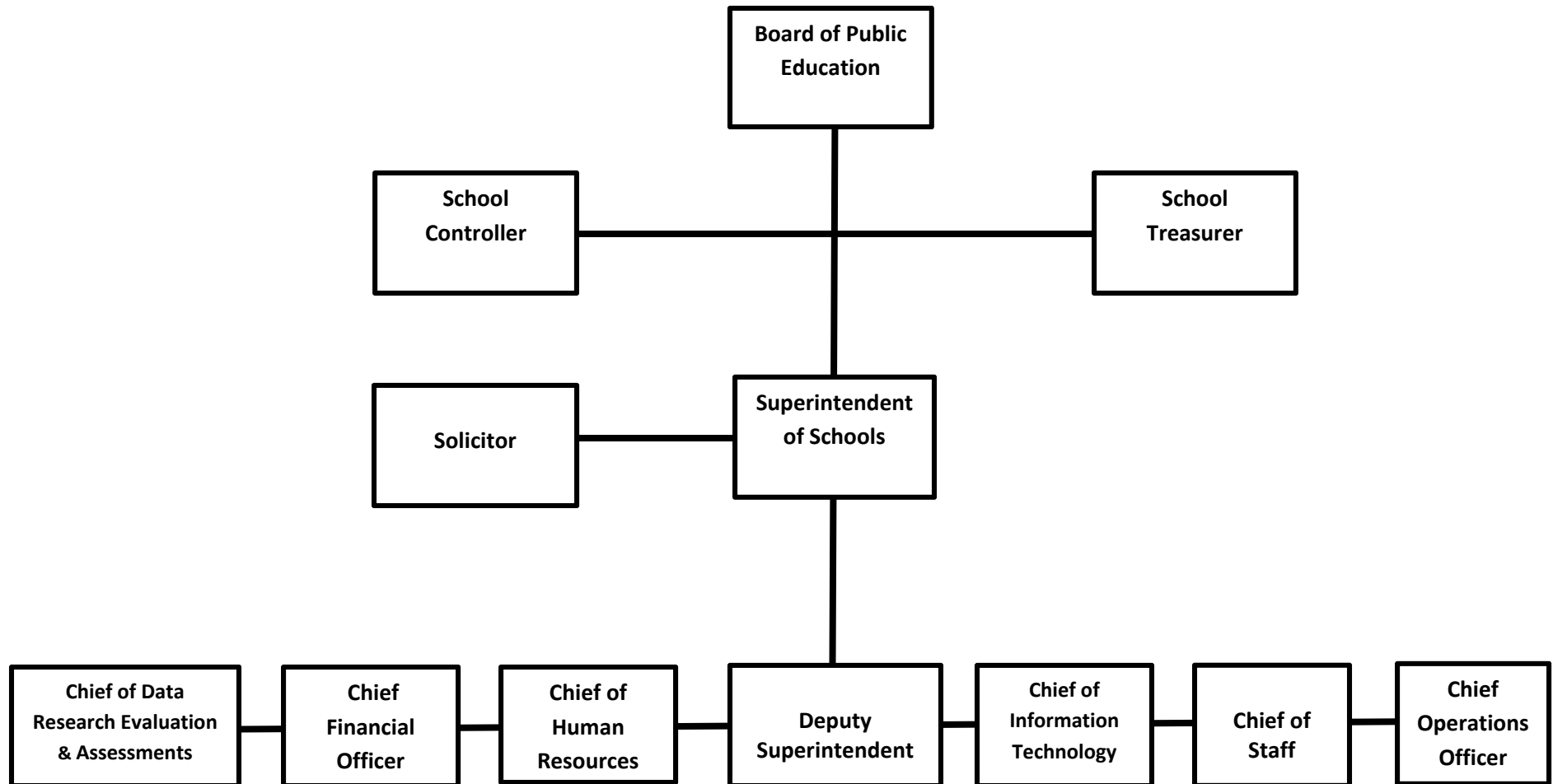
Chief Financial Officer  
and Assistant Secretary

Chief Operations Officer  
and Assistant Secretary

Chief Human Resources Office

Chief of Information & Technology

## School District of Pittsburgh Organizational Chart – November 2018



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## **II. ORGANIZATIONAL SECTION**

- a) About the District & Demographics**
- b) School Calendar**

## ABOUT THE DISTRICT

The School District of Pittsburgh operates the public school system for the City of Pittsburgh and the Borough of Mt. Oliver, located in Southwestern Pennsylvania. The combined population of the two municipalities served is 309,359 covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November of 1911, as a result of an educational reform movement that combined the former "ward" schools into one system with standardized educational and business policies. Initially the district was governed by an appointed Board of 15 members, but since 1976 has been governed by a nine-member Board elected by districts of relatively equal populations.

### The Area:

|              | <u>2010</u> | <u>1990</u> |
|--------------|-------------|-------------|
| Population   | 309,359     | 374,039     |
| Square Miles | 55.3        |             |

### The Finances:

#### Tax Structures

Real Estate – The levied/billable millage for 2019 is 9.84 mills.

Earned Income -2%

Deed Transfer Tax -1% transfer price

### Bond Ratings

Moody's Aa2



# 2018–2019 District Calendar

Commencing August 24, 2018 and concluding June 11, 2019

Expect great things



## August 2018

| S  | M  | T  | W                           | T  | F  | S   |
|----|----|----|-----------------------------|----|----|-----|
| 29 | 30 | 31 | Last Day of Summer Dreamers | 1  | 2  | 3 4 |
| 5  | 6  | 7  | 8                           | 9  | 10 | 11  |
| 12 | 13 | 14 | 15                          | 16 | 17 | 18  |
|    |    |    | 19                          | 20 | 21 | 22  |
| 19 | 20 | 21 | 22                          | 23 | 24 | 25  |
| 26 | 27 | 28 | 29                          | 30 | 31 |     |

## September 2018

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 1  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 |    |    |    |    |    |    |

## October 2018

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 6  |
| 7  | 8  | 9  | 10 | 11 | 12 | 13 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| 28 | 29 | 30 | 31 |    |    |    |

## November 2018

| S  | M  | T  | W  | T  | F  | S   |
|----|----|----|----|----|----|-----|
|    |    |    |    | 46 | 47 | 2 3 |
|    |    |    | 7  | 8  | 9  | 10  |
| 11 | 12 | 13 | 14 | 15 | 16 | 17  |
| 18 | 19 | 20 | 21 | 22 | 23 | 24  |
| 25 | 26 | 27 | 28 | 29 | 30 |     |

## December 2018

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 1  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 | 31 |    |    |    |    |    |

## January 2019

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 5  |
| 6  | 7  | 8  | 9  | 10 | 11 | 12 |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 27 | 28 | 29 | 30 | 31 |    |    |

## February 2019

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 2  |
| 3  | 4  | 5  | 6  | 7  | 8  | 9  |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 |    |    |

## March 2019

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 2  |
| 3  | 4  | 5  | 6  | 7  | 8  | 9  |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| 31 |    |    |    |    |    |    |

## April 2019

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 6  |
| 7  | 8  | 9  | 10 | 11 | 12 | 13 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| 28 | 29 | 30 |    |    |    |    |

## May 2019

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 4  |
| 5  | 6  | 7  | 8  | 9  | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 |    |

## June 2019

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 1  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 |    |    |    |    |    |    |

## July 2019

| S  | M  | T  | W  | T  | F  | S  |
|----|----|----|----|----|----|----|
|    |    |    |    |    |    | 6  |
| 7  | 8  | 9  | 10 | 11 | 12 | 13 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| 28 | 29 | 30 |    |    |    |    |

## Calendar Key (All dates may be subject to change.)

First/Last Days of School  
8/24: First day for grades 1–9 & 12  
8/27: First day for grades 10 & 11  
8/29: First day for Kindergarten

Professional Development Days

All PPS Employee Vacation Days

School Only Vacation Days

Election Day  
Non-work day for 10 MTH Paraprofessionals,  
10 MTH Secretarial-Clerical, 10 MTH Technical-  
Clerical or Adjunct Teachers

Parent-Teacher Conference Days  
10/8: No school for elementary/middle schools  
10/12: No school for high school/special schools

School Board Meetings

Kindergarten Assessments

Quarter Interim Progress Report

Report Card Distribution

High School Graduation

Snow Make-Up Days  
6/12–14 (if necessary): If the allotted 2 snow days  
are used, the school/work year will be extended based  
on the number of additional snow days taken, as  
make-up days.

Pay Date: 12-Month Semimonthly

Pay Date: Bi-weekly

Pay Date: Non-Administrator Semimonthly

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### **III. FINANCIAL SECTION**

- a) Assessed & Estimated Actual Value of Taxable Property**
- b) Property Tax Levies & Collections**
- c) Impact of Budget on Taxpayers**
- d) The General Fund**
- e) Financial Structure**
- f) Budget Organization**
- g) Using the Budget**
- h) Summary of Appropriations & Revenues**
- i) Budget Detail**
- j) Fixed Charges/Other Fund Transfers**
- k) Debt Service and Other Budget Items**
- l) Food Service Budget**
- m) 2019 Capital Projects & Major Maintenance**

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

### Assessed Value and Estimated Actual Value of Taxable Property

Fiscal Years 2011-2017

(Amount in Thousands)

| Fiscal<br>Year | <u>City of Pittsburgh and Mt. Oliver Borough</u> |                                             |                                |                                      |                                    | Total<br>Direct<br>Tax Rate | Estimated<br>Actual Taxable<br>Value | Ratio of total <sup>2</sup><br>Assessed value<br>To total<br>Estimated<br>Actual value |
|----------------|--------------------------------------------------|---------------------------------------------|--------------------------------|--------------------------------------|------------------------------------|-----------------------------|--------------------------------------|----------------------------------------------------------------------------------------|
|                | Assessed <sup>1</sup><br>Value - Residential     | Assessed <sup>1</sup><br>Value - Commercial | Assessed <sup>1</sup><br>Value | Less:<br>Tax Exempt<br>Real Property | Total Taxable<br>Assessed<br>Value |                             |                                      |                                                                                        |
| 2011           | 7,394,893                                        | 14,657,384                                  | 22,052,277                     | 8,519,619                            | 13,532,658                         | 1.00                        | 15,833,210                           | 0.855                                                                                  |
| 2012           | 7,399,525                                        | 15,054,546                                  | 22,454,072                     | 8,742,618                            | 13,711,454                         | 1.00                        | 16,042,401                           | 0.855                                                                                  |
| 2013           | 10,408,915                                       | 22,610,396                                  | 33,019,311                     | 12,714,616                           | 20,304,695                         | 1.00                        | 20,304,695                           | 1.000                                                                                  |
| 2014           | 10,235,792                                       | 20,960,046                                  | 31,195,838                     | 12,464,686                           | 18,731,152                         | 1.00                        | 18,731,152                           | 1.000                                                                                  |
| 2015           | 10,380,472                                       | 20,908,046                                  | 31,288,518                     | 12,535,072                           | 18,753,446                         | 1.00                        | 18,753,446                           | 1.000                                                                                  |
| 2016           | 10,523,335                                       | 21,114,724                                  | 31,638,059                     | 12,314,232                           | 19,323,827                         | 1.00                        | 22,222,401                           | 0.870                                                                                  |
| 2017           | 10,609,141                                       | 21,257,418                                  | 31,866,559                     | 12,224,697                           | 19,641,862                         | 1.00                        | 22,588,141                           | 0.870                                                                                  |

<sup>1</sup>City of Pittsburgh, Department of Finance, Division of Real Estate Property

<sup>2</sup>Pennsylvania State Tax Equalization Board. 2017 and 2018 Ratios not yet released

Note: Allegheny County's predetermined ratio of assessed to market value changed from 1:4 to 1:1 starting with tax year 2001.

The Total Direct Tax Rate is always 1.0 because each classification of Assessed Property is taxed at the same rate.

Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1,000 of assessed value.

# SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

## Property Tax Levies and Collections

Fiscal Years 2008-2017

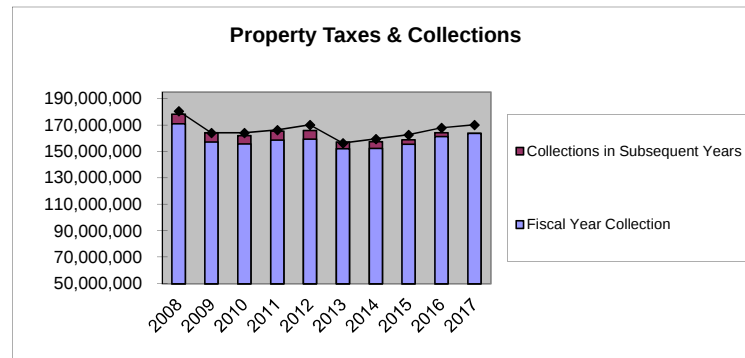
| Fiscal Year<br>Ended<br>December 31 | School District<br>of Pittsburgh<br>Millage | Adjusted<br>Levy <sup>1</sup> | Collected within the<br>Fiscal Year of the Levy |                    | Collections in<br>Subsequent Years | Total Collections to Date |                                 |
|-------------------------------------|---------------------------------------------|-------------------------------|-------------------------------------------------|--------------------|------------------------------------|---------------------------|---------------------------------|
|                                     |                                             |                               | Amount                                          | Percentage of Levy |                                    | Amount                    | Percentage of Levy <sup>2</sup> |
| 2008                                | 13.920                                      | 180,648,220                   | 171,075,386                                     | 94.70%             | 7,087,968                          | 178,163,354               | 98.62%                          |
| 2009                                | 13.920                                      | 164,044,094                   | 157,206,287                                     | 95.83%             | 6,960,921                          | 164,167,208               | 100.08%                         |
| 2010                                | 13.920                                      | 164,088,430                   | 155,802,011                                     | 94.95%             | 6,338,708                          | 162,140,719               | 98.81%                          |
| 2011                                | 13.920                                      | 166,407,623                   | 158,769,241                                     | 95.41%             | 6,611,941                          | 165,381,182               | 99.38%                          |
| 2012                                | 13.920                                      | 170,069,937                   | 159,318,698                                     | 93.68%             | 6,573,714                          | 165,892,412               | 97.54%                          |
| 2013                                | 9.650                                       | 156,398,875                   | 152,027,206                                     | 97.20%             | 5,197,048                          | 157,224,254               | 100.53%                         |
| 2014                                | 9.840                                       | 159,522,560                   | 152,331,919                                     | 95.49%             | 5,046,481                          | 157,378,400               | 98.66%                          |
| 2015                                | 9.840                                       | 162,592,276                   | 155,539,550                                     | 95.66%             | 3,440,044                          | 158,979,594               | 97.78%                          |
| 2016                                | 9.840                                       | 168,039,758                   | 161,384,672                                     | 96.04%             | 2,948,566                          | 164,333,238               | 97.79%                          |
| 2017                                | 9.840                                       | 170,112,154                   | 163,630,093                                     | 96.19%             | -                                  | 163,630,093               | 96.19%                          |

<sup>1</sup> Original levy plus/less adjustments and exonerations.

<sup>2</sup> Prior year published numbers have been changed to comply with GASB Codification Section 2300, *Statistical Section*.

Figures for 2000–2009 were calculated on a collection basis, whereas, the figures used in the District’s financial statements are calculated on a modified accrual basis.

Source: School District of Pittsburgh Real Estate Tax Collection Records



**School District of Pittsburgh**  
**Impact of Budget on Taxpayers**

|             |                       | <u>Earned Income Tax</u> |          | <u>Real Estate Tax</u> |              |           |
|-------------|-----------------------|--------------------------|----------|------------------------|--------------|-----------|
| Fiscal Year | Net Levy <sup>1</sup> | Income                   |          | Millage <sup>2</sup>   | Market Value |           |
|             |                       | \$43,000                 | \$30,000 |                        | \$87,600     | \$124,100 |
| 2013        | 1.75%                 | 753                      | 525      | 9.65                   | 845          | 1,198     |
| 2014        | 1.75%                 | 753                      | 525      | 9.84                   | 862          | 1,221     |
| 2015        | 1.75%                 | 753                      | 525      | 9.84                   | 862          | 1,221     |
| 2016        | 1.75%                 | 753                      | 525      | 9.84                   | 862          | 1,221     |
| 2017        | 1.75%                 | 753                      | 525      | 9.84                   | 862          | 1,221     |
| 2018        | 1.75%                 | 753                      | 525      | 9.84                   | 862          | 1,221     |
| 2019        | 1.75%                 | 753                      | 525      | 9.84                   | 862          | 1,221     |

(1) Section 652.1 (a) (2) of the Public School Code states that "A school district of first class A located in whole or in part within the city of second class shall share earned income tax under this section with such city of second class as follows; in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one percentum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one percentum (0.25%) to the city."

(2) Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1000 of assessed value.

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## THE GENERAL FUND

The General Fund budget contains all local tax revenues for the operation of the basic school program. State law requires adoption of an annual General Fund budget, as well as the levying of taxes. It is important to note that a budget is prepared and adopted the year before the funds are expended.

The organization of the district consists of the following major offices: Assistant Superintendent, Chief of Staff, Chief Academic Officer, Chief of Human Resources, Chief of School Performance, Chief Financial Officer, Chief of Data, Research, Evaluation, & Assessment, Chief of Information and Technology, Chief Operations Officer & Chief of School Performance. The heads of these offices report directly to the Superintendent. The Solicitor reports to the Superintendent and the Board. The School Controller and School Treasurer report directly to the Board.

District staff must stay within the amounts budgeted for specific activities or seek appropriate authorization for adjustment. The School District of Pittsburgh, utilizes District-wide School Level Site Based Budgeting for General Fund activity. These site based budgets operate on a July 1-June 30 cost accounting cycle.

### Post-Employment Benefits

The District's annual Other Post-Employment Benefits (OPEB) cost (expense) is calculated based on the Annual Required Contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of The Governmental Accounting Standards Board GASB Codification Section P50 *Post Employment Benefits Other Than Pensions Benefits – Employers Reporting*.

The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities over a period of 30 years.

The following table presents the District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year.

| Fiscal Year Ended | Annual<br>OPEB Cost | Percentage of<br>Annual OPEB<br>Cost Contributed | Net<br>OPEB<br>Obligation |
|-------------------|---------------------|--------------------------------------------------|---------------------------|
| December 31, 2017 | \$ 15,787,712       | 89.9 %                                           | \$ 41,675,603             |
| December 31, 2016 | 17,325,978          | 94.6 %                                           | 33,083,623                |
| December 31, 2015 | 17,352,104          | 91.5 %                                           | 32,054,700                |

### Accounting and Auditing Policies

The books of the District are maintained following accounting policies that conform to generally accepted accounting principles as applicable to governmental units.

An independently elected School Controller is required by law to determine that all expenditures have necessary budget appropriations and Board approvals. Each year, an independent accounting firm conducts the Single Audit which includes a compliance review of state and federal grant requirements along with production of the Annual Financial Report. In addition, the state Auditor General audits the District's operations.



### **State Enforcement of Debt Service Payments**

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

## FINANCIAL STRUCTURE

The School District has organized its finances around a group of funds, including: the General Fund - the major account for School District operations; Special Education - to pay for services for special needs children; Food Service - to operate the kitchen and deliver food to the schools every day; Supplemental Funds - our accounts for receiving grants from public and private sources and for paying expenses of special programs; and the Capital Funds - into which the District deposits the proceeds of borrowings in order to pay for capital improvement and major maintenance projects.

## **BUDGET ORGANIZATION**

The budget is comprised of two volumes.

General Fund Budget includes:

|                 |                                                                                             |
|-----------------|---------------------------------------------------------------------------------------------|
| Introduction    | Summary material, charts and policy statements.                                             |
| General Fund    | The basic operating budget for the mandated school program.                                 |
| Food Service    | Summary of the school breakfast and lunch program.                                          |
| Capital Program | A detail of various short- and long-term capital projects to be undertaken by the District. |

Special Revenue Funds includes:

|                       |                                                                                                                                                                                     |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Special Education     | Outline of the revenue and costs associated with providing educational services for special populations, including learning and physically challenged children and gifted children. |
| Supplemental Programs | A listing of the programs operated by the District as a result of various public and private grants.                                                                                |

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

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## USING THE BUDGET

Finding and using the information in the budget is easy. A section of the Office of Board of Directors' budget has been reproduced below to serve as a guide to understanding the format.

|                              |      |      |      |                              | 3                            | 4                   | 5                    |                |                |                                    |         |
|------------------------------|------|------|------|------------------------------|------------------------------|---------------------|----------------------|----------------|----------------|------------------------------------|---------|
| DEPT                         | FUND | FUNC | OBJ  | DESCRIPTION                  | ORG<br>NO.<br>EMP            | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |         |
| OFFICE OF BOARD OF DIRECTORS |      |      |      |                              |                              |                     |                      |                |                |                                    |         |
| 0100                         | 010  | 2270 | 330  | OTHER PROFESSIONAL SERV      |                              |                     | *****                | *****          | 20,000         | 20,000                             |         |
| FUNCTION TOTAL               |      |      |      |                              |                              |                     |                      |                |                |                                    |         |
|                              |      | 2270 |      | INSTRUCTIONAL STAFF PROF DEV |                              |                     | *****                | *****          | 20,000         | 20,000                             |         |
| 1                            | 0100 | 010  | 2310 | 151                          | SECRETARIES                  | 1.00                | 1.00                 | 67,423.30      | 57,630         | 58,424                             | 794     |
|                              | 0100 | 010  | 2310 | 157                          | COMP-ADDITIONAL WORK         |                     |                      | 4,769.81       | 5,000          | 5,000                              | *****   |
|                              | 0100 | 010  | 2310 | 159                          | OTHER PERSONNEL COSTS        |                     |                      | 10,508.51      | *****          | *****                              | *****   |
|                              | 0100 | 010  | 2310 | 200                          | EMPLOYEE BENEFITS            |                     |                      | 46,855.76      | 35,293         | 35,789                             | 496     |
|                              | 0100 | 010  | 2310 | 330                          | OTHER PROFESSIONAL SERV      |                     |                      | *****          | 20,000         | *****                              | -20,000 |
|                              | 0100 | 010  | 2310 | 513                          | CONTRACTED CARRIERS          |                     |                      | *****          | 500            | 500                                | *****   |
|                              | 0100 | 010  | 2310 | 530                          | COMMUNICATIONS               |                     |                      | 200.00         | 500            | 500                                | *****   |
|                              | 0100 | 010  | 2310 | 550                          | PRINTING & BINDING           |                     |                      | 405.42         | 500            | 500                                | *****   |
|                              | 0100 | 010  | 2310 | 581                          | MILEAGE                      |                     |                      | 2,210.57       | 3,500          | 3,500                              | *****   |
|                              | 0100 | 010  | 2310 | 582                          | TRAVEL                       |                     |                      | 17,442.08      | 20,000         | 36,000                             | 16,000  |
|                              | 0100 | 010  | 2310 | 599                          | OTHER PURCHASED SERVICES     |                     |                      | 8.80           | 1,000          | *****                              | -1,000  |
|                              | 0100 | 010  | 2310 | 610                          | GENERAL SUPPLIES             |                     |                      | 923.62         | 2,000          | 2,000                              | *****   |
|                              | 0100 | 010  | 2310 | 635                          | MEALS & REFRESHMENTS         |                     |                      | 13,178.11      | 10,000         | 10,000                             | *****   |
|                              | 0100 | 010  | 2310 | 640                          | BOOKS & PERIODICALS          |                     |                      | 560.00         | *****          | *****                              | *****   |
|                              | 0100 | 010  | 2310 | 650                          | SUPPLIES & FEES - TECHNOLOGY |                     |                      | *****          | 1,000          | 600                                | -400    |
|                              | 0100 | 010  | 2310 | 810                          | DUES & FEES                  |                     |                      | 28,075.00      | 28,000         | 28,000                             | *****   |
| FUNCTION TOTAL               |      |      |      |                              |                              |                     |                      |                |                |                                    |         |
|                              |      | 2310 |      | BOARD SERVICES               | 1.00                         | 1.00                | 192,560.98           | 184,923        | 180,813        | -4,110                             |         |
| 0100                         | 010  | 3300 | 599  | OTHER PURCHASED SERVICES     |                              |                     | *****                | 400            | 400            | *****                              |         |
| FUNCTION TOTAL               |      |      |      |                              |                              |                     |                      |                |                |                                    |         |
|                              |      | 3300 |      | COMMUNITY SERVICES           |                              |                     | *****                | 400            | 400            | *****                              |         |
| DEPARTMENT TOTAL             |      |      |      |                              | 1.00                         | 1.00                | 192,560.98           | 185,323        | 201,213        | 15,890                             |         |

Each office must have a narrative outlining its responsibilities. The narrative appears opposite the first page of the office detail budget. Please see the next page for an explanation of the information contained in the detail budget, by column.

## USING THE BUDGET

The detail information consists of the following:

- 1 Accounting codes established in accordance with state requirements.
- 2 Title of office/unit and category of expenditure.
- 3 "Original" number of employees - the number of employees funded in the current year's budget. Fractions in these columns mean that jobs are either funded part-time or are funded only partially from this particular account.
- 4 Total number of employees being requested in each category for the coming year.
- 5 Columns represent the total actual expenditures for the previous year, the amount budgeted, the amount being requested for the coming year, and the increase or decrease by category.

There are subtotals for each "Function" account code within a unit or office budget, as well as a total for the "Department" account code assigned to that budget.

Summaries of revenues and appropriations by "Department" and "Function" account codes appear in the introductory section of this document.

Services are provided to schools through each of the major offices.

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**SUMMARY SECTION**

**APPROPRIATIONS AND REVENUES**

2019 BUDGET APPROPRIATIONS BY DEPARTMENT

| <u>DEPT</u> | <u>DESCRIPTION</u>                             | <u>ORG<br/>NO.<br/>EMP</u> | <u>INCR.<br/>DEC.<br/>EMP</u> | <u>TOTAL<br/>NO.<br/>EMP</u> | <u>2019<br/>BUDGET</u> |
|-------------|------------------------------------------------|----------------------------|-------------------------------|------------------------------|------------------------|
|             | <u>General Administration</u>                  |                            |                               |                              |                        |
| 0100        | Office of Board of Directors.....              | 1.00                       |                               | 1.00                         | \$ 201,213             |
| 0200        | Office of Solicitor.....                       | 3.50                       |                               | 3.50                         | 2,302,179              |
| 0300        | Office of School Controller.....               | 8.00                       |                               | 8.00                         | 716,118                |
| 0400        | Office of School Treasurer.....                |                            |                               |                              | <u>2,880,977</u>       |
|             | TOTALS.....                                    | 12.50                      |                               | 12.50                        | \$ 6,100,487           |
|             | <u>Office of the Superintendent of Schools</u> |                            |                               |                              |                        |
| 1000        | Office Superintendent Schools.....             | 13.00                      | 2.00                          | 15.00                        | \$ 2,186,315           |
| 1300        | Data,Research, Eval.& Assessm.....             | 20.50                      | -1.00                         | 19.50                        | 2,478,670              |
| 1700        | Central-School Communications.....             | <u>1.00</u>                |                               | <u>1.00</u>                  | <u>355,025</u>         |
|             | TOTALS.....                                    | 34.50                      | 1.00                          | 35.50                        | \$ 5,020,010           |
|             | <u>Office of Chief of Human Resources</u>      |                            |                               |                              |                        |
| 2800        | Office of Human Resources.....                 | <u>25.00</u>               |                               | <u>25.00</u>                 | <u>\$ 15,414,339</u>   |
|             | TOTALS.....                                    | 25.00                      |                               | 25.00                        | \$ 15,414,339          |
|             | <u>Office of Chief Financial Officer</u>       |                            |                               |                              |                        |
| 3000        | Budget Dev.,Mgmt & Oper.....                   | 7.00                       |                               | 7.00                         | \$ 999,173             |
| 3300        | Finance.....                                   | 3.00                       | 1.00                          | 4.00                         | 1,111,500              |
| 3301        | Acctng & Accts Payable.....                    | 10.00                      |                               | 10.00                        | 898,700                |
| 3303        | Payroll.....                                   | 4.00                       |                               | 4.00                         | 446,305                |
| 3306        | Purchasing.....                                | <u>3.00</u>                |                               | <u>3.00</u>                  | <u>276,815</u>         |
|             | TOTALS.....                                    | 27.00                      | 1.00                          | 28.00                        | \$ 3,732,493           |
|             | <u>Office of Deputy Superintendent</u>         |                            |                               |                              |                        |
| 4000        | Deputy Superintendent.....                     | <u>11.00</u>               |                               | <u>11.00</u>                 | <u>\$ 1,651,544</u>    |
|             | TOTALS.....                                    | 11.00                      |                               | 11.00                        | \$ 1,651,544           |
|             | <u>Office of Chief of School Performance</u>   |                            |                               |                              |                        |
| 4017        | School Performance.....                        | 13.00                      |                               | 13.00                        | \$ 2,110,141           |
| 4020        | Conciliation Agreement/Equity.....             | 5.00                       |                               | 5.00                         | 742,513                |
| 4100        | Elementary Schools.....                        | 958.52                     | 1.00                          | 959.52                       | 122,433,092            |
| 4200        | Middle Schools.....                            | 155.62                     |                               | 155.62                       | 20,199,487             |



**2019 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)**

| <b><u>DEPT</u></b> | <b><u>DESCRIPTION</u></b>                                     | <b><u>ORG<br/>NO.<br/>EMP</u></b> | <b><u>INCR.<br/>DECR.<br/>EMP</u></b> | <b><u>TOTAL<br/>NO.<br/>EMP</u></b> | <b><u>2019<br/>BUDGET</u></b> |
|--------------------|---------------------------------------------------------------|-----------------------------------|---------------------------------------|-------------------------------------|-------------------------------|
| 4300               | Secondary Schools.....                                        | <u>494.80</u>                     | <u>-1.00</u>                          | <u>493.80</u>                       | <u>68,407,122</u>             |
|                    | TOTALS.....                                                   | 1,626.94                          |                                       | 1,626.94                            | \$213,892,355                 |
|                    | <b><u>Office of Chief Academic Officer</u></b>                |                                   |                                       |                                     |                               |
| 4600               | Curriculum & Instruction.....                                 | 28.10                             | 2.00                                  | 30.10                               | \$ 11,105,768                 |
| 4605               | Pittsburgh Online Academy.....                                | 2.00                              |                                       | 2.00                                | 1,208,623                     |
| 4606               | Professional Development/CI.....                              |                                   |                                       |                                     | 190,069                       |
| 4800               | Career & Tech Ed/Career Dev.....                              | 5.00                              | 1.00                                  | 6.00                                | 1,054,532                     |
| 4803               | Library Services.....                                         | <u>          </u>                 | <u>          </u>                     | <u>          </u>                   | <u>179,193</u>                |
|                    | TOTALS.....                                                   | 35.10                             | 3.00                                  | 38.10                               | \$ 13,738,185                 |
|                    | <b><u>Student Support Services</u></b>                        |                                   |                                       |                                     |                               |
| 4810               | Support Services.....                                         | 100.90                            | -0.50                                 | 100.40                              | \$ 12,702,023                 |
| 4814               | Health Services.....                                          | 64.00                             |                                       | 64.00                               | 9,332,161                     |
| 4815               | Interscholastic Athletics.....                                | 4.00                              |                                       | 4.00                                | 3,726,538                     |
| 4821               | Student Achievement Center.....                               | 35.50                             |                                       | 35.50                               | 4,351,070                     |
| 4823               | Clayton Academy.....                                          | <u>28.50</u>                      | <u>          </u>                     | <u>28.50</u>                        | <u>2,961,496</u>              |
|                    | TOTALS.....                                                   | 232.90                            | -0.50                                 | 232.40                              | \$ 33,073,288                 |
|                    | <b><u>Office of Chief of Information &amp; Technology</u></b> |                                   |                                       |                                     |                               |
| 5400               | Chief-Information & Technology.....                           | <u>42.00</u>                      | <u>1.00</u>                           | <u>43.00</u>                        | <u>\$ 12,673,524</u>          |
|                    | TOTALS.....                                                   | 42.00                             | 1.00                                  | 43.00                               | \$ 12,673,524                 |

**2019 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)**

| <u>DEPT</u> | <u>DESCRIPTION</u>                        | <u>ORG<br/>NO.<br/>EMP</u> | <u>INCR.<br/>DECR.<br/>EMP</u> | <u>TOTAL<br/>NO.<br/>EMP</u> | <u>2019<br/>BUDGET</u> |
|-------------|-------------------------------------------|----------------------------|--------------------------------|------------------------------|------------------------|
|             | <u>Office of Chief Operations Officer</u> |                            |                                |                              |                        |
| 6000        | Chief Operations Officer.....             | 4.00                       |                                | 4.00                         | \$ 2,341,181           |
| 6300        | Facilities.....                           | 80.00                      | -1.00                          | 79.00                        | 12,168,237             |
| 6500        | Transportation.....                       | 8.50                       |                                | 8.50                         | 34,519,007             |
| 6600        | Plant Operations.....                     | 311.00                     |                                | 311.00                       | 41,246,990             |
| 6700        | School Safety.....                        | <u>92.00</u>               |                                | <u>92.00</u>                 | <u>7,233,594</u>       |
|             | TOTALS.....                               | 495.50                     | -1.00                          | 494.50                       | \$ 97,509,009          |
|             | <u>Fixed Charges</u>                      |                            |                                |                              |                        |
| 6900        | Fixed Costs.....                          |                            |                                |                              | \$ 301,143             |
| 6901        | Benefits.....                             |                            |                                |                              | <u>5,559,717</u>       |
|             | TOTALS.....                               |                            |                                |                              | \$ 5,860,860           |
|             | <u>Other Fund Transfers</u>               |                            |                                |                              |                        |
| 6902        | Other Fund Transfers.....                 |                            |                                |                              | <u>\$ 590,400</u>      |
|             | TOTALS.....                               |                            |                                |                              | \$ 590,400             |
|             | <u>Debt Services</u>                      |                            |                                |                              |                        |
| 6904        | Debt Service - Principal.....             |                            |                                |                              | \$ 31,049,408          |
| 6905        | Debt Service - Interest.....              |                            |                                |                              | 13,675,155             |
| 6906        | Tax Refunds.....                          |                            |                                |                              | <u>3,029,613</u>       |
|             | TOTALS.....                               |                            |                                |                              | \$ 47,754,176          |
|             | <u>Other Budget Items</u>                 |                            |                                |                              |                        |
| 6907        | Intersystem Payments.....                 |                            |                                |                              | \$ 95,840,428          |
| 6908        | Contingencies.....                        |                            |                                |                              | 8,054,009              |
| 6909        | Charter School Payments.....              |                            |                                |                              | <u>82,837,994</u>      |
|             | TOTALS.....                               |                            |                                |                              | \$186,732,431          |
|             | TOTAL ALL DEPARTMENTS.....                | 2,542.44                   | 4.50                           | 2,546.94                     | \$643,743,101          |
|             | PRIOR YEAR ENCUMBRANCES.....              |                            |                                |                              | <u>2,500,000</u>       |
|             | GRAND TOTAL.....                          | <u>2,542.44</u>            | <u>4.50</u>                    | <u>2,546.94</u>              | <u>\$646,243,101</u>   |

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2019 APPROPRIATIONS BY OBJECT

| <u>OBJECT</u> | <u>DESCRIPTION</u>             | <u>2017<br/>ACTUAL</u> | <u>2018<br/>BUDGET</u> | <u>2019<br/>BUDGET</u> | <u>INCREASE<br/>DECREASE<br/>19 OVER 18</u> |
|---------------|--------------------------------|------------------------|------------------------|------------------------|---------------------------------------------|
|               | 100 SALARIES                   |                        |                        |                        |                                             |
| 111           | SUPERINTENDENTS.....           | \$ 404,393.29          | \$ 368,400             | \$ 375,700             | \$ 7,300                                    |
| 112           | SCHOOL CONTROLLER.....         | 22,812.96              | 22,813                 | 22,813                 | ****                                        |
| 113           | DIRECTORS.....                 | 4,244,721.78           | 5,568,716              | 4,640,047              | -928,669                                    |
| 114           | PRINCIPALS.....                | 9,596,764.60           | 9,504,051              | 11,039,071             | 1,535,020                                   |
| 116           | CENTRL SUPPORT ADMIN.....      | 3,263,385.31           | 4,248,277              | 4,684,133              | 435,856                                     |
| 119           | OTHER PERSONNEL COSTS.....     | 597,824.20             | 476,625                | 240,000                | -236,625                                    |
| 121           | CLASSROOM TEACHERS.....        | 109,187,144.29         | 108,665,641            | 113,347,246            | 4,681,605                                   |
| 122           | TEACHER-SPEC ASSGNMT.....      | 390,809.75             | 433,713                | 446,261                | 12,548                                      |
| 123           | SUBSTITUTE TEACHERS.....       | 4,103,744.38           | 4,366,500              | 4,366,500              | ****                                        |
| 124           | COMP-ADDITIONAL WORK.....      | 732,877.96             | 852,924                | 698,140                | -154,784                                    |
| 125           | WKSP-COM WK-CUR-INSV.....      | 294,974.95             | 265,249                | 151,469                | -113,780                                    |
| 126           | COUNSELORS.....                | 3,685,103.95           | 3,264,004              | 3,818,121              | 554,117                                     |
| 127           | LIBRARIANS.....                | 1,865,814.29           | 2,492,788              | 2,520,561              | 27,773                                      |
| 129           | OTHER PERSONNEL COSTS.....     | 587,582.06             | 290,000                | 345,000                | 55,000                                      |
| 131           | PSYCHOLOGISTS.....             | 3,400.00               | 3,400                  | 4,500                  | 1,100                                       |
| 132           | SOCIAL WORKERS.....            | 2,536,189.09           | 3,052,461              | 3,127,025              | 74,564                                      |
| 133           | SCHOOL NURSES.....             | 4,074,143.60           | 4,410,819              | 5,137,241              | 726,422                                     |
| 135           | OTHER CENT SUPP STAFF.....     | 540,120.83             | 548,926                | 536,853                | -12,073                                     |
| 136           | OTHER PROF EDUC STAFF.....     | 559,734.75             | 549,026                | 529,993                | -19,033                                     |
| 137           | ATHLETIC COACHES.....          | 1,241,974.27           | 1,350,000              | 1,350,000              | ****                                        |
| 138           | EXTRA CURR ACTIV PAY.....      | 575,619.58             | 460,313                | 435,070                | -25,243                                     |
| 139           | OTHER PERSONNEL COSTS.....     | 51,166.92              | 38,879                 | 5,000                  | -33,879                                     |
| 141           | ACCOUNTANTS-AUDITORS.....      | 769,873.00             | 853,730                | 847,718                | -6,012                                      |
| 142           | OTHER ACCOUNTING PERS.....     | 344,731.08             | 398,097                | 315,140                | -82,957                                     |
| 143           | PURCHASING PERSONNEL.....      | 133,525.42             | 177,033                | 153,662                | -23,371                                     |
| 144           | COMPUTER SERVICE PERS.....     | 1,312,766.66           | 1,401,090              | 1,373,164              | -27,926                                     |
| 145           | FACIL-PLANT OPR PERS.....      | 760,837.51             | 834,307                | 844,634                | 10,327                                      |
| 146           | OTHER TECHNICAL PERS.....      | 3,392,943.26           | 4,260,489              | 4,801,998              | 541,509                                     |
| 147           | TRANSPORTATION PERS.....       | 275,779.80             | 282,167                | 225,789                | -56,378                                     |
| 148           | COMP-ADDITIONAL WORK.....      | 353,174.23             | 90,137                 | 88,980                 | -1,157                                      |
| 149           | OTHER PERSONNEL COSTS.....     | 57,569.26              | 24,500                 | 24,500                 | ****                                        |
| 151           | SECRETARIES.....               | 566,677.57             | 571,416                | 643,167                | 71,751                                      |
| 152           | TYPIST-STENOGRAPHERS.....      | 156,724.68             | 218,831                | 182,507                | -36,324                                     |
| 153           | SCH SECRETARY-CLERKS.....      | 2,043,009.63           | 2,125,773              | 2,195,498              | 69,725                                      |
| 154           | CLERKS.....                    | 366,861.82             | 481,195                | 487,606                | 6,411                                       |
| 155           | OTHER OFFICE PERS.....         | 1,511,987.63           | 1,666,854              | 1,759,160              | 92,306                                      |
| 157           | COMP-ADDITIONAL WORK.....      | 102,366.11             | 56,953                 | 70,420                 | 13,467                                      |
| 159           | OTHER PERSONNEL COSTS.....     | 67,080.29              | 16,500                 | 16,500                 | ****                                        |
| 161           | TRADESMEN.....                 | 3,174,180.05           | 3,755,835              | 3,722,732              | -33,103                                     |
| 163           | REPAIRMEN.....                 | 486,782.43             | 531,023                | 531,473                | 450                                         |
| 168           | COMP-ADDITIONAL WORK.....      | 1,883,393.60           | 781,142                | 781,142                | ****                                        |
| 169           | OTHER PERSONNEL COSTS.....     | 33,229.69              | ****                   | ****                   | ****                                        |
| 172           | AUTOMOTIVE EQUIP OPR.....      | 926,068.48             | 1,048,840              | 1,054,927              | 6,087                                       |
| 173           | TRANSPORTATION HELP.....       | 44,698.75              | 43,867                 | 43,867                 | ****                                        |
| 178           | COMP-ADDITIONAL WORK.....      | 155,325.04             | 219,525                | 219,525                | ****                                        |
| 181           | CUSTODIAL - LABORER.....       | 10,920,264.15          | 11,887,690             | 11,842,874             | -44,816                                     |
| 182           | FOOD SERVICE STAFF.....        | 42,108.30              | 66,856                 | 38,600                 | -28,256                                     |
| 183           | SECURITY PERSONNEL.....        | 3,232,866.11           | 3,675,558              | 3,899,370              | 223,812                                     |
| 184           | STORES HANDLING STAFF.....     | 53,394.11              | 51,626                 | 51,626                 | ****                                        |
| 186           | GROUNDKEEPER.....              | 445,675.59             | 459,414                | 459,414                | ****                                        |
| 187           | STUD WRKRS/TUTORS/INTERNS..... | 494,050.06             | 336,033                | 527,957                | 191,924                                     |
| 188           | COMP-ADDITIONAL WORK.....      | 3,895,518.13           | 4,400,740              | 4,400,740              | ****                                        |

2019 APPROPRIATIONS BY OBJECT (CONT'D)

| <u>OBJECT</u> | <u>DESCRIPTION</u>                       | <u>2017<br/>ACTUAL</u>   | <u>2018<br/>BUDGET</u> | <u>2019<br/>BUDGET</u> | <u>INCREASE<br/>DECREASE<br/>19 OVER 18</u> |
|---------------|------------------------------------------|--------------------------|------------------------|------------------------|---------------------------------------------|
| 189           | OTHER PERSONNEL COSTS.....               | 114,423.80               | 21,500                 | 21,500                 | ****                                        |
| 191           | INSTR PARAPROFESSIONAL.....              | 1,413,594.62             | 1,827,562              | 1,932,682              | 105,120                                     |
| 197           | COMP-ADDITIONAL WORK.....                | 6,557.52                 | 13,043                 | 16,200                 | 3,157                                       |
| 198           | SUBSTITUTE PARAPROF.....                 | 30,299.85                | ****                   | ****                   | ****                                        |
| 199           | OTHER PERSONNEL COSTS.....               | 14,976.00                | 2,000                  | 2,000                  | ****                                        |
|               | TOTAL SALARIES.....                      | <u>\$ 188,143,617.04</u> | <u>\$193,814,851</u>   | <u>\$201,397,816</u>   | <u>\$ 7,582,965</u>                         |
|               | 200 EMPLOYEE BENEFITS                    |                          |                        |                        |                                             |
| 200           | EMPLOYEE BENEFITS.....                   | \$ 1,123,394.30          | \$ ****                | \$ ****                | \$ ****                                     |
| 211           | MEDICAL INSURANCE.....                   | 160,613.75               | ****                   | ****                   | ****                                        |
| 212           | DENTAL INSURANCE.....                    | 1,745,479.67             | 1,701,312              | 1,824,925              | 123,613                                     |
| 213           | LIFE INSURANCE.....                      | 261,362.85               | 212,146                | 282,595                | 70,449                                      |
| 214           | INCOME PROTECT INSURANCE.....            | 19,257.21                | ****                   | ****                   | ****                                        |
| 220           | SOCIAL SECURITY CONT.....                | 13,995,514.16            | 14,826,836             | 15,406,933             | 580,097                                     |
| 230           | RETIREMENT CONTRIBUTION.....             | 61,818,996.71            | 69,222,464             | 73,403,860             | 4,181,396                                   |
| 250           | UNEMPLOYMENT COMP.....                   | 369,998.56               | 387,630                | 402,796                | 15,166                                      |
| 260           | WORKERS' COMP.....                       | 1,577,219.68             | 1,647,426              | 1,711,881              | 64,455                                      |
| 271           | SELF INSURANCE- MEDICAL HEALTH.....      | 30,610,950.94            | 38,867,433             | 38,372,856             | -494,577                                    |
| 281           | OPEB - RETIREE'S HEALTH BEN.....         | 5,828,296.98             | ****                   | ****                   | ****                                        |
| 282           | OPEB-OHTR THAN HEALTH BEN.....           | 130.95                   | ****                   | ****                   | ****                                        |
| 290           | OTHER EMPLOYEE BENEFITS.....             | 60,250.00                | 109,245                | 118,610                | 9,365                                       |
| 299           | ALL OTHER EMPLOYEE BENEFITS.....         | 25,200.00                | ****                   | ****                   | ****                                        |
|               | TOTAL EMPLOYEE BENEFITS.....             | <u>\$ 117,596,665.76</u> | <u>\$126,974,492</u>   | <u>\$131,524,456</u>   | <u>\$ 4,549,964</u>                         |
|               | 300 PURCHASED PROFESSIONAL & TECH        |                          |                        |                        |                                             |
| 310           | PURCH OF/ADMIN SERVC.....                | \$ 2,709,695.96          | \$ 2,796,288           | \$ 2,864,087           | \$ 67,799                                   |
| 322           | PROF. EDUC. SERVICES-IUS.....            | 76,217,865.11            | 80,592,758             | 86,590,428             | 5,997,670                                   |
| 323           | PROF-EDUCATIONAL SERV.....               | 89,906.33                | 186,030                | 5,000                  | -181,030                                    |
| 329           | PROF-EDUC SRVC - OTHER.....              | 340,332.56               | 469,000                | 624,419                | 155,419                                     |
| 330           | OTHER PROFESSIONAL SERV.....             | 4,051,582.53             | 4,274,093              | 3,903,003              | -371,090                                    |
| 340           | TECHNICAL SERVICES.....                  | 623,908.98               | 483,550                | 420,585                | -62,965                                     |
| 348           | TECHNOLOGY SERVICES.....                 | 1,216,184.15             | 1,015,014              | 974,567                | -40,447                                     |
| 350           | SECURITY / SAFETY SERVICES.....          | 29,235.93                | 29,867                 | 29,867                 | ****                                        |
| 360           | PROF-EDUC SERV - PROF DEV.....           | 160,917.40               | 49,155                 | 65,027                 | 15,872                                      |
|               | TOTAL PURCHASED PROFESSIONAL & TECH..... | <u>\$ 85,439,628.95</u>  | <u>\$ 89,895,755</u>   | <u>\$ 95,476,983</u>   | <u>\$ 5,581,228</u>                         |
|               | 400 PURCHASED PROPERTY SERVICES          |                          |                        |                        |                                             |
| 411           | DISPOSAL SERVICES.....                   | \$ 304,159.57            | \$ 402,022             | \$ 375,162             | \$ -26,860                                  |
| 413           | CUSTODIAL SERVICES.....                  | 32,700.00                | 44,510                 | 64,510                 | 20,000                                      |
| 415           | LAUNDRY-LINEN SERVICE.....               | 1,265.00                 | 2,800                  | 2,800                  | ****                                        |
| 424           | WATER/SEWAGE.....                        | 1,433,750.92             | 2,002,613              | 2,064,173              | 61,560                                      |
| 431           | RPR & MAINT - BLDGS.....                 | 1,919,536.90             | 1,472,258              | 1,473,506              | 1,248                                       |
| 432           | RPR & MAINT - EQUIP.....                 | 740,203.75               | 612,669                | 674,668                | 61,999                                      |
| 433           | RPR & MAINT - VEHICLES.....              | 10,224.04                | 10,000                 | 10,000                 | ****                                        |
| 438           | RPR & MAINT - TECH.....                  | 313,628.25               | 400,100                | 383,450                | -16,650                                     |
| 441           | RENTAL - LAND & BLDGS.....               | 305,762.46               | 314,293                | 324,244                | 9,951                                       |
| 442           | RENTAL - EQUIPMENT.....                  | 31,524.33                | 47,076                 | 48,359                 | 1,283                                       |
| 444           | RENTAL OF VEHICLES.....                  | 196.38                   | ****                   | ****                   | ****                                        |

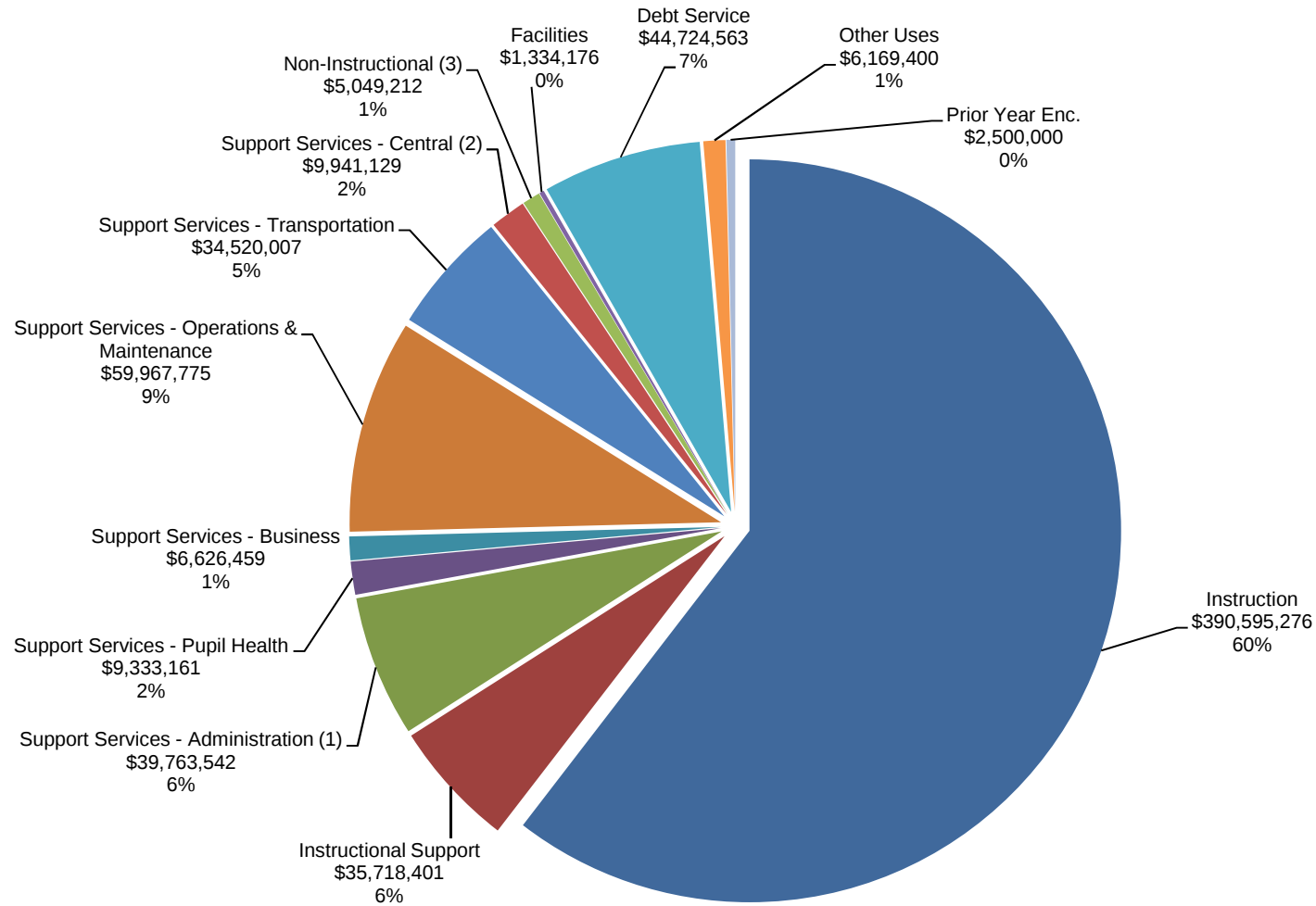
2019 APPROPRIATIONS BY OBJECT (CONT'D)

| <u>OBJECT</u> | <u>DESCRIPTION</u>                     | <u>2017<br/>ACTUAL</u> | <u>2018<br/>BUDGET</u> | <u>2019<br/>BUDGET</u> | <u>INCREASE<br/>DECREASE<br/>19 OVER 18</u> |
|---------------|----------------------------------------|------------------------|------------------------|------------------------|---------------------------------------------|
| 449           | OTHER RENTALS.....                     | 827.55                 | 300                    | 300                    | ****                                        |
| 460           | EXTERMINATION SERVICES.....            | 9,989.60               | 10,000                 | 12,000                 | 2,000                                       |
| 490           | OTHER PROPERTY SERVICES.....           | 100.00                 | 25,100                 | 100                    | -25,000                                     |
|               | TOTAL PURCHASED PROPERTY SERVICES..... | \$ 5,103,868.75        | \$ 5,343,741           | \$ 5,433,272           | \$ 89,531                                   |
|               | 500 OTHER PURCHASED SERVICES           |                        |                        |                        |                                             |
| 513           | CONTRACTED CARRIERS.....               | \$ 22,686,717.33       | \$ 24,207,686          | \$ 21,321,673          | \$ -2,886,013                               |
| 515           | PUBLIC CARRIERS.....                   | 3,276,765.24           | 4,237,250              | 6,853,181              | 2,615,931                                   |
| 516           | STUDENT TRANSPORTATION - I.U.....      | 6,523,406.32           | 6,140,948              | 5,500,000              | -640,948                                    |
| 519           | OTHER STUDENT TRANSP.....              | 241,568.64             | 418,617                | 596,795                | 178,178                                     |
| 522           | AUTO LIABILITY INSURANCE.....          | 115,017.67             | 100,436                | 100,436                | ****                                        |
| 523           | GENERAL PROPERTY - LIAB INS.....       | 296,848.89             | 231,774                | 231,774                | ****                                        |
| 525           | BONDING INSURANCE.....                 | ****                   | 300                    | ****                   | -300                                        |
| 529           | OTHER INSURANCE.....                   | 47,120.32              | 146,790                | 146,790                | ****                                        |
| 530           | COMMUNICATIONS.....                    | 165,188.97             | 478,846                | 545,310                | 66,464                                      |
| 538           | TELECOMMUNICATIONS.....                | 594,221.32             | 498,571                | 468,495                | -30,076                                     |
| 540           | ADVERTISING.....                       | 185,414.51             | 236,685                | 246,770                | 10,085                                      |
| 550           | PRINTING & BINDING.....                | 275,191.72             | 174,094                | 198,903                | 24,809                                      |
| 561           | TUITION - OTHER PA LEA.....            | 4,337,382.31           | 3,625,000              | 4,350,000              | 725,000                                     |
| 562           | TUITION - CHARTER SCHOOLS.....         | 74,417,858.64          | 74,203,409             | 82,837,994             | 8,634,585                                   |
| 566           | TUITION - COMM COLLEGE TECH.....       | 8,012.50               | 8,500                  | 14,400                 | 5,900                                       |
| 567           | TUITION TO APPROVED PRIVATE.....       | 3,888,873.60           | 4,000,000              | 4,000,000              | ****                                        |
| 568           | TUITION - PRRI.....                    | 274,054.76             | 400,000                | 600,000                | 200,000                                     |
| 569           | TUITION - OTHER.....                   | 650,060.84             | 702,000                | 522,000                | -180,000                                    |
| 581           | MILEAGE.....                           | 84,926.51              | 140,325                | 150,944                | 10,619                                      |
| 582           | TRAVEL.....                            | 280,751.90             | 282,873                | 453,231                | 170,358                                     |
| 594           | SVC-IU SPECIAL CLASSES.....            | 170,968.09             | 300,000                | 300,000                | ****                                        |
| 599           | OTHER PURCHASED SERVICES.....          | 1,185,735.78           | 1,453,332              | 1,453,544              | 212                                         |
|               | TOTAL OTHER PURCHASED SERVICES.....    | \$ 119,706,085.86      | \$121,987,436          | \$130,892,240          | \$ 8,904,804                                |
|               | 600 SUPPLIES                           |                        |                        |                        |                                             |
| 610           | GENERAL SUPPLIES.....                  | \$ 5,196,334.28        | \$ 5,098,275           | \$ 5,010,247           | \$ -88,028                                  |
| 621           | NATURAL GAS - HTG & AC.....            | 2,081,508.01           | 2,688,332              | 2,916,036              | 227,704                                     |
| 622           | ELECTRICITY - HTG & AC.....            | 3,865,099.12           | 4,776,651              | 4,845,575              | 68,924                                      |
| 624           | OIL - HTG & AC.....                    | ****                   | 3,000                  | ****                   | -3,000                                      |
| 626           | GASOLINE.....                          | 75,146.80              | 90,100                 | 98,785                 | 8,685                                       |
| 627           | DIESEL FUEL.....                       | 63,839.44              | 50,000                 | 88,268                 | 38,268                                      |
| 628           | STEAM - HTG & AC.....                  | 216,790.75             | 309,514                | 260,642                | -48,872                                     |
| 634           | STUDENT SNACKS.....                    | 37,228.99              | 67,700                 | 93,632                 | 25,932                                      |
| 635           | MEALS & REFRESHMENTS.....              | 124,110.04             | 118,304                | 187,915                | 69,611                                      |
| 640           | BOOKS & PERIODICALS.....               | 3,808,673.52           | 10,906,654             | 5,892,072              | -5,014,582                                  |
| 650           | SUPPLIES & FEES - TECHNOLOGY.....      | 3,251,785.90           | 2,342,010              | 3,379,971              | 1,037,961                                   |
|               | TOTAL SUPPLIES.....                    | \$ 18,720,516.85       | \$ 26,450,540          | \$ 22,773,143          | \$ -3,677,397                               |
|               | 700 PROPERTY                           |                        |                        |                        |                                             |
| 751           | NONCAPITAL EQUIP - ORIG & ADDL.....    | \$ 14,500.00           | \$ ****                | \$ ****                | \$ ****                                     |
| 752           | CAPITAL EQUIPMENT-ORIG & ADDL.....     | 234,949.80             | 666,493                | 689,368                | 22,875                                      |
| 756           | CAP TECH HARDWARE/EQUIP-ORIG.....      | 342,621.93             | 133,164                | 1,035,414              | 902,250                                     |

**2019 APPROPRIATIONS BY OBJECT (CONT'D)**

| <b><u>OBJECT</u></b> | <b><u>DESCRIPTION</u></b>              | <b><u>2017<br/>ACTUAL</u></b> | <b><u>2018<br/>BUDGET</u></b> | <b><u>2019<br/>BUDGET</u></b> | <b><u>INCREASE<br/>DECREASE<br/>19 OVER 18</u></b> |
|----------------------|----------------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------------------------|
| 758                  | CAPITAL TECH SOFTWARE - ORIG.....      | 1,023,772.58                  | 1,640,232                     | 808,266                       | -831,966                                           |
| 762                  | CAPITAL EQUIPMENT REPLACEMENT.....     | 1,916,778.37                  | 1,749,634                     | 1,808,889                     | 59,255                                             |
| 766                  | CAP TECH HARDWARE/EQUIP REPLACE.....   | 40,034.11                     | 217,062                       | 2,323,506                     | 2,106,444                                          |
| 768                  | CAPITAL TECH SOFTWARE REPLACE.....     | 2,782,881.46                  | 2,031,517                     | 74,866                        | -1,956,651                                         |
| 788                  | TECH INFRASTRUCTURE.....               | ****                          | ****                          | ****                          | ****                                               |
|                      | <b>TOTAL PROPERTY.....</b>             | <b>\$ 6,355,538.25</b>        | <b>\$ 6,438,102</b>           | <b>\$ 6,740,309</b>           | <b>\$ 302,207</b>                                  |
|                      | <b>800 OTHER OBJECTS</b>               |                               |                               |                               |                                                    |
| 810                  | DUES & FEES.....                       | \$ 141,196.38                 | \$ 143,425                    | \$ 160,306                    | \$ 16,881                                          |
| 831                  | INT-LOAN-LEASE PURCH.....              | 1,529,572.50                  | 1,529,573                     | 1,529,573                     | ****                                               |
| 832                  | INT-SERIAL BONDS.....                  | 13,494,449.43                 | 13,281,776                    | 12,145,582                    | -1,136,194                                         |
| 840                  | BUDGETARY RESERVE.....                 | ****                          | 1,000,000                     | 1,000,000                     | ****                                               |
| 880                  | REFUNDS OF PRIOR YEAR RECEIPTS.....    | 2,323,924.32                  | 3,200,000                     | 3,000,000                     | -200,000                                           |
| 890                  | MISC EXPENDITURES.....                 | 25,391.30                     | 29,613                        | 29,613                        | ****                                               |
| 891                  | OTHER MISCELLANEOUS EXPENDITUR.....    | 480.00                        | ****                          | ****                          | ****                                               |
|                      | <b>TOTAL OTHER OBJECTS.....</b>        | <b>\$ 17,515,013.93</b>       | <b>\$ 19,184,387</b>          | <b>\$ 17,865,074</b>          | <b>\$ -1,319,313</b>                               |
|                      | <b>900 OTHER FINANCING USES</b>        |                               |                               |                               |                                                    |
| 911                  | LOAN-LEASE PURCH-PRINCIPAL.....        | \$ 1,352,352.94               | \$ 1,352,353                  | \$ 1,352,353                  | \$ ****                                            |
| 912                  | SERIAL BONDS-PRINCIPAL.....            | 29,561,994.77                 | 33,056,990                    | 29,697,055                    | -3,359,935                                         |
| 939                  | OTHER FUND TRANSFERS.....              | 922,929.09                    | 590,400                       | 590,400                       | ****                                               |
|                      | <b>TOTAL OTHER FINANCING USES.....</b> | <b>\$ 31,837,276.80</b>       | <b>\$ 34,999,743</b>          | <b>\$ 31,639,808</b>          | <b>\$ -3,359,935</b>                               |
|                      | <b>TOTAL ALL OBJECTS.....</b>          | <b>\$ 590,418,212.19</b>      | <b>\$625,089,047</b>          | <b>\$643,743,101</b>          | <b>\$ 18,654,054</b>                               |
|                      | <b>PRIOR YEAR ENCUMBRANCES.....</b>    | <b>\$ 7,882,149.13</b>        | <b>\$ 2,500,000</b>           | <b>\$ 2,500,000</b>           | <b>\$ ****</b>                                     |
|                      | <b>GRAND TOTAL.....</b>                | <b>\$ 598,300,361.32</b>      | <b>\$627,589,047</b>          | <b>\$646,243,101</b>          | <b>\$ 18,654,054</b>                               |

**School District of Pittsburgh  
2019  
Appropriations by Function**



|                             |                      |
|-----------------------------|----------------------|
| <b>Total Appropriations</b> | <b>\$646,243,101</b> |
| <b>Prior Encumbrances</b>   | <b>\$ 2,500,000</b>  |



**2019 APPROPRIATIONS BY FUNCTION**

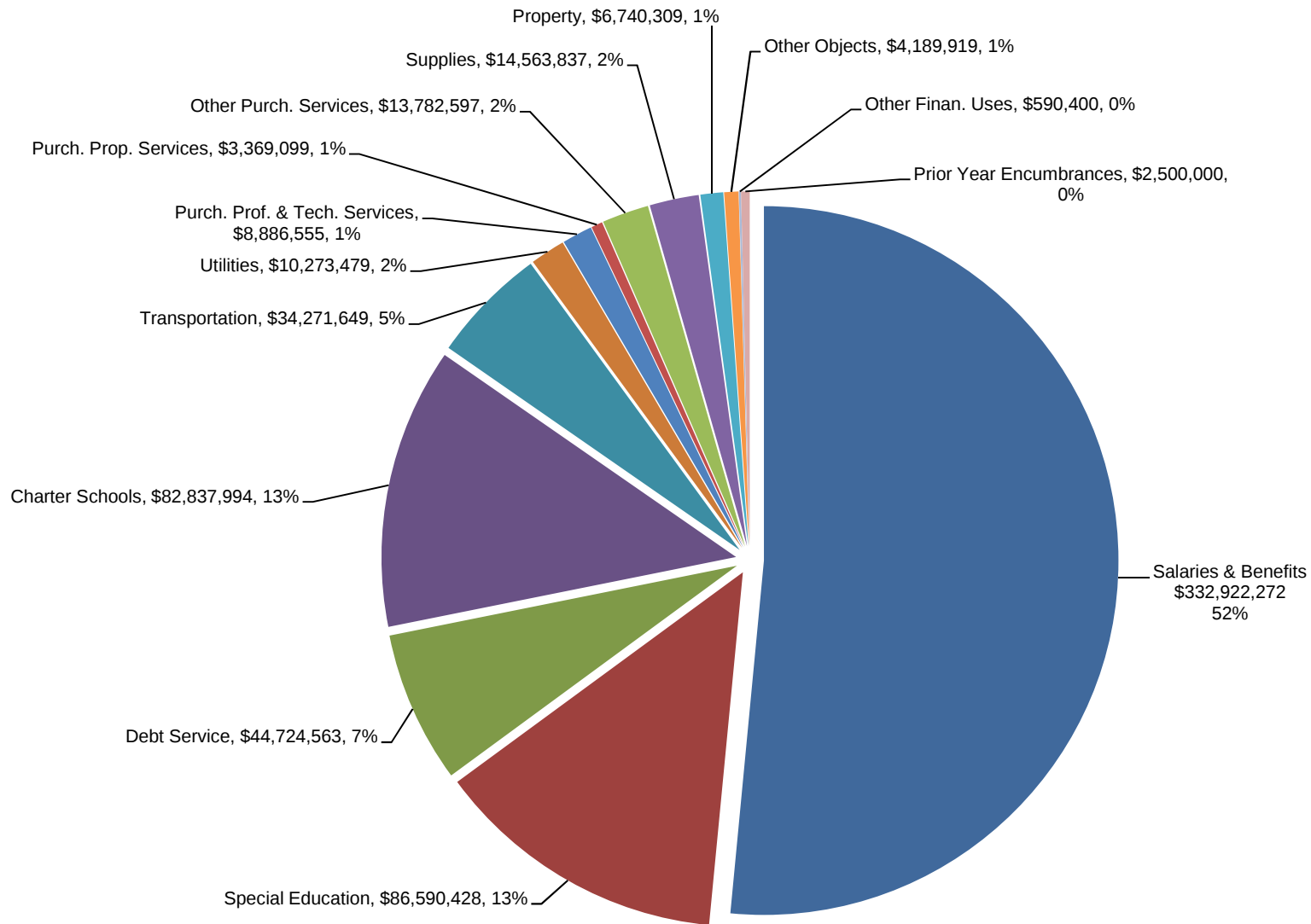
| <b><u>FUNCTION</u></b> | <b><u>DESCRIPTION</u></b>      | <b><u>SALARY<br/>AND FRINGE<br/>BENEFITS</u></b> | <b><u>OTHER<br/>APPROPRIATIONS</u></b> | <b><u>APPROPRIATIONS</u></b> | <b><u>PERCENT<br/>OF TOTAL<br/>BUDGET</u></b> |
|------------------------|--------------------------------|--------------------------------------------------|----------------------------------------|------------------------------|-----------------------------------------------|
| 1100                   | REGULAR PRGS - ELEM/SEC        | \$189,349,880                                    | \$ 98,664,957                          | \$288,014,837                | 44.57                                         |
| 1200                   | SPECIAL PROGRAMS ELEM/SEC      | 900,000                                          | 90,890,428                             | 91,790,428                   | 14.20                                         |
| 1300                   | VOCATIONAL EDUCATION PROGRAMS  | 6,231,320                                        | 239,344                                | 6,470,664                    | 1.00                                          |
| 1400                   | OTHER INSTR PROGRAMS - ELE/SEC | 1,762,745                                        | 821,885                                | 2,584,630                    | 0.40                                          |
| 1800                   | INSTR PROG. PRE-K STUDENTS     | 1,734,717                                        | ****                                   | 1,734,717                    | 0.27                                          |
| 1000                   | INSTRUCTION                    | \$199,978,662                                    | \$190,616,614                          | \$390,595,276                | 60.44                                         |
| 2100                   | SUPPORT SVCS-PUPIL PERSONNEL   | 14,468,985                                       | 125,919                                | 14,594,904                   | 2.26                                          |
| 2200                   | SUPPORT SERVICES-INSTRUCTIONAL | 14,420,553                                       | 6,702,944                              | 21,123,497                   | 3.27                                          |
| 2300                   | SUPPORT SERVICE ADMINISTRATION | 34,014,014                                       | 5,749,528                              | 39,763,542                   | 6.15                                          |
| 2400                   | SUPPORT SVCS-PUPIL HEALTH      | 8,598,597                                        | 734,564                                | 9,333,161                    | 1.44                                          |
| 2500                   | SUPPORT SERVICES-BUSINESS      | 3,896,354                                        | 2,730,105                              | 6,626,459                    | 1.03                                          |
| 2600                   | OPERATION & MAINT OF PLANT SER | 44,679,092                                       | 15,288,683                             | 59,967,775                   | 9.28                                          |
| 2700                   | STUDENT TRANSPORTATION SVCS    | 811,203                                          | 33,708,804                             | 34,520,007                   | 5.34                                          |
| 2800                   | SUPPORT SERVICES-CENTRAL       | 8,694,303                                        | 1,246,826                              | 9,941,129                    | 1.54                                          |
| 2000                   | SUPPORT SERVICES               | \$129,583,101                                    | \$ 66,287,373                          | \$195,870,474                | 30.31                                         |
| 3200                   | STUDENT ACTIVITIES             | 3,023,282                                        | 1,648,399                              | 4,671,681                    | 0.72                                          |
| 3300                   | COMMUNITY SERVICES             | 337,227                                          | 40,304                                 | 377,531                      | 0.06                                          |
| 3000                   | OPERATION OF NONINSTRU SERVICE | \$ 3,360,509                                     | \$ 1,688,703                           | \$ 5,049,212                 | 0.78                                          |
| 4400                   | ARCH, ENG & EDUC SPEC-REPLACE  | ****                                             | 17,300                                 | 17,300                       | 0.00                                          |
| 4600                   | BUILDING IMPROVE SERV-REPLACEM | ****                                             | 1,316,876                              | 1,316,876                    | 0.20                                          |
| 4000                   | FACILITIES ACQ. CON. & IMPROVE | \$ ****                                          | \$ 1,334,176                           | \$ 1,334,176                 | 0.21                                          |
| 5100                   | DEBT SERVICE                   | ****                                             | 44,724,563                             | 44,724,563                   | 6.92                                          |
| 5130                   | REFUND OF PRIOR YR REVENUES    | ****                                             | 3,000,000                              | 3,000,000                    | 0.46                                          |
| 5200                   | FUND TRANSFERS                 | ****                                             | 590,400                                | 590,400                      | 0.09                                          |
| 5900                   | BUDGETARY RESERVE              | ****                                             | 2,579,000                              | 2,579,000                    | 0.40                                          |
| 5000                   | OTHER FINANCING USES           | \$ ****                                          | \$ 50,893,963                          | \$ 50,893,963                | 7.88                                          |
|                        | PRIOR YEAR ENCUMBRANCES        | ****                                             | 2,500,000                              | 2,500,000                    | 0.39                                          |
|                        | TOTAL                          | <u>\$332,922,272</u>                             | <u>\$313,320,829</u>                   | <u>\$646,243,101</u>         | <u>100.00</u>                                 |

School District of Pittsburgh  
Prior Year Expenditures & Budget by Function

| FUNCTION DESCRIPTION |                                | 2015<br>EXPENDITURES | 2016<br>EXPENDITURES | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET |
|----------------------|--------------------------------|----------------------|----------------------|----------------------|----------------|----------------|
| 1100                 | REGULAR PRGS - ELEM/SEC        | 225,275,294.40       | 251,936,503.12       | 265,774,368.54       | 276,030,626    | 288,014,837    |
| 1200                 | SPECIAL PROGRAMS ELEM/SEC      | 75,700,463.28        | 74,504,515.44        | 81,351,599.26        | 85,792,758     | 91,790,428     |
| 1300                 | VOCATIONAL EDUCATION PROGRAMS  | 5,165,499.28         | 6,019,385.42         | 5,412,596.36         | 6,679,639      | 6,470,664      |
| 1400                 | OTHER INSTR PROGRAMS - ELE/SEC | 1,021,572.64         | 1,464,480.65         | 1,968,311.15         | 2,930,417      | 2,584,630      |
| 1800                 | INSTR PROG. PRE-K STUDENTS     | 1,429,347.85         | 1,750,469.67         | 1,955,168.41         | 1,500,000      | 1,734,717      |
| 1000                 | INSTRUCTION                    | 308,592,177.45       | 335,675,354.30       | 356,462,043.72       | 372,933,440    | 390,595,276    |
| 2100                 | SUPPORT SVCS-PUPIL PERSONNEL   | 10,023,393.10        | 11,083,495.11        | 12,723,495.77        | 13,414,146     | 14,594,904     |
| 2200                 | SUPPORT SERVICES-INSTRUCTIONAL | 12,608,055.43        | 14,461,715.04        | 17,778,576.84        | 18,422,655     | 21,123,497     |
| 2300                 | SUPPORT SERVICE ADMINISTRATION | 30,914,901.42        | 33,085,177.75        | 35,755,497.76        | 38,287,001     | 39,763,542     |
| 2400                 | SUPPORT SVCS-PUPIL HEALTH      | 5,972,252.14         | 6,449,704.24         | 7,801,026.76         | 8,126,345      | 9,333,161      |
| 2500                 | SUPPORT SERVICES-BUSINESS      | 5,942,021.57         | 5,728,214.35         | 6,411,898.85         | 6,801,276      | 6,626,459      |
| 2600                 | OPERATION & MAINT OF PLANT SER | 50,614,453.85        | 51,794,726.43        | 55,693,553.92        | 59,540,401     | 59,967,775     |
| 2700                 | STUDENT TRANSPORTATION SVCS    | 31,429,462.42        | 32,688,375.38        | 33,343,563.63        | 35,358,449     | 34,520,007     |
| 2800                 | SUPPORT SERVICES-CENTRAL       | 7,115,971.87         | 7,801,397.41         | 9,130,580.46         | 10,123,043     | 9,941,129      |
| 2000                 | SUPPORT SERVICES               | 154,620,511.80       | 163,092,805.71       | 178,638,193.99       | 190,073,316    | 195,870,474    |
| 3200                 | STUDENT ACTIVITIES             | 3,886,936.48         | 4,430,741.65         | 4,301,117.94         | 5,124,623      | 4,671,681      |
| 3300                 | COMMUNITY SERVICES             | 25,306.43            | 36,285.72            | 39,611.10            | 35,400         | 377,531        |
| 3000                 | OPERATION OF NONINSTRU SERVICE | 3,912,242.91         | 4,467,027.37         | 4,340,729.04         | 5,160,023      | 5,049,212      |
| 4400                 | ARCH, ENG & EDUC SPEC-REPLACE  | 8,612.69             | 15,198.17            | 26,467.93            | 17,300         | 17,300         |
| 4600                 | BUILDING IMPROVE SERV-REPLACEM | 1,451,529.98         | 1,288,612.72         | 1,765,554.46         | 1,314,876      | 1,316,876      |
| 4000                 | FACILITIES ACQ. CON. & IMPROVE | 1,460,142.67         | 1,303,810.89         | 1,792,022.39         | 1,332,176      | 1,334,176      |
| 5100                 | DEBT SERVICE                   | 52,858,810.87        | 45,594,194.05        | 45,938,369.64        | 52,420,692     | 47,724,563     |
| 5130                 | REFUND OF PRIOR YR REVENUES    | 2,870,929.22         | 2,824,932.59         | 2,323,924.32         | ****           | ****           |
| 5200                 | FUND TRANSFERS                 | 20,465,716.66        | 14,250,228.34        | 922,929.09           | 590,400        | 590,400        |
| 5900                 | BUDGETARY RESERVE              | ****                 | ****                 | ****                 | 2,579,000      | 2,579,000      |
| 5000                 | OTHER FINANCING USES           | 76,195,456.75        | 62,669,354.98        | 49,185,223.05        | 55,590,092     | 50,893,963     |
|                      | SUB-TOTAL                      | 544,780,531.58       | 567,208,353.25       | 590,418,212.19       | 625,089,047    | 643,743,101    |
|                      | PRIOR YEAR ENCUMBRANCES        | 3,401,934.87         | 4,029,034.31         | 7,882,149.13         | 2,500,000      | 2,500,000      |
|                      | TOTAL                          | 548,182,466.45       | 571,237,387.56       | 598,300,361.32       | 627,589,047    | 646,243,101    |

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## School District of Pittsburgh 2019 Appropriations by Major Object



|                             |                      |
|-----------------------------|----------------------|
| <b>Total Appropriations</b> | <b>\$646,243,101</b> |
| <b>Prior Encumbrances</b>   | <b>\$ 2,500,000</b>  |

**2019 APPROPRIATIONS BY MAJOR OBJECT**

| <b><u>MAJOR<br/>OBJECT</u></b> | <b><u>DESCRIPTION</u></b>           | <b><u>2017<br/>ACTUAL</u></b> | <b><u>2018<br/>BUDGET</u></b> | <b><u>2019<br/>BUDGET</u></b> | <b><u>INCREASE<br/>DECREASE<br/>19 OVER 18</u></b> |
|--------------------------------|-------------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------------------------|
| 100                            | SALARIES .....                      | \$ 188,143,617.04             | \$193,814,851                 | \$201,397,816                 | \$ 7,582,965                                       |
| 200                            | EMPLOYEE BENEFITS .....             | 117,596,665.76                | 126,974,492                   | 131,524,456                   | 4,549,964                                          |
| 300                            | PURCHASED PROFESSIONAL & TECH ..... | 85,439,628.95                 | 89,895,755                    | 95,476,983                    | 5,581,228                                          |
| 400                            | PURCHASED PROPERTY SERVICES .....   | 5,103,868.75                  | 5,343,741                     | 5,433,272                     | 89,531                                             |
| 500                            | OTHER PURCHASED SERVICES .....      | 119,706,085.86                | 121,987,436                   | 130,892,240                   | 8,904,804                                          |
| 600                            | SUPPLIES .....                      | 18,720,516.85                 | 26,450,540                    | 22,773,143                    | -3,677,397                                         |
| 700                            | PROPERTY .....                      | 6,355,538.25                  | 6,438,102                     | 6,740,309                     | 302,207                                            |
| 800                            | OTHER OBJECTS .....                 | 17,515,013.93                 | 19,184,387                    | 17,865,074                    | -1,319,313                                         |
| 900                            | OTHER FINANCING USES .....          | <u>31,837,276.80</u>          | <u>34,999,743</u>             | <u>31,639,808</u>             | <u>-3,359,935</u>                                  |
|                                | TOTAL APPROPRIATIONS .....          | \$ 590,418,212.19             | \$625,089,047                 | \$643,743,101                 | \$ 18,654,054                                      |
|                                | PRIOR YEAR ENCUMBRANCES .....       | <u>\$ 7,882,149.13</u>        | <u>\$ 2,500,000</u>           | <u>\$ 2,500,000</u>           | <u>\$ ****</u>                                     |
|                                | GRAND TOTAL .....                   | <u>\$ 598,300,361.32</u>      | <u>\$627,589,047</u>          | <u>\$646,243,101</u>          | <u>\$ 18,654,054</u>                               |

2019 APPROPRIATIONS BY MAJOR OBJECT

| <u>OBJECT</u> | <u>DESCRIPTION</u>             | <u>2019<br/>BUDGET</u> | <u>TOTAL</u> | <u>PERCENT<br/>OF TOTAL</u> |
|---------------|--------------------------------|------------------------|--------------|-----------------------------|
| 110           | OFFICIAL/ADMINISTRATION        | \$ 21,001,764          |              |                             |
| 120           | PROFESSIONAL - EDUCATION       | 125,693,298            |              |                             |
| 130           | PROFESSIONAL - OTHER           | 11,125,682             |              |                             |
| 140           | TECHNICAL                      | 8,675,585              |              |                             |
| 150           | OFFICE/CLERICAL                | 5,354,858              |              |                             |
| 160           | CRAFT AND TRADES               | 5,035,347              |              |                             |
| 170           | OPERATIVE                      | 1,318,319              |              |                             |
| 180           | SERVICE WORKER AND LABORER     | 21,242,081             |              |                             |
| 190           | INSTRUCTIONAL ASSISTANT        | <u>1,950,882</u>       |              |                             |
| 100           | SALARIES                       |                        | 201,397,816  | 31.16                       |
| 210           | GROUP INSURANCE                | 2,107,520              |              |                             |
| 220           | SOCIAL SECURITY CONT           | 15,406,933             |              |                             |
| 230           | RETIREMENT CONTRIBUTION        | 73,403,860             |              |                             |
| 250           | UNEMPLOYMENT COMP              | 402,796                |              |                             |
| 260           | WORKERS' COMP                  | 1,711,881              |              |                             |
| 270           | GROUP INSURANCE-SELF-INSURANCE | 38,372,856             |              |                             |
| 290           | OTHER EMPLOYEE BENEFITS        | <u>118,610</u>         |              |                             |
| 200           | EMPLOYEE BENEFITS              |                        | 131,524,456  | 20.35                       |
| 310           | PURCH OF/ADMIN SERVC           | 2,864,087              |              |                             |
| 320           | PROFESSIONAL-EDUCATIONAL SVCS  | 87,219,847             |              |                             |
| 330           | OTHER PROFESSIONAL SERV        | 3,903,003              |              |                             |
| 340           | TECHNICAL SERVICES             | 1,395,152              |              |                             |
| 350           | SECURITY / SAFETY SERVICES     | 29,867                 |              |                             |
| 360           | PROF-EDUC SERV - PROF DEV      | <u>65,027</u>          |              |                             |
| 300           | PURCHASED PROFESSIONAL & TECH  |                        | 95,476,983   | 14.77                       |
| 410           | CLEANING SERVICES              | 442,472                |              |                             |
| 420           | UTILITY SERVICES               | 2,064,173              |              |                             |
| 430           | REPAIRS & MAINTENANCE SERVICE  | 2,541,624              |              |                             |
| 440           | RENTALS                        | 372,903                |              |                             |
| 460           | EXTERMINATION SERVICES         | 12,000                 |              |                             |
| 490           | OTHER PROPERTY SERVICES        | <u>100</u>             |              |                             |
| 400           | PURCHASED PROPERTY SERVICES    |                        | 5,433,272    | 0.84                        |
| 510           | TRANSPORTATION                 | 34,271,649             |              |                             |
| 520           | INSURANCE - GENERAL            | 479,000                |              |                             |
| 530           | COMMUNICATIONS                 | 1,013,805              |              |                             |
| 540           | ADVERTISING                    | 246,770                |              |                             |
| 550           | PRINTING & BINDING             | 198,903                |              |                             |
| 560           | OTHER-TUITION                  | 92,324,394             |              |                             |
| 580           | TRAVEL                         | 604,175                |              |                             |
| 590           | MISC PURCHASED SERVICES        | <u>1,753,544</u>       |              |                             |
| 500           | OTHER PURCHASED SERVICES       |                        | 130,892,240  | 20.25                       |
| 610           | GENERAL SUPPLIES               | 5,010,247              |              |                             |
| 620           | ENERGY                         | 8,209,306              |              |                             |
| 630           | FOOD PRODUCTS                  | 281,547                |              |                             |

2019 APPROPRIATIONS BY MAJOR OBJECT (CONT'D)

| <u>OBJECT</u> | <u>DESCRIPTION</u>             | <u>2019<br/>BUDGET</u> | <u>TOTAL</u>         | <u>PERCENT<br/>OF TOTAL</u> |
|---------------|--------------------------------|------------------------|----------------------|-----------------------------|
| 640           | BOOKS & PERIODICALS            | 5,892,072              |                      |                             |
| 650           | SUPPLIES & FEES - TECHNOLOGY   | <u>3,379,971</u>       |                      |                             |
| 600           | SUPPLIES                       |                        | 22,773,143           | 3.52                        |
| 750           | EQUIP-ORIGINAL & ADD           | 2,533,048              |                      |                             |
| 760           | EQUIPMENT-REPLACEMENT          | <u>4,207,261</u>       |                      |                             |
| 700           | PROPERTY                       |                        | 6,740,309            | 1.04                        |
| 810           | DUES & FEES                    | 160,306                |                      |                             |
| 830           | INTEREST                       | 13,675,155             |                      |                             |
| 840           | BUDGETARY RESERVE              | 1,000,000              |                      |                             |
| 880           | REFUNDS OF PRIOR YEAR RECEIPTS | 3,000,000              |                      |                             |
| 890           | MISC EXPENDITURES              | <u>29,613</u>          |                      |                             |
| 800           | OTHER OBJECTS                  |                        | 17,865,074           | 2.76                        |
| 910           | REDEMPTION OF PRINCIPAL        | 31,049,408             |                      |                             |
| 930           | FUND TRANSFERS                 | <u>590,400</u>         |                      |                             |
| 900           | OTHER FINANCING USES           |                        | 31,639,808           | 4.90                        |
|               | PRIOR YEAR ENCUMBRANCES        |                        | <u>\$ 2,500,000</u>  | 0.39                        |
|               | TOTAL                          |                        | <u>\$646,243,101</u> | <u>100.00</u>               |

School District of Pittsburgh  
Prior Year Expenditures & Budgets by Object

| OBJ | DESCRIPTION           | 2015<br>EXPENDITURES | 2016<br>EXPENDITURES | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET |
|-----|-----------------------|----------------------|----------------------|----------------------|----------------|----------------|
| 111 | SUPERINTENDENTS       | \$ 411,387.27        | \$ 416,391.74        | \$ 404,393.29        | \$ 368,400     | \$ 375,700     |
| 112 | SCHOOL CONTROLLER     | 22,188.02            | 22,410.00            | 22,812.96            | 22,813         | 22,813         |
| 113 | DIRECTORS             | 4,135,584.09         | 4,208,441.72         | 4,244,721.78         | 5,568,716      | 4,640,047      |
| 114 | PRINCIPALS            | 8,594,647.93         | 8,872,547.89         | 9,596,764.60         | 9,504,051      | 11,039,071     |
| 116 | CENTRL SUPPORT ADMIN  | 2,308,073.58         | 2,555,688.99         | 3,263,385.31         | 4,248,277      | 4,684,133      |
| 118 | SUPERINTENDENT ELECT  | 1,793.80             | ****                 | ****                 | ****           | ****           |
| 119 | OTHER PERSONNEL COSTS | 244,576.60           | 297,582.74           | 597,824.20           | 476,625        | 240,000        |
| 121 | CLASSROOM TEACHERS    | 100,553,246.00       | 102,213,799.09       | 109,187,144.29       | 108,665,641    | 113,347,246    |
| 122 | TEACHER-SPEC ASSGNMT  | 87,826.16            | 198,161.70           | 390,809.75           | 433,713        | 446,261        |
| 123 | SUBSTITUTE TEACHERS   | 3,411,138.85         | 3,210,360.86         | 4,103,744.38         | 4,366,500      | 4,366,500      |
| 124 | COMP-ADDITIONAL WORK  | 736,344.17           | 847,488.60           | 732,877.96           | 852,924        | 698,140        |
| 125 | WKSP-COM WK-CUR-INSV  | 74,486.43            | 240,359.21           | 294,974.95           | 265,249        | 151,469        |
| 126 | COUNSELORS            | 3,010,758.61         | 3,376,205.56         | 3,685,103.95         | 3,264,004      | 3,818,121      |
| 127 | LIBRARIANS            | 1,609,198.77         | 1,662,352.90         | 1,865,814.29         | 2,492,788      | 2,520,561      |
| 129 | OTHER PERSONNEL COSTS | 491,673.34           | -20,363.64           | 587,582.06           | 290,000        | 345,000        |
| 131 | PSYCHOLOGISTS         | ****                 | ****                 | 3,400.00             | 3,400          | 4,500          |
| 132 | SOCIAL WORKERS        | 2,102,504.63         | 2,260,392.11         | 2,536,189.09         | 3,052,461      | 3,127,025      |
| 133 | SCHOOL NURSES         | 2,777,587.30         | 3,008,002.92         | 4,074,143.60         | 4,410,819      | 5,137,241      |
| 135 | OTHER CENT SUPP STAFF | 530,879.93           | 550,081.18           | 540,120.83           | 548,926        | 536,853        |
| 136 | OTHER PROF EDUC STAFF | 492,687.73           | 507,626.40           | 559,734.75           | 549,026        | 529,993        |
| 137 | ATHLETIC COACHES      | 1,210,380.88         | 1,246,736.61         | 1,241,974.27         | 1,350,000      | 1,350,000      |
| 138 | EXTRA CURR ACTIV PAY  | 402,950.30           | 652,673.39           | 575,619.58           | 460,313        | 435,070        |
| 139 | OTHER PERSONNEL COSTS | 116,863.03           | 105,033.77           | 51,166.92            | 38,879         | 5,000          |
| 141 | ACCOUNTANTS-AUDITORS  | 627,326.71           | 651,603.58           | 769,873.00           | 853,730        | 847,718        |
| 142 | OTHER ACCOUNTING PERS | 396,900.86           | 405,943.31           | 344,731.08           | 398,097        | 315,140        |
| 143 | PURCHASING PERSONNEL  | 185,227.92           | 190,090.56           | 133,525.42           | 177,033        | 153,662        |
| 144 | COMPUTER SERVICE PERS | 1,431,217.68         | 1,330,161.89         | 1,312,766.66         | 1,401,090      | 1,373,164      |
| 145 | FACIL-PLANT OPR PERS  | 788,513.56           | 704,621.23           | 760,837.51           | 834,307        | 844,634        |
| 146 | OTHER TECHNICAL PERS  | 2,465,092.96         | 2,733,850.73         | 3,392,943.26         | 4,260,489      | 4,801,998      |
| 147 | TRANSPORTATION PERS   | 290,100.91           | 285,951.86           | 275,779.80           | 282,167        | 225,789        |
| 148 | COMP-ADDITIONAL WORK  | 220,692.99           | 296,949.47           | 353,174.23           | 90,137         | 88,980         |
| 149 | OTHER PERSONNEL COSTS | 71,113.78            | 45,017.87            | 57,569.26            | 24,500         | 24,500         |
| 151 | SECRETARIES           | 654,306.77           | 678,101.73           | 566,677.57           | 571,416        | 643,167        |
| 152 | TYPIST-STENOGRAPHERS  | 213,240.60           | 209,111.10           | 156,724.68           | 218,831        | 182,507        |
| 153 | SCH SECRETARY-CLERKS  | 2,066,245.36         | 2,022,772.12         | 2,043,009.63         | 2,125,773      | 2,195,498      |
| 154 | CLERKS                | 308,441.36           | 354,620.97           | 366,861.82           | 481,195        | 487,606        |
| 155 | OTHER OFFICE PERS     | 1,492,388.33         | 1,436,294.24         | 1,511,987.63         | 1,666,854      | 1,759,160      |
| 157 | COMP-ADDITIONAL WORK  | 83,208.65            | 107,151.93           | 102,366.11           | 56,953         | 70,420         |
| 159 | OTHER PERSONNEL COSTS | 50,922.70            | 23,343.93            | 67,080.29            | 16,500         | 16,500         |
| 161 | TRADESMEN             | 3,196,452.92         | 2,875,044.06         | 3,174,180.05         | 3,755,835      | 3,722,732      |
| 163 | REPAIRMEN             | 530,808.56           | 500,458.98           | 486,782.43           | 531,023        | 531,473        |
| 168 | COMP-ADDITIONAL WORK  | 1,540,745.67         | 1,522,303.53         | 1,883,393.60         | 781,142        | 781,142        |
| 169 | OTHER PERSONNEL COSTS | 24,089.41            | 20,891.53            | 33,229.69            | ****           | ****           |
| 172 | AUTOMOTIVE EQUIP OPR  | 861,757.77           | 927,068.86           | 926,068.48           | 1,048,840      | 1,054,927      |
| 173 | TRANSPORTATION HELP   | 43,506.66            | 44,081.51            | 44,698.75            | 43,867         | 43,867         |
| 178 | COMP-ADDITIONAL WORK  | 151,587.42           | 192,819.91           | 155,325.04           | 219,525        | 219,525        |
| 179 | OTHER PERSONNEL COSTS | 9,710.84             | 14,924.24            | ****                 | ****           | ****           |
| 181 | CUSTODIAL - LABORER   | 10,186,054.64        | 10,489,081.49        | 10,920,264.15        | 11,887,690     | 11,842,874     |
| 182 | FOOD SERVICE STAFF    | 39,660.62            | 40,521.26            | 42,108.30            | 66,856         | 38,600         |
| 183 | SECURITY PERSONNEL    | 2,914,961.83         | 3,081,181.76         | 3,232,866.11         | 3,675,558      | 3,899,370      |
| 184 | STORES HANDLING STAFF | 48,890.55            | 52,660.78            | 53,394.11            | 51,626         | 51,626         |



School District of Pittsburgh  
Prior Year Expenditures & Budgets by Object

| OBJ | DESCRIPTION                    | 2015<br>EXPENDITURES | 2016<br>EXPENDITURES | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET |
|-----|--------------------------------|----------------------|----------------------|----------------------|----------------|----------------|
| 186 | GROUNDKEEPER                   | 426,740.62           | 426,457.75           | 445,675.59           | 459,414        | 459,414        |
| 187 | STUD WRKRS/TUTORS/INTERNS      | 256,697.80           | 250,843.87           | 494,050.06           | 336,033        | 527,957        |
| 188 | COMP-ADDITIONAL WORK           | 3,773,164.43         | 3,586,125.61         | 3,895,518.13         | 4,400,740      | 4,400,740      |
| 189 | OTHER PERSONNEL COSTS          | 71,200.35            | 82,455.84            | 114,423.80           | 21,500         | 21,500         |
| 191 | INSTR PARAPROFESSIONAL         | 1,213,241.49         | 1,262,526.85         | 1,413,594.62         | 1,827,562      | 1,932,682      |
| 197 | COMP-ADDITIONAL WORK           | 5,040.57             | 4,924.41             | 6,557.52             | 13,043         | 16,200         |
| 198 | SUBSTITUTE PARAPROF            | 30,484.00            | 16,162.00            | 30,299.85            | ****           | ****           |
| 199 | OTHER PERSONNEL COSTS          | 9,913.00             | 4,666.00             | 14,976.00            | 2,000          | 2,000          |
| 100 | SALARIES                       | \$ 170,006,427.71    | \$ 173,302,760.50    | \$ 188,143,617.04    | \$ 193,814,851 | \$ 201,397,816 |
| 200 | EMPLOYEE BENEFITS              | \$ 697.92            | \$ -2,677.55         | \$ 1,123,394.30      | \$ ****        | \$ ****        |
| 211 | MEDICAL INSURANCE              | ****                 | ****                 | 160,613.75           | ****           | ****           |
| 212 | DENTAL INSURANCE               | 1,577,500.66         | 1,593,183.63         | 1,745,479.67         | 1,701,312      | 1,824,925      |
| 213 | LIFE INSURANCE                 | 207,116.80           | 211,544.59           | 261,362.85           | 212,146        | 282,595        |
| 214 | INCOME PROTECT INSURANCE       | 9,185.88             | 11,999.61            | 19,257.21            | ****           | ****           |
| 220 | SOCIAL SECURITY CONT           | 12,921,908.07        | 13,262,904.76        | 13,995,514.16        | 14,826,836     | 15,406,933     |
| 230 | RETIREMENT CONTRIBUTION        | 44,226,196.38        | 53,402,626.06        | 61,818,996.71        | 69,222,464     | 73,403,860     |
| 250 | UNEMPLOYMENT COMP              | 932,178.76           | 541,731.14           | 369,998.56           | 387,630        | 402,796        |
| 260 | WORKERS' COMP                  | 1,757,288.50         | 1,674,440.84         | 1,577,219.68         | 1,647,426      | 1,711,881      |
| 271 | SELF INSURANCE- MEDICAL HEALTH | 27,238,657.49        | 29,102,426.80        | 30,610,950.94        | 38,867,433     | 38,372,856     |
| 281 | OPEB - RETIREE'S HEALTH BEN    | 7,606,678.88         | 6,847,385.91         | 5,828,296.98         | ****           | ****           |
| 282 | OPEB-OHTR THAN HEALTH BEN      | 101.69               | 121.74               | 130.95               | ****           | ****           |
| 290 | OTHER EMPLOYEE BENEFITS        | 71,804.00            | 75,604.00            | 60,250.00            | 109,245        | 118,610        |
| 299 | ALL OTHER EMPLOYEE BENEFITS    | 35,545.00            | ****                 | 25,200.00            | ****           | ****           |
| 200 | EMPLOYEE BENEFITS              | \$ 96,584,860.03     | \$ 106,721,291.53    | \$ 117,596,665.76    | \$ 126,974,492 | \$ 131,524,456 |
| 310 | PURCH OF/ADMIN SERVC           | \$ 2,523,411.71      | \$ 2,620,820.30      | \$ 2,709,695.96      | \$ 2,796,288   | \$ 2,864,087   |
| 322 | PROF. EDUC. SERVICES-IUS       | 70,565,738.09        | 69,309,261.54        | 76,217,865.11        | 80,592,758     | 86,590,428     |
| 323 | PROF-EDUCATIONAL SERV          | 2,124,655.93         | 166,005.69           | 89,906.33            | 186,030        | 5,000          |
| 324 | PROF-EDUC SERV - PROF DEV      | 41,627.97            | 50,680.00            | ****                 | ****           | ****           |
| 329 | PROF-EDUC SRVC - OTHER         | 94,914.00            | 70,760.00            | 340,332.56           | 469,000        | 624,419        |
| 330 | OTHER PROFESSIONAL SERV        | 3,342,219.95         | 3,724,254.67         | 4,051,582.53         | 4,274,093      | 3,903,003      |
| 340 | TECHNICAL SERVICES             | 425,017.95           | 499,475.12           | 623,908.98           | 483,550        | 420,585        |
| 348 | TECHNOLOGY SERVICES            | 211,403.92           | 1,126,707.87         | 1,216,184.15         | 1,015,014      | 974,567        |
| 350 | SECURITY / SAFETY SERVICES     | 25,488.00            | 24,765.84            | 29,235.93            | 29,867         | 29,867         |
| 360 | PROF-EDUC SERV - PROF DEV      | ****                 | ****                 | 160,917.40           | 49,155         | 65,027         |
| 300 | PURCHASED PROFESSIONAL & TECH  | \$ 79,354,477.52     | \$ 77,592,731.03     | \$ 85,439,628.95     | \$ 89,895,755  | \$ 95,476,983  |
| 411 | DISPOSAL SERVICES              | \$ 315,264.81        | \$ 334,188.29        | \$ 304,159.57        | \$ 402,022     | \$ 375,162     |
| 413 | CUSTODIAL SERVICES             | 44,510.00            | 36,920.00            | 32,700.00            | 44,510         | 64,510         |

School District of Pittsburgh  
Prior Year Expenditures & Budgets by Object

| OBJ | DESCRIPTION                   | 2015<br>EXPENDITURES | 2016<br>EXPENDITURES | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET |
|-----|-------------------------------|----------------------|----------------------|----------------------|----------------|----------------|
| 415 | LAUNDRY-LINEN SERVICE         | 1,387.59             | 1,996.70             | 1,265.00             | 2,800          | 2,800          |
| 422 | ELECTRICITY                   | 3,927,229.14         | 4,142,147.10         | ****                 | ****           | ****           |
| 424 | WATER/SEWAGE                  | 1,151,577.99         | 1,257,371.26         | 1,433,750.92         | 2,002,613      | 2,064,173      |
| 431 | RPR & MAINT - BLDGS           | 1,587,632.14         | 1,432,969.54         | 1,919,536.90         | 1,472,258      | 1,473,506      |
| 432 | RPR & MAINT - EQUIP           | 1,077,847.86         | 807,752.84           | 740,203.75           | 612,669        | 674,668        |
| 433 | RPR & MAINT - VEHICLES        | 2,125.00             | 8,848.25             | 10,224.04            | 10,000         | 10,000         |
| 438 | RPR & MAINT - TECH            | 376,975.57           | 390,490.13           | 313,628.25           | 400,100        | 383,450        |
| 441 | RENTAL - LAND & BLDGS         | 225,795.63           | 275,343.06           | 305,762.46           | 314,293        | 324,244        |
| 442 | RENTAL - EQUIPMENT            | 48,229.21            | 27,996.03            | 31,524.33            | 47,076         | 48,359         |
| 444 | RENTAL OF VEHICLES            | 273.74               | 310.64               | 196.38               | ****           | ****           |
| 449 | OTHER RENTALS                 | ****                 | 353.93               | 827.55               | 300            | 300            |
| 460 | EXTERMINATION SERVICES        | 9,803.45             | 10,770.31            | 9,989.60             | 10,000         | 12,000         |
| 490 | OTHER PROPERTY SERVICES       | 100.00               | 25,100.00            | 100.00               | 25,100         | 100            |
| 400 | PURCHASED PROPERTY SERVICES   | \$ 8,768,752.13      | \$ 8,752,558.08      | \$ 5,103,868.75      | \$ 5,343,741   | \$ 5,433,272   |
| 513 | CONTRACTED CARRIERS           | \$ 22,677,461.33     | \$ 22,284,944.24     | \$ 22,686,717.33     | \$ 24,207,686  | \$ 21,321,673  |
| 515 | PUBLIC CARRIERS               | 2,376,555.00         | 3,492,602.52         | 3,276,765.24         | 4,237,250      | 6,853,181      |
| 516 | STUDENT TRANSPORTATION - I.U. | 5,517,448.36         | 6,072,707.83         | 6,523,406.32         | 6,140,948      | 5,500,000      |
| 519 | OTHER STUDENT TRANSP          | 192,728.14           | 270,904.44           | 241,568.64           | 418,617        | 596,795        |
| 522 | AUTO LIABILITY INSURANCE      | 110,854.67           | 111,874.00           | 115,017.67           | 100,436        | 100,436        |
| 523 | GENERAL PROPERTY - LIAB INS.  | 235,319.01           | 221,482.83           | 296,848.89           | 231,774        | 231,774        |
| 525 | BONDING INSURANCE             | -5,857.50            | ****                 | ****                 | 300            | ****           |
| 529 | OTHER INSURANCE               | 97,578.25            | 92,335.28            | 47,120.32            | 146,790        | 146,790        |
| 530 | COMMUNICATIONS                | 319,646.25           | 171,732.39           | 165,188.97           | 478,846        | 545,310        |
| 538 | TELECOMMUNICATIONS            | 415,269.62           | 513,269.12           | 594,221.32           | 498,571        | 468,495        |
| 540 | ADVERTISING                   | 70,554.93            | 77,853.36            | 185,414.51           | 236,685        | 246,770        |
| 550 | PRINTING & BINDING            | 125,382.44           | 168,683.16           | 275,191.72           | 174,094        | 198,903        |
| 561 | TUITION - OTHER PA LEA        | 3,045,104.56         | 4,194,392.18         | 4,337,382.31         | 3,625,000      | 4,350,000      |
| 562 | TUITION - CHARTER SCHOOLS     | 57,031,902.39        | 76,356,101.59        | 74,417,858.64        | 74,203,409     | 82,837,994     |
| 566 | TUITION - COMM COLLEGE TECH   | 2,000.00             | -200.00              | 8,012.50             | 8,500          | 14,400         |
| 567 | TUITION TO APPROVED PRIVATE   | 4,093,094.03         | 3,859,048.16         | 3,888,873.60         | 4,000,000      | 4,000,000      |
| 568 | TUITION - PRRI                | 276,190.54           | 399,742.86           | 274,054.76           | 400,000        | 600,000        |
| 569 | TUITION - OTHER               | 753,498.82           | 236,726.04           | 650,060.84           | 702,000        | 522,000        |
| 581 | MILEAGE                       | 94,346.17            | 82,516.93            | 84,926.51            | 140,325        | 150,944        |
| 582 | TRAVEL                        | 119,194.84           | 177,730.59           | 280,751.90           | 282,873        | 453,231        |
| 594 | SVC-IU SPECIAL CLASSES        | 197,984.84           | 341,337.12           | 170,968.09           | 300,000        | 300,000        |
| 599 | OTHER PURCHASED SERVICES      | 1,154,422.54         | 1,256,899.41         | 1,185,735.78         | 1,453,332      | 1,453,544      |
| 500 | OTHER PURCHASED SERVICES      | \$ 98,900,679.23     | \$ 120,382,684.05    | \$ 119,706,085.86    | \$ 121,987,436 | \$ 130,892,240 |
| 610 | GENERAL SUPPLIES              | \$ 4,856,475.11      | \$ 6,486,079.89      | \$ 5,196,334.28      | \$ 5,098,275   | \$ 5,010,247   |
| 618 | ADM OP SYS TECH               | 1,791,321.59         | ****                 | ****                 | ****           | ****           |
| 621 | NATURAL GAS - HTG & AC        | 1,926,295.98         | 1,600,735.44         | 2,081,508.01         | 2,688,332      | 2,916,036      |

School District of Pittsburgh  
Prior Year Expenditures & Budgets by Object

| OBJ | DESCRIPTION                    | 2015<br>EXPENDITURES | 2016<br>EXPENDITURES | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET |
|-----|--------------------------------|----------------------|----------------------|----------------------|----------------|----------------|
| 622 | ELECTRICITY - HTG & AC         | ****                 | ****                 | 3,865,099.12         | 4,776,651      | 4,845,575      |
| 624 | OIL - HTG & AC                 | 545.40               | ****                 | ****                 | 3,000          | ****           |
| 626 | GASOLINE                       | 83,442.77            | 64,438.60            | 75,146.80            | 90,100         | 98,785         |
| 627 | DIESEL FUEL                    | 59,235.98            | 34,088.86            | 63,839.44            | 50,000         | 88,268         |
| 628 | STEAM - HTG & AC               | 194,078.03           | 233,890.26           | 216,790.75           | 309,514        | 260,642        |
| 634 | STUDENT SNACKS                 | 28,347.43            | 21,641.00            | 37,228.99            | 67,700         | 93,632         |
| 635 | MEALS & REFRESHMENTS           | 93,850.05            | 105,316.85           | 124,110.04           | 118,304        | 187,915        |
| 640 | BOOKS & PERIODICALS            | 559,072.78           | 1,366,543.78         | 3,808,673.52         | 10,906,654     | 5,892,072      |
| 650 | SUPPLIES & FEES - TECHNOLOGY   | 85,731.55            | 1,806,253.07         | 3,251,785.90         | 2,342,010      | 3,379,971      |
| 600 | SUPPLIES                       | \$ 9,678,396.67      | \$ 11,718,987.75     | \$ 18,720,516.85     | \$ 26,450,540  | \$ 22,773,143  |
| 750 | EQUIP-ORIGINAL & ADD           | \$ 6,936.08          | \$ ****              | \$ ****              | \$ ****        | \$ ****        |
| 751 | NONCAPITAL EQUIP - ORIG & ADDL | 125,167.00           | 213,242.95           | 14,500.00            | ****           | ****           |
| 752 | CAPITAL EQUIPMENT-ORIG & ADDL  | 53,576.87            | 131,076.72           | 234,949.80           | 666,493        | 689,368        |
| 756 | CAP TECH HARDWARE/EQUIP-ORIG   | ****                 | ****                 | 342,621.93           | 133,164        | 1,035,414      |
| 757 | NONCAP TECH EQUIP - ORIG       | ****                 | 36,926.10            | ****                 | ****           | ****           |
| 758 | CAPITAL TECH SOFTWARE - ORIG   | 1,319,301.91         | 1,947,285.99         | 1,023,772.58         | 1,640,232      | 808,266        |
| 760 | EQUIPMENT-REPLACEMENT          | 14,804.36            | ****                 | ****                 | ****           | ****           |
| 761 | NON-CAP EQUIP REPLACEMENT      | 48,649.60            | 9,663.05             | ****                 | ****           | ****           |
| 762 | CAPITAL EQUIPMENT REPLACEMENT  | 1,303,840.76         | 1,066,243.76         | 1,916,778.37         | 1,749,634      | 1,808,889      |
| 766 | CAP TECH HRDWARE/EQUIP REPLACE | ****                 | ****                 | 40,034.11            | 217,062        | 2,323,506      |
| 767 | NON-CAP TECH EQUIP REPLACEMENT | ****                 | 2,522.38             | ****                 | ****           | ****           |
| 768 | CAPITAL TECH SOFTWARE REPLACE  | 1,619,409.10         | 1,634,939.17         | 2,782,881.46         | 2,031,517      | 74,866         |
| 788 | TECH INFRASTRUCTURE            | 652,246.81           | 874,614.75           | ****                 | ****           | ****           |
| 700 | PROPERTY                       | \$ 5,143,932.49      | \$ 5,916,514.87      | \$ 6,355,538.25      | \$ 6,438,102   | \$ 6,740,309   |
| 810 | DUES & FEES                    | \$ 117,449.05        | \$ 123,570.46        | \$ 141,196.38        | \$ 143,425     | \$ 160,306     |
| 831 | INT-LOAN-LEASE PURCH           | 1,529,572.50         | 1,529,572.50         | 1,529,572.50         | 1,529,573      | 1,529,573      |
| 832 | INT-SERIAL BONDS               | 15,035,288.95        | 14,395,201.36        | 13,494,449.43        | 13,281,776     | 12,145,582     |
| 840 | BUDGETARY RESERVE              | ****                 | ****                 | ****                 | 1,000,000      | 1,000,000      |
| 880 | REFUNDS OF PRIOR YEAR RECEIPTS | 2,870,929.22         | 2,824,932.59         | 2,323,924.32         | 3,200,000      | 3,000,000      |
| 890 | MISC EXPENDITURES              | 30,100.00            | 27,900.00            | 25,391.30            | 29,613         | 29,613         |
| 891 | OTHER MISCELLANEOUS EXPENDITUR | ****                 | ****                 | 480.00               | ****           | ****           |
| 800 | OTHER OBJECTS                  | \$ 19,583,339.72     | \$ 18,901,176.91     | \$ 17,515,013.93     | \$ 19,184,387  | \$ 17,865,074  |
| 911 | LOAN-LEASE PURCH-PRINCIPAL     | \$ 1,352,352.94      | \$ ****              | \$ 1,352,352.94      | \$ 1,352,353   | \$ 1,352,353   |
| 912 | SERIAL BONDS-PRINCIPAL         | 34,941,596.48        | 28,317,067.25        | 29,561,994.77        | 33,056,990     | 29,697,055     |
| 920 | AUTHORITY OBLIGATIONS          | ****                 | 1,352,352.94         | ****                 | ****           | ****           |
| 939 | OTHER FUND TRANSFERS           | 20,465,716.66        | 14,250,228.34        | 922,929.09           | 590,400        | 590,400        |
| 900 | OTHER FINANCING USES           | \$ 56,759,666.08     | \$ 43,919,648.53     | \$ 31,837,276.80     | \$ 34,999,743  | \$ 31,639,808  |

School District of Pittsburgh  
Prior Year Expenditures & Budgets by Object

| OBJ | DESCRIPTION             | 2015<br><u>EXPENDITURES</u> | 2016<br><u>EXPENDITURES</u> | 2017<br><u>EXPENDITURES</u> | 2018<br><u>BUDGET</u> | 2019<br><u>BUDGET</u> |
|-----|-------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|
|     | SUB-TOTAL               | \$ 544,780,531.58           | \$ 567,208,353.25           | \$ 590,418,212.19           | \$ 625,089,047        | \$ 643,743,101        |
|     | PRIOR YEAR ENCUMBRANCES | 3,401,934.87                | 4,029,034.31                | 7,882,149.13                | 2,500,000             | 2,500,000             |
|     | TOTAL                   | <u>\$ 548,182,466.45</u>    | <u>\$ 571,237,387.56</u>    | <u>\$ 598,300,361.32</u>    | <u>\$ 627,589,047</u> | <u>\$ 646,243,101</u> |

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## 2019 LOCAL REVENUES

### REAL ESTATE TAX

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2019 is 9.84 mills.

|                               |            |               |                       |
|-------------------------------|------------|---------------|-----------------------|
| <b><u>Real Estate Tax</u></b> | 9.84 mills | \$187,805,419 | \$19,085,917 per mill |
|-------------------------------|------------|---------------|-----------------------|

### **Implementing the Act 1 Homestead and Farmstead Exemption**

|                                                                                     |              |
|-------------------------------------------------------------------------------------|--------------|
| Property Tax Reduction under Act 1 – Slot<br>Machine proceeds distribution by State | \$15,578,592 |
|-------------------------------------------------------------------------------------|--------------|

|                                   |               |
|-----------------------------------|---------------|
| <b><u>Net Real Estate Tax</u></b> | \$172,226,827 |
|-----------------------------------|---------------|

### EARNED INCOME TAX

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2)(Act 187 of 2004) of the Public School Code states that “A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%)to the city, in 2008 two-tenths of one per centum (0.20%)to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city.”

|                                   |                       |                      |
|-----------------------------------|-----------------------|----------------------|
| <b>Earned Income Tax-Current</b>  | <b>2.00% Levy</b>     | <b>\$148,379,210</b> |
| <b>Percentage Levied required</b> |                       |                      |
| <b>to be shared with the City</b> | <b>0.25%</b>          | <b>\$18,547,401</b>  |
|                                   | <b>1.75% Net Levy</b> | <b>\$129,831,809</b> |

### REALTY TRANSFER TAX

This levy is enacted pursuant to Act 182 of 1982. The levy for 2019 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

| CODE                  |     | DESCRIPTION                                       | 2017<br>ACTUAL       | 2018<br>BUDGET       | 2019<br>BUDGET       | INCREASE<br>(DECREASE)<br>19 OVER 18 |
|-----------------------|-----|---------------------------------------------------|----------------------|----------------------|----------------------|--------------------------------------|
| 6111                  | 000 | REAL ESTATE TAX - CURRENT                         | \$163,266,666        | \$162,721,308        | \$172,226,827        | \$9,505,519                          |
| 6113                  | 000 | PUBLIC UTILITY REALTY TAX                         | 311,479              | 306,204              | 301,019              | -\$5,185                             |
| 6114                  | 000 | IN LIEU OF TAXES                                  | 734,216              | 655,177              | 888,946              | \$233,769                            |
| 6161                  | 000 | EARNED INCOME TAX - CURRENT                       | 119,984,508          | 125,518,805          | 129,831,809          | \$4,313,004                          |
| 6168                  | 000 | REALTY TRANSFER TAX                               | 14,915,327           | 14,791,093           | 13,692,270           | -\$1,098,823                         |
| 6411                  | 000 | REAL ESTATE TAX - DELINQUENT                      | 5,618,199            | 8,500,000            | 7,000,000            | -\$1,500,000                         |
| 6461                  | 000 | EARNED INCOME TAX - PRIOR YEARS                   | 8,702,528            | 9,000,000            | 9,000,000            | \$0                                  |
| 6510                  | 000 | EARNINGS ON INVESTMENTS                           | 2,061,005            | 1,900,000            | 2,759,685            | \$859,685                            |
| 6910                  | 000 | RENTAL OF SCHOOL PROPERTY                         | 271,863              | 306,537              | 206,036              | -\$100,501                           |
| 6920                  | 000 | CONTRIBUTIONS & DONATIONS - PRIVATE               | 31,870               | 0                    | 0                    | \$0                                  |
| 6940                  | 000 | TUITION FROM PATRONS                              | 65,169               | 39,065               | 128,786              | \$89,721                             |
| 6960                  | 000 | SERVICES PROVIDED OTHER LOCAL<br>GOVERNMENT UNITS | 0                    | 0                    | 0                    | \$0                                  |
| 6970                  | 000 | SERVICES PROVIDED OTHER FUNDS                     | 2,088,372            | 2,191,421            | 2,123,874            | -\$67,547                            |
| 6990                  | 000 | MISCELLANEOUS REVENUES                            | 744,739              | 748,032              | 670,265              | -\$77,767                            |
| TOTAL - LOCAL SOURCES |     |                                                   | <u>\$318,795,941</u> | <u>\$326,677,642</u> | <u>\$338,829,517</u> | <u>\$12,151,875</u>                  |

## **2019 STATE REVENUES**

### **INSTRUCTION**

The basic instruction subsidy for all 501 school districts in the Commonwealth is based upon Act 31 of 1983, as amended.

The School District also receives funds from the Commonwealth for Section 1305 and 1306 tuition for court placed or institutional children.

### **VOCATIONAL EDUCATION**

The District receives reimbursement for Vocational Education curricula including distributive education, health occupations education, home economics education (gainful), business education, technical education, and trade and industrial education.

### **TRANSPORTATION**

Pittsburgh receives a subsidy on the approved cost of transporting children to and from school. The applicable costs are multiplied by the District's aid ratio to determine the subsidy. This involves reimbursement for children who are living in excess of 1-1/2 miles from school, and approved transportation for hazardous routes and for transportation provided for students attending non-public schools within the district and within 10 miles of the district boundaries.

### **STATE REVENUE FOR SOCIAL SECURITY AND RETIREMENT PAYMENTS**

Federal guidelines required the School District remit directly both the School District's and the State's share of Social Security for all School District employees. The Commonwealth has a similar requirement for contributions to the State Retirement System. To accommodate these requirements, it is necessary for the State to remit to the School District its share of Social Security costs and its share of the contribution to the Pennsylvania School Employees Retirement System.

### **SINKING FUND PAYMENTS**

Reimbursements for debt service costs are based on the interest and principal payments allocated to the approved project costs of individual school construction projects. Approved project costs are the lesser of: (1) approved actual costs as determined by the State Department of Education or (2) the projection of rated pupil capacity as determined by the PDE and maximum per pupil reimbursable amounts as provided by law.

### **SCHOOL HEALTH SERVICES**

The Department of Health pays a subsidy based upon the total pupil membership in schools serviced by the public schools health agency and for all parochial, private, and public schools in the program.

### **STATE PROPERTY TAX REDUCTION**

Act 1 Homestead and Farmstead Exemption provided under the Pennsylvania Tax Relief Act, a law passed by the Pennsylvania General Assembly to reduce property taxes from slot machine proceeds.



| CODE                  |     | DESCRIPTION                                | 2017<br>ACTUAL       | 2018<br>BUDGET       | 2019<br>BUDGET       | INCREASE<br>(DECREASE)<br>19 OVER 18 |
|-----------------------|-----|--------------------------------------------|----------------------|----------------------|----------------------|--------------------------------------|
| 7110                  | 100 | BASIC INSTRUCTIONAL SUBSIDY                | \$160,545,453        | \$161,663,913        | \$162,310,740        | \$646,827                            |
| 7160                  | 000 | TUITION -SECTION 1305 & 1306               | 28,519               | 100,000              | 139,906              | \$39,906                             |
| 7220                  | 000 | VOCATIONAL EDUCATION                       | 232,287              | 216,212              | 248,780              | \$32,568                             |
| 7271                  | 000 | SPECIAL EDUCATION OF EXCEPTIONAL<br>PUPILS | 28,500,677           | 28,377,869           | 28,590,686           | \$212,817                            |
| 7310                  | 000 | TRANSPORTATION                             | 13,335,484           | 14,207,514           | 14,178,449           | -\$29,065                            |
| 7320                  | 000 | SINKING FUND PAYMENTS                      | 2,476,999            | 2,169,063            | 250,000              | -\$1,919,063                         |
| 7330                  | 100 | MEDICAL, DENTAL, & NURSE SERVICES          | 604,618              | 598,875              | 592,885              | -\$5,990                             |
| 7340                  | 000 | STATE PROPERTY TAX REDUCTION               | 15,579,476           | 15,578,473           | 15,578,592           | \$119                                |
| 7810                  | 000 | SOCIAL SECURITY PAYMENTS                   | 6,956,771            | 7,413,418            | 7,703,467            | \$290,049                            |
| 7820                  | 000 | RETIREMENT CONTRIBUTION                    | 34,054,586           | 37,046,003           | 39,192,413           | \$2,146,410                          |
| TOTAL - STATE SOURCES |     |                                            | <u>\$262,314,872</u> | <u>\$267,371,340</u> | <u>\$268,785,918</u> | <u>\$1,414,578</u>                   |

## **2019 OTHER REVENUES**

### **TUITION**

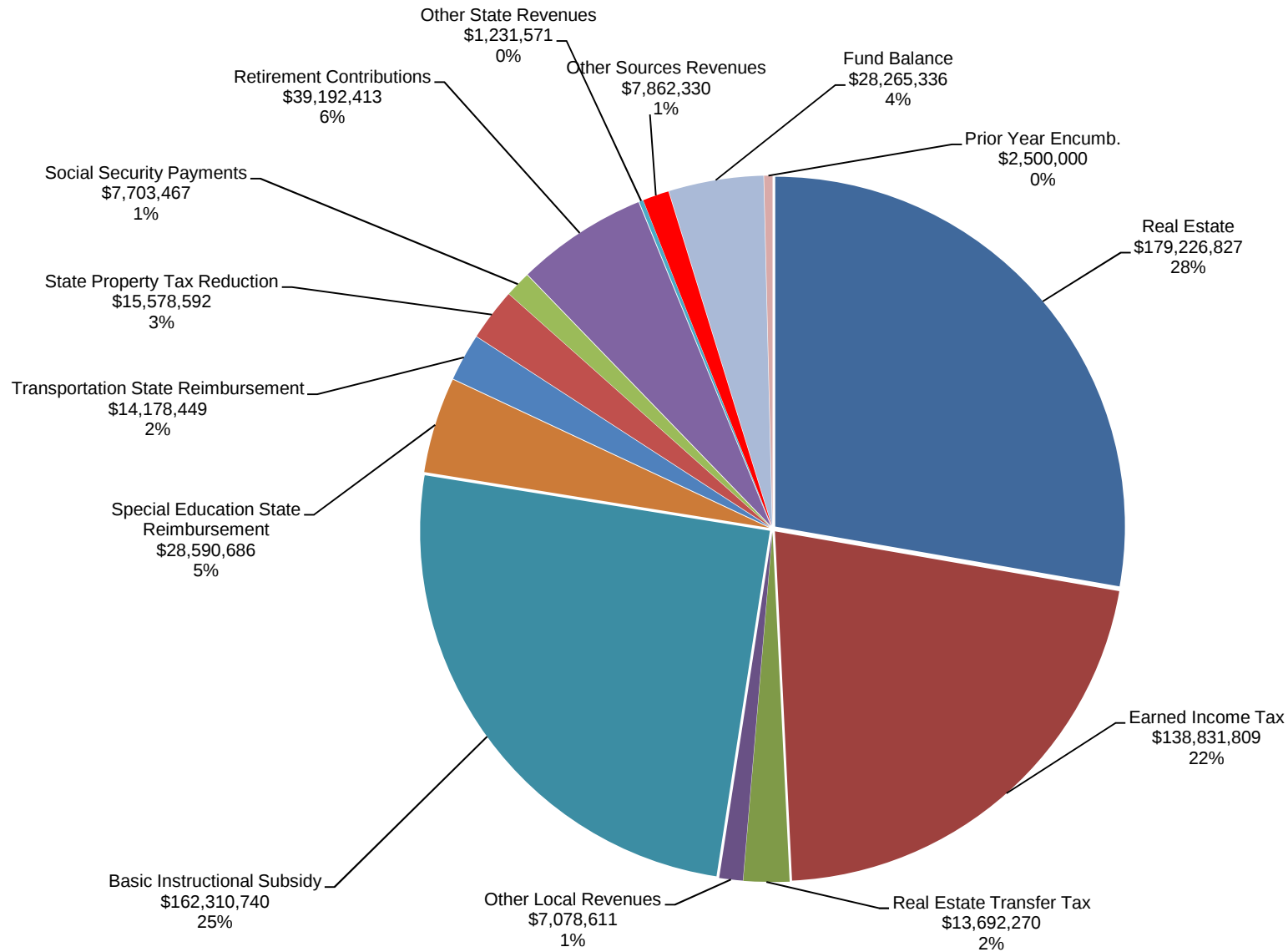
Receipts from other districts for their pupils educated in the Pittsburgh schools are credited to this line. The anticipated revenue reflects payment to the School District by surrounding school districts which have students attending vocational education and special education programs in the Pittsburgh Public Schools.

### **RESERVE FOR PRIOR YEAR ENCUMBRANCES**

A reservation of fund balance is required to offset prior year encumbrances that are not paid. This reservation allows those encumbrances to be moved into the budget and when paid, charged to the current budget. The amount of such encumbrances moving forward is estimated to be \$2.5 million.

| CODE                  |     | DESCRIPTION                            | 2017<br>ACTUAL     | 2018<br>BUDGET     | 2019<br>BUDGET     | INCREASE<br>(DECREASE)<br>19 OVER 18 |
|-----------------------|-----|----------------------------------------|--------------------|--------------------|--------------------|--------------------------------------|
| 8820                  | 100 | TUITION FROM OTHER DISTRICTS           | \$4,145,601        | \$4,000,000        | \$4,866,810        | \$866,810                            |
| 8708                  | 000 | REVENUE FROM FEDERAL ED JOB BILL       |                    | 0                  |                    | \$0                                  |
| 8708                  | 000 | REVENUE FROM FEDERAL STIMULUS          |                    | 0                  |                    | \$0                                  |
| 8731                  | 000 | 2009 BABs SUBSIDY                      | 786,129            | 710,695            | 770,727            | \$60,032                             |
| 8732                  | 000 | 2010 QSCB - STATE SUBSIDY              | 459,343            | 415,285            | 475,326            | \$60,041                             |
| 8732                  | 000 | 2010 QSCB - LARGE LOCAL SUBSIDY        | 1,187,873          | 1,075,846          | 1,138,831          | \$62,985                             |
| 8733                  | 000 | 2010 QZAB SUBSIDY                      | 499,359            | 452,824            | 487,004            | \$34,180                             |
| 9320                  | 000 | INTER-FUND TRANSFERS                   | 130,139            | 123,632            | 123,632            | \$0                                  |
| 9400                  | 000 | SALE OF/ COMP FOR LOSS OF FIXED ASSETS | 379,011            | 0                  | 0                  | \$0                                  |
| 9990                  | 000 | INSURANCE RECOVERIES                   | 29,928             | 0                  | 0                  | \$0                                  |
| TOTAL - OTHER SOURCES |     |                                        | <u>\$7,617,382</u> | <u>\$6,778,282</u> | <u>\$7,862,330</u> | <u>\$1,084,048</u>                   |

## School District of Pittsburgh 2019 Revenue



|                           |                      |
|---------------------------|----------------------|
| <b>Total Revenue</b>      | <b>\$646,243,101</b> |
| <b>Prior Encumbrances</b> | <b>\$ 2,500,000</b>  |
| <b>Deficit</b>            | <b>\$ 28,265,336</b> |

**School District of Pittsburgh  
2019 REVENUES**

| <b>LOCAL SOURCES</b>                  | <b>PROJECTED REVENUES</b>   | <b>PERCENT OF TOTAL</b> |  |
|---------------------------------------|-----------------------------|-------------------------|--|
| Real Estate                           | \$179,226,827               | 27.73%                  |  |
| Earned Income Tax                     | \$138,831,809               | 21.48%                  |  |
| Real Estate Transfer Tax              | \$13,692,270                | 2.12%                   |  |
| Other Local Revenues                  | \$7,078,611                 | 1.10%                   |  |
| <b>Total - Local Sources</b>          | <b>\$338,829,517</b>        | <b>52.43%</b>           |  |
| <b>STATE SOURCES</b>                  |                             |                         |  |
| Basic Instructional Subsidy           | \$162,310,740               | 25.12%                  |  |
| Special Education State Reimbursement | \$28,590,686                | 4.42%                   |  |
| Transportation State Reimbursement    | \$14,178,449                | 2.19%                   |  |
| State Property Tax Reduction          | \$15,578,592                | 2.41%                   |  |
| Social Security Payments              | \$7,703,467                 | 1.19%                   |  |
| Retirement Contributions              | \$39,192,413                | 6.06%                   |  |
| Other State Revenues                  | \$1,231,571                 | 0.19%                   |  |
| <b>Total - State Sources</b>          | <b>\$268,785,918</b>        | <b>41.58%</b>           |  |
| <b>REVENUE FROM OTHER SOURCES</b>     | <b>\$7,862,330</b>          | <b>1.22%</b>            |  |
|                                       | <b>\$7,862,330</b>          | <b>1.22%</b>            |  |
| <b>FROM FUND BALANCE</b>              | <b>\$28,265,336</b>         | <b>4.38%</b>            |  |
|                                       | <b>\$28,265,336</b>         | <b>4.38%</b>            |  |
| <b>PRIOR YEAR ENCUMBRANCES</b>        | <b>\$2,500,000</b>          | <b>0.39%</b>            |  |
|                                       | <b>\$2,500,000</b>          | <b>0.39%</b>            |  |
| <b>TOTAL</b>                          | <b><u>\$646,243,101</u></b> | <b><u>100.00%</u></b>   |  |

## REVENUE HISTORY

| DESCRIPTION                         | 2015<br>ACTUAL       | 2016<br>ACTUAL       | 2017<br>ACTUAL       | 2018<br>BUDGET       | 2019<br>BUDGET       |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| LOCAL                               |                      |                      |                      |                      |                      |
| REAL ESTATE TAX - CURRENT           | \$155,375,346        | \$160,416,917        | \$163,266,666        | \$162,721,308        | \$172,226,827        |
| PUBLIC UTILITY REALTY TAX           | 329,609              | 329,770              | 311,479              | 306,204              | 301,019              |
| IN LIEU OF TAXES                    | 192,874              | 1,335,422            | 734,216              | 655,177              | 888,946              |
| EARNED INCOME TAX - CURRENT         | 109,800,041          | 113,553,036          | 119,984,508          | 125,518,805          | 129,831,809          |
| REALTY TRANSFER TAX                 | 11,191,957           | 13,965,575           | 14,915,327           | 14,791,093           | 13,692,270           |
| MERCANTILE TAX                      | 30                   | 0                    | 0                    | 0                    | 0                    |
| REAL ESTATE TAX - DELINQUENT        | 7,584,673            | 4,697,153            | 5,618,199            | 8,500,000            | 7,000,000            |
| EARNED INCOME TAX - PRIOR YEARS     | 9,656,040            | 9,799,969            | 8,702,528            | 9,000,000            | 9,000,000            |
| EARNINGS ON INVESTMENTS             | 998,642              | 974,411              | 2,061,005            | 1,900,000            | 2,759,685            |
| RENTAL OF SCHOOL PROPERTY           | 188,049              | 206,276              | 271,863              | 306,537              | 206,036              |
| CONTRIBUTIONS & DONATIONS - PRIVATE | 0                    | 0                    | 31,870               | 0                    | 0                    |
| TUITION FROM PATRONS                | 150                  | 13,987               | 65,169               | 39,065               | 128,786              |
| SERVICES PROVIDED OTHER FUNDS       | 1,978,031            | 2,118,771            | 2,088,372            | 2,191,421            | 2,123,874            |
| MISCELLANEOUS REVENUES              | 506,083              | 607,949              | 744,739              | 748,032              | 670,265              |
| LOCAL TOTAL                         | <u>\$297,801,524</u> | <u>\$308,019,237</u> | <u>\$318,795,941</u> | <u>\$326,677,642</u> | <u>\$338,829,517</u> |

## REVENUE HISTORY

| DESCRIPTION                             | 2015<br>ACTUAL              | 2016<br>ACTUAL              | 2017<br>ACTUAL              | 2018<br>BUDGET              | 2019<br>BUDGET              |
|-----------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| <b>STATE</b>                            |                             |                             |                             |                             |                             |
| BASIC INSTRUCTIONAL SUBSIDY             | \$157,059,248               | \$154,940,648               | \$160,545,453               | \$161,663,913               | \$162,310,740               |
| TUITION-SECTION 1305 & 1306             | 66,263                      | 14,204                      | 28,519                      | 100,000                     | 139,906                     |
| VOCATIONAL EDUCATION                    | 174,378                     | 446,582                     | 232,287                     | 216,212                     | 248,780                     |
| SPECIAL EDUCATION OF EXCEPTIONAL PUPILS | 27,739,055                  | 28,416,231                  | 28,500,677                  | 28,377,869                  | 28,590,686                  |
| TRANSPORTATION                          | 13,818,438                  | 13,475,612                  | 13,335,484                  | 14,207,514                  | 14,178,449                  |
| SINKING FUND PAYMENTS                   | 348,950                     | 4,487,691                   | 2,476,999                   | 2,169,063                   | 250,000                     |
| MEDICAL, DENTAL AND NURSE SERVICES      | 613,180                     | 609,483                     | 604,618                     | 598,875                     | 592,885                     |
| STATE PROPERTY TAX REDUCTION            | 15,579,489                  | 15,578,337                  | 15,579,476                  | 15,578,473                  | 15,578,592                  |
| SOCIAL SECURITY PAYMENTS                | 6,665,739                   | 5,164,689                   | 6,956,771                   | 7,413,418                   | 7,703,467                   |
| RETIREMENT CONTRIBUTION                 | 24,336,063                  | 29,463,072                  | 34,054,586                  | 37,046,003                  | 39,192,413                  |
| <b>STATE TOTAL</b>                      | <u><u>\$246,400,802</u></u> | <u><u>\$252,596,549</u></u> | <u><u>\$262,314,872</u></u> | <u><u>\$267,371,340</u></u> | <u><u>\$268,785,918</u></u> |
|                                         |                             |                             |                             |                             |                             |
| DESCRIPTION                             | 2015<br>ACTUAL              | 2016<br>ACTUAL              | 2017<br>ACTUAL              | 2018<br>BUDGET              | 2019<br>BUDGET              |
| <b>OTHER</b>                            |                             |                             |                             |                             |                             |
| TUITION FROM OTHER DISTRICTS            | \$648,457                   | \$1,954,352                 | \$4,145,601                 | \$4,000,000                 | \$4,866,810                 |
| INTER-FUND TRANSFERS                    | 752,536                     | 290,309                     | 130,139                     | 123,632                     | 123,632                     |
| CAPITAL PROJECTS FUND TRANSFER          | 69,582                      | 0                           | 0                           | 0                           | 0                           |
| INSURANCE RECOVERIES                    | 0                           | 10,549                      | 29,928                      | 0                           | 0                           |
| SALE OF/ COMP FOR LOSS OF FIXED ASSETS  | 248,290                     | 1,406,755                   | 379,011                     | 0                           | 0                           |
| REVENUE FROM FEDERAL SOURCES            | 2,878,261                   | 2,930,603                   | 2,932,702                   | 2,654,650                   | 2,871,888                   |
| REVENUE FROM FEDERAL ED JOB BILL        | 0                           | 0                           | 0                           | 0                           | 0                           |
| <b>OTHER TOTAL</b>                      | <u><u>\$4,597,126</u></u>   | <u><u>\$6,592,567</u></u>   | <u><u>\$7,617,382</u></u>   | <u><u>\$6,778,282</u></u>   | <u><u>\$7,862,330</u></u>   |
|                                         |                             |                             |                             |                             |                             |
| <b>TOTAL - CURRENT REVENUES</b>         | <u><u>\$548,799,452</u></u> | <u><u>\$567,208,353</u></u> | <u><u>\$588,728,194</u></u> | <u><u>\$600,827,264</u></u> | <u><u>\$615,477,765</u></u> |

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**BUDGET DETAIL**  
**GENERAL ADMINISTRATION**

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| DEPT                         | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFICE OF BOARD OF DIRECTORS |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 0100                         | 010  | 2270 | 330 | OTHER PROFESSIONAL SERV      |                   |                     | ****                 | ****           | 20,000         | 20,000                             |
|                              |      |      |     | FUNCTION TOTAL               |                   |                     |                      |                |                |                                    |
|                              |      | 2270 |     | INSTRUCTIONAL STAFF PROF DEV |                   |                     | ****                 | ****           | 20,000         | 20,000                             |
| 0100                         | 010  | 2310 | 151 | SECRETARIES                  | 1.00              | 1.00                | 67,423.30            | 57,630         | 58,424         | 794                                |
| 0100                         | 010  | 2310 | 157 | COMP-ADDITIONAL WORK         |                   |                     | 4,769.81             | 5,000          | 5,000          | ****                               |
| 0100                         | 010  | 2310 | 159 | OTHER PERSONNEL COSTS        |                   |                     | 10,508.51            | ****           | ****           | ****                               |
| 0100                         | 010  | 2310 | 200 | EMPLOYEE BENEFITS            |                   |                     | 46,855.76            | 35,293         | 35,789         | 496                                |
| 0100                         | 010  | 2310 | 330 | OTHER PROFESSIONAL SERV      |                   |                     | ****                 | 20,000         | ****           | -20,000                            |
| 0100                         | 010  | 2310 | 513 | CONTRACTED CARRIERS          |                   |                     | ****                 | 500            | 500            | ****                               |
| 0100                         | 010  | 2310 | 530 | COMMUNICATIONS               |                   |                     | 200.00               | 500            | 500            | ****                               |
| 0100                         | 010  | 2310 | 550 | PRINTING & BINDING           |                   |                     | 405.42               | 500            | 500            | ****                               |
| 0100                         | 010  | 2310 | 581 | MILEAGE                      |                   |                     | 2,210.57             | 3,500          | 3,500          | ****                               |
| 0100                         | 010  | 2310 | 582 | TRAVEL                       |                   |                     | 17,442.08            | 20,000         | 36,000         | 16,000                             |
| 0100                         | 010  | 2310 | 599 | OTHER PURCHASED SERVICES     |                   |                     | 8.80                 | 1,000          | ****           | -1,000                             |
| 0100                         | 010  | 2310 | 610 | GENERAL SUPPLIES             |                   |                     | 923.62               | 2,000          | 2,000          | ****                               |
| 0100                         | 010  | 2310 | 635 | MEALS & REFRESHMENTS         |                   |                     | 13,178.11            | 10,000         | 10,000         | ****                               |
| 0100                         | 010  | 2310 | 640 | BOOKS & PERIODICALS          |                   |                     | 560.00               | ****           | ****           | ****                               |
| 0100                         | 010  | 2310 | 650 | SUPPLIES & FEES - TECHNOLOGY |                   |                     | ****                 | 1,000          | 600            | -400                               |
| 0100                         | 010  | 2310 | 810 | DUES & FEES                  |                   |                     | 28,075.00            | 28,000         | 28,000         | ****                               |
|                              |      |      |     | FUNCTION TOTAL               |                   |                     |                      |                |                |                                    |
|                              |      | 2310 |     | BOARD SERVICES               | 1.00              | 1.00                | 192,560.98           | 184,923        | 180,813        | -4,110                             |
| 0100                         | 010  | 3300 | 599 | OTHER PURCHASED SERVICES     |                   |                     | ****                 | 400            | 400            | ****                               |
|                              |      |      |     | FUNCTION TOTAL               |                   |                     |                      |                |                |                                    |
|                              |      | 3300 |     | COMMUNITY SERVICES           |                   |                     | ****                 | 400            | 400            | ****                               |
|                              |      |      |     | DEPARTMENT TOTAL             | 1.00              | 1.00                | 192,560.98           | 185,323        | 201,213        | 15,890                             |

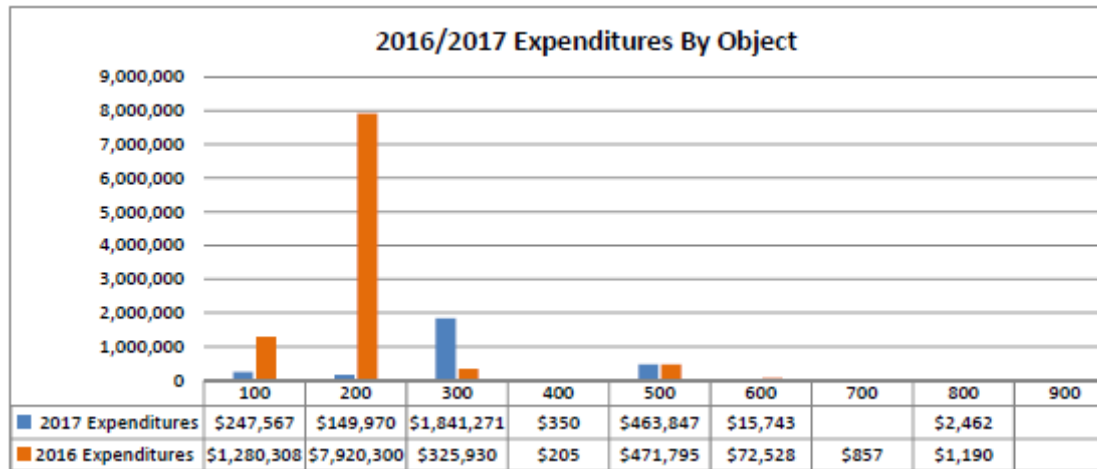
**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

**Organizational Unit:** Office of Solicitor

**Program Administrator:** Weiss Burkardt Kramer, LLC

**Program Code:** 0200-0201-010

|                                                                                                                                                                                                                                                                                                                                              |                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                                                                                                                                                                                                                    | <b>\$2,302,179</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                                                                                                                                                                                                                              | <b>\$393,949</b>   |
| <b>NO. OF POSITIONS:</b>                                                                                                                                                                                                                                                                                                                     | <b>3.50</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                                                                                                                                                                                                                                  | <b>\$1,908,230</b> |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                                                                                                                                                                                                                                                                               | <b>\$1,398,530</b> |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> CPI - contract to update brochure. Campbell, Durrant, Beatty, Palombo, & Miller contract. Child Abuse Training. AON Insurance Broker. Fourth River Development. Goehring Rutter & Boehm - Outside counsel-constriction, civil rights & insurance coverage matters. Ira Weiss – Solicitor. |                    |
| <b>2018 BUDGET:</b>                                                                                                                                                                                                                                                                                                                          | <b>\$2,319,303</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                                                                                                                                                                                                                               | <b>\$2,721,210</b> |



**2019 Goals**

Weiss Burkardt Kramer, LLC will continue to provide high quality legal services and advice to the Pittsburgh Public School District in compliance with: Federal, State & Local Laws, overseeing of collective bargaining, and management of contracts for bargaining and personnel litigation

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Office of Solicitor

**Program Administrator:** Weiss Burkardt Kramer, LLC

**Program Code:** 0200-0201-010

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**2019 Goals Aligned with the Strategic Plan**

1. Support in all areas of the district such as, administration & support personnel, clarify content and accuracy for contracts, information programs, policies, and continue to support a safe school environment.
2. Continue Staff Training
3. Advise on Board Policies that will effectively support students and staff
4. Limit liability and financial exposure of the school district through proactive measures

**2018 Work Done By the department**

1. Attended all school district meetings in the dual capacity of solicitor and assistant secretary with administrative responsibilities at all Board/Committee/Superintendent's cabinet meetings
2. Monitors the acquisition and sale of real and personal property and equipment
3. Advises the Chief Operating Officer (COO), designees, tax collector for the district, and treasurer for the city of Pittsburgh on current tax related issues and legislation
4. Represents the district on all real estate tax assessment matters
5. Serves as the districts designated Open Records Officer (ORO) under Pennsylvania's Right to Know Law (RTK)
6. Criminal history reviews for districts volunteers, contractors and candidates for employment
7. Obtained proposals, coordinates and administrators the acquisition of insurance coverage, including but not limited to high-value property and casualty insurance, boiler and machinery insurance.
8. Underground storage tanks indemnification fund
9. Fleet and garage keepers liability coverage,
10. Junior Reserve Officer Training Corps (JROTC) bond,
11. Travel/accident insurance for school employees
12. Public official bond
13. Nurse practitioners insurance
14. Physical therapist insurance
15. School board leaders errors and omissions (E&O) insurance
16. All sports insurance and specialty insurance (i.e. Terrorism) coverage
17. Assisted the district in all aspects of the districts relationships with charter schools, this includes: Reviewing charter schools applications, participating as an advisor to the district review team renewals

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Office of Solicitor

**Program Administrator:** Weiss Burkardt Kramer, LLC

**Program Code:** 0200-0201-010

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**Law Department contributions to support the Strategic Plan**

1. Advise the Executive Director and Program Officers of the program for students with exceptionalities on all aspects of special education compliance and individual student complaints
2. Advises and represents the district at all special education due process hearings and in appeals to state and federal courts
3. Advises the Office of Student Support Services on all matters including Section 504, social worker and counselor services, health services, student discipline, athletics, Title IX, and anti-discrimination/harassment
4. Represents the district at student discipline hearings when the student is represented by counsel and in any student discipline appeal to court
5. Investigates allegations of harassment, bullying or discrimination
6. Serves on Board policy committee and is responsible for making all proposed revisions to the Board's policy manual
7. Presents proposed revisions to Board and finalizes and ensures updates that are approved by the board are made, posted online, and distributed to the administration
8. Provide analysis on court decisions, legislation, and regulatory matters impacting the district
9. Advises the Office of Teacher Effectiveness (OTE) on matters relating to performance and evaluation of professional employees
10. Responds to daily requests for assistance and legal advice relating to the rights and obligation of the district from Board members, administrators, and all school based program administrators
11. Instituted preventative legal practices, greater oversights of contracting and personnel practices, and close monitoring of litigation issues
12. Instructed mandated training districts employees on "Child Abuse Recognition and Reporting"

| DEPT                | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFICE OF SOLICITOR |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 0200                | 010  | 2340 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | 340,418.91           | 391,017        | 350,000        | -41,017                            |
|                     |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                     |      | 2340 |     | STAFF RELATIONS & NEGOTIATIONS |                   |                     | 340,418.91           | 391,017        | 350,000        | -41,017                            |
| 0200                | 010  | 2350 | 146 | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 69,883.62            | 72,848         | 73,858         | 1,010                              |
| 0200                | 010  | 2350 | 148 | COMP-ADDITIONAL WORK           |                   |                     | 64.50                | ****           | ****           | ****                               |
| 0200                | 010  | 2350 | 151 | SECRETARIES                    | 0.50              | 0.50                | 20,770.50            | 17,046         | 17,638         | 592                                |
| 0200                | 010  | 2350 | 157 | COMP-ADDITIONAL WORK           |                   |                     | 119.78               | 500            | 500            | ****                               |
| 0200                | 010  | 2350 | 200 | EMPLOYEE BENEFITS              |                   |                     | 60,775.62            | 50,938         | 51,912         | 974                                |
| 0200                | 010  | 2350 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | 1,144,812.95         | 764,830        | 764,830        | ****                               |
| 0200                | 010  | 2350 | 340 | TECHNICAL SERVICES             |                   |                     | 106,532.25           | 60,000         | 60,000         | ****                               |
| 0200                | 010  | 2350 | 530 | COMMUNICATIONS                 |                   |                     | -141.23              | 1,250          | 1,250          | ****                               |
| 0200                | 010  | 2350 | 540 | ADVERTISING                    |                   |                     | 1,157.40             | 3,500          | 2,500          | -1,000                             |
| 0200                | 010  | 2350 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 2,400.00             | ****           | ****           | ****                               |
| 0200                | 010  | 2350 | 610 | GENERAL SUPPLIES               |                   |                     | 762.88               | 1,000          | 1,000          | ****                               |
| 0200                | 010  | 2350 | 640 | BOOKS & PERIODICALS            |                   |                     | 3,276.34             | 4,000          | 4,000          | ****                               |
| 0200                | 010  | 2350 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 9,421.40             | 12,000         | 12,000         | ****                               |
|                     |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                     |      | 2350 |     | LEGAL & ACCOUNTING SERVICES    | 1.50              | 1.50                | 1,419,836.01         | 987,912        | 989,488        | 1,576                              |
| 0200                | 010  | 2360 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | 54,075.00            | 47,745         | 72,000         | 24,255                             |
|                     |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                     |      | 2360 |     | OFFICE OF SUPR SERVICES        |                   |                     | 54,075.00            | 47,745         | 72,000         | 24,255                             |
| 0200                | 010  | 2390 | 116 | CENTRL SUPPORT ADMIN           | 1.00              | 1.00                | 105,493.04           | 106,280        | 106,968        | 688                                |
| 0200                | 010  | 2390 | 141 | ACCOUNTANTS-AUDITORS           | 1.00              | 1.00                | 51,235.20            | 52,260         | 52,875         | 615                                |
| 0200                | 010  | 2390 | 200 | EMPLOYEE BENEFITS              |                   |                     | 89,194.80            | 89,339         | 90,198         | 859                                |
| 0200                | 010  | 2390 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | 2,581.61             | 4,100          | 1,000          | -3,100                             |
| 0200                | 010  | 2390 | 432 | RPR & MAINT - EQUIP            |                   |                     | ****                 | ****           | 500            | 500                                |
| 0200                | 010  | 2390 | 438 | RPR & MAINT - TECH             |                   |                     | ****                 | 500            | ****           | -500                               |
| 0200                | 010  | 2390 | 441 | RENTAL - LAND & BLDGS          |                   |                     | 350.00               | 500            | 500            | ****                               |
| 0200                | 010  | 2390 | 540 | ADVERTISING                    |                   |                     | 92.00                | ****           | ****           | ****                               |
| 0200                | 010  | 2390 | 550 | PRINTING & BINDING             |                   |                     | 1,351.78             | 500            | 500            | ****                               |
| 0200                | 010  | 2390 | 581 | MILEAGE                        |                   |                     | ****                 | 750            | 750            | ****                               |
| 0200                | 010  | 2390 | 582 | TRAVEL                         |                   |                     | ****                 | 1,500          | ****           | -1,500                             |
| 0200                | 010  | 2390 | 610 | GENERAL SUPPLIES               |                   |                     | 1,211.75             | 1,000          | 1,000          | ****                               |
| 0200                | 010  | 2390 | 635 | MEALS & REFRESHMENTS           |                   |                     | 950.80               | 500            | 1,000          | 500                                |
| 0200                | 010  | 2390 | 640 | BOOKS & PERIODICALS            |                   |                     | 19.99                | 300            | 100            | -200                               |
| 0200                | 010  | 2390 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 100.00               | 3,250          | 3,450          | 200                                |
| 0200                | 010  | 2390 | 810 | DUES & FEES                    |                   |                     | 2,462.20             | 2,150          | 2,150          | ****                               |
|                     |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                     |      | 2390 |     | OTHER ADMINISTRATION SERVICES  | 2.00              | 2.00                | 255,043.17           | 262,929        | 260,991        | -1,938                             |
| 0200                | 010  | 2839 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | ****                 | 9,700          | 9,700          | ****                               |
|                     |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                     |      | 2839 |     | OTHER STAFF SERVICES           |                   |                     | ****                 | 9,700          | 9,700          | ****                               |
|                     |      |      |     | DEPARTMENT TOTAL               | 3.50              | 3.50                | 2,069,373.09         | 1,699,303      | 1,682,179      | -17,124                            |

| DEPT                | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| LIABILITY INSURANCE |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 0201                | 010  | 2590 | 330 | OTHER PROFESSIONAL SERV      |                   |                     | 192,850.00           | 141,000        | 141,000        | ****                               |
| 0201                | 010  | 2590 | 522 | AUTO LIABILITY INSURANCE     |                   |                     | 115,017.67           | 100,436        | 100,436        | ****                               |
| 0201                | 010  | 2590 | 523 | GENERAL PROPERTY - LIAB INS. |                   |                     | 296,848.89           | 231,774        | 231,774        | ****                               |
| 0201                | 010  | 2590 | 529 | OTHER INSURANCE              |                   |                     | 47,120.32            | 146,790        | 146,790        | ****                               |
| FUNCTION TOTAL      |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                     |      | 2590 |     | OTHER SUPPORT SVCS-BUSINESS  |                   |                     | 651,836.88           | 620,000        | 620,000        | ****                               |
| DEPARTMENT TOTAL    |      |      |     |                              |                   |                     | 651,836.88           | 620,000        | 620,000        | ****                               |



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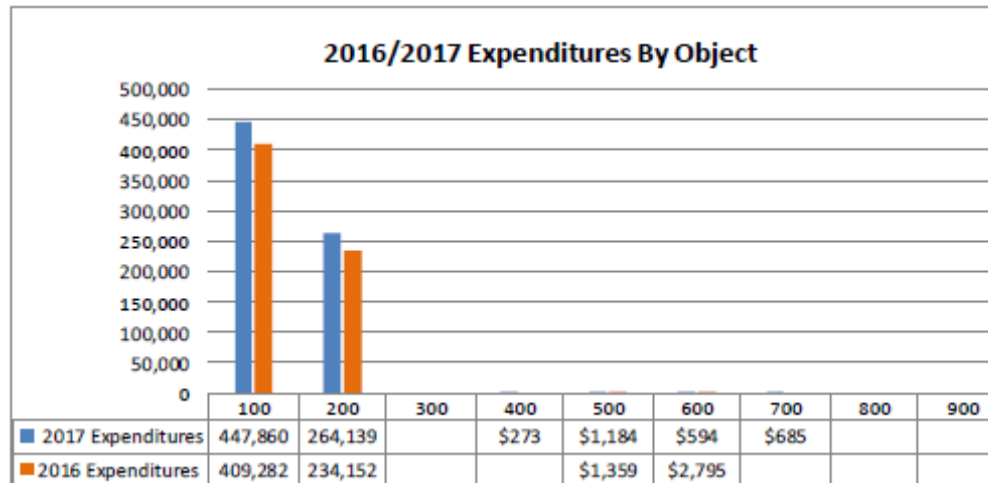
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Office of School Controller

**Program Administrator:** Michael A. Senko

**Program Code:** 0300-010

|                                                    |                  |
|----------------------------------------------------|------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$716,118</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$711,468</b> |
| <b>NO. OF POSITIONS:</b>                           | <b>8.00</b>      |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$4,650</b>   |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>      | <b>\$0</b>       |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                  |
| <b>2018 BUDGET:</b>                                | <b>\$723,244</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$714,734</b> |



## 2019 Goals

1. Audit school activity funds of all middle and secondary schools each year.
2. Audit school activity funds for 50% of elementary schools each year for two year periods.
3. Examine Procurement activity at each school, and administrative departments.
4. Audit athletic fund activity and approve reimbursements.
5. Examine the physical counts of food service inventories bi-annually.
6. Verify revenue collected by Allegheny County, City of Pittsburgh Treasurer, and Jordan Tax Service on behalf of the District.
7. Review and verify invoices, contractor payments, petty cash payments, and journal entries.
8. Prepare monthly bank, investment, and payroll account reconciliations.
9. Review and approve employee terminal severance payment.
10. Verify proper encumbrance's, and assure correct account charges prior to countersigning all contracts.

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Office of School Controller

**Program Administrator:** Michael A. Senko

**Program Code:** 0300-010

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11. Monitor and record tabulations for all bid openings for General Services and Facilities.
12. Process checks on a bi-weekly schedule.

### **2019 Goals Aligned with the Strategic Plan**

The Office of School Controllers provides sound financial management and detailed fiscal oversight that creates a solid foundation for the successful endeavors of the entire district and all elements of the Strategic Plan. In 2018 we have the following goals planned and aligned with the strategic plan:

1. Foster good working relationships with school personnel.
2. To act as a resource and provide instructional support to school and central office personnel.
3. Improve financial transaction tracking capabilities of school personnel.
4. To provide timely support for school based staff by being available to answer questions, and provide constructive feedback.
5. Foster a high performance culture by adhering to strict ethical guidelines regarding financial matters.
6. To complete audits in a professional and timely fashion that provides a detailed analysis to the school based staff.
7. Process checks on a bi-weekly basis so the finance department can make timely payments to personnel, vendors, and school districts.
8. Provide detailed reports of audit findings and recommendations to executive leadership, and school based staff.

### **2018 Work Done By the department**

The Public School Code stipulates that the elected City Controller is to be appointed School Controller of the school district of Pittsburgh by the Board of School Directors. The Controller offices functions as the internal auditor for the school district.

1. The goals and functions of the School Controllers Office are routine from one year to another.
2. The goals and functions of the School Controllers Office for 2018 were the same as those outlined for 2017.
3. Their applicability to the strategic plan remain the same.
4. All 2018 goals and functions of the Office of School Controller are completed by a team of professionals that *EXPECT GREAT THINGS* of themselves and others.

| DEPT                        | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFICE OF SCHOOL CONTROLLER |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 0300                        | 010  | 2516 | 112 | SCHOOL CONTROLLER              | 1.00              | 1.00                | 22,812.96            | 22,813         | 22,813         | ****                               |
| 0300                        | 010  | 2516 | 116 | CENTRL SUPPORT ADMIN           | 1.00              | 1.00                | 90,470.40            | 91,347         | 91,997         | 650                                |
| 0300                        | 010  | 2516 | 141 | ACCOUNTANTS-AUDITORS           | 5.00              | 5.00                | 307,119.46           | 309,816        | 302,472        | -7,344                             |
| 0300                        | 010  | 2516 | 154 | CLERKS                         | 1.00              | 1.00                | 27,457.26            | 35,626         | 37,537         | 1,911                              |
| 0300                        | 010  | 2516 | 200 | EMPLOYEE BENEFITS              |                   |                     | 264,138.85           | 258,992        | 256,649        | -2,343                             |
| 0300                        | 010  | 2516 | 411 | DISPOSAL SERVICES              |                   |                     | 272.90               | 50             | 100            | 50                                 |
| 0300                        | 010  | 2516 | 525 | BONDING INSURANCE              |                   |                     | ****                 | 300            | ****           | -300                               |
| 0300                        | 010  | 2516 | 581 | MILEAGE                        |                   |                     | 1,183.53             | 1,500          | 1,500          | ****                               |
| 0300                        | 010  | 2516 | 610 | GENERAL SUPPLIES               |                   |                     | 593.73               | 1,800          | 800            | -1,000                             |
| 0300                        | 010  | 2516 | 758 | CAPITAL TECH SOFTWARE - ORIG   |                   |                     | 684.50               | 1,000          | ****           | -1,000                             |
| 0300                        | 010  | 2516 | 766 | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | ****                 | ****           | 2,250          | 2,250                              |
| FUNCTION TOTAL              |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                             |      | 2516 |     | INTERNAL AUDITING SERVICES     | 8.00              | 8.00                | 714,733.59           | 723,244        | 716,118        | -7,126                             |
| DEPARTMENT TOTAL            |      |      |     |                                | 8.00              | 8.00                | 714,733.59           | 723,244        | 716,118        | -7,126                             |

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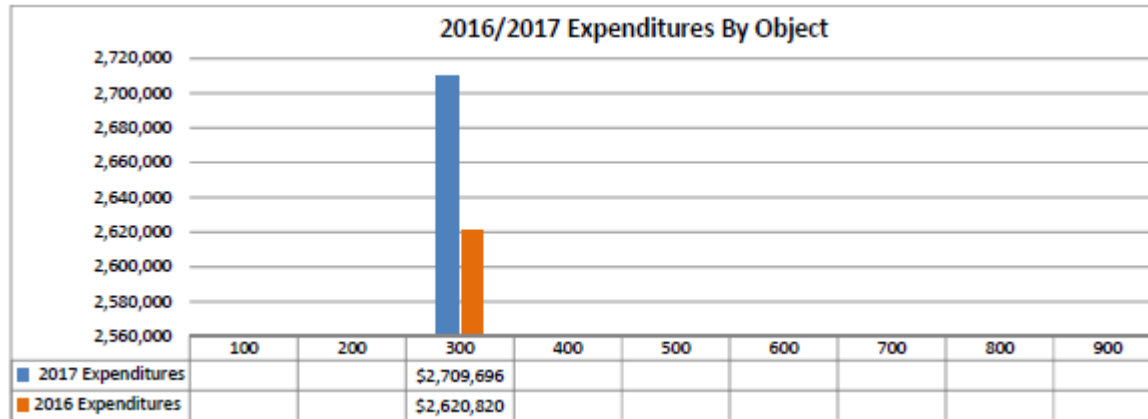
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Office of School Treasurer

**Program Administrator:** Margaret L. Lanier

**Program Code:** 0400-010

|                                                                                         |                    |
|-----------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                               | <b>\$2,880,977</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                         | <b>\$0</b>         |
| <b>NO. OF POSITIONS:</b>                                                                | <b>0.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                             | <b>\$2,880,977</b> |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                          | <b>\$2,864,087</b> |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Purchase of Administrative Services. |                    |
| <b>2018 BUDGET:</b>                                                                     | <b>\$2,813,178</b> |
| <b>2017 PRIOR YEAR EXPENDITURES:</b>                                                    | <b>\$2,709,696</b> |



## 2019 Goals

1. To maximize School District real estate tax collection

## 2019 Goals Aligned with the Strategic Plan

1. This office manages the billing, collection and administration of School District Real Estate and Self Assessed, Delinquent Mercantile and Public Utility taxes.
2. This office also represents the Pittsburgh School District at real estate assessment appeal hearings when necessary.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Office of School Treasurer

**Program Administrator:** Margaret L. Lanier

**Program Code:** 0400-010

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3. This office conducts hearings and represents the Pittsburgh School District at Magistrate Court for Earned Income and other self-assessed taxes. In addition, it facilitates the refund process for all taxes.
4. Act 32 of 2008 consolidates earned income tax collection at the county-wide level and provides uniformity in the earned income tax collection process. Act 32 permits Allegheny County to establish four distinct taxing districts within the county and requires each tax collection district to comply with all uniform rules. It establishes uniform income tax withholding, remittance and distribution requirements, and establishes a tax collection committee to keep records and oversee the tax office for the tax collection district. Act 32 strengthens reporting requirements so that each tax dollar is tracked from the time it is withheld by employers until it is received by the appropriate taxing jurisdiction. Act 32 requires all Employers to withhold income taxes from employees subject to tax and remit to the tax collection district for the employment place.

The School District is in the Allegheny Central Tax Collection District with the Borough of Mt. Oliver and the City of Pittsburgh. Delegates from each taxing body serve on the Allegheny County Central Tax Collection Committee (ACCTCC). The ACCTCC serves as a supervisory body that monitors the performance of the appointed Tax Collection Officer

**2018 Work Done By the department**

1. Administered, enforced and collected the City of Pittsburgh and School District of Pittsburgh School District Real Estate and Self Assessed, Delinquent Mercantile and Public Utility taxes



| DEPT                       | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFICE OF SCHOOL TREASURER |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 0400                       | 010  | 2330 | 310 | PURCH OF/ADMIN SERVC         |                   |                     | 2,709,695.96         | 2,796,288      | 2,864,087      | 67,799                             |
| 0400                       | 010  | 2330 | 432 | RPR & MAINT - EQUIP          |                   |                     | ****                 | 1,580          | 1,580          | ****                               |
| 0400                       | 010  | 2330 | 599 | OTHER PURCHASED SERVICES     |                   |                     | ****                 | 15,000         | 15,000         | ****                               |
| 0400                       | 010  | 2330 | 610 | GENERAL SUPPLIES             |                   |                     | ****                 | 310            | 310            | ****                               |
| FUNCTION TOTAL             |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                            |      | 2330 |     | TAX ASSMT & COLLECTION SRVCS |                   |                     | 2,709,695.96         | 2,813,178      | 2,880,977      | 67,799                             |
| DEPARTMENT TOTAL           |      |      |     |                              |                   |                     | 2,709,695.96         | 2,813,178      | 2,880,977      | 67,799                             |

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# **OFFICE OF THE SUPERINTENDENT OF SCHOOLS**

| DEPT                          | FUND | FUNC | OBJ | DESCRIPTION                                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------------|------|------|-----|------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFICE SUPERINTENDENT SCHOOLS |      |      |     |                                                |                   |                     |                      |                |                |                                    |
| 1000                          | 010  | 1100 | 519 | OTHER STUDENT TRANSP                           |                   |                     | ****                 | 500            | ****           | -500                               |
|                               |      | 1100 |     | FUNCTION TOTAL<br>REGULAR PRGS - ELEM/SEC      |                   |                     | ****                 | 500            | ****           | -500                               |
| 1000                          | 010  | 2360 | 111 | SUPERINTENDENTS                                | 1.00              | 1.00                | 234,933.28           | 210,000        | 216,300        | 6,300                              |
| 1000                          | 010  | 2360 | 113 | DIRECTORS                                      | 2.00              | 2.00                | 275,856.07           | 218,242        | 150,368        | -67,874                            |
| 1000                          | 010  | 2360 | 116 | CENTRL SUPPORT ADMIN                           | 2.00              | 2.00                | 205,381.92           | 178,802        | 174,232        | -4,570                             |
| 1000                          | 010  | 2360 | 119 | OTHER PERSONNEL COSTS                          |                   |                     | 87,532.79            | 24,625         | ****           | -24,625                            |
| 1000                          | 010  | 2360 | 121 | CLASSROOM TEACHERS                             |                   |                     | 81,730.00            | ****           | ****           | ****                               |
| 1000                          | 010  | 2360 | 132 | SOCIAL WORKERS                                 | 1.00              |                     | 68,027.15            | 43,194         | ****           | -43,194                            |
| 1000                          | 010  | 2360 | 142 | OTHER ACCOUNTING PERS                          | 1.00              |                     | ****                 | 60,824         | ****           | -60,824                            |
| 1000                          | 010  | 2360 | 146 | OTHER TECHNICAL PERS                           | 2.00              | 3.00                | 59,921.20            | 123,291        | 185,898        | 62,607                             |
| 1000                          | 010  | 2360 | 151 | SECRETARIES                                    | 2.00              | 2.00                | 99,010.40            | 107,727        | 109,545        | 1,818                              |
| 1000                          | 010  | 2360 | 157 | COMP-ADDITIONAL WORK                           |                   |                     | 7,821.79             | 1,000          | 1,000          | ****                               |
| 1000                          | 010  | 2360 | 159 | OTHER PERSONNEL COSTS                          |                   |                     | 5,884.40             | ****           | ****           | ****                               |
| 1000                          | 010  | 2360 | 200 | EMPLOYEE BENEFITS                              |                   |                     | 584,294.76           | 545,315        | 472,503        | -72,812                            |
| 1000                          | 010  | 2360 | 323 | PROF-EDUCATIONAL SERV                          |                   |                     | 12,500.00            | 65,000         | ****           | -65,000                            |
| 1000                          | 010  | 2360 | 330 | OTHER PROFESSIONAL SERV                        |                   |                     | 171,500.00           | 68,000         | 94,000         | 26,000                             |
| 1000                          | 010  | 2360 | 340 | TECHNICAL SERVICES                             |                   |                     | 8,638.00             | ****           | ****           | ****                               |
| 1000                          | 010  | 2360 | 441 | RENTAL - LAND & BLDGS                          |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 1000                          | 010  | 2360 | 449 | OTHER RENTALS                                  |                   |                     | 110.56               | 300            | 300            | ****                               |
| 1000                          | 010  | 2360 | 530 | COMMUNICATIONS                                 |                   |                     | 450.00               | 1,900          | 1,900          | ****                               |
| 1000                          | 010  | 2360 | 550 | PRINTING & BINDING                             |                   |                     | 3,066.29             | 500            | 500            | ****                               |
| 1000                          | 010  | 2360 | 581 | MILEAGE                                        |                   |                     | 1,055.66             | 2,000          | 2,000          | ****                               |
| 1000                          | 010  | 2360 | 582 | TRAVEL                                         |                   |                     | 58,770.86            | 15,608         | 65,608         | 50,000                             |
| 1000                          | 010  | 2360 | 599 | OTHER PURCHASED SERVICES                       |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 1000                          | 010  | 2360 | 610 | GENERAL SUPPLIES                               |                   |                     | 8,274.98             | 5,000          | 5,000          | ****                               |
| 1000                          | 010  | 2360 | 635 | MEALS & REFRESHMENTS                           |                   |                     | 4,822.17             | 4,500          | 6,000          | 1,500                              |
| 1000                          | 010  | 2360 | 640 | BOOKS & PERIODICALS                            |                   |                     | 2,519.32             | 2,000          | 2,000          | ****                               |
| 1000                          | 010  | 2360 | 650 | SUPPLIES & FEES - TECHNOLOGY                   |                   |                     | 799.19               | 6,000          | 1,000          | -5,000                             |
| 1000                          | 010  | 2360 | 810 | DUES & FEES                                    |                   |                     | 40,086.08            | 40,000         | 40,000         | ****                               |
|                               |      | 2360 |     | FUNCTION TOTAL<br>OFFICE OF SUPR SERVICES      | 11.00             | 10.00               | 2,022,986.87         | 1,725,828      | 1,530,154      | -195,674                           |
| 1000                          | 010  | 2370 | 330 | OTHER PROFESSIONAL SERV                        |                   |                     | 36,000.00            | 36,000         | 36,000         | ****                               |
|                               |      | 2370 |     | FUNCTION TOTAL<br>COMMUNITY RELATIONS SERVICES |                   |                     | 36,000.00            | 36,000         | 36,000         | ****                               |
| 1000                          | 010  | 2823 | 116 | CENTRL SUPPORT ADMIN                           | 1.00              | 1.00                | 92,670.00            | 93,372         | 94,030         | 658                                |
| 1000                          | 010  | 2823 | 146 | OTHER TECHNICAL PERS                           | 1.00              | 1.00                | 53,752.08            | 54,897         | 56,028         | 1,131                              |
| 1000                          | 010  | 2823 | 200 | EMPLOYEE BENEFITS                              |                   |                     | 96,393.23            | 83,552         | 84,676         | 1,124                              |
| 1000                          | 010  | 2823 | 330 | OTHER PROFESSIONAL SERV                        |                   |                     | 31,827.12            | 13,000         | 13,000         | ****                               |
| 1000                          | 010  | 2823 | 519 | OTHER STUDENT TRANSP                           |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 1000                          | 010  | 2823 | 530 | COMMUNICATIONS                                 |                   |                     | 359.25               | ****           | ****           | ****                               |
| 1000                          | 010  | 2823 | 540 | ADVERTISING                                    |                   |                     | 94,543.54            | 12,200         | 12,200         | ****                               |
| 1000                          | 010  | 2823 | 550 | PRINTING & BINDING                             |                   |                     | 27,588.55            | 1,000          | 1,000          | ****                               |
| 1000                          | 010  | 2823 | 581 | MILEAGE                                        |                   |                     | 599.15               | 1,000          | 1,000          | ****                               |
| 1000                          | 010  | 2823 | 582 | TRAVEL                                         |                   |                     | 1,016.40             | ****           | ****           | ****                               |
| 1000                          | 010  | 2823 | 599 | OTHER PURCHASED SERVICES                       |                   |                     | 400.00               | ****           | ****           | ****                               |
| 1000                          | 010  | 2823 | 610 | GENERAL SUPPLIES                               |                   |                     | 10,772.59            | 3,800          | 3,800          | ****                               |
| 1000                          | 010  | 2823 | 635 | MEALS & REFRESHMENTS                           |                   |                     | 8,803.85             | 5,046          | 5,046          | ****                               |
| 1000                          | 010  | 2823 | 640 | BOOKS & PERIODICALS                            |                   |                     | 40,804.00            | 600            | 600            | ****                               |

| DEPT                          | FUND | FUNC | OBJ | DESCRIPTION                                      | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------------|------|------|-----|--------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFICE SUPERINTENDENT SCHOOLS |      |      |     |                                                  |                   |                     |                      |                |                |                                    |
| 1000                          | 010  | 2823 | 650 | SUPPLIES & FEES - TECHNOLOGY                     |                   |                     | 9,500.00             | 10,000         | 10,000         | ****                               |
| 1000                          | 010  | 2823 | 810 | DUES & FEES                                      |                   |                     | ****                 | 450            | 450            | ****                               |
|                               |      | 2823 |     | FUNCTION TOTAL<br>PUBLIC INFORMATION SERVICES    | 2.00              | 2.00                | 469,029.76           | 279,917        | 282,830        | 2,913                              |
| 1000                          | 010  | 3210 | 519 | OTHER STUDENT TRANSP                             |                   |                     | 110.94               | ****           | 200            | 200                                |
|                               |      | 3210 |     | FUNCTION TOTAL<br>SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 110.94               | ****           | 200            | 200                                |
| 1000                          | 010  | 3390 | 124 | COMP-ADDITIONAL WORK                             |                   |                     | ****                 | ****           | 7,536          | 7,536                              |
| 1000                          | 010  | 3390 | 146 | OTHER TECHNICAL PERS                             |                   | 3.00                | ****                 | ****           | 182,472        | 182,472                            |
| 1000                          | 010  | 3390 | 200 | EMPLOYEE BENEFITS                                |                   |                     | ****                 | ****           | 107,219        | 107,219                            |
| 1000                          | 010  | 3390 | 360 | PROF-EDUC SERV - PROF DEV                        |                   |                     | ****                 | ****           | 2,000          | 2,000                              |
| 1000                          | 010  | 3390 | 441 | RENTAL - LAND & BLDGS                            |                   |                     | ****                 | ****           | 2,000          | 2,000                              |
| 1000                          | 010  | 3390 | 519 | OTHER STUDENT TRANSP                             |                   |                     | ****                 | ****           | 280            | 280                                |
| 1000                          | 010  | 3390 | 540 | ADVERTISING                                      |                   |                     | ****                 | ****           | 1,500          | 1,500                              |
| 1000                          | 010  | 3390 | 550 | PRINTING & BINDING                               |                   |                     | ****                 | ****           | 1,910          | 1,910                              |
| 1000                          | 010  | 3390 | 581 | MILEAGE                                          |                   |                     | ****                 | ****           | 1,500          | 1,500                              |
| 1000                          | 010  | 3390 | 582 | TRAVEL                                           |                   |                     | ****                 | ****           | 10,000         | 10,000                             |
| 1000                          | 010  | 3390 | 599 | OTHER PURCHASED SERVICES                         |                   |                     | ****                 | ****           | 9,175          | 9,175                              |
| 1000                          | 010  | 3390 | 610 | GENERAL SUPPLIES                                 |                   |                     | ****                 | ****           | 1,410          | 1,410                              |
| 1000                          | 010  | 3390 | 634 | STUDENT SNACKS                                   |                   |                     | ****                 | ****           | 175            | 175                                |
| 1000                          | 010  | 3390 | 635 | MEALS & REFRESHMENTS                             |                   |                     | ****                 | ****           | 9,954          | 9,954                              |
|                               |      | 3390 |     | FUNCTION TOTAL<br>OTHER COMMUNITY SERVICES       |                   | 3.00                | ****                 | ****           | 337,131        | 337,131                            |
|                               |      |      |     | DEPARTMENT TOTAL                                 | 13.00             | 15.00               | 2,528,127.57         | 2,042,245      | 2,186,315      | 144,070                            |

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**OFFICE OF CHIEF OF DATA, RESEARCH,  
EVALUATION & ASSESSMENTS**

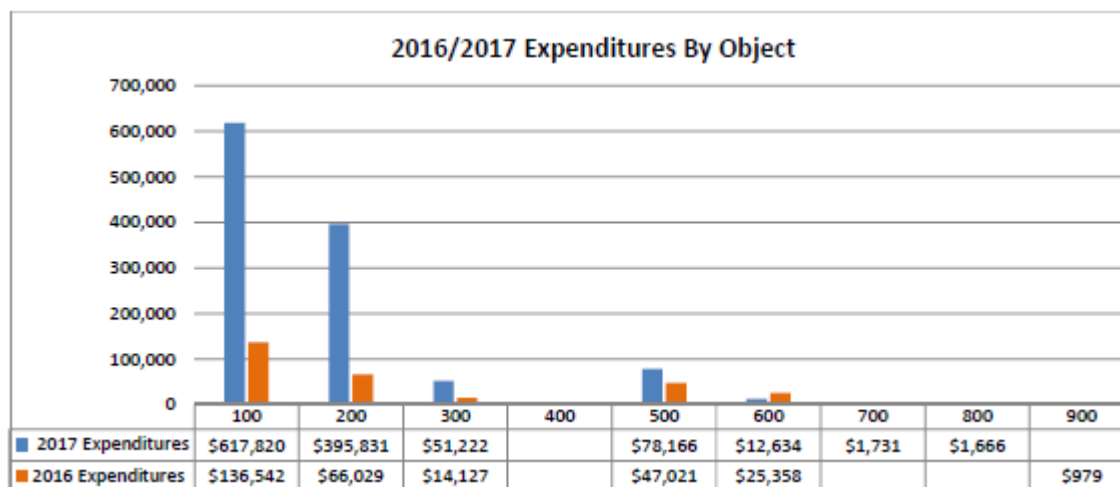
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Data, Research, Evaluation & Assessment

**Program Administrator:** Theodore Dwyer

**Program Code:** 1300-010

|                                                                                                                                          |                    |
|------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                | <b>\$2,478,670</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                          | <b>\$2,289,825</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                                 | <b>19.50</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                              | <b>\$188,845</b>   |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                                            | <b>\$66,785</b>    |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Temporary office workers. PSSA Pre-roster data file services. Additional substitutes. |                    |
| <b>2018 BUDGET:</b>                                                                                                                      | <b>\$2,390,181</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                           | <b>\$1,159,071</b> |



## 2019 Goals

The overall Goal of DREA is to provide support to teachers, site administrators, district administrators and the public with access to data and information to ensure that appropriate educational decisions are supported for our students. Each department in the division is responsible for working with other departments in the division and across the district to support the needs of our students, teachers, administrators and partners. Primary Goals for each department are as follows:

1. Research and Evaluation – Develop capacities to provide research and evaluation assistance to internal stakeholders, coordinate with external partners for research and evaluation activities, and provide data and reporting services for teachers, site administrators, district administrators and external stakeholders (community and partners).



## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Data, Research, Evaluation & Assessment

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2. Data and Accountability – Establish support to network leaders and school based SDSSs for data entry, quality control & checks, cleaning & forensics for internal data systems, external interactive systems, and external required state data reporting (PIMS).
3. Assessment department – Provide support for state testing requirements and district assessment system to teachers, principals, Curriculum and Instruction personnel, and district staff.
4. Charter department – Establish charter accountability processes and ensure child accounting for schools outside of PPS is consistently and accurately accomplished.

### **2019 Goals Aligned with the Strategic Plan**

1. Provide support to data entry personnel to ensure processes are in place to ensure students are quickly and efficiently entered into the student information system – this provides the capacity at the school to use existing systems for behavior (discipline), attendance, testing, and curricular interventions. This is a direct support for the MTSS and PBIS systems.
2. Develop and implement a rigorous, aligned instructional system
3. The district assessment team works with the curriculum department to deliver assessments that are aligned to the PA standards and content. This allows district educators to ascertain the performance of students on the district wide grade level curriculum.
4. Provide relevant and timely instructional support for teachers and school-based staff.
5. Provide support through data and reporting, provision of assessment information and supporting student data entry to ensure data are available for the professional development decisions to be made.
6. Delivering the district and state assessment results to monitor and evaluate impact of the performance management processes.
7. Provide assessment data to assist in identifying areas in need of support based on student performance.

### **2018 Work Done By the department**

DREA is a support division – it is our responsibility to support the district. Everything that we do is designed to provide the logistic and infrastructure support to allow our educational professionals to provide a high quality education to our students. We provide technical guidance and support to district departments and personnel to ensure that data are entered, verified, and available to the professional educators within the district in order to best serve our students. We provide accountability support through state & district assessments and data & reporting to allow teachers to make informed decision about students, principals to make informed decisions about their school, and district administrators to make informed decisions about their schools. We maintain and support the underlying infrastructure, providing the mechanisms for a continuous improvement culture, which fosters a positive environment for our students, their families, our peers and co-workers.

1. Hired Assessment director
2. Hired central SDSS for Student Support (central enrollment point of contact)

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Data, Research, Evaluation & Assessment

**Program Administrator:** Theodore Dwyer

**Program Code:** 1300-010

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3. Reclassified several positions within DREA to standardize with other departments in the District
4. Provided support to schools for data entry needs and scheduling
5. Provided training to school based SDSS (conducted three face-to-face trainings during the year to identify best practices and resolve issues)
6. Established in conjunction with IT, several web-based trainings for SDSS
7. Establish in conjunction with IT data queries for auditing functions (State and District Reporting)
8. File sharing for schools and other departments to review and audit for accountability purposes (PIMS)
9. All district assessments entered into Performance Matters
10. Established a web page for DREA
11. Established interactive data dashboard for all stakeholders
12. Published District Dashboard to the public website
13. Conducted training on dashboards to all levels of PPS leadership
14. Established a web page for Charter Schools
  - a. Provide accountability information (Academic Performance, Federal Reporting)
  - b. Annual review process
  - c. PVAAS

| DEPT                             | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| DATA, RESEARCH, EVAL. & ASSESSM. |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 1300                             | 010  | 2170 | 113 | DIRECTORS                     | 1.00              | 1.00                | 26,288.28            | 97,722         | 98,948         | 1,226                              |
| 1300                             | 010  | 2170 | 116 | CENTRL SUPPORT ADMIN          |                   | 3.00                | ****                 | ****           | 267,768        | 267,768                            |
| 1300                             | 010  | 2170 | 146 | OTHER TECHNICAL PERS          | 3.00              |                     | 242,367.99           | 237,110        | ****           | -237,110                           |
| 1300                             | 010  | 2170 | 154 | CLERKS                        | 6.00              | 5.00                | 128,769.82           | 195,482        | 242,815        | 47,333                             |
| 1300                             | 010  | 2170 | 155 | OTHER OFFICE PERS             | 0.50              | 1.50                | 6,571.88             | 14,353         | 49,943         | 35,590                             |
| 1300                             | 010  | 2170 | 157 | COMP-ADDITIONAL WORK          |                   |                     | 14,498.61            | 13,000         | 13,000         | ****                               |
| 1300                             | 010  | 2170 | 159 | OTHER PERSONNEL COSTS         |                   |                     | 734.37               | ****           | ****           | ****                               |
| 1300                             | 010  | 2170 | 200 | EMPLOYEE BENEFITS             |                   |                     | 280,815.17           | 314,253        | 379,469        | 65,216                             |
| 1300                             | 010  | 2170 | 530 | COMMUNICATIONS                |                   |                     | 23,572.05            | ****           | ****           | ****                               |
| 1300                             | 010  | 2170 | 550 | PRINTING & BINDING            |                   |                     | 8,436.70             | ****           | ****           | ****                               |
| 1300                             | 010  | 2170 | 581 | MILEAGE                       |                   |                     | ****                 | ****           | 500            | 500                                |
| 1300                             | 010  | 2170 | 582 | TRAVEL                        |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 1300                             | 010  | 2170 | 810 | DUES & FEES                   |                   |                     | ****                 | ****           | 275            | 275                                |
| FUNCTION TOTAL                   |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                                  |      | 2170 |     | STUDENT ACCOUNTING SERVICES   | 10.50             | 10.50               | 732,054.87           | 876,920        | 1,057,718      | 180,798                            |
| 1300                             | 010  | 2813 | 113 | DIRECTORS                     | 4.00              | 4.00                | 129,215.23           | 435,746        | 437,120        | 1,374                              |
| 1300                             | 010  | 2813 | 116 | CENTRL SUPPORT ADMIN          | 2.00              | 2.00                | 44,030.75            | 183,669        | 185,199        | 1,530                              |
| 1300                             | 010  | 2813 | 144 | COMPUTER SERVICE PERS         | 1.00              |                     | ****                 | 71,873         | ****           | -71,873                            |
| 1300                             | 010  | 2813 | 146 | OTHER TECHNICAL PERS          | 2.00              | 2.00                | 25,419.31            | 129,726        | 131,483        | 1,757                              |
| 1300                             | 010  | 2813 | 155 | OTHER OFFICE PERS             | 1.00              | 1.00                | -75.94               | 36,581         | 37,537         | 956                                |
| 1300                             | 010  | 2813 | 200 | EMPLOYEE BENEFITS             |                   |                     | 115,015.48           | 483,266        | 446,543        | -36,723                            |
| 1300                             | 010  | 2813 | 340 | TECHNICAL SERVICES            |                   |                     | 51,222.00            | 67,000         | 66,785         | -215                               |
| 1300                             | 010  | 2813 | 530 | COMMUNICATIONS                |                   |                     | 360.00               | 3,000          | 3,000          | ****                               |
| 1300                             | 010  | 2813 | 550 | PRINTING & BINDING            |                   |                     | 70.09                | 5,000          | 5,000          | ****                               |
| 1300                             | 010  | 2813 | 581 | MILEAGE                       |                   |                     | ****                 | 1,000          | 500            | -500                               |
| 1300                             | 010  | 2813 | 582 | TRAVEL                        |                   |                     | 4,860.12             | 2,500          | 4,625          | 2,125                              |
| 1300                             | 010  | 2813 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 40,867.50            | 49,000         | 60,445         | 11,445                             |
| 1300                             | 010  | 2813 | 610 | GENERAL SUPPLIES              |                   |                     | 11,204.13            | 35,000         | 35,000         | ****                               |
| 1300                             | 010  | 2813 | 635 | MEALS & REFRESHMENTS          |                   |                     | 1,395.25             | 1,000          | 1,500          | 500                                |
| 1300                             | 010  | 2813 | 640 | BOOKS & PERIODICALS           |                   |                     | 35.00                | 2,000          | 2,000          | ****                               |
| 1300                             | 010  | 2813 | 650 | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 1300                             | 010  | 2813 | 758 | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | 1,731.40             | 2,000          | 1,500          | -500                               |
| 1300                             | 010  | 2813 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | 3,900          | ****           | -3,900                             |
| 1300                             | 010  | 2813 | 810 | DUES & FEES                   |                   |                     | 1,666.00             | ****           | 1,715          | 1,715                              |
| FUNCTION TOTAL                   |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                                  |      | 2813 |     | EVALUATION SERVICES           | 10.00             | 9.00                | 427,016.32           | 1,513,261      | 1,420,952      | -92,309                            |
| DEPARTMENT TOTAL                 |      |      |     |                               | 20.50             | 19.50               | 1,159,071.19         | 2,390,181      | 2,478,670      | 88,489                             |

| DEPT                          | FUND | FUNC | OBJ | DESCRIPTION                                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------------|------|------|-----|-----------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CENTRAL-SCHOOL COMMUNICATIONS |      |      |     |                                               |                   |                     |                      |                |                |                                    |
| 1700                          | 010  | 2823 | 330 | OTHER PROFESSIONAL SERV                       |                   |                     | 29,820.00            | 27,500         | 27,500         | ****                               |
| 1700                          | 010  | 2823 | 530 | COMMUNICATIONS                                |                   |                     | 20,000.00            | 20,000         | 20,000         | ****                               |
| 1700                          | 010  | 2823 | 540 | ADVERTISING                                   |                   |                     | 80.85                | 615            | 200            | -415                               |
| 1700                          | 010  | 2823 | 550 | PRINTING & BINDING                            |                   |                     | 55,248.00            | 42,500         | 42,500         | ****                               |
|                               |      | 2823 |     | FUNCTION TOTAL<br>PUBLIC INFORMATION SERVICES |                   |                     | 105,148.85           | 90,615         | 90,200         | -415                               |
| 1700                          | 010  | 2829 | 116 | CENTRL SUPPORT ADMIN                          | 1.00              | 1.00                | 92,670.00            | 93,372         | 94,030         | 658                                |
| 1700                          | 010  | 2829 | 200 | EMPLOYEE BENEFITS                             |                   |                     | 56,460.43            | 52,616         | 53,060         | 444                                |
| 1700                          | 010  | 2829 | 330 | OTHER PROFESSIONAL SERV                       |                   |                     | 78,205.12            | 75,238         | 75,238         | ****                               |
| 1700                          | 010  | 2829 | 530 | COMMUNICATIONS                                |                   |                     | 910.00               | 7,500          | 7,500          | ****                               |
| 1700                          | 010  | 2829 | 550 | PRINTING & BINDING                            |                   |                     | 62,648.38            | 30,987         | 30,987         | ****                               |
| 1700                          | 010  | 2829 | 581 | MILEAGE                                       |                   |                     | ****                 | 500            | 500            | ****                               |
| 1700                          | 010  | 2829 | 610 | GENERAL SUPPLIES                              |                   |                     | 18,721.44            | 1,000          | 1,000          | ****                               |
| 1700                          | 010  | 2829 | 650 | SUPPLIES & FEES - TECHNOLOGY                  |                   |                     | ****                 | 2,160          | 2,510          | 350                                |
| 1700                          | 010  | 2829 | 810 | DUES & FEES                                   |                   |                     | ****                 | 350            | ****           | -350                               |
|                               |      | 2829 |     | FUNCTION TOTAL<br>OTHER INFORMATION SERVICES  | 1.00              | 1.00                | 309,615.37           | 263,723        | 264,825        | 1,102                              |
|                               |      |      |     | DEPARTMENT TOTAL                              | 1.00              | 1.00                | 414,764.22           | 354,338        | 355,025        | 687                                |

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## **OFFICE OF CHIEF OF HUMAN RESOURCES**

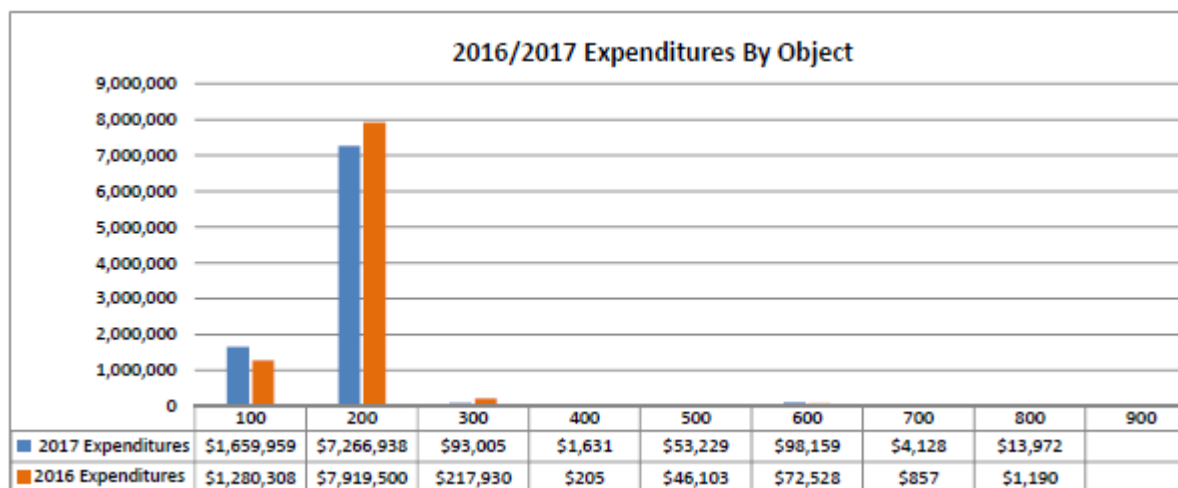
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Office of Human Resources

**Program Administrator:** Robert Harris

**Program Code:** 2800-2801-010

|                                                                                                                                                                                                                                                                                                             |                     |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                                                                                                                                                                                   | <b>\$15,414,339</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                                                                                                                                                                                             | <b>\$15,175,425</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                                                                                                                                                                                                    | <b>25.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                                                                                                                                                                                                 | <b>\$238,914</b>    |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                                                                                                                                                                                                                                              | <b>\$81,245</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> EAP Solutions (Employee Assistance Program).UPMC. CPI contract, Temporary clerical substitutes to meet high peak workload demand and to cover long term absences - First Choice, Star Schools, Teachers Matters, and Distinguished Professional Teacher. |                     |
| <b>2018 BUDGET:</b>                                                                                                                                                                                                                                                                                         | <b>\$15,470,257</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                                                                                                                                                                                              | <b>\$9,190,220</b>  |



## 2019 Goals

The Talent Management team will increase the talent and diversity of our workforce in the upcoming year. We are working to narrow the disparity in demographics between our teacher and student populations. In order to help meet this goal, the team is expanding recruitment efforts to additional non-local schools of education and HBCUs, and refining our newly-launched District social media presence specifically focused on marketing our District as an employer of choice. Additionally, the Talent Management intends to manage and strengthen relationships with partner universities in the School District University Collaborative and lead work in the Strategic Plan dedicated to recruitment, selection, and refinement of performance management systems.



## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Office of Human Resources

**Program Administrator:** Robert Harris

**Program Code:** 2800-2801-010

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The Performance Management team aims to ensure that every PPS student receives highly effective instruction by supporting the use of educator effectiveness information, and associated tools, among District leaders, School Leaders, and teachers to improve instruction and accelerate student learning. Foundational to these efforts are the team's focus on strengthening growth and evaluation systems for all role groups across the District to provide useful, accurate, and consistent feedback. The team aims to contribute to a student-focused culture of excellence and shared accountability by recognizing and appreciating effective educators. Performance Management supports the work of the Talent Management team by assisting in the development of methods to use effectiveness information to inform staffing decisions.

The Benefits Administration team will implement the change to all health care plans based on updated collective bargaining agreements. Benefits Administration will conduct the annual open enrollment for all employees, retirees and COBRA participants. Benefits Administration will also continue to manage all requirements and filings needed under the Affordable Care Act.

### **2019 Goals Aligned with the Strategic Plan**

The Office of Human Resources aligns to Strategic Theme 4, specifically for the upcoming year in the space of initiatives 1.a. and 1.b and 2.b. Additionally, there are connections between HR goals and Strategic Theme 3 with regards to ensuring that teachers and staff receive appropriate support. The Office of Human Resources is working to develop and broaden our teacher recruitment efforts to yield a diverse, culturally-competent, and effective workforce. To this end, some action items for 2019 include continue to build capacity of recruitment efforts (both within and outside of the department), the development of formal pipeline options, and establishing more meaningful relationships with schools of education that result in the hiring of teachers who are better equipped to teach our students. HR is also working to develop a rigorous selection and hiring process that ensures the most effective workforce. To this end, we will work to develop streamlined and role-specific selection criteria. We will also pursue legislative action that will eliminate the mandate to hire from an eligibility list, while developing pre-screening criteria that will no longer be one-size-fits-all. As we approach 2019, Phase 2 of the Strategic Plan has recently been launched, to systematically review and modify Performance Management systems to maximize impact on professional growth and student outcomes

### **2018 Work Done By the department**

The Office of Human Resources is divided into four functional groups: Talent Management, Performance Management, Benefits Administration, and Employee Relations.

Talent Management functions includes recruiting, selecting, assigning, supporting and maintaining a high-performing workforce that will be able to achieve the District's mission.

Fair and equitable employment practices must be observed and compliance with state legislation, federal legislation, negotiated labor agreements and all applicable regulations must be assured.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Office of Human Resources

**Program Administrator:** Robert Harris

**Program Code:** 2800-2801-010

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A primary task of the Talent Management team is to complete staffing at each school according to its site-based budget, including managing transfers and hiring leading up to a new school year, and then filling vacancies as they occur. The Talent Management team also supports hiring managers within each department of the district's central office, consulting on their organizational structures and facilitating recruitment and selection processes to secure diverse and talented candidates to fill vacant positions. This team also plays an active role in the staffing of summer programs. Human capital data and systems are managed through daily transactions including recording new hires, transfers, and tracking various position and compensation information.

Performance Management functions; include managing and strengthening growth and evaluation processes for all District employees and role groups. The Performance Management team also administers the District's performance-based compensation systems. Moreover, to support the District in understanding the effectiveness of its workforce and supporting its growth, the team is responsible for making information accessible and assisting school leaders and others to understand how this information can improve practice and student outcomes.

The Benefits Administration team of the department maintains the benefit plan enrollment information for active and retired employees through the People Soft system, E Benefits system and the Equifax – ACA reporting system. The administration of all involuntary and voluntary benefit plans is handled by this division. Also, this team is responsible for interaction with the Public School Employees' Retirement System, PSERS, which consists of auditing and reporting employee earnings and contributions as well as preparation of monthly/quarterly payments. The Benefits Administration team is responsible for the administration of the Affordable Care Act (ACA) provisions and reporting requirements.

| DEPT                      | FUND | FUNC | OBJ                                              | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |          |
|---------------------------|------|------|--------------------------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|----------|
| OFFICE OF HUMAN RESOURCES |      |      |                                                  |                               |                   |                     |                      |                |                |                                    |          |
| 2800                      | 010  | 2272 | 582                                              | TRAVEL                        |                   |                     | ****                 | ****           | 6,000          | 6,000                              |          |
| 2800                      | 010  | 2272 | 599                                              | OTHER PURCHASED SERVICES      |                   |                     | ****                 | ****           | 2,000          | 2,000                              |          |
| 2800                      | 010  | 2272 | 635                                              | MEALS & REFRESHMENTS          |                   |                     | ****                 | ****           | 1,500          | 1,500                              |          |
| 2800                      | 010  | 2272 | 650                                              | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | ****                 | ****           | 3,000          | 3,000                              |          |
|                           |      | 2272 | FUNCTION TOTAL<br>INSTR STAFF DEVEL - NON-CERT   |                               |                   |                     | ****                 | ****           | 12,500         | 12,500                             |          |
| 2800                      | 010  | 2340 | 119                                              | OTHER PERSONNEL COSTS         |                   |                     | 5,750.00             | ****           | ****           | ****                               |          |
| 2800                      | 010  | 2340 | 122                                              | TEACHER-SPEC ASSGNMT          |                   |                     | ****                 | ****           | ****           | ****                               |          |
| 2800                      | 010  | 2340 | 129                                              | OTHER PERSONNEL COSTS         |                   |                     | ****                 | 5,000          | 5,000          | ****                               |          |
| 2800                      | 010  | 2340 | 159                                              | OTHER PERSONNEL COSTS         |                   |                     | 3,951.95             | 1,500          | 1,500          | ****                               |          |
| 2800                      | 010  | 2340 | 189                                              | OTHER PERSONNEL COSTS         |                   |                     | 1,500.00             | 1,500          | 1,500          | ****                               |          |
| 2800                      | 010  | 2340 | 199                                              | OTHER PERSONNEL COSTS         |                   |                     | ****                 | 2,000          | 2,000          | ****                               |          |
| 2800                      | 010  | 2340 | 200                                              | EMPLOYEE BENEFITS             |                   |                     | 576,279.10           | 51,740         | 5,643          | -46,097                            |          |
| 2800                      | 010  | 2340 | 290                                              | OTHER EMPLOYEE BENEFITS       |                   |                     | ****                 | ****           | 46,105         | 46,105                             |          |
| 2800                      | 010  | 2340 | 330                                              | OTHER PROFESSIONAL SERV       |                   |                     | 43,538.04            | 54,963         | 54,963         | ****                               |          |
| 2800                      | 010  | 2340 | 432                                              | RPR & MAINT - EQUIP           |                   |                     | ****                 | 500            | ****           | -500                               |          |
| 2800                      | 010  | 2340 | 550                                              | PRINTING & BINDING            |                   |                     | ****                 | 2,000          | 2,000          | ****                               |          |
| 2800                      | 010  | 2340 | 599                                              | OTHER PURCHASED SERVICES      |                   |                     | ****                 | 7,000          | 3,406          | -3,594                             |          |
| 2800                      | 010  | 2340 | 610                                              | GENERAL SUPPLIES              |                   |                     | 107.55               | ****           | ****           | ****                               |          |
| 2800                      | 010  | 2340 | 640                                              | BOOKS & PERIODICALS           |                   |                     | 1,242.00             | 1,200          | ****           | -1,200                             |          |
| 2800                      | 010  | 2340 | 752                                              | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 364.00               | 2,820          | 1,520          | -1,300                             |          |
|                           |      | 2340 | FUNCTION TOTAL<br>STAFF RELATIONS & NEGOTIATIONS |                               |                   |                     | 632,732.64           | 130,223        | 123,637        | -6,586                             |          |
| 2800                      | 010  | 2831 | 113                                              | DIRECTORS                     | 1.00              | 1.00                | 148,366.08           | 148,366        | 148,366        | ****                               |          |
| 2800                      | 010  | 2831 | 119                                              | OTHER PERSONNEL COSTS         |                   |                     | 54,000.00            | 54,000         | ****           | -54,000                            |          |
| 2800                      | 010  | 2831 | 200                                              | EMPLOYEE BENEFITS             |                   |                     | 78,297.06            | 114,036        | 83,721         | -30,315                            |          |
| 2800                      | 010  | 2831 | 330                                              | OTHER PROFESSIONAL SERV       |                   |                     | 422.50               | ****           | 3,594          | 3,594                              |          |
| 2800                      | 010  | 2831 | 340                                              | TECHNICAL SERVICES            |                   |                     | 49,044.25            | 17,188         | 17,188         | ****                               |          |
| 2800                      | 010  | 2831 | 411                                              | DISPOSAL SERVICES             |                   |                     | 332.85               | 1,000          | 1,000          | ****                               |          |
| 2800                      | 010  | 2831 | 432                                              | RPR & MAINT - EQUIP           |                   |                     | ****                 | 2,245          | 2,245          | ****                               |          |
| 2800                      | 010  | 2831 | 441                                              | RENTAL - LAND & BLDGS         |                   |                     | 1,298.00             | ****           | ****           | ****                               |          |
| 2800                      | 010  | 2831 | 530                                              | COMMUNICATIONS                |                   |                     | 3,000.00             | 5,000          | 5,000          | ****                               |          |
| 2800                      | 010  | 2831 | 540                                              | ADVERTISING                   |                   |                     | 23,967.94            | 21,000         | 21,500         | 500                                |          |
| 2800                      | 010  | 2831 | 550                                              | PRINTING & BINDING            |                   |                     | 5,181.39             | 6,750          | 6,750          | ****                               |          |
| 2800                      | 010  | 2831 | 581                                              | MILEAGE                       |                   |                     | 44.00                | 1,000          | 1,000          | ****                               |          |
| 2800                      | 010  | 2831 | 582                                              | TRAVEL                        |                   |                     | 9,095.57             | 14,420         | 14,420         | ****                               |          |
| 2800                      | 010  | 2831 | 599                                              | OTHER PURCHASED SERVICES      |                   |                     | 2,541.16             | 4,000          | 4,000          | ****                               |          |
| 2800                      | 010  | 2831 | 610                                              | GENERAL SUPPLIES              |                   |                     | 11,392.52            | 14,470         | 2,470          | -12,000                            |          |
| 2800                      | 010  | 2831 | 635                                              | MEALS & REFRESHMENTS          |                   |                     | 1,420.38             | 2,500          | 2,500          | ****                               |          |
| 2800                      | 010  | 2831 | 640                                              | BOOKS & PERIODICALS           |                   |                     | ****                 | 300            | 300            | ****                               |          |
| 2800                      | 010  | 2831 | 650                                              | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 83,996.40            | 57,948         | 47,948         | -10,000                            |          |
| 2800                      | 010  | 2831 | 758                                              | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | 526.88               | ****           | ****           | ****                               |          |
| 2800                      | 010  | 2831 | 762                                              | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 3,237.00             | ****           | ****           | ****                               |          |
| 2800                      | 010  | 2831 | 810                                              | DUES & FEES                   |                   |                     | 12,892.67            | 6,100          | 6,100          | ****                               |          |
|                           |      | 2831 | FUNCTION TOTAL<br>SUPERVISION OF STAFF SERVICES  |                               |                   | 1.00                | 1.00                 | 489,056.65     | 470,323        | 368,102                            | -102,221 |
| 2800                      | 010  | 2832 | 113                                              | DIRECTORS                     | 2.00              | 2.00                | 186,363.60           | 187,686        | 193,359        | 5,673                              |          |
| 2800                      | 010  | 2832 | 116                                              | CENTRL SUPPORT ADMIN          | 5.00              | 5.00                | 324,664.98           | 445,836        | 439,608        | -6,228                             |          |
| 2800                      | 010  | 2832 | 119                                              | OTHER PERSONNEL COSTS         |                   |                     | 9,699.25             | ****           | ****           | ****                               |          |

| DEPT                      | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFICE OF HUMAN RESOURCES |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 2800                      | 010  | 2832 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 3,682.50             | ****           | ****           | ****                               |
| 2800                      | 010  | 2832 | 146 | OTHER TECHNICAL PERS           | 13.00             | 13.00               | 670,385.07           | 751,484        | 760,168        | 8,684                              |
| 2800                      | 010  | 2832 | 148 | COMP-ADDITIONAL WORK           |                   |                     | 73.72                | 1,880          | 1,880          | ****                               |
| 2800                      | 010  | 2832 | 197 | COMP-ADDITIONAL WORK           |                   |                     | ****                 | 4,500          | 4,500          | ****                               |
| 2800                      | 010  | 2832 | 200 | EMPLOYEE BENEFITS              |                   |                     | 663,369.58           | 784,065        | 789,730        | 5,665                              |
| 2800                      | 010  | 2832 | 550 | PRINTING & BINDING             |                   |                     | 781.80               | ****           | ****           | ****                               |
| 2800                      | 010  | 2832 | 581 | MILEAGE                        |                   |                     | ****                 | 3,470          | 3,470          | ****                               |
| 2800                      | 010  | 2832 | 891 | OTHER MISCELLANEOUS EXPENDITUR |                   |                     | 480.00               | ****           | ****           | ****                               |
| FUNCTION TOTAL            |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                           |      | 2832 |     | RECRUITMENT & PLACEMENT SRVCS  | 20.00             | 20.00               | 1,859,500.50         | 2,178,921      | 2,192,715      | 13,794                             |
| 2800                      | 010  | 2839 | 113 | DIRECTORS                      | 1.00              | 1.00                | 100,147.92           | 100,805        | 101,493        | 688                                |
| 2800                      | 010  | 2839 | 142 | OTHER ACCOUNTING PERS          | 1.00              | 1.00                | 71,569.44            | 71,712         | 71,712         | ****                               |
| 2800                      | 010  | 2839 | 146 | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 52,584.72            | 53,752         | 54,897         | 1,145                              |
| 2800                      | 010  | 2839 | 155 | OTHER OFFICE PERS              | 1.00              | 1.00                | 27,219.68            | 39,100         | 40,479         | 1,379                              |
| 2800                      | 010  | 2839 | 200 | EMPLOYEE BENEFITS              |                   |                     | 146,602.13           | 149,539        | 151,557        | 2,018                              |
| 2800                      | 010  | 2839 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 2800                      | 010  | 2839 | 530 | COMMUNICATIONS                 |                   |                     | 2,700.00             | 4,000          | 4,000          | ****                               |
| 2800                      | 010  | 2839 | 550 | PRINTING & BINDING             |                   |                     | 5,917.40             | 6,500          | 6,500          | ****                               |
| 2800                      | 010  | 2839 | 581 | MILEAGE                        |                   |                     | ****                 | 190            | 190            | ****                               |
| 2800                      | 010  | 2839 | 810 | DUES & FEES                    |                   |                     | 599.00               | 1,350          | 1,350          | ****                               |
| FUNCTION TOTAL            |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                           |      | 2839 |     | OTHER STAFF SERVICES           | 4.00              | 4.00                | 407,340.29           | 427,948        | 433,178        | 5,230                              |
| 2800                      | 010  | 2890 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | ****                 | ****           | 4,500          | 4,500                              |
| 2800                      | 010  | 2890 | 441 | RENTAL - LAND & BLDGS          |                   |                     | ****                 | ****           | 3,000          | 3,000                              |
| 2800                      | 010  | 2890 | 610 | GENERAL SUPPLIES               |                   |                     | ****                 | ****           | 3,000          | 3,000                              |
| 2800                      | 010  | 2890 | 635 | MEALS & REFRESHMENTS           |                   |                     | ****                 | ****           | 1,500          | 1,500                              |
| FUNCTION TOTAL            |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                           |      | 2890 |     | OTHER SUPPORT SERV CENTRAL     |                   |                     | ****                 | ****           | 12,000         | 12,000                             |
| DEPARTMENT TOTAL          |      |      |     |                                | 25.00             | 25.00               | 3,388,630.08         | 3,207,415      | 3,142,132      | -65,283                            |

| DEPT                             | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| RET. INCENTIVES/POST RET. BENEF. |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 2801                             | 010  | 1100 | 200 | EMPLOYEE BENEFITS              |                   |                     | 4,231,966.34         | 8,429,378      | 8,429,378      | ****                               |
|                                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                                  |      | 1100 |     | REGULAR PRGS - ELEM/SEC        |                   |                     | 4,231,966.34         | 8,429,378      | 8,429,378      | ****                               |
| 2801                             | 010  | 2340 | 200 | EMPLOYEE BENEFITS              |                   |                     | 1,569,623.73         | 3,833,464      | 3,770,324      | -63,140                            |
| 2801                             | 010  | 2340 | 290 | OTHER EMPLOYEE BENEFITS        |                   |                     | ****                 | ****           | 72,505         | 72,505                             |
|                                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                                  |      | 2340 |     | STAFF RELATIONS & NEGOTIATIONS |                   |                     | 1,569,623.73         | 3,833,464      | 3,842,829      | 9,365                              |
|                                  |      |      |     | DEPARTMENT TOTAL               |                   |                     | 5,801,590.07         | 12,262,842     | 12,272,207     | 9,365                              |

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## **OFFICE OF CHIEF FINANCIAL OFFICER**

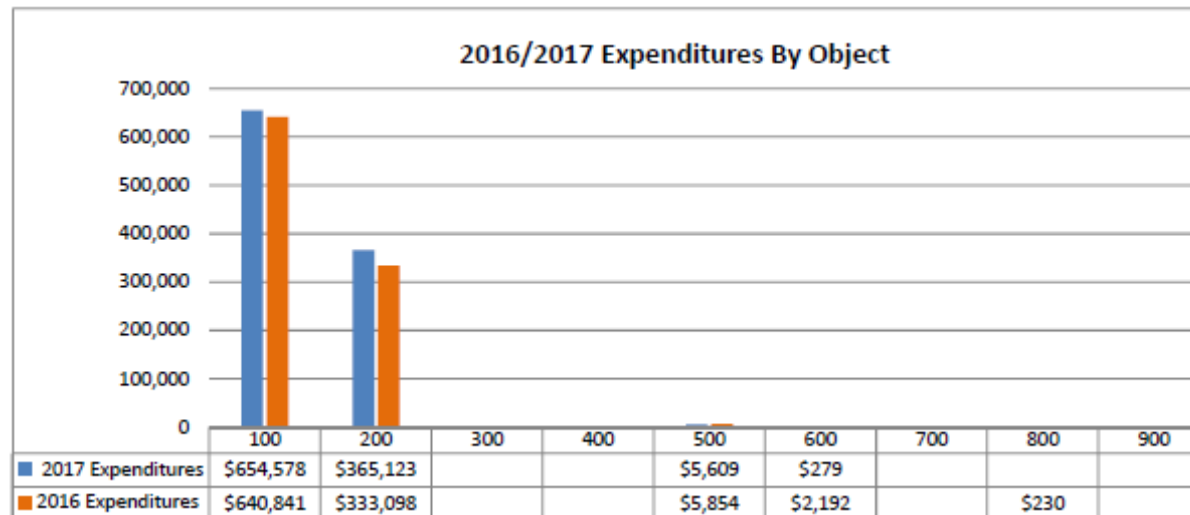
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Office of Budget Development, Management, and Operations

**Program Administrator:** Ronald Joseph

**Program Code:** 3000-010

|                                                    |                    |
|----------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$999,173</b>   |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$979,473</b>   |
| <b>NO. OF POSITIONS:</b>                           | <b>7.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$19,700</b>    |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>      | <b>\$0</b>         |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                    |
| <b>2018 BUDGET:</b>                                | <b>\$1,075,960</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$1,025,589</b> |



## 2019 Goals

1. Charter School tuition payments
2. Provide Interim and final financial reports to program managers and granting agencies
3. To complete the Act 80 in a timely and accurate fashion.
4. To make sure all are in compliance with the Single Audit Act



## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Office of Budget Development, Management, and Operations

**Program Administrator:** Ronald Joseph

**Program Code:** 3000-010

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### **2019 Goals Aligned with the Strategic Plan**

The Office of Budget Development, Management and Operations are responsible for developing annual budgets, financial reporting for supplemental funds, and paying charter schools. The goals we have set for 2019 are aligned with the strategic plans to provide appropriate instructional support for teacher and staff by doing the following:

1. Continuing to have positive and productive relationships with school based personnel along with administrators
2. Providing support for all school based personnel along with administrators
3. Ensure that students and teachers have the materials need to succeed this year

### **2018 Work Done By the department**

The Office of Budget Development, Management & Operations is currently getting ready to put out the 2018 General Fund Budget/Capital Project Budget Book. This office is currently in the process of receiving the 2018 narratives that will go into this year's budget book. We are also monitoring the budgets in school district, and for each department making sure they have enough money to accomplish any goal set out for the betterment of the students of Pittsburgh. This office is currently budgeting for new positions that have been created throughout the board minutes, and employees being promoted to new positions. We provide their departments with cost analysis for each position and departments for them to be located. This department is also currently continuing to assist the Pittsburgh Schools with support of their programs, and assist the administrators with their purchases through the year. We are currently monitoring all contracts in the board minutes and making sure the encumbrances are being paid the correct way.

The Office of Budget Development, Management & Operations in 2018 has completed the following:

1. 2018/ 2019 Site-Based Budget
2. Adjusted for the 2018 Salaries for all departments
3. Move and created new positions within the budget
4. Completed the Act 80 (Identifying tax payer residence)
5. Prepared for the 2018 budget meeting by meeting independently with each department to account for changes made and anticipated
6. Provided timely and accurate financial projections for the development of the 2019 General Fund Budget

The Office of Budget Development, Management has established great relationships with the secretary and principals in each school by making all their needs for the students a top priority. This department made sure that all school staff and administrators increased their knowledge by attending professional development conferences, so that they could better educated there students. This department provides the schools and departments with the monies to buy Web-based software for the students in the classrooms to provide them differentiated instructional support in the classrooms. In 2017 this department sent one of its members to the racial training to learn how to better help eliminate racial disparity in achievement levels of African Americans.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Office of Budget Development, Management, and Operations

**Program Administrator:** Ronald Joseph

**Program Code:** 3000-010

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This department has done research on the Pittsburgh promise to keep parents and staff up to date on any changes that may have been made regarding your child's eligibility for the scholarship. This department created the Summer Dreamers budget, which developed an effective relationship with the students, families, and schools to better collaborate for student success.

| DEPT                      | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| BUDGET DEV., MGMT & OPER. |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 3000                      | 010  | 2512 | 116 | CENTRL SUPPORT ADMIN          | 2.00              | 2.00                | 174,582.82           | 184,262        | 186,657        | 2,395                              |
| 3000                      | 010  | 2512 | 119 | OTHER PERSONNEL COSTS         |                   |                     | 52,005.00            | 54,000         | ****           | -54,000                            |
| 3000                      | 010  | 2512 | 141 | ACCOUNTANTS-AUDITORS          | 2.00              | 2.00                | 96,757.38            | 134,488        | 133,574        | -914                               |
| 3000                      | 010  | 2512 | 142 | OTHER ACCOUNTING PERS         |                   |                     | 34,517.80            | ****           | ****           | ****                               |
| 3000                      | 010  | 2512 | 200 | EMPLOYEE BENEFITS             |                   |                     | 177,555.18           | 210,050        | 180,703        | -29,347                            |
| 3000                      | 010  | 2512 | 530 | COMMUNICATIONS                |                   |                     | 3,000.00             | 3,600          | 3,600          | ****                               |
| 3000                      | 010  | 2512 | 550 | PRINTING & BINDING            |                   |                     | 2,438.23             | 3,000          | 3,000          | ****                               |
| 3000                      | 010  | 2512 | 581 | MILEAGE                       |                   |                     | 170.42               | 300            | 300            | ****                               |
| 3000                      | 010  | 2512 | 582 | TRAVEL                        |                   |                     | ****                 | 250            | 250            | ****                               |
| 3000                      | 010  | 2512 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 150            | 150            | ****                               |
| 3000                      | 010  | 2512 | 768 | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | 1,500          | 1,500          | ****                               |
| FUNCTION TOTAL            |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                           |      | 2512 |     | BUDGETING SERVICES            | 4.00              | 4.00                | 541,026.83           | 591,600        | 509,734        | -81,866                            |
| 3000                      | 010  | 2515 | 116 | CENTRL SUPPORT ADMIN          | 1.00              | 1.00                | 52,534.46            | 89,625         | 91,347         | 1,722                              |
| 3000                      | 010  | 2515 | 146 | OTHER TECHNICAL PERS          |                   |                     | 32,362.76            | ****           | ****           | ****                               |
| 3000                      | 010  | 2515 | 200 | EMPLOYEE BENEFITS             |                   |                     | 76,064.01            | 50,505         | 51,546         | 1,041                              |
| 3000                      | 010  | 2515 | 581 | MILEAGE                       |                   |                     | ****                 | 500            | 500            | ****                               |
| 3000                      | 010  | 2515 | 582 | TRAVEL                        |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 3000                      | 010  | 2515 | 610 | GENERAL SUPPLIES              |                   |                     | 278.96               | 4,100          | 4,100          | ****                               |
| FUNCTION TOTAL            |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                           |      | 2515 |     | FINANCIAL ACCOUNTING SERVICES | 1.00              | 1.00                | 161,240.19           | 149,730        | 152,493        | 2,763                              |
| 3000                      | 010  | 2800 | 116 | CENTRL SUPPORT ADMIN          | 2.00              | 2.00                | 211,818.24           | 213,193        | 214,568        | 1,375                              |
| 3000                      | 010  | 2800 | 200 | EMPLOYEE BENEFITS             |                   |                     | 111,503.37           | 120,137        | 121,078        | 941                                |
| 3000                      | 010  | 2800 | 581 | MILEAGE                       |                   |                     | ****                 | 500            | 500            | ****                               |
| 3000                      | 010  | 2800 | 635 | MEALS & REFRESHMENTS          |                   |                     | ****                 | 200            | 200            | ****                               |
| 3000                      | 010  | 2800 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 600            | 600            | ****                               |
| FUNCTION TOTAL            |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                           |      | 2800 |     | SUPPORT SERVICES-CENTRAL      | 2.00              | 2.00                | 323,321.61           | 334,630        | 336,946        | 2,316                              |
| DEPARTMENT TOTAL          |      |      |     |                               | 7.00              | 7.00                | 1,025,588.63         | 1,075,960      | 999,173        | -76,787                            |

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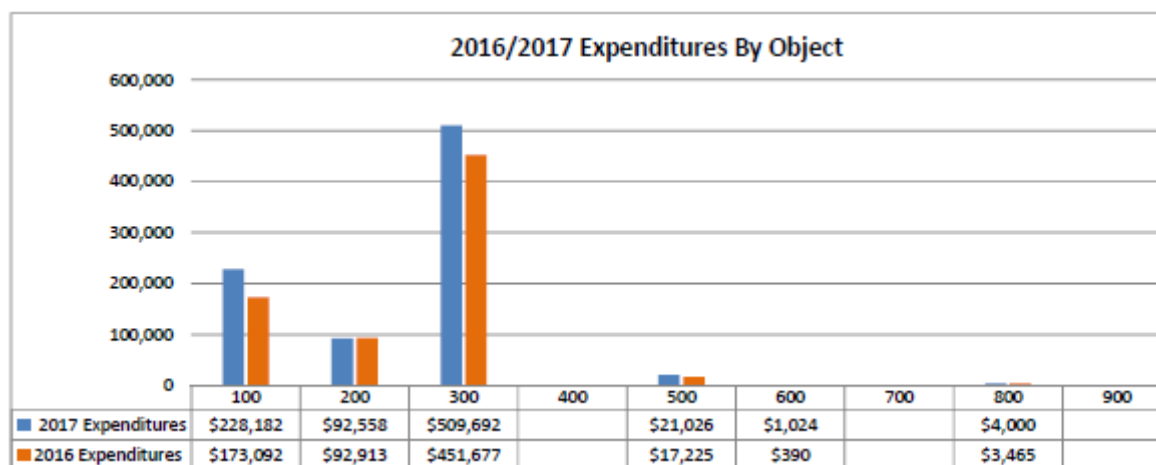
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Finance

**Program Administrator:** Ronald Joseph

**Program Code:** 3300-010

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$1,111,500</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>\$555,255</b>   |
| <b>NO. OF POSITIONS:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>4.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>\$556,245</b>   |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>\$519,000</b>   |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Representation on tax assessment appeals and TIF/Economic development matter. Annual local audit in accordance with the Single Audit Act and the Public School Code. Morse, Gantveg & Hodge - Court Reporting/Stenographer. School Board Docs/ Contract Annual Fee. Professional auditing, administrative and IRS tax-compliance services for the District's 403b tax-deferred investment program. Temporary workers - First Choice |                    |
| <b>2018 BUDGET:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$1,251,899</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>\$856,481</b>   |



## 2019 Goals

The Finance department maintains the functional elements of the District, including Accounting and Accounts Payable; Budget Development, Management and Operations; Payroll; the Workplace Accident and Illness Prevention Program; self-administered and self-insured Workers' Compensation internal service fund and Purchasing, as well as maintaining the financial system for the School District. In order to provide the most effective department our primary goals are as follows:

1. To continue to monitor the bond market and identify potential costs savings in current outstanding debt, as well as the best time to borrow new funding, if necessary for 2019.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Finance

**Program Administrator:** Ronald Joseph

**Program Code:** 3300-010

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2. To regularly monitor the District's financial outlook and to take proactive measures to ensure the District's financial sustainability.
3. To be readily available for all District staff in order to answer any pertinent questions and provide proper training when needed.
4. To make sure that the District is in compliance with the annual financial audit.

**2019 Goals Aligned with the Strategic Plan**

1. Create a positive and supportive School Culture by proactively reaching out to the schools and assisting with any needs that are necessary, including but not limited to, purchasing issues, contract establishment, submitting of travel and reimbursement, purchasing cards, and maintenance of the online banking and functions for the school's activity funds.
2. Continue to have an "open door policy" with all personnel to ask any questions and gain assistance on the proper procedures through the District. This, in turn, provides relevant and timely support for all staff within the district.
3. Strive for the best and always fostering a high performance culture.

**2018 Work Done By the department**

1. The Association of School Business Officials (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2017.
2. Having a leadership change in the bringing of the year has forced the department to be more proactive. We have submitted both our annual audit, as well as, our annual financial report to the state in a timely and efficient manner.
3. We are constantly trying to work on and improve our process and update past practices with more relevant and efficient training.
4. We have filled many vacant positions in order to have a stronger more efficient team.

| DEPT    | FUND | FUNC | OBJ              | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |           |          |
|---------|------|------|------------------|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|-----------|----------|
| FINANCE |      |      |                  |                                |                   |                     |                      |                |                |                                    |           |          |
| 3300    | 010  | 2330 | 330              | OTHER PROFESSIONAL SERV        |                   |                     | 238,325.50           | 342,000        | 300,000        | -42,000                            |           |          |
| 3300    | 010  | 2330 | 530              | COMMUNICATIONS                 |                   |                     | 8,361.50             | 10,000         | 10,000         | ****                               |           |          |
|         |      |      | FUNCTION TOTAL   |                                |                   |                     |                      |                |                |                                    |           |          |
|         |      | 2330 |                  | TAX ASSMT & COLLECTION SRVCS   |                   |                     | 246,687.00           | 352,000        | 310,000        | -42,000                            |           |          |
| 3300    | 010  | 2350 | 330              | OTHER PROFESSIONAL SERV        |                   |                     | 172,716.35           | 264,000        | 201,000        | -63,000                            |           |          |
|         |      |      | FUNCTION TOTAL   |                                |                   |                     |                      |                |                |                                    |           |          |
|         |      | 2350 |                  | LEGAL & ACCOUNTING SERVICES    |                   |                     | 172,716.35           | 264,000        | 201,000        | -63,000                            |           |          |
| 3300    | 010  | 2511 | 113              | DIRECTORS                      | 2.00              | 2.00                | 171,469.95           | 239,983        | 240,596        | 613                                |           |          |
| 3300    | 010  | 2511 | 146              | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 15,179.92            | 79,734         | 80,909         | 1,175                              |           |          |
| 3300    | 010  | 2511 | 151              | SECRETARIES                    |                   | 1.00                | 40,013.80            | ****           | 33,452         | 33,452                             |           |          |
| 3300    | 010  | 2511 | 157              | COMP-ADDITIONAL WORK           |                   |                     | 1,518.10             | 3,500          | ****           | -3,500                             |           |          |
| 3300    | 010  | 2511 | 200              | EMPLOYEE BENEFITS              |                   |                     | 92,557.57            | 182,137        | 200,298        | 18,161                             |           |          |
| 3300    | 010  | 2511 | 330              | OTHER PROFESSIONAL SERV        |                   |                     | 85,433.67            | 90,000         | 8,000          | -82,000                            |           |          |
| 3300    | 010  | 2511 | 340              | TECHNICAL SERVICES             |                   |                     | 13,216.50            | 25,000         | 10,000         | -15,000                            |           |          |
| 3300    | 010  | 2511 | 530              | COMMUNICATIONS                 |                   |                     | ****                 | ****           | 400            | 400                                |           |          |
| 3300    | 010  | 2511 | 540              | ADVERTISING                    |                   |                     | ****                 | 1,000          | 800            | -200                               |           |          |
| 3300    | 010  | 2511 | 550              | PRINTING & BINDING             |                   |                     | ****                 | ****           | 2,500          | 2,500                              |           |          |
| 3300    | 010  | 2511 | 581              | MILEAGE                        |                   |                     | 192.82               | 400            | 200            | -200                               |           |          |
| 3300    | 010  | 2511 | 582              | TRAVEL                         |                   |                     | 9,570.41             | 6,200          | 6,200          | ****                               |           |          |
| 3300    | 010  | 2511 | 599              | OTHER PURCHASED SERVICES       |                   |                     | 2,901.23             | 3,000          | 9,000          | 6,000                              |           |          |
| 3300    | 010  | 2511 | 610              | GENERAL SUPPLIES               |                   |                     | 678.96               | 1,000          | 1,000          | ****                               |           |          |
| 3300    | 010  | 2511 | 640              | BOOKS & PERIODICALS            |                   |                     | 344.90               | ****           | 800            | 800                                |           |          |
| 3300    | 010  | 2511 | 756              | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | ****                 | ****           | 1,200          | 1,200                              |           |          |
| 3300    | 010  | 2511 | 766              | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | ****                 | ****           | 1,200          | 1,200                              |           |          |
| 3300    | 010  | 2511 | 810              | DUES & FEES                    |                   |                     | 4,000.00             | 3,945          | 3,945          | ****                               |           |          |
|         |      |      | FUNCTION TOTAL   |                                |                   |                     |                      |                |                |                                    |           |          |
|         |      | 2511 |                  | SUPERVISION OF FISCAL SERVICES | 3.00              | 4.00                | 437,077.83           | 635,899        | 600,500        | -35,399                            |           |          |
|         |      |      | DEPARTMENT TOTAL |                                |                   |                     | 3.00                 | 4.00           | 856,481.18     | 1,251,899                          | 1,111,500 | -140,399 |

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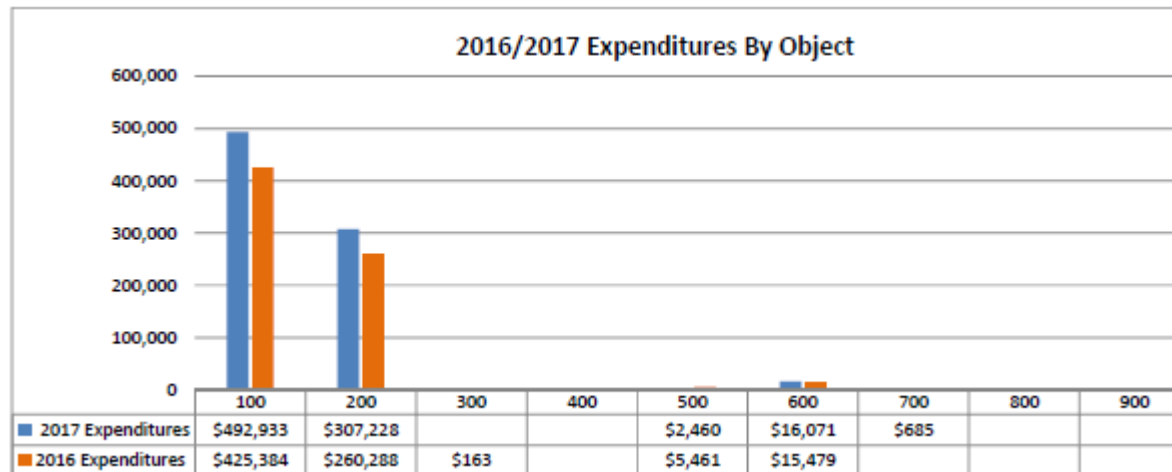
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Accounting and Accounts Payable

**Program Administrator:** Ronald Joseph

**Program Code:** 3301-010

|                                                                          |                  |
|--------------------------------------------------------------------------|------------------|
| <b>2019 TOTAL BUDGET:</b>                                                | <b>\$898,700</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                          | <b>\$838,000</b> |
| <b>NO. OF POSITIONS:</b>                                                 | <b>10.00</b>     |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                              | <b>\$60,700</b>  |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                            | <b>\$500</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> CPI Creative Contract |                  |
| <b>2018 BUDGET:</b>                                                      | <b>\$924,831</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                           | <b>\$819,377</b> |



## 2019 Goals

The overall goal for Accounting and Accounts Payable is to provide support to teachers, administrators, support staff and the community with access to the proper financial information and to ensure that appropriate educational decisions are financially supported for our students and staff. Each unit is responsible for working with other departments across the District to support their needs. The goals of this department are as follows:

1. To support principals and school staff in their efforts to maintain efficient and effective financial records and internal controls by utilizing online or in person assistance in understanding all financial systems provided by the District .
2. To provide accurate and precise information in all daily accounting and accounts payable duties.
3. To increase communication with other departments in order to develop a more efficient payable process

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Accounting and Accounts Payable

**Program Administrator:** Ronald Joseph

**Program Code:** 3301-010

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**2019 Goals Aligned With the Strategic Plan**

1. Creating a positive and supportive culture by increasing the communication with schools and other departments in the District in order to ensure that the decimation of information for Finance is being done properly and effectively
2. Keeping the lines of communication open, as well as, offering trainings to add support, the unit is providing relevant and timely support for teachers and school based staff.
3. Fostering a high-performance culture for all employees by striving for the best

**2018 Work Done By the department**

1. The Accounts Payable Department generates money for the District by participating in programs that generate rebates such as PNC-P-card & PNC-Active Pay, American Express Rebates, and Disbursement Review Audits.
2. The Accounting Department has increased the collection of past due out of District tuition
3. Reorganized the Accounts Payable depart to be more effecting by hiring an Accounts payable Manager and Assistant Manager
4. Filled vacant position in the accounting department to maintain a better workload
5. Work together as a tram to compile the AFR and CAFR as well as monthly financial statements given to the Board.

| DEPT                   | FUND | FUNC | OBJ                                             | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------|------|------|-------------------------------------------------|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ACCTNG & ACCTS PAYABLE |      |      |                                                 |                                |                   |                     |                      |                |                |                                    |
| 3301                   | 010  | 2513 | 141                                             | ACCOUNTANTS-AUDITORS           | 2.00              | 2.00                | 70,570.40            | 104,675        | 104,675        | ****                               |
| 3301                   | 010  | 2513 | 142                                             | OTHER ACCOUNTING PERS          | 1.00              | 1.00                | 46,460.77            | 69,103         | 61,632         | -7,471                             |
| 3301                   | 010  | 2513 | 149                                             | OTHER PERSONNEL COSTS          |                   |                     | 4,315.63             | ****           | ****           | ****                               |
| 3301                   | 010  | 2513 | 154                                             | CLERKS                         | 2.00              | 2.00                | 80,642.66            | 83,763         | 76,556         | -7,207                             |
| 3301                   | 010  | 2513 | 157                                             | COMP-ADDITIONAL WORK           |                   |                     | 3,571.18             | 1,500          | 1,500          | ****                               |
| 3301                   | 010  | 2513 | 200                                             | EMPLOYEE BENEFITS              |                   |                     | 139,815.36           | 145,973        | 137,891        | -8,082                             |
| 3301                   | 010  | 2513 | 530                                             | COMMUNICATIONS                 |                   |                     | ****                 | 400            | ****           | -400                               |
| 3301                   | 010  | 2513 | 540                                             | ADVERTISING                    |                   |                     | ****                 | 300            | ****           | -300                               |
| 3301                   | 010  | 2513 | 550                                             | PRINTING & BINDING             |                   |                     | 2,202.68             | 2,000          | 4,000          | 2,000                              |
| 3301                   | 010  | 2513 | 610                                             | GENERAL SUPPLIES               |                   |                     | 2,426.08             | 4,000          | 4,000          | ****                               |
| 3301                   | 010  | 2513 | 640                                             | BOOKS & PERIODICALS            |                   |                     | ****                 | 300            | ****           | -300                               |
| 3301                   | 010  | 2513 | 766                                             | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | ****                 | 1,200          | ****           | -1,200                             |
|                        |      | 2513 | FUNCTION TOTAL<br>RECEIVING & DISBURSING FUNDS  |                                | 5.00              | 5.00                | 350,004.76           | 413,214        | 390,254        | -22,960                            |
| 3301                   | 010  | 2515 | 141                                             | ACCOUNTANTS-AUDITORS           | 3.00              | 3.00                | 169,096.56           | 171,482        | 172,159        | 677                                |
| 3301                   | 010  | 2515 | 200                                             | EMPLOYEE BENEFITS              |                   |                     | 89,621.75            | 96,632         | 97,147         | 515                                |
| 3301                   | 010  | 2515 | 330                                             | OTHER PROFESSIONAL SERV        |                   |                     | ****                 | 500            | 500            | ****                               |
| 3301                   | 010  | 2515 | 550                                             | PRINTING & BINDING             |                   |                     | ****                 | 2,500          | ****           | -2,500                             |
| 3301                   | 010  | 2515 | 581                                             | MILEAGE                        |                   |                     | ****                 | 500            | 600            | 100                                |
| 3301                   | 010  | 2515 | 650                                             | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 13,645.00            | 50,000         | 51,000         | 1,000                              |
|                        |      | 2515 | FUNCTION TOTAL<br>FINANCIAL ACCOUNTING SERVICES |                                | 3.00              | 3.00                | 272,363.31           | 321,614        | 321,406        | -208                               |
| 3301                   | 010  | 2517 | 141                                             | ACCOUNTANTS-AUDITORS           | 1.00              | 1.00                | 44,586.40            | 45,383         | 46,337         | 954                                |
| 3301                   | 010  | 2517 | 146                                             | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 73,689.91            | 75,053         | 72,848         | -2,205                             |
| 3301                   | 010  | 2517 | 200                                             | EMPLOYEE BENEFITS              |                   |                     | 77,790.74            | 67,867         | 67,255         | -612                               |
| 3301                   | 010  | 2517 | 581                                             | MILEAGE                        |                   |                     | 257.54               | 500            | 600            | 100                                |
| 3301                   | 010  | 2517 | 756                                             | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 684.50               | ****           | ****           | ****                               |
| 3301                   | 010  | 2517 | 766                                             | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | ****                 | 1,200          | ****           | -1,200                             |
|                        |      | 2517 | FUNCTION TOTAL<br>PROPERTY ACCOUNTING SERVICES  |                                | 2.00              | 2.00                | 197,009.09           | 190,003        | 187,040        | -2,963                             |
|                        |      |      | DEPARTMENT TOTAL                                |                                | 10.00             | 10.00               | 819,377.16           | 924,831        | 898,700        | -26,131                            |

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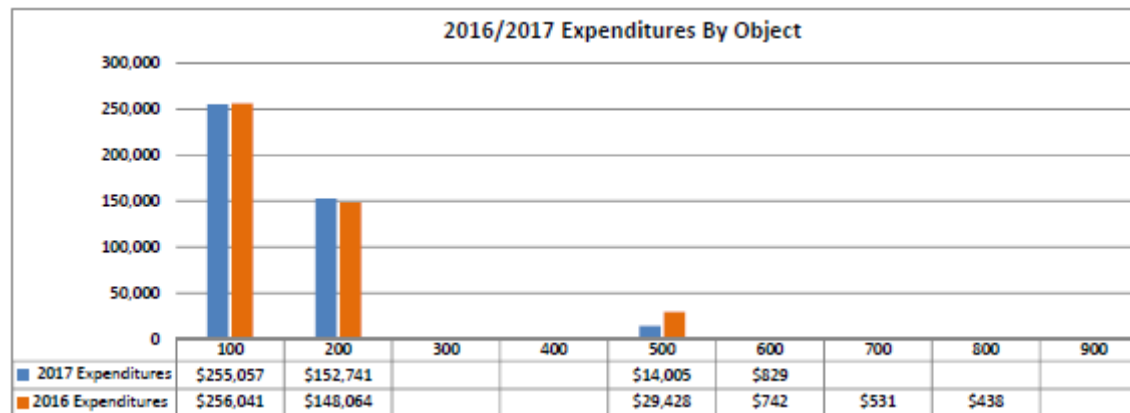
**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

**Organizational Unit:** Payroll

**Program Administrator:** Lynne M. Casselberry

**Program Code:** 3303-010

|                                                    |                  |
|----------------------------------------------------|------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$446,305</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$407,405</b> |
| <b>NO. OF POSITIONS:</b>                           | <b>4.00</b>      |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$38,900</b>  |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>     | <b>\$0</b>       |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                  |
| <b>2018 BUDGET:</b>                                | <b>\$458,979</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$422,632</b> |



**2019 Goals**

1. Implement a new operating system
2. Explore changes in business processes for efficiencies when building the new operating system.
3. Create communications in collaboration with the Employee Relations Office for all employees out on all types of leaves
4. Explore efficiencies in the severance application and payment process in collaboration with the Human Resources Department
5. Continued compliance with Federal, State, and Local regulatory agencies
6. Create a compensation philosophy for the District

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Payroll

**Program Administrator:** Lynne M. Casselberry

**Program Code:** 3303-010

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**2019 Goals Aligned with the Strategic Plan**

1. Goals are intended to create efficiencies within the payroll office to enhance the performance of the department
2. The goals also provide a way to continuously improve the operations of the Payroll Office
3. Communicating leave procedures with the Human Resources Department will enhance the performance of both departments and provide much better customer service to schools and employees

**2018 Work Done By the department**

1. Calculated, paid and communicated the retro payments of all PFT employees to all stakeholders for the contract ratification
2. Created and audit plan for timekeeper entry of overtime payments to exempt employees under the (FLSA) to remain complaint, and ensure consistent compensation to all like employee groups
3. Created employee communications on use of sick, personal and vacation days/hours
4. Partnered with the Start of Success Program and hired a student worker in the Payroll Department

| DEPT    | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PAYROLL |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 3303    | 010  | 2514 | 113 | DIRECTORS                      | 1.00              | 1.00                | 104,130.24           | 104,818        | 105,505        | 687                                |
| 3303    | 010  | 2514 | 141 | ACCOUNTANTS-AUDITORS           | 1.00              | 1.00                | 30,507.60            | 35,626         | 35,626         | ****                               |
| 3303    | 010  | 2514 | 142 | OTHER ACCOUNTING PERS          | 1.00              | 1.00                | 69,004.90            | 69,103         | 71,072         | 1,969                              |
| 3303    | 010  | 2514 | 146 | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 48,238.08            | 49,216         | 48,238         | -978                               |
| 3303    | 010  | 2514 | 149 | OTHER PERSONNEL COSTS          |                   |                     | 3,176.10             | ****           | ****           | ****                               |
| 3303    | 010  | 2514 | 200 | EMPLOYEE BENEFITS              |                   |                     | 152,740.64           | 145,816        | 146,964        | 1,148                              |
| 3303    | 010  | 2514 | 530 | COMMUNICATIONS                 |                   |                     | ****                 | 5,000          | 2,000          | -3,000                             |
| 3303    | 010  | 2514 | 550 | PRINTING & BINDING             |                   |                     | ****                 | 2,000          | 2,000          | ****                               |
| 3303    | 010  | 2514 | 582 | TRAVEL                         |                   |                     | ****                 | 2,500          | 2,500          | ****                               |
| 3303    | 010  | 2514 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 14,005.02            | 40,000         | 19,900         | -20,100                            |
| 3303    | 010  | 2514 | 610 | GENERAL SUPPLIES               |                   |                     | 580.28               | 1,000          | 1,000          | ****                               |
| 3303    | 010  | 2514 | 640 | BOOKS & PERIODICALS            |                   |                     | ****                 | 2,000          | 2,000          | ****                               |
| 3303    | 010  | 2514 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 249.00               | ****           | 7,500          | 7,500                              |
| 3303    | 010  | 2514 | 766 | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | ****                 | 1,200          | 1,200          | ****                               |
| 3303    | 010  | 2514 | 810 | DUES & FEES                    |                   |                     | ****                 | 700            | 800            | 100                                |
|         |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|         |      | 2514 |     | PAYROLL SERVICES               | 4.00              | 4.00                | 422,631.86           | 458,979        | 446,305        | -12,674                            |
|         |      |      |     | DEPARTMENT TOTAL               | 4.00              | 4.00                | 422,631.86           | 458,979        | 446,305        | -12,674                            |

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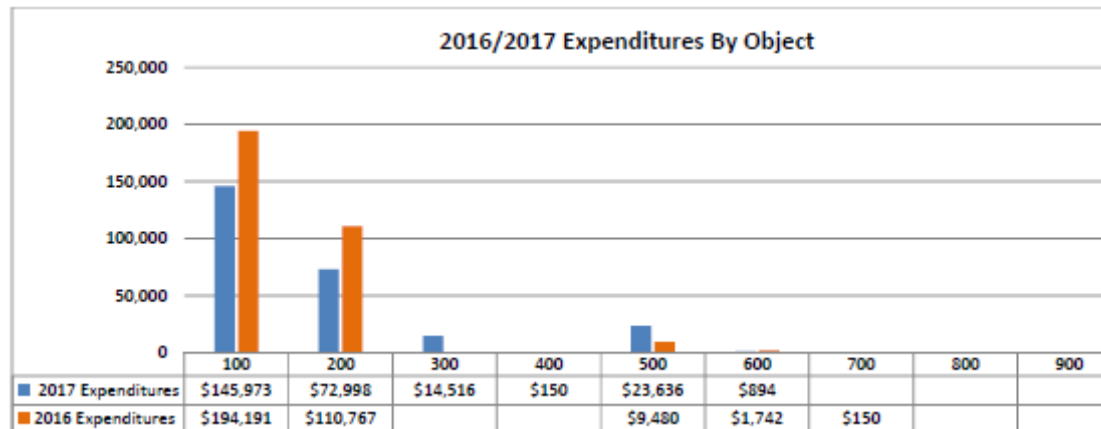
**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

**Organizational Unit:** Purchasing

**Program Administrator:** Ronald Joseph

**Program Code:** 3306-010

|                                                            |                  |
|------------------------------------------------------------|------------------|
| <b>2019 TOTAL BUDGET:</b>                                  | <b>\$276,815</b> |
| <b>SALARIES &amp; BENEFITS:</b>                            | <b>\$250,540</b> |
| <b>NO. OF POSITIONS:</b>                                   | <b>3.00</b>      |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                | <b>\$26,275</b>  |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>              | <b>\$5,000</b>   |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES): K-Force</b> |                  |
| <b>2018 BUDGET:</b>                                        | <b>\$308,506</b> |
| <b>2017 YEAR EXPENDITURES:</b>                             | <b>\$258,166</b> |



**2019 Goals**

1. Ensure that the procedures followed and employed by the Purchasing Department continue to coincide with State Regulations as well as the criteria established by the National Institute of Government Purchasing.
2. Continue to look for ways and means to shorten the time cycle from the creation of a requisition to the dispatching of a purchase order.
3. Source for suppliers who can provide more competitive pricing and/or cheaper shipping costs.
4. Increase the number of local or regional suppliers which will shorten delivery lead times.
5. Reduce the vendor base by finding vendors who can handle more comprehensive mix of products we purchase which could lead to fewer requisitions and purchase orders being generated and fewer invoices to process.
6. Continue to improve working relationships in the District and to make Purchasing more visible.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Purchasing

**Program Administrator:** Ronald Joseph

**Program Code:** 3306-010

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**2019 Goals Aligned with the Strategic Plan**

1. Purchasing's mission is to continually identify and incorporate innovative procurement practices that will provide quality and timely services to the School District and its vendors, while adhering to and enforcing all applicable laws, regulations and policies.
2. Purchasing shall procure supplies and equipment that meet the required specifications with attention to quality, pricing and delivery. This involves a balance between efficient and timely service to our schools while providing an environment of good sound business controls to protect the assets of the School District of Pittsburgh.

**2018 Work Done By the department**

1. Met with owner of prime furniture company and convinced him to increase installation labor force in order to meet school opening schedule at no additional cost to the District.
2. Trained District Personnel in PeopleSoft and Purchasing Procedures through a close alignment with the National Institute of Government Purchasing (NIGP) criteria for outstanding Agency Accreditation.
3. Continue to advise District Personnel on when a board tab is necessary for entering into Boarddocs.
4. Continue to educate District Personnel on the approval cycle of requisitions in the PeopleSoft System.

| DEPT       | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PURCHASING |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 3306       | 010  | 2520 | 143 | PURCHASING PERSONNEL          | 3.00              | 3.00                | 133,525.42           | 177,033        | 153,662        | -23,371                            |
| 3306       | 010  | 2520 | 148 | COMP-ADDITIONAL WORK          |                   |                     | 291.49               | 6,500          | 6,500          | ****                               |
| 3306       | 010  | 2520 | 149 | OTHER PERSONNEL COSTS         |                   |                     | 12,156.45            | ****           | ****           | ****                               |
| 3306       | 010  | 2520 | 200 | EMPLOYEE BENEFITS             |                   |                     | 72,997.55            | 103,423        | 90,378         | -13,045                            |
| 3306       | 010  | 2520 | 330 | OTHER PROFESSIONAL SERV       |                   |                     | 14,515.88            | ****           | 5,000          | 5,000                              |
| 3306       | 010  | 2520 | 432 | RPR & MAINT - EQUIP           |                   |                     | 149.55               | 500            | 500            | ****                               |
| 3306       | 010  | 2520 | 530 | COMMUNICATIONS                |                   |                     | 3,867.05             | 3,500          | 3,500          | ****                               |
| 3306       | 010  | 2520 | 540 | ADVERTISING                   |                   |                     | 18,088.60            | 10,000         | 10,000         | ****                               |
| 3306       | 010  | 2520 | 550 | PRINTING & BINDING            |                   |                     | 1,680.10             | 1,500          | 1,500          | ****                               |
| 3306       | 010  | 2520 | 581 | MILEAGE                       |                   |                     | ****                 | 200            | 200            | ****                               |
| 3306       | 010  | 2520 | 582 | TRAVEL                        |                   |                     | ****                 | 2,500          | 2,500          | ****                               |
| 3306       | 010  | 2520 | 610 | GENERAL SUPPLIES              |                   |                     | 893.86               | 2,000          | 2,000          | ****                               |
| 3306       | 010  | 2520 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 350            | 350            | ****                               |
| 3306       | 010  | 2520 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | 500            | 500            | ****                               |
| 3306       | 010  | 2520 | 810 | DUES & FEES                   |                   |                     | ****                 | 500            | 225            | -275                               |
|            |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|            |      | 2520 |     | PURCHASING SERVICES           | 3.00              | 3.00                | 258,165.95           | 308,506        | 276,815        | -31,691                            |
|            |      |      |     | DEPARTMENT TOTAL              | 3.00              | 3.00                | 258,165.95           | 308,506        | 276,815        | -31,691                            |

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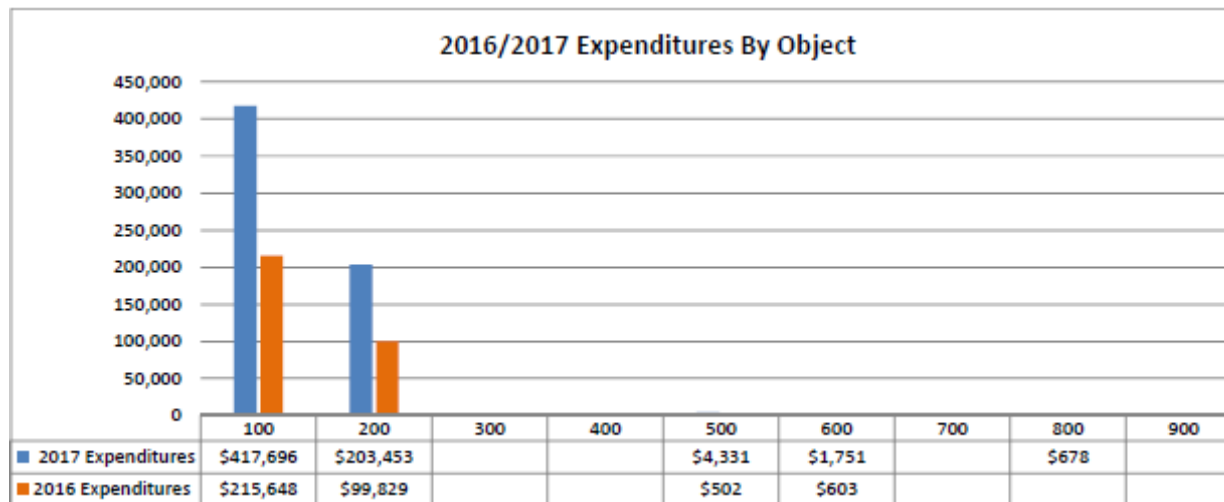
## **OFFICE OF DEPUTY SUPERINTENDENT**

# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Deputy Superintendent  
**Program Administrator:** Anthony Anderson

**Program Code:** 4000-010

|                                                                                                                                                                                                                      |                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                                                                                            | <b>\$1,651,544</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                                                                                                      | <b>\$1,286,364</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                                                                                                             | <b>11.00</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                                                                                                          | <b>\$365,180</b>   |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                                                                                                                        | <b>\$1,500</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> CPI Contract - Community Outreach Flyers, Information Tables. CPI Contract for 8th "Middle School Honor Roll Celebration. CPI Contract for Student Envoy Project. |                    |
| <b>2018 BUDGET:</b>                                                                                                                                                                                                  | <b>\$1,697,962</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                                                                                                       | <b>\$627,910</b>   |



## 2019 Goals

1. Continue to monitor and adjust our school support system that includes comprehensive targeted professional development designed to build professional growth for the Chief of School Performance, Chief Academic Officer, Assistant Superintendents, Principals and Teacher practice to improve student learning/outcomes.
2. Partner with American Association of School Administrators (AASA) for the Deputy Superintendent to participate in Professional Learning Academies.
3. Continue to ensure that the Curriculum & Instruction (C&I), Professional Development (PD) and the Office of School Performance (OSP) staff work together to provide a seamless system of support to schools.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

**Organizational Unit:** Deputy Superintendent

**Program Administrator:** Anthony Anderson

**Program Code:** 4000-010

4. Continue to ensure that our curriculum includes culturally relevant strategies, along with standards-based alignment, to make certain that teachers have the resources to help address the needs of all students and eliminate racial disparities.
5. Continue to implement and align the Positive Behavioral Intervention Support (PBIS), Professional Learning Communities (PLCs), and the Continuous Improvement Model (PCIM).
6. Continue to implement a more intensive support structure to improve teacher practice and shift teacher mindset through the development of efficacy and equity strategies.
7. Work with the newly appointed Assistant Superintendent for the Office of School Transformation to ensure that protocols, procedures and supports are in place to assist schools in improving student outcomes.
8. Work with the newly appointed CAO to ensure that all schools are receiving core curriculum and content support.
9. Increase the number of schools participating in the Student Envoy Program.

**2019 Goals Aligned with the Strategic Plan**

1. Continue to monitor and adjust the Positive Behavioral Intervention Support (PBIS).
2. Train all school staff on the MTSS process to support the social-emotional learning of all children.
3. Train LES staff and other appropriate staff on the use of the MTSS to assist schools with the reduction of students improperly identify for PSE services.
4. Continue to support the implementation of the new Student Code of Conduct
5. Continue to train staff on using the K-8 math curriculum.
6. Continue to train staff on using the 6-8 literacy curriculum.
7. Continue to train staff on using the K-5 ELA curriculum
8. Implement a universal screening process for all second-grade students to decrease the number of students not gaining access to accelerated programs.
9. Continue to have the PSAT administered to all current eighth-grade students to identify a broader range of student's access for to Advance Placement courses.
10. Continue to provide trained literacy instructional coaches to all schools for additional support staff.
11. Continue to provide additional math support to schools that have scored within the lowest percentile.
12. Develop an aligned job embedded professional development system to ensure teachers have a comprehensive understanding of district goals.
13. Purchase and train staff on a standards-based curriculum to meet the requirements of Every Student Succeeds Act (ESSA) performance requirements.
14. Continue to train assistant superintendents on the PULSE evaluation rubric to support principal development.
15. Continue to calibrate building leaders on the RISE rubric to better align the leaders to use the tool for a teacher growth lever.
16. Continue aligning Professional Development with a focus on improving capacity for all stakeholders.
17. Continue to conduct Instructional Review for Priority and Focus Schools
18. Initiate the Annual 8<sup>th</sup> Scholar Award Ceremony to recognize student's academic success

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Deputy Superintendent

**Program Administrator:** Anthony Anderson

**Program Code:** 4000-010

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**2018 Work Done By the department**

1. Coordinated C & I, OSP, Office of Student Service (OSS), PSE, Technology and DREA to ensure that schools have the data, resources and support needed to ensure continued student academic improvement
2. Conducted Instructional Reviews for Priority and Focus Schools during the 2017-2018 school year.
3. Created implementation scales for initiatives, processes, and structures that are being implemented
4. Created more direct communications and processes to align work across departments
5. Implemented support structures for PBIS, PLCs, and Restorative Practices for the 2017-2018 school year.
6. Monitored the implementation of PBIS, PLCs, and Restorative Practices
7. Conducted coaches training during the 2017-2018 school year
9. Initiated the first 8<sup>th</sup> Scholar Award Ceremony to recognize student's academic success
10. Established structures and support to ensure seamless, coherent aligned professional learning for district leaders and staff through the collective efforts of the C & I, OSP and Professional Development departments
12. Revised the Student Code of Conduct to decrease the disparity in infractions between African-American and White students
13. Provided Efficacy Training for district leaders and Transformation schools with a focus on shifting mindsets and empowering student leaders/voice
14. Partnered with PATTAN to develop an implementation plan for PBIS
15. Trained Learning Environment Specialist (LES) on the Restorative Practice framework to lower school discipline incidents.
16. Successfully implemented and aligned year one phases of the Positive Behavioral Intervention Support (PBIS).
17. Supported the implementation of the new Student Code of Conduct
18. Purchased the new math curriculum.
19. Purchased the 6-8 literacy curriculum.
20. Had the PSAT administered to all eighth-grade students to identify a broader range of student's access for to Advance Placement courses.



| DEPT                  | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| DEPUTY SUPERINTENDENT |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 4000                  | 010  | 2260 | 113 | DIRECTORS                    | 3.00              | 2.00                | 85,132.54            | 365,627        | 226,179        | -139,448                           |
| 4000                  | 010  | 2260 | 114 | PRINCIPALS                   | 1.00              | 1.00                | 23,333.33            | 120,000        | 120,000        | ****                               |
| 4000                  | 010  | 2260 | 116 | CENTRL SUPPORT ADMIN         | 2.00              | 2.00                | 25,673.45            | 186,358        | 186,358        | ****                               |
| 4000                  | 010  | 2260 | 122 | TEACHER-SPEC ASSGNMT         | 1.00              | 1.00                | 21,574.00            | 92,460         | 96,086         | 3,626                              |
| 4000                  | 010  | 2260 | 125 | WKSP-COM WK-CUR-INSV         |                   |                     | ****                 | ****           | 3,220          | 3,220                              |
| 4000                  | 010  | 2260 | 142 | OTHER ACCOUNTING PERS        |                   | 1.00                | ****                 | ****           | 67,198         | 67,198                             |
| 4000                  | 010  | 2260 | 146 | OTHER TECHNICAL PERS         | 2.00              | 2.00                | 23,671.22            | 102,836        | 123,291        | 20,455                             |
| 4000                  | 010  | 2260 | 200 | EMPLOYEE BENEFITS            |                   |                     | 96,462.14            | 488,724        | 464,032        | -24,692                            |
| 4000                  | 010  | 2260 | 323 | PROF-EDUCATIONAL SERV        |                   |                     | ****                 | 500            | ****           | -500                               |
| 4000                  | 010  | 2260 | 330 | OTHER PROFESSIONAL SERV      |                   |                     | ****                 | 500            | 1,500          | 1,000                              |
| 4000                  | 010  | 2260 | 550 | PRINTING & BINDING           |                   |                     | ****                 | 500            | 4,150          | 3,650                              |
| 4000                  | 010  | 2260 | 581 | MILEAGE                      |                   |                     | ****                 | 2,000          | 2,000          | ****                               |
| 4000                  | 010  | 2260 | 582 | TRAVEL                       |                   |                     | ****                 | 3,000          | ****           | -3,000                             |
| 4000                  | 010  | 2260 | 599 | OTHER PURCHASED SERVICES     |                   |                     | ****                 | 1,000          | 400            | -600                               |
| 4000                  | 010  | 2260 | 610 | GENERAL SUPPLIES             |                   |                     | ****                 | 1,000          | 6,635          | 5,635                              |
| 4000                  | 010  | 2260 | 634 | STUDENT SNACKS               |                   |                     | ****                 | ****           | 1,195          | 1,195                              |
| 4000                  | 010  | 2260 | 635 | MEALS & REFRESHMENTS         |                   |                     | ****                 | ****           | 10,700         | 10,700                             |
| 4000                  | 010  | 2260 | 650 | SUPPLIES & FEES - TECHNOLOGY |                   |                     | ****                 | ****           | 2,918          | 2,918                              |
| 4000                  | 010  | 2260 | 810 | DUES & FEES                  |                   |                     | ****                 | 500            | ****           | -500                               |
| FUNCTION TOTAL        |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                       |      | 2260 |     | INSTRUCTION & CURRICULUM DEV | 9.00              | 9.00                | 275,846.68           | 1,365,005      | 1,315,862      | -49,143                            |
| 4000                  | 010  | 2270 | 582 | TRAVEL                       |                   |                     | ****                 | ****           | 6,000          | 6,000                              |
| FUNCTION TOTAL        |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                       |      | 2270 |     | INSTRUCTIONAL STAFF PROF DEV |                   |                     | ****                 | ****           | 6,000          | 6,000                              |
| 4000                  | 010  | 2360 | 111 | SUPERINTENDENTS              | 1.00              | 1.00                | 169,460.01           | 158,400        | 159,400        | 1,000                              |
| 4000                  | 010  | 2360 | 119 | OTHER PERSONNEL COSTS        |                   |                     | 24,946.69            | ****           | ****           | ****                               |
| 4000                  | 010  | 2360 | 151 | SECRETARIES                  | 1.00              | 1.00                | 43,904.94            | 48,830         | 49,565         | 735                                |
| 4000                  | 010  | 2360 | 200 | EMPLOYEE BENEFITS            |                   |                     | 106,991.29           | 116,777        | 117,917        | 1,140                              |
| 4000                  | 010  | 2360 | 323 | PROF-EDUCATIONAL SERV        |                   |                     | ****                 | 1,500          | ****           | -1,500                             |
| 4000                  | 010  | 2360 | 550 | PRINTING & BINDING           |                   |                     | 65.50                | ****           | ****           | ****                               |
| 4000                  | 010  | 2360 | 581 | MILEAGE                      |                   |                     | 111.95               | 450            | 500            | 50                                 |
| 4000                  | 010  | 2360 | 582 | TRAVEL                       |                   |                     | 4,153.44             | 2,000          | ****           | -2,000                             |
| 4000                  | 010  | 2360 | 599 | OTHER PURCHASED SERVICES     |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| 4000                  | 010  | 2360 | 610 | GENERAL SUPPLIES             |                   |                     | 925.09               | 1,000          | 1,000          | ****                               |
| 4000                  | 010  | 2360 | 634 | STUDENT SNACKS               |                   |                     | 78.72                | 500            | 500            | ****                               |
| 4000                  | 010  | 2360 | 635 | MEALS & REFRESHMENTS         |                   |                     | 668.65               | 500            | 500            | ****                               |
| 4000                  | 010  | 2360 | 640 | BOOKS & PERIODICALS          |                   |                     | 79.00                | 500            | ****           | -500                               |
| 4000                  | 010  | 2360 | 810 | DUES & FEES                  |                   |                     | 678.00               | 1,500          | 300            | -1,200                             |
| FUNCTION TOTAL        |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                       |      | 2360 |     | OFFICE OF SUPR SERVICES      | 2.00              | 2.00                | 352,063.28           | 332,957        | 329,682        | -3,275                             |
| DEPARTMENT TOTAL      |      |      |     |                              | 11.00             | 11.00               | 627,909.96           | 1,697,962      | 1,651,544      | -46,418                            |

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# **OFFICE OF CHIEF OF SCHOOL PERFORMANCE**

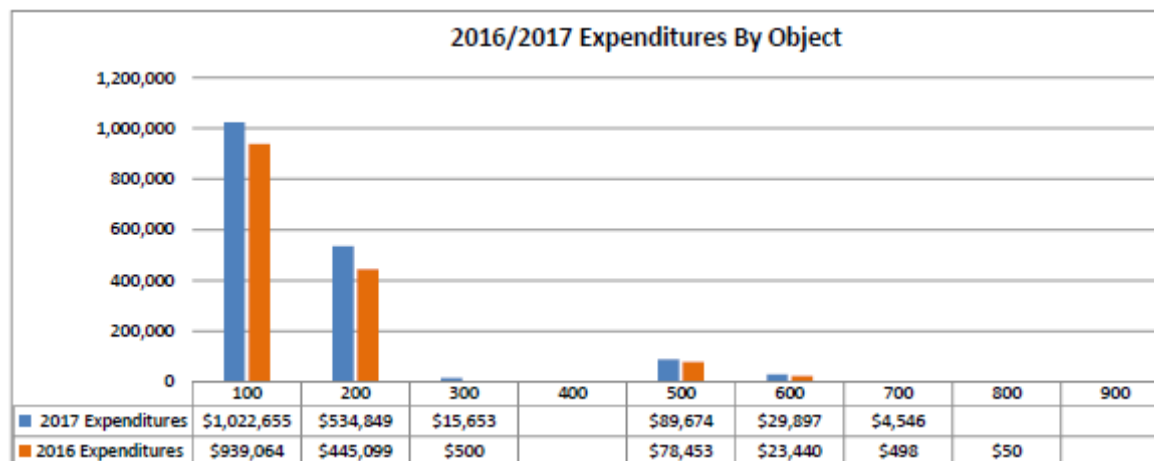
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# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** School Performance  
**Program Administrator:** David May-Stein

**Program Code:** 4017-010

|                                                                                                                              |                    |
|------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                    | <b>\$2,110,141</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                              | <b>\$1,950,441</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                     | <b>13.00</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                  | <b>\$159,700</b>   |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                                | <b>\$5,500</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Speakers - Professional Development for Principals. Clerical substitutes. |                    |
| <b>2018 BUDGET:</b>                                                                                                          | <b>\$1,995,285</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                               | <b>\$1,697,273</b> |



## 2019 Goals

1. All Assistant Superintendent receive professional development, differentiated support, coaching, and feedback to directly support the District's Theory of Action and Strategic Plan
2. All principals will receive differentiated support, coaching and feedback to develop and enhance instructional leadership skills to increase outcomes for all students and eliminate racial disparity from the Assistant Superintendent of Instructional Leadership.
3. All schools will continue to implement with fidelity the Multi-Tiered System of Supports for both behavior and academics
4. All schools will continue to implement with fidelity Positive Behavior Intervention and Supports
5. All schools will implement with fidelity Restorative Practices
6. All schools will continue to implement with fidelity Professional Learning Communities

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** School Performance

**Program Administrator:** David May-Stein

**Program Code:** 4017-010

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7. Provide professional development, differentiated support, coaching, and feedback to Learning Environment Specialist to directly support the districts theory of action and strategic plan, theme 1-create a positive and supportive school culture
8. Learning Enviroment Specialist will provide differentiated supports, coaching and feedback to schools to enhance classroom culture and support the implementation of PBIS, RP and MTSS

**2019 Goals Aligned with the Strategic Plan**

1. All Assistant Superintendent receive professional development, differentiated support, coaching, and feedback to directly support the District's Theory of Action and Strategic Plan
2. All principals will receive differentiated support, coaching and feedback to develop and enhance instructional leadership skills to increase outcomes for all students and eliminate racial disparity from the Assistant Superintendent of Instructional Leadership.
3. All schools will continue to implement with fidelity the Multi-Tiered System of Supports for both behavior and academics
4. All schools will continue to implement with fidelity Positive Behavior Intervention and Supports
5. All schools will implement with fidelity Restorative Practices
6. All schools will continue to implement with fidelity Professional Learning Communities
7. Provide professional development, differentiated support, coaching, and feedback to Learning Environment Specialist to directly support the districts theory of action and strategic plan, theme 1-create a positive and supportive school culture
8. Learning Enviroment Specialist will provide differentiated supports, coaching and feedback to schools to enhance classroom culture and support the implementation of PBIS, RP and MTSS

**2018 Work Done By the department**

1. Conducted support visits to schools using the IR model
2. Review resources and support models for principal supervisors principals and schools
3. Assisted in the implementation of the strategic plan in all schools.
4. Worked with other central office departments to provide differentiated academic and behavioral support. (PBIS, MTSS, SAP, RP, PLC)
5. Reviewed District Strategic Plan Draft with OSP and verify alignment to ISM
6. Worked to create a positive and supportive School Culture.
7. Worked to create a positive School Climate.
8. Worked to collaborative with the Program of Students with Exceptionalities
9. Responded to, supported and helped to resolve school-based crisis

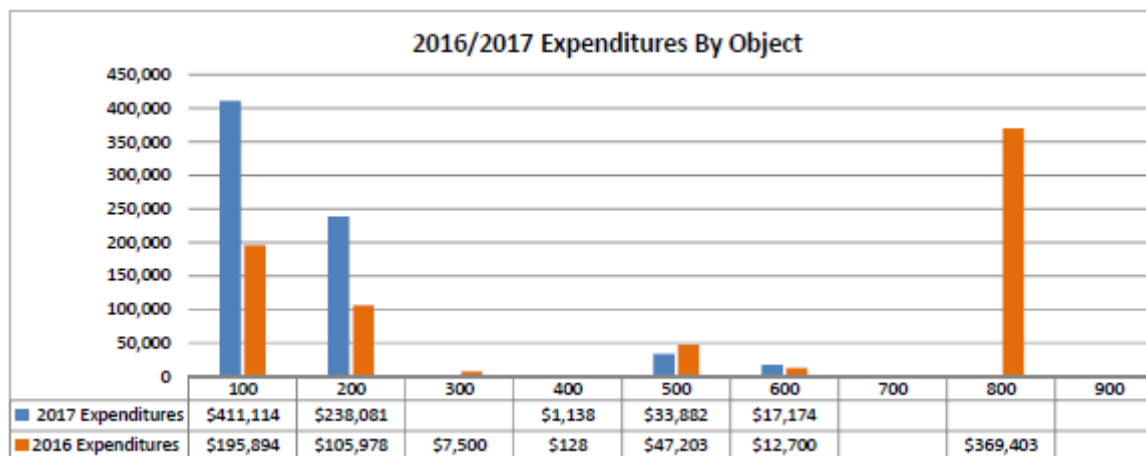
| DEPT               | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SCHOOL PERFORMANCE |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 4017               | 010  | 2270 | 360 | PROF-EDUC SERV - PROF DEV     |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 4017               | 010  | 2270 | 441 | RENTAL - LAND & BLDGS         |                   |                     | ****                 | 2,000          | ****           | -2,000                             |
| 4017               | 010  | 2270 | 610 | GENERAL SUPPLIES              |                   |                     | 612.48               | 3,000          | 1,000          | -2,000                             |
| 4017               | 010  | 2270 | 635 | MEALS & REFRESHMENTS          |                   |                     | 14,588.36            | 10,000         | 10,000         | ****                               |
| 4017               | 010  | 2270 | 640 | BOOKS & PERIODICALS           |                   |                     | 495.18               | 2,500          | 1,000          | -1,500                             |
|                    |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|                    |      | 2270 |     | INSTRUCTIONAL STAFF PROF DEV  |                   |                     | 15,696.02            | 22,500         | 17,000         | -5,500                             |
| 4017               | 010  | 2360 | 113 | DIRECTORS                     | 5.00              | 5.00                | 708,854.26           | 691,743        | 686,143        | -5,600                             |
| 4017               | 010  | 2360 | 119 | OTHER PERSONNEL COSTS         |                   |                     | 15,371.76            | ****           | ****           | ****                               |
| 4017               | 010  | 2360 | 121 | CLASSROOM TEACHERS            | 6.00              | 6.00                | 169,785.46           | 511,544        | 570,885        | 59,341                             |
| 4017               | 010  | 2360 | 146 | OTHER TECHNICAL PERS          | 1.00              | 1.00                | 102,794.78           | 73,858         | 75,053         | 1,195                              |
| 4017               | 010  | 2360 | 151 | SECRETARIES                   | 1.00              | 1.00                | 25,848.53            | 36,784         | 37,739         | 955                                |
| 4017               | 010  | 2360 | 200 | EMPLOYEE BENEFITS             |                   |                     | 534,848.86           | 546,656        | 580,621        | 33,965                             |
| 4017               | 010  | 2360 | 340 | TECHNICAL SERVICES            |                   |                     | 15,652.50            | 500            | 500            | ****                               |
| 4017               | 010  | 2360 | 530 | COMMUNICATIONS                |                   |                     | 1,392.50             | 1,000          | 1,500          | 500                                |
| 4017               | 010  | 2360 | 550 | PRINTING & BINDING            |                   |                     | 195.64               | 1,200          | 700            | -500                               |
| 4017               | 010  | 2360 | 581 | MILEAGE                       |                   |                     | 2,555.13             | 3,500          | 3,500          | ****                               |
| 4017               | 010  | 2360 | 582 | TRAVEL                        |                   |                     | 15,815.49            | 10,000         | 43,000         | 33,000                             |
| 4017               | 010  | 2360 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 69,715.15            | 81,500         | 75,000         | -6,500                             |
| 4017               | 010  | 2360 | 610 | GENERAL SUPPLIES              |                   |                     | 13,039.83            | 10,500         | 14,400         | 3,900                              |
| 4017               | 010  | 2360 | 635 | MEALS & REFRESHMENTS          |                   |                     | 1,161.34             | 2,300          | 2,300          | ****                               |
| 4017               | 010  | 2360 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 1,200          | 1,200          | ****                               |
| 4017               | 010  | 2360 | 756 | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | 3,500.00             | ****           | ****           | ****                               |
| 4017               | 010  | 2360 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 1,045.80             | ****           | ****           | ****                               |
| 4017               | 010  | 2360 | 810 | DUES & FEES                   |                   |                     | ****                 | 500            | 600            | 100                                |
|                    |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|                    |      | 2360 |     | OFFICE OF SUPR SERVICES       | 13.00             | 13.00               | 1,681,577.03         | 1,972,785      | 2,093,141      | 120,356                            |
| DEPARTMENT TOTAL   |      |      |     |                               | 13.00             | 13.00               | 1,697,273.05         | 1,995,285      | 2,110,141      | 114,856                            |

# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Conciliation Agreement/ Equity  
**Program Administrator:** Angela Allie

**Program Code:** 4020-010

|                                                                 |                  |
|-----------------------------------------------------------------|------------------|
| <b>2019 TOTAL BUDGET:</b>                                       | <b>\$742,513</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                 | <b>\$640,194</b> |
| <b>NO. OF POSITIONS:</b>                                        | <b>5.00</b>      |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                     | <b>\$102,319</b> |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                   | <b>\$2,000</b>   |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> CPI Contract |                  |
| <b>2018 BUDGET:</b>                                             | <b>\$798,124</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                  | <b>\$701,389</b> |



## 2019 Goals

### Accelerate student achievement

1. Provide comprehensive support to schools to improve the learning conditions in select Priority/Focus schools with 75% or greater AA student population.
2. Create structures, tools and coaching to help school leaders and teams confront biases and belief systems.
3. Monitor racial disparities and coordinate efforts for District-wide equity implementation and oversight.
4. Provide ongoing professional development and support to create inclusive, welcoming safe schools.
5. Ensure all students are equipped with skills to succeed in college, career and life.



## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Conciliation Agreement/ Equity

**Program Administrator:** Angela Allie

**Program Code:** 4020-010

### 2019 Goals Aligned with the Strategic Plan

#### Professional Development

1. Work with *Sustaining Equitable Environments* (SEE) which provides professional learning opportunities for teams of teachers and district Learning Environment Specialists to grow as leaders for racial equity and support the creation of culturally responsive classroom environments and instruction. The goal is to provide equity-focused professional learning for staff.
2. Racial Equity Affiliates from the Equity Office coordinated and delivered *Beyond Diversity™* training eight times throughout the school year to new PPS staff. *Beyond Diversity™* is a powerful, personally transforming two-day seminar designed to help leaders, educators, students, parents, administrators and community participants understand the impact of race on student learning and investigate the role racism plays in institutionalizing academic achievement disparities.
3. School Level Transformation Support – Provide PD, coaching and consulting in the following areas: (a) culturally responsive environments, (b) culturally relevant pedagogy, and (c) culturally sustaining student support programming.
4. Meet regularly with EAP to exchange information, assess information and comments, and to implement recommendations where possible. The Executive Director will review and make recommendation for actions based upon the District's student data.

### What do you have planned for 2018 that supports the “Strategic Plan”

1. Establish a rigorous District-wide curriculum and assessment framework that is culturally inclusive.
2. Impact student outcomes by increasing teacher knowledge through a cohesive system of instructional support.
3. Demonstrate how curricula are vetted for bias and cultural proficiency, and ensure that the curriculum and instructional strategies used in all subjects at all levels are rigorous, highly engaging, culturally affirming, and foster student identity and voice.
4. Eliminate racial disparity in achievement levels of African American students.
5. Create a positive and supportive school culture by delivering on-site mentoring to African American males in high school settings and African/American female students in middle school toward college, career and life readiness and positive racial identity.

### 2018 Work Done By the department

#### Professional Development

1. Racial Equity Affiliates from the Equity Office coordinated and delivered *Beyond Diversity™* training eight times throughout the school year to new PPS staff. *Beyond Diversity™* is a powerful, personally transforming two-day seminar designed to help leaders, educators, students, parents, administrators and community participants understand the impact of race on student learning and investigate the role racism plays in institutionalizing academic achievement disparities.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

**Organizational Unit:** Conciliation Agreement/ Equity

**Program Administrator:** Angela Allie

**Program Code:** 4020-010

2. MOU Monitoring

As a function of the MOU's drive toward a more culturally competent workforce, members of the Equity Office have supported HR in the development of interview protocols for new candidates and contributing an equity-perspective while serving on interview panels.

3. Student Mentoring

*We Promise* is a Black male student initiative, which was founded in 2012, designed to move scholars closer to Pittsburgh Promise Eligibility. *Promise of Sisterhood* is a Black female student initiative, launched in 2018, designed to support positive racial identity in African and African American middle school students at Arsenal, UPrep, and Miller.

4. Equity Office Initiatives Crosswalk

|                                       | Increase proficiency in literacy and math for all students | Eliminate racial disparities in achievement levels of AA students | Ensure all students are equipped with skills to succeed in college, career and life | Create a positive and supportive culture | Design and implement a rigorous, aligned instructional system | Provide appropriate instructional support for teachers and staff | Foster a culture of high performance for all employees |
|---------------------------------------|------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------------------------------|---------------------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------|
| Beyond Diversity                      |                                                            | X                                                                 |                                                                                     |                                          |                                                               | X                                                                |                                                        |
| SEE                                   |                                                            | X                                                                 |                                                                                     |                                          |                                                               | X                                                                |                                                        |
| Affiliates                            |                                                            | X                                                                 |                                                                                     |                                          |                                                               | X                                                                |                                                        |
| LLI/HQI                               | X                                                          |                                                                   |                                                                                     |                                          | X                                                             | X                                                                |                                                        |
| MOU Monitoring                        |                                                            | X                                                                 |                                                                                     | X                                        |                                                               |                                                                  |                                                        |
| We Promise                            |                                                            | X                                                                 | X                                                                                   | X                                        |                                                               |                                                                  |                                                        |
| Promise of Sisterhood                 |                                                            | X                                                                 | X                                                                                   | X                                        |                                                               |                                                                  |                                                        |
| Student Envoys                        |                                                            |                                                                   | X                                                                                   | X                                        |                                                               |                                                                  |                                                        |
| Interviewing Candidates               |                                                            |                                                                   |                                                                                     |                                          |                                                               |                                                                  | X                                                      |
| Instructional Reviews                 | X                                                          | X                                                                 | X                                                                                   | X                                        | X                                                             | X                                                                | X                                                      |
| Exclusionary Discipline Working Group |                                                            |                                                                   |                                                                                     | X                                        |                                                               |                                                                  |                                                        |

| DEPT                          | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CONCILIATION AGREEMENT/EQUITY |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 4020                          | 010  | 2370 | 113 | DIRECTORS                    | 1.00              | 1.00                | 36,096.41            | 124,574        | 125,415        | 841                                |
| 4020                          | 010  | 2370 | 114 | PRINCIPALS                   |                   |                     | 95,416.75            | ****           | ****           | ****                               |
| 4020                          | 010  | 2370 | 122 | TEACHER-SPEC ASSGNMT         | 1.00              | 1.00                | 94,433.04            | 94,433         | 53,591         | -40,842                            |
| 4020                          | 010  | 2370 | 125 | WKSP-COM WK-CUR-INSV         |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 4020                          | 010  | 2370 | 146 | OTHER TECHNICAL PERS         | 3.00              | 3.00                | 185,167.40           | 221,979        | 225,250        | 3,271                              |
| 4020                          | 010  | 2370 | 200 | EMPLOYEE BENEFITS            |                   |                     | 238,081.26           | 251,319        | 230,938        | -20,381                            |
| 4020                          | 010  | 2370 | 330 | OTHER PROFESSIONAL SERV      |                   |                     | ****                 | 14,750         | 2,000          | -12,750                            |
| 4020                          | 010  | 2370 | 441 | RENTAL - LAND & BLDGS        |                   |                     | 1,137.50             | 1,650          | 3,000          | 1,350                              |
| 4020                          | 010  | 2370 | 519 | OTHER STUDENT TRANSP         |                   |                     | 12,358.40            | 1,000          | 13,651         | 12,651                             |
| 4020                          | 010  | 2370 | 530 | COMMUNICATIONS               |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| 4020                          | 010  | 2370 | 550 | PRINTING & BINDING           |                   |                     | 1,146.00             | 4,101          | 2,500          | -1,601                             |
| 4020                          | 010  | 2370 | 581 | MILEAGE                      |                   |                     | ****                 | 3,000          | 3,000          | ****                               |
| 4020                          | 010  | 2370 | 582 | TRAVEL                       |                   |                     | 7,195.53             | 20,853         | 20,853         | ****                               |
| 4020                          | 010  | 2370 | 599 | OTHER PURCHASED SERVICES     |                   |                     | 13,182.00            | 32,085         | 27,235         | -4,850                             |
| 4020                          | 010  | 2370 | 610 | GENERAL SUPPLIES             |                   |                     | 55.05                | 4,000          | 4,000          | ****                               |
| 4020                          | 010  | 2370 | 635 | MEALS & REFRESHMENTS         |                   |                     | 17,119.26            | 17,630         | 25,330         | 7,700                              |
| 4020                          | 010  | 2370 | 640 | BOOKS & PERIODICALS          |                   |                     | ****                 | 750            | 750            | ****                               |
| FUNCTION TOTAL                |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                               |      | 2370 |     | COMMUNITY RELATIONS SERVICES | 5.00              | 5.00                | 701,388.60           | 798,124        | 742,513        | -55,611                            |
| DEPARTMENT TOTAL              |      |      |     |                              | 5.00              | 5.00                | 701,388.60           | 798,124        | 742,513        | -55,611                            |

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| DEPT               | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ELEMENTARY SCHOOLS |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4100               | 010  | 1100 | 121 | CLASSROOM TEACHERS             | 724.35            | 724.35              | 59,749,580.63        | 57,176,045     | 57,450,564     | 274,519                            |
| 4100               | 010  | 1100 | 122 | TEACHER-SPEC ASSGNMT           |                   |                     | 33,810.04            | ****           | ****           | ****                               |
| 4100               | 010  | 1100 | 123 | SUBSTITUTE TEACHERS            |                   |                     | 2,200,389.21         | 2,450,000      | 2,450,000      | ****                               |
| 4100               | 010  | 1100 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 158,430.33           | 44,659         | 87,041         | 42,382                             |
| 4100               | 010  | 1100 | 125 | WKSP-COM WK-CUR-INSV           |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| 4100               | 010  | 1100 | 129 | OTHER PERSONNEL COSTS          |                   |                     | 228,145.56           | 100,000        | 100,000        | ****                               |
| 4100               | 010  | 1100 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | 250,481.20           | ****           | 367,187        | 367,187                            |
| 4100               | 010  | 1100 | 191 | INSTR PARAPROFESSIONAL         | 22.20             | 22.20               | 478,607.64           | 624,373        | 692,818        | 68,445                             |
| 4100               | 010  | 1100 | 197 | COMP-ADDITIONAL WORK           |                   |                     | 3,095.13             | 4,750          | 10,700         | 5,950                              |
| 4100               | 010  | 1100 | 198 | SUBSTITUTE PARAPROF            |                   |                     | 26,755.35            | ****           | ****           | ****                               |
| 4100               | 010  | 1100 | 199 | OTHER PERSONNEL COSTS          |                   |                     | 11,232.00            | ****           | ****           | ****                               |
| 4100               | 010  | 1100 | 200 | EMPLOYEE BENEFITS              |                   |                     | 35,030,117.29        | 34,360,064     | 34,809,285     | 449,221                            |
| 4100               | 010  | 1100 | 329 | PROF-EDUC SRVC - OTHER         |                   |                     | 110,615.00           | 109,000        | 84,000         | -25,000                            |
| 4100               | 010  | 1100 | 340 | TECHNICAL SERVICES             |                   |                     | 893.58               | 8,250          | ****           | -8,250                             |
| 4100               | 010  | 1100 | 432 | RPR & MAINT - EQUIP            |                   |                     | 475.95               | 4,560          | 16,700         | 12,140                             |
| 4100               | 010  | 1100 | 438 | RPR & MAINT - TECH             |                   |                     | ****                 | 5,000          | 17,500         | 12,500                             |
| 4100               | 010  | 1100 | 449 | OTHER RENTALS                  |                   |                     | 118.99               | ****           | ****           | ****                               |
| 4100               | 010  | 1100 | 519 | OTHER STUDENT TRANSP           |                   |                     | 47,682.08            | 72,119         | 105,200        | 33,081                             |
| 4100               | 010  | 1100 | 530 | COMMUNICATIONS                 |                   |                     | 18,673.83            | 26,450         | 45,112         | 18,662                             |
| 4100               | 010  | 1100 | 538 | TELECOMMUNICATIONS             |                   |                     | ****                 | 5,476          | 5,900          | 424                                |
| 4100               | 010  | 1100 | 550 | PRINTING & BINDING             |                   |                     | 1,423.80             | 6,300          | 7,000          | 700                                |
| 4100               | 010  | 1100 | 581 | MILEAGE                        |                   |                     | 809.97               | 373            | 798            | 425                                |
| 4100               | 010  | 1100 | 582 | TRAVEL                         |                   |                     | 4,946.07             | 13,000         | 14,000         | 1,000                              |
| 4100               | 010  | 1100 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 41,505.91            | 50,921         | 65,875         | 14,954                             |
| 4100               | 010  | 1100 | 610 | GENERAL SUPPLIES               |                   |                     | 916,913.95           | 668,037        | 805,430        | 137,393                            |
| 4100               | 010  | 1100 | 634 | STUDENT SNACKS                 |                   |                     | 10,948.74            | 30,450         | 51,828         | 21,378                             |
| 4100               | 010  | 1100 | 635 | MEALS & REFRESHMENTS           |                   |                     | 4,272.49             | ****           | ****           | ****                               |
| 4100               | 010  | 1100 | 640 | BOOKS & PERIODICALS            |                   |                     | 178,600.77           | 448,435        | 421,050        | -27,385                            |
| 4100               | 010  | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 10,857.81            | 16,651         | 54,000         | 37,349                             |
| 4100               | 010  | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | 13,013.55            | 2,500          | 10,000         | 7,500                              |
| 4100               | 010  | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 63,350.57            | 75,134         | ****           | -75,134                            |
| 4100               | 010  | 1100 | 758 | CAPITAL TECH SOFTWARE - ORIG   |                   |                     | 152,956.11           | 12,000         | 219,366        | 207,366                            |
| 4100               | 010  | 1100 | 766 | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | 717.49               | 11,962         | ****           | -11,962                            |
| 4100               | 010  | 1100 | 768 | CAPITAL TECH SOFTWARE REPLACE  |                   |                     | ****                 | ****           | 22,282         | 22,282                             |
| 4100               | 010  | 1100 | 788 | TECH INFRASTRUCTURE            |                   |                     | ****                 | ****           | ****           | ****                               |
| 4100               | 010  | 1100 | 810 | DUES & FEES                    |                   |                     | 145.00               | ****           | ****           | ****                               |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 1100 |     | REGULAR PRGS - ELEM/SEC        | 746.55            | 746.55              | 99,749,566.04        | 96,327,509     | 97,913,636     | 1,586,127                          |
| 4100               | 010  | 2160 | 329 | PROF-EDUC SRVC - OTHER         |                   |                     | 13,600.00            | ****           | ****           | ****                               |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2160 |     | SOCIAL WORK SERVICES           |                   |                     | 13,600.00            | ****           | ****           | ****                               |
| 4100               | 010  | 2250 | 127 | LIBRARIANS                     | 19.50             | 19.50               | 933,653.17           | 1,457,703      | 1,466,615      | 8,912                              |
| 4100               | 010  | 2250 | 129 | OTHER PERSONNEL COSTS          |                   |                     | 430.00               | 15,000         | 10,000         | -5,000                             |
| 4100               | 010  | 2250 | 200 | EMPLOYEE BENEFITS              |                   |                     | 535,479.01           | 829,888        | 833,237        | 3,349                              |
| 4100               | 010  | 2250 | 432 | RPR & MAINT - EQUIP            |                   |                     | ****                 | ****           | 5,000          | 5,000                              |
| 4100               | 010  | 2250 | 610 | GENERAL SUPPLIES               |                   |                     | ****                 | 2,300          | 3,625          | 1,325                              |
| 4100               | 010  | 2250 | 640 | BOOKS & PERIODICALS            |                   |                     | ****                 | 28,151         | 68,679         | 40,528                             |
| 4100               | 010  | 2250 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | ****                 | 1,200          | ****           | -1,200                             |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2250 |     | SCHOOL LIBRARY SERVICES        | 19.50             | 19.50               | 1,469,562.18         | 2,334,242      | 2,387,156      | 52,914                             |
| 4100               | 010  | 2270 | 635 | MEALS & REFRESHMENTS           |                   |                     | 157.25               | ****           | ****           | ****                               |

| DEPT               | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ELEMENTARY SCHOOLS |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2270 |     | INSTRUCTIONAL STAFF PROF DEV   |                   |                     | 157.25               | ****           | ****           | ****                               |
| 4100               | 010  | 2271 | 121 | CLASSROOM TEACHERS             | 8.77              | 8.77                | 370,269.54           | ****           | 659,600        | 659,600                            |
| 4100               | 010  | 2271 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 5,066.74             | 5,000          | 29,493         | 24,493                             |
| 4100               | 010  | 2271 | 125 | WKSP-COM WK-CUR-INSV           |                   |                     | ****                 | 2,500          | 4,000          | 1,500                              |
| 4100               | 010  | 2271 | 200 | EMPLOYEE BENEFITS              |                   |                     | 204,790.20           | 4,226          | 391,104        | 386,878                            |
| 4100               | 010  | 2271 | 360 | PROF-EDUC SERV - PROF DEV      |                   |                     | 11,917.00            | 36,265         | 1,937          | -34,328                            |
| 4100               | 010  | 2271 | 519 | OTHER STUDENT TRANSP           |                   |                     | 113.02               | ****           | ****           | ****                               |
| 4100               | 010  | 2271 | 582 | TRAVEL                         |                   |                     | 10,137.43            | 8,000          | 5,000          | -3,000                             |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2271 |     | INSTR STAFF DEVEL - CERTIFIED  | 8.77              | 8.77                | 602,293.93           | 55,991         | 1,091,134      | 1,035,143                          |
| 4100               | 010  | 2272 | 197 | COMP-ADDITIONAL WORK           |                   |                     | ****                 | 3,793          | 1,000          | -2,793                             |
| 4100               | 010  | 2272 | 200 | EMPLOYEE BENEFITS              |                   |                     | ****                 | 2,137          | 564            | -1,573                             |
| 4100               | 010  | 2272 | 360 | PROF-EDUC SERV - PROF DEV      |                   |                     | ****                 | 1,000          | 5,000          | 4,000                              |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2272 |     | INSTR STAFF DEVEL - NON-CERT   |                   |                     | ****                 | 6,930          | 6,564          | -366                               |
| 4100               | 010  | 2380 | 114 | PRINCIPALS                     | 55.00             | 55.00               | 5,797,771.22         | 5,912,500      | 6,143,105      | 230,605                            |
| 4100               | 010  | 2380 | 119 | OTHER PERSONNEL COSTS          |                   |                     | 116,061.11           | 150,000        | 150,000        | ****                               |
| 4100               | 010  | 2380 | 146 | OTHER TECHNICAL PERS           | 10.70             | 10.70               | 46,476.92            | 150,867        | 476,760        | 325,893                            |
| 4100               | 010  | 2380 | 153 | SCH SECRETARY-CLERKS           | 35.50             | 35.50               | 1,164,744.37         | 1,251,056      | 1,270,368      | 19,312                             |
| 4100               | 010  | 2380 | 155 | OTHER OFFICE PERS              | 23.50             | 23.50               | 702,893.77           | 763,117        | 800,034        | 36,917                             |
| 4100               | 010  | 2380 | 157 | COMP-ADDITIONAL WORK           |                   |                     | 36,662.51            | 12,376         | 33,000         | 20,624                             |
| 4100               | 010  | 2380 | 159 | OTHER PERSONNEL COSTS          |                   |                     | 14,075.00            | 10,000         | 10,000         | ****                               |
| 4100               | 010  | 2380 | 200 | EMPLOYEE BENEFITS              |                   |                     | 4,694,267.50         | 4,648,938      | 5,012,723      | 363,785                            |
| 4100               | 010  | 2380 | 340 | TECHNICAL SERVICES             |                   |                     | 48,811.50            | ****           | ****           | ****                               |
| 4100               | 010  | 2380 | 432 | RPR & MAINT - EQUIP            |                   |                     | 1,095.00             | 1,000          | 3,000          | 2,000                              |
| 4100               | 010  | 2380 | 438 | RPR & MAINT - TECH             |                   |                     | ****                 | 1,000          | 2,500          | 1,500                              |
| 4100               | 010  | 2380 | 442 | RENTAL - EQUIPMENT             |                   |                     | ****                 | ****           | 1,783          | 1,783                              |
| 4100               | 010  | 2380 | 530 | COMMUNICATIONS                 |                   |                     | 10,663.15            | 25,250         | 30,000         | 4,750                              |
| 4100               | 010  | 2380 | 550 | PRINTING & BINDING             |                   |                     | 1,033.35             | 1,800          | 5,300          | 3,500                              |
| 4100               | 010  | 2380 | 581 | MILEAGE                        |                   |                     | 343.17               | 500            | 3,800          | 3,300                              |
| 4100               | 010  | 2380 | 582 | TRAVEL                         |                   |                     | 3,247.82             | 3,500          | ****           | -3,500                             |
| 4100               | 010  | 2380 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 225.64               | 1,000          | 9,241          | 8,241                              |
| 4100               | 010  | 2380 | 610 | GENERAL SUPPLIES               |                   |                     | 103,887.00           | 101,490        | 99,652         | -1,838                             |
| 4100               | 010  | 2380 | 635 | MEALS & REFRESHMENTS           |                   |                     | 5,022.37             | 9,000          | 17,627         | 8,627                              |
| 4100               | 010  | 2380 | 640 | BOOKS & PERIODICALS            |                   |                     | 6,786.23             | 16,576         | 24,830         | 8,254                              |
| 4100               | 010  | 2380 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 541.60               | 8,000          | 3,000          | -5,000                             |
| 4100               | 010  | 2380 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | 2,428.64             | 1,000          | ****           | -1,000                             |
| 4100               | 010  | 2380 | 756 | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 684.50               | 16,288         | ****           | -16,288                            |
| 4100               | 010  | 2380 | 758 | CAPITAL TECH SOFTWARE - ORIG   |                   |                     | 25,944.00            | ****           | 19,000         | 19,000                             |
| 4100               | 010  | 2380 | 762 | CAPITAL EQUIPMENT REPLACEMENT  |                   |                     | 2,434.60             | ****           | ****           | ****                               |
| 4100               | 010  | 2380 | 766 | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | ****                 | 1,500          | ****           | -1,500                             |
| 4100               | 010  | 2380 | 768 | CAPITAL TECH SOFTWARE REPLACE  |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 4100               | 010  | 2380 | 810 | DUES & FEES                    |                   |                     | 656.56               | 750            | 8,600          | 7,850                              |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2380 |     | OFFICE OF PRINCIPAL SERVICES   | 124.70            | 124.70              | 12,786,757.53        | 13,092,508     | 14,129,323     | 1,036,815                          |

| DEPT               | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ELEMENTARY SCHOOLS |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4100               | 010  | 2620 | 530 | COMMUNICATIONS                 |                   |                     | 1,379.98             | ****           | ****           | ****                               |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2620 |     | OPERATION OF BUILDINGS SVCS    |                   |                     | 1,379.98             | ****           | ****           | ****                               |
| 4100               | 010  | 2834 | 114 | PRINCIPALS                     |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| 4100               | 010  | 2834 | 148 | COMP-ADDITIONAL WORK           |                   |                     | ****                 | 1,157          | ****           | -1,157                             |
| 4100               | 010  | 2834 | 157 | COMP-ADDITIONAL WORK           |                   |                     | ****                 | 3,657          | ****           | -3,657                             |
| 4100               | 010  | 2834 | 200 | EMPLOYEE BENEFITS              |                   |                     | ****                 | 3,276          | ****           | -3,276                             |
| 4100               | 010  | 2834 | 360 | PROF-EDUC SERV - PROF DEV      |                   |                     | ****                 | 1,000          | 41,000         | 40,000                             |
| 4100               | 010  | 2834 | 582 | TRAVEL                         |                   |                     | 6,712.33             | 2,500          | 2,000          | -500                               |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 2834 |     | STAFF DEVEL SRVCS-CERTIFIED    |                   |                     | 6,712.33             | 12,590         | 43,000         | 30,410                             |
| 4100               | 010  | 3200 | 182 | FOOD SERVICE STAFF             |                   |                     | 42,108.30            | 62,856         | 34,600         | -28,256                            |
| 4100               | 010  | 3200 | 200 | EMPLOYEE BENEFITS              |                   |                     | 9,986.79             | 35,420         | 19,524         | -15,896                            |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 3200 |     | STUDENT ACTIVITIES             |                   |                     | 52,095.09            | 98,276         | 54,124         | -44,152                            |
| 4100               | 010  | 3210 | 125 | WKSP-COM WK-CUR-INSV           |                   |                     | ****                 | 12,500         | 24,000         | 11,500                             |
| 4100               | 010  | 3210 | 138 | EXTRA CURR ACTIV PAY           |                   |                     | 39,087.53            | 14,900         | 40,000         | 25,100                             |
| 4100               | 010  | 3210 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | 9,048.00             | 236,600        | ****           | -236,600                           |
| 4100               | 010  | 3210 | 188 | COMP-ADDITIONAL WORK           |                   |                     | 742.69               | ****           | ****           | ****                               |
| 4100               | 010  | 3210 | 200 | EMPLOYEE BENEFITS              |                   |                     | 7,248.45             | 148,768        | 36,114         | -112,654                           |
| 4100               | 010  | 3210 | 329 | PROF-EDUC SRVC - OTHER         |                   |                     | 2,700.00             | ****           | ****           | ****                               |
| 4100               | 010  | 3210 | 449 | OTHER RENTALS                  |                   |                     | 198.00               | ****           | ****           | ****                               |
| 4100               | 010  | 3210 | 519 | OTHER STUDENT TRANSP           |                   |                     | 29,111.03            | 58,257         | 55,360         | -2,897                             |
| 4100               | 010  | 3210 | 530 | COMMUNICATIONS                 |                   |                     | ****                 | 2,902          | 6,422          | 3,520                              |
| 4100               | 010  | 3210 | 582 | TRAVEL                         |                   |                     | 610.00               | ****           | ****           | ****                               |
| 4100               | 010  | 3210 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 59,434.81            | 39,250         | 33,000         | -6,250                             |
| 4100               | 010  | 3210 | 610 | GENERAL SUPPLIES               |                   |                     | 34,168.57            | 17,057         | 20,700         | 3,643                              |
| 4100               | 010  | 3210 | 634 | STUDENT SNACKS                 |                   |                     | 84.00                | ****           | ****           | ****                               |
| 4100               | 010  | 3210 | 635 | MEALS & REFRESHMENTS           |                   |                     | 13,308.01            | ****           | ****           | ****                               |
|                    |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                    |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 195,741.09           | 530,234        | 215,596        | -314,638                           |
|                    |      |      |     | DEPARTMENT TOTAL               | 899.52            | 899.52              | 114,877,865.42       | 112,458,280    | 115,840,533    | 3,382,253                          |

| DEPT                         | FUND | FUNC | OBJ | DESCRIPTION             | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------------|------|------|-----|-------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ENGLISH AS A SECOND LANGUAGE |      |      |     |                         |                   |                     |                      |                |                |                                    |
| 4124                         | 010  | 1100 | 121 | CLASSROOM TEACHERS      | 42.00             | 43.00               | 1,979,656.60         | 2,936,872      | 3,321,417      | 384,545                            |
| 4124                         | 010  | 1100 | 122 | TEACHER-SPEC ASSGNMT    | 1.00              | 1.00                | 47,070.95            | 73,618         | 96,168         | 22,550                             |
| 4124                         | 010  | 1100 | 123 | SUBSTITUTE TEACHERS     |                   |                     | 4,056.00             | ****           | ****           | ****                               |
| 4124                         | 010  | 1100 | 124 | COMP-ADDITIONAL WORK    |                   |                     | 1,391.44             | ****           | ****           | ****                               |
| 4124                         | 010  | 1100 | 129 | OTHER PERSONNEL COSTS   |                   |                     | 80.00                | ****           | ****           | ****                               |
| 4124                         | 010  | 1100 | 146 | OTHER TECHNICAL PERS    | 1.00              | 1.00                | 35,936.52            | 71,873         | 72,848         | 975                                |
| 4124                         | 010  | 1100 | 191 | INSTR PARAPROFESSIONAL  | 14.00             | 14.00               | 393,822.94           | 488,370        | 534,780        | 46,410                             |
| 4124                         | 010  | 1100 | 197 | COMP-ADDITIONAL WORK    |                   |                     | 264.00               | ****           | ****           | ****                               |
| 4124                         | 010  | 1100 | 198 | SUBSTITUTE PARAPROF     |                   |                     | 295.00               | ****           | ****           | ****                               |
| 4124                         | 010  | 1100 | 200 | EMPLOYEE BENEFITS       |                   |                     | 1,508,186.54         | 2,012,156      | 2,271,381      | 259,225                            |
| 4124                         | 010  | 1100 | 340 | TECHNICAL SERVICES      |                   |                     | 56,680.95            | 120,000        | 120,000        | ****                               |
| 4124                         | 010  | 1100 | 581 | MILEAGE                 |                   |                     | 526.47               | 1,906          | 3,000          | 1,094                              |
| FUNCTION TOTAL               |      |      |     |                         |                   |                     |                      |                |                |                                    |
|                              |      | 1100 |     | REGULAR PRGS - ELEM/SEC | 58.00             | 59.00               | 4,027,967.41         | 5,704,795      | 6,419,594      | 714,799                            |
| DEPARTMENT TOTAL             |      |      |     |                         | 58.00             | 59.00               | 4,027,967.41         | 5,704,795      | 6,419,594      | 714,799                            |



| DEPT                   | FUND | FUNC | OBJ | DESCRIPTION           | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------|------|------|-----|-----------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| HOMEBOUND - ELEMENTARY |      |      |     |                       |                   |                     |                      |                |                |                                    |
| 4125                   | 010  | 1430 | 121 | CLASSROOM TEACHERS    | 1.00              | 1.00                | 93,060.00            | 93,060         | 96,686         | 3,626                              |
| 4125                   | 010  | 1430 | 124 | COMP-ADDITIONAL WORK  |                   |                     | 35,003.32            | 10,000         | 10,000         | ****                               |
| 4125                   | 010  | 1430 | 200 | EMPLOYEE BENEFITS     |                   |                     | 57,213.66            | 58,076         | 60,202         | 2,126                              |
| 4125                   | 010  | 1430 | 530 | COMMUNICATIONS        |                   |                     | ****                 | 783            | 783            | ****                               |
| 4125                   | 010  | 1430 | 581 | MILEAGE               |                   |                     | 5,964.20             | 3,000          | 3,000          | ****                               |
| 4125                   | 010  | 1430 | 610 | GENERAL SUPPLIES      |                   |                     | ****                 | 2,294          | 2,294          | ****                               |
| FUNCTION TOTAL         |      |      |     |                       |                   |                     |                      |                |                |                                    |
|                        |      | 1430 |     | HOMEBOUND INSTRUCTION | 1.00              | 1.00                | 191,241.18           | 167,213        | 172,965        | 5,752                              |
| DEPARTMENT TOTAL       |      |      |     |                       | 1.00              | 1.00                | 191,241.18           | 167,213        | 172,965        | 5,752                              |

| DEPT           | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| MIDDLE SCHOOLS |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 4200           | 010  | 1100 | 121 | CLASSROOM TEACHERS            | 120.60            | 120.60              | 9,191,756.85         | 8,981,787      | 9,610,593      | 628,806                            |
| 4200           | 010  | 1100 | 123 | SUBSTITUTE TEACHERS           |                   |                     | 306,881.59           | 350,000        | 350,000        | ****                               |
| 4200           | 010  | 1100 | 124 | COMP-ADDITIONAL WORK          |                   |                     | 21,033.00            | 21,621         | ****           | -21,621                            |
| 4200           | 010  | 1100 | 125 | WKSP-COM WK-CUR-INSV          |                   |                     | 253.72               | ****           | ****           | ****                               |
| 4200           | 010  | 1100 | 129 | OTHER PERSONNEL COSTS         |                   |                     | 96,318.89            | 50,000         | 100,000        | 50,000                             |
| 4200           | 010  | 1100 | 187 | STUD WRKRS/TUTORS/INTERNS     |                   |                     | 4,830.02             | ****           | 17,545         | 17,545                             |
| 4200           | 010  | 1100 | 191 | INSTR PARAPROFESSIONAL        | 5.10              | 5.10                | 86,071.86            | 157,670        | 298,121        | 140,451                            |
| 4200           | 010  | 1100 | 197 | COMP-ADDITIONAL WORK          |                   |                     | 486.72               | ****           | ****           | ****                               |
| 4200           | 010  | 1100 | 198 | SUBSTITUTE PARAPROF           |                   |                     | 1,180.00             | ****           | ****           | ****                               |
| 4200           | 010  | 1100 | 200 | EMPLOYEE BENEFITS             |                   |                     | 5,442,664.97         | 5,387,795      | 5,855,201      | 467,406                            |
| 4200           | 010  | 1100 | 329 | PROF-EDUC SRVC - OTHER        |                   |                     | 15,144.00            | ****           | 30,000         | 30,000                             |
| 4200           | 010  | 1100 | 340 | TECHNICAL SERVICES            |                   |                     | 14.31                | 5,250          | ****           | -5,250                             |
| 4200           | 010  | 1100 | 432 | RPR & MAINT - EQUIP           |                   |                     | 377.00               | ****           | 1,000          | 1,000                              |
| 4200           | 010  | 1100 | 438 | RPR & MAINT - TECH            |                   |                     | 850.00               | ****           | 1,000          | 1,000                              |
| 4200           | 010  | 1100 | 519 | OTHER STUDENT TRANSP          |                   |                     | 18,747.97            | 21,260         | 11,500         | -9,760                             |
| 4200           | 010  | 1100 | 530 | COMMUNICATIONS                |                   |                     | ****                 | 10,672         | 7,100          | -3,572                             |
| 4200           | 010  | 1100 | 538 | TELECOMMUNICATIONS            |                   |                     | ****                 | 500            | ****           | -500                               |
| 4200           | 010  | 1100 | 550 | PRINTING & BINDING            |                   |                     | 637.85               | 2,000          | ****           | -2,000                             |
| 4200           | 010  | 1100 | 581 | MILEAGE                       |                   |                     | 242.35               | ****           | 100            | 100                                |
| 4200           | 010  | 1100 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 3,675.20             | 61,293         | 42,893         | -18,400                            |
| 4200           | 010  | 1100 | 610 | GENERAL SUPPLIES              |                   |                     | 191,307.38           | 169,384        | 127,374        | -42,010                            |
| 4200           | 010  | 1100 | 634 | STUDENT SNACKS                |                   |                     | 3,546.88             | 3,000          | 5,384          | 2,384                              |
| 4200           | 010  | 1100 | 635 | MEALS & REFRESHMENTS          |                   |                     | 634.96               | ****           | ****           | ****                               |
| 4200           | 010  | 1100 | 640 | BOOKS & PERIODICALS           |                   |                     | 27,464.14            | 56,863         | 31,720         | -25,143                            |
| 4200           | 010  | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 1,708.00             | ****           | ****           | ****                               |
| 4200           | 010  | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 899.99               | ****           | ****           | ****                               |
| 4200           | 010  | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | 20,894.00            | ****           | ****           | ****                               |
| 4200           | 010  | 1100 | 758 | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | 80,798.35            | 31,237         | 35,000         | 3,763                              |
| 4200           | 010  | 1100 | 768 | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | 22,857         | 3,000          | -19,857                            |
| 4200           | 010  | 1100 | 810 | DUES & FEES                   |                   |                     | 2,199.00             | 300            | ****           | -300                               |
| FUNCTION TOTAL |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                |      | 1100 |     | REGULAR PRGS - ELEM/SEC       | 125.70            | 125.70              | 15,520,619.00        | 15,333,489     | 16,527,531     | 1,194,042                          |
| 4200           | 010  | 2160 | 330 | OTHER PROFESSIONAL SERV       |                   |                     | 7,500.00             | ****           | ****           | ****                               |
| FUNCTION TOTAL |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                |      | 2160 |     | SOCIAL WORK SERVICES          |                   |                     | 7,500.00             | ****           | ****           | ****                               |
| 4200           | 010  | 2250 | 127 | LIBRARIANS                    | 3.60              | 3.60                | 149,722.61           | 261,639        | 270,760        | 9,121                              |
| 4200           | 010  | 2250 | 200 | EMPLOYEE BENEFITS             |                   |                     | 95,454.52            | 147,437        | 152,787        | 5,350                              |
| 4200           | 010  | 2250 | 610 | GENERAL SUPPLIES              |                   |                     | ****                 | 1,200          | 5,000          | 3,800                              |
| 4200           | 010  | 2250 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 3,000          | 3,000          | ****                               |
| 4200           | 010  | 2250 | 758 | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | ****                 | ****           | 16,000         | 16,000                             |
| FUNCTION TOTAL |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                |      | 2250 |     | SCHOOL LIBRARY SERVICES       | 3.60              | 3.60                | 245,177.13           | 413,276        | 447,547        | 34,271                             |
| 4200           | 010  | 2271 | 121 | CLASSROOM TEACHERS            | 1.82              | 1.82                | 72,861.67            | ****           | 136,884        | 136,884                            |
| 4200           | 010  | 2271 | 124 | COMP-ADDITIONAL WORK          |                   |                     | ****                 | ****           | 7,000          | 7,000                              |
| 4200           | 010  | 2271 | 200 | EMPLOYEE BENEFITS             |                   |                     | 40,077.57            | ****           | 81,192         | 81,192                             |
| FUNCTION TOTAL |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                |      | 2271 |     | INSTR STAFF DEVEL - CERTIFIED | 1.82              | 1.82                | 112,939.24           | ****           | 225,076        | 225,076                            |

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| MIDDLE SCHOOLS   |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4200             | 010  | 2380 | 114 | PRINCIPALS                     | 10.00             | 10.00               | 1,046,311.28         | 1,010,025      | 1,122,275      | 112,250                            |
| 4200             | 010  | 2380 | 119 | OTHER PERSONNEL COSTS          |                   |                     | 19,127.78            | 100,000        | 50,000         | -50,000                            |
| 4200             | 010  | 2380 | 146 | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 51,432.06            | 100,578        | 44,557         | -56,021                            |
| 4200             | 010  | 2380 | 148 | COMP-ADDITIONAL WORK           |                   |                     | 787.45               | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 153 | SCH SECRETARY-CLERKS           | 7.00              | 7.00                | 240,026.21           | 246,687        | 250,495        | 3,808                              |
| 4200             | 010  | 2380 | 155 | OTHER OFFICE PERS              | 4.50              | 4.50                | 142,832.15           | 149,306        | 153,198        | 3,892                              |
| 4200             | 010  | 2380 | 157 | COMP-ADDITIONAL WORK           |                   |                     | 19,758.98            | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 200 | EMPLOYEE BENEFITS              |                   |                     | 911,605.84           | 905,338        | 914,443        | 9,105                              |
| 4200             | 010  | 2380 | 340 | TECHNICAL SERVICES             |                   |                     | 1,552.50             | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 432 | RPR & MAINT - EQUIP            |                   |                     | 225.00               | ****           | 1,000          | 1,000                              |
| 4200             | 010  | 2380 | 441 | RENTAL - LAND & BLDGS          |                   |                     | 187.50               | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 530 | COMMUNICATIONS                 |                   |                     | 1,869.84             | 500            | 6,011          | 5,511                              |
| 4200             | 010  | 2380 | 550 | PRINTING & BINDING             |                   |                     | 1,634.33             | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 581 | MILEAGE                        |                   |                     | ****                 | 500            | ****           | -500                               |
| 4200             | 010  | 2380 | 582 | TRAVEL                         |                   |                     | 2,090.77             | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 1,439.03             | ****           | 6,447          | 6,447                              |
| 4200             | 010  | 2380 | 610 | GENERAL SUPPLIES               |                   |                     | 17,323.71            | 9,615          | 17,065         | 7,450                              |
| 4200             | 010  | 2380 | 634 | STUDENT SNACKS                 |                   |                     | 81.31                | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 635 | MEALS & REFRESHMENTS           |                   |                     | 3,763.81             | 3,000          | 5,000          | 2,000                              |
| 4200             | 010  | 2380 | 640 | BOOKS & PERIODICALS            |                   |                     | 802.68               | 500            | 3,000          | 2,500                              |
| 4200             | 010  | 2380 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 180.00               | 360            | 257            | -103                               |
| 4200             | 010  | 2380 | 758 | CAPITAL TECH SOFTWARE - ORIG   |                   |                     | 684.50               | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 762 | CAPITAL EQUIPMENT REPLACEMENT  |                   |                     | 1,620.00             | ****           | ****           | ****                               |
| 4200             | 010  | 2380 | 810 | DUES & FEES                    |                   |                     | 694.00               | 800            | 500            | -300                               |
| FUNCTION TOTAL   |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                  |      | 2380 |     | OFFICE OF PRINCIPAL SERVICES   | 22.50             | 22.50               | 2,466,030.73         | 2,527,209      | 2,574,248      | 47,039                             |
| 4200             | 010  | 3210 | 138 | EXTRA CURR ACTIV PAY           |                   |                     | 21,369.22            | 30,000         | 5,600          | -24,400                            |
| 4200             | 010  | 3210 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | ****                 | 15,138         | ****           | -15,138                            |
| 4200             | 010  | 3210 | 188 | COMP-ADDITIONAL WORK           |                   |                     | 1,460.15             | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 200 | EMPLOYEE BENEFITS              |                   |                     | 5,235.51             | 25,436         | 3,160          | -22,276                            |
| 4200             | 010  | 3210 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | 21,000.00            | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 442 | RENTAL - EQUIPMENT             |                   |                     | 300.00               | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 449 | OTHER RENTALS                  |                   |                     | 400.00               | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 519 | OTHER STUDENT TRANSP           |                   |                     | 17,944.16            | 17,231         | 26,000         | 8,769                              |
| 4200             | 010  | 3210 | 550 | PRINTING & BINDING             |                   |                     | 70.00                | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 31,999.39            | 2,000          | 12,000         | 10,000                             |
| 4200             | 010  | 3210 | 610 | GENERAL SUPPLIES               |                   |                     | 6,028.12             | 58,422         | 25,515         | -32,907                            |
| 4200             | 010  | 3210 | 634 | STUDENT SNACKS                 |                   |                     | 202.00               | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 635 | MEALS & REFRESHMENTS           |                   |                     | 3,601.29             | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 640 | BOOKS & PERIODICALS            |                   |                     | 249.00               | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 756 | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 8,396.85             | ****           | ****           | ****                               |
| 4200             | 010  | 3210 | 810 | DUES & FEES                    |                   |                     | 150.00               | ****           | ****           | ****                               |
| FUNCTION TOTAL   |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                  |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 118,405.69           | 148,227        | 72,275         | -75,952                            |
| DEPARTMENT TOTAL |      |      |     |                                | 153.62            | 153.62              | 18,470,671.79        | 18,422,201     | 19,846,677     | 1,424,476                          |

| DEPT                        | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| IB - MIDDLE YEARS PROGRAMME |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 4214                        | 010  | 1100 | 122 | TEACHER-SPEC ASSGNMT         | 1.00              | 1.00                | 94,089.73            | 94,673         | 99,648         | 4,975                              |
| 4214                        | 010  | 1100 | 200 | EMPLOYEE BENEFITS            |                   |                     | 56,904.00            | 53,349         | 56,230         | 2,881                              |
| 4214                        | 010  | 1100 | 519 | OTHER STUDENT TRANSP         |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 4214                        | 010  | 1100 | 530 | COMMUNICATIONS               |                   |                     | 3,500.00             | 3,500          | 3,500          | ****                               |
| 4214                        | 010  | 1100 | 582 | TRAVEL                       |                   |                     | 14,133.61            | 20,000         | 20,000         | ****                               |
| 4214                        | 010  | 1100 | 599 | OTHER PURCHASED SERVICES     |                   |                     | ****                 | 2,000          | ****           | -2,000                             |
| 4214                        | 010  | 1100 | 610 | GENERAL SUPPLIES             |                   |                     | 9,784.66             | 12,600         | 12,600         | ****                               |
| 4214                        | 010  | 1100 | 640 | BOOKS & PERIODICALS          |                   |                     | 693.76               | 1,000          | 1,000          | ****                               |
| 4214                        | 010  | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY |                   |                     | 2,178.00             | 3,000          | 3,000          | ****                               |
| 4214                        | 010  | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG |                   |                     | 2,734.70             | ****           | ****           | ****                               |
| FUNCTION TOTAL              |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                             |      | 1100 |     | REGULAR PRGS - ELEM/SEC      | 1.00              | 1.00                | 184,018.46           | 195,122        | 200,978        | 5,856                              |
| DEPARTMENT TOTAL            |      |      |     |                              | 1.00              | 1.00                | 184,018.46           | 195,122        | 200,978        | 5,856                              |

| DEPT               | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| HOMEBOUND - MIDDLE |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 4225               | 010  | 1430 | 121 | CLASSROOM TEACHERS           | 1.00              | 1.00                | 91,760.00            | 91,760         | 95,386         | 3,626                              |
| 4225               | 010  | 1430 | 124 | COMP-ADDITIONAL WORK         |                   |                     | 699.60               | ****           | ****           | ****                               |
| 4225               | 010  | 1430 | 200 | EMPLOYEE BENEFITS            |                   |                     | 46,485.22            | 51,708         | 53,825         | 2,117                              |
| 4225               | 010  | 1430 | 581 | MILEAGE                      |                   |                     | ****                 | 1,596          | 1,596          | ****                               |
| 4225               | 010  | 1430 | 610 | GENERAL SUPPLIES             |                   |                     | 1,887.93             | 309            | 309            | ****                               |
| 4225               | 010  | 1430 | 640 | BOOKS & PERIODICALS          |                   |                     | ****                 | 716            | 716            | ****                               |
| 4225               | 010  | 1430 | 756 | CAP TECH HARDWARE/EQUIP-ORIG |                   |                     | 498.00               | ****           | ****           | ****                               |
| FUNCTION TOTAL     |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                    |      | 1430 |     | HOMEBOUND INSTRUCTION        | 1.00              | 1.00                | 141,330.75           | 146,089        | 151,832        | 5,743                              |
| DEPARTMENT TOTAL   |      |      |     |                              | 1.00              | 1.00                | 141,330.75           | 146,089        | 151,832        | 5,743                              |

| DEPT              | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SECONDARY SCHOOLS |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 4300              | 010  | 1100 | 121 | CLASSROOM TEACHERS            | 355.95            | 355.95              | 29,696,234.08        | 27,618,612     | 28,985,952     | 1,367,340                          |
| 4300              | 010  | 1100 | 123 | SUBSTITUTE TEACHERS           |                   |                     | 1,508,817.58         | 1,500,000      | 1,500,000      | ****                               |
| 4300              | 010  | 1100 | 124 | COMP-ADDITIONAL WORK          |                   |                     | 93,019.63            | 4,500          | 9,000          | 4,500                              |
| 4300              | 010  | 1100 | 129 | OTHER PERSONNEL COSTS         |                   |                     | 185,381.14           | 100,000        | 100,000        | ****                               |
| 4300              | 010  | 1100 | 138 | EXTRA CURR ACTIV PAY          | 4.50              | 4.50                | 330,161.80           | 336,393        | 338,450        | 2,057                              |
| 4300              | 010  | 1100 | 146 | OTHER TECHNICAL PERS          | 1.00              | 1.00                | 61,899.60            | 50,289         | 63,694         | 13,405                             |
| 4300              | 010  | 1100 | 148 | COMP-ADDITIONAL WORK          |                   |                     | 18,562.00            | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 187 | STUD WRKRS/TUTORS/INTERNS     |                   |                     | ****                 | ****           | 27,000         | 27,000                             |
| 4300              | 010  | 1100 | 191 | INSTR PARAPROFESSIONAL        | 6.40              | 6.40                | 253,125.95           | 268,039        | 199,731        | -68,308                            |
| 4300              | 010  | 1100 | 197 | COMP-ADDITIONAL WORK          |                   |                     | 745.75               | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 198 | SUBSTITUTE PARAPROF           |                   |                     | 2,069.50             | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 199 | OTHER PERSONNEL COSTS         |                   |                     | 3,744.00             | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 200 | EMPLOYEE BENEFITS             |                   |                     | 17,578,433.89        | 17,180,246     | 17,942,702     | 762,456                            |
| 4300              | 010  | 1100 | 329 | PROF-EDUC SRVC - OTHER        |                   |                     | ****                 | ****           | 97,000         | 97,000                             |
| 4300              | 010  | 1100 | 340 | TECHNICAL SERVICES            |                   |                     | ****                 | 6,750          | ****           | -6,750                             |
| 4300              | 010  | 1100 | 432 | RPR & MAINT - EQUIP           |                   |                     | 2,376.28             | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 438 | RPR & MAINT - TECH            |                   |                     | ****                 | ****           | 750            | 750                                |
| 4300              | 010  | 1100 | 519 | OTHER STUDENT TRANSP          |                   |                     | 56,351.08            | 58,750         | 70,599         | 11,849                             |
| 4300              | 010  | 1100 | 530 | COMMUNICATIONS                |                   |                     | 19,301.24            | 26,194         | 40,700         | 14,506                             |
| 4300              | 010  | 1100 | 550 | PRINTING & BINDING            |                   |                     | 15,150.11            | 7,200          | 5,500          | -1,700                             |
| 4300              | 010  | 1100 | 581 | MILEAGE                       |                   |                     | 237.49               | ****           | 1,000          | 1,000                              |
| 4300              | 010  | 1100 | 582 | TRAVEL                        |                   |                     | 1,107.60             | ****           | 5,000          | 5,000                              |
| 4300              | 010  | 1100 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 24,387.77            | 29,500         | 38,500         | 9,000                              |
| 4300              | 010  | 1100 | 610 | GENERAL SUPPLIES              |                   |                     | 479,505.85           | 622,329        | 620,588        | -1,741                             |
| 4300              | 010  | 1100 | 634 | STUDENT SNACKS                |                   |                     | 4,468.74             | 6,000          | 7,000          | 1,000                              |
| 4300              | 010  | 1100 | 635 | MEALS & REFRESHMENTS          |                   |                     | 2,362.55             | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 640 | BOOKS & PERIODICALS           |                   |                     | 18,820.96            | 128,115        | 145,948        | 17,833                             |
| 4300              | 010  | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 11,296.00            | ****           | 13,000         | 13,000                             |
| 4300              | 010  | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 14,467.10            | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | 968.00               | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 758 | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | 55,143.50            | 69,400         | 17,400         | -52,000                            |
| 4300              | 010  | 1100 | 768 | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | ****           | 36,000         | 36,000                             |
| 4300              | 010  | 1100 | 788 | TECH INFRASTRUCTURE           |                   |                     | ****                 | ****           | ****           | ****                               |
| 4300              | 010  | 1100 | 810 | DUES & FEES                   |                   |                     | 3,109.58             | 2,750          | 5,000          | 2,250                              |
| FUNCTION TOTAL    |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                   |      | 1100 |     | REGULAR PRGS - ELEM/SEC       | 367.85            | 367.85              | 50,441,248.77        | 48,015,067     | 50,270,514     | 2,255,447                          |
| 4300              | 010  | 2160 | 330 | OTHER PROFESSIONAL SERV       |                   |                     | 140,284.00           | ****           | 17,000         | 17,000                             |
| FUNCTION TOTAL    |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                   |      | 2160 |     | SOCIAL WORK SERVICES          |                   |                     | 140,284.00           | ****           | 17,000         | 17,000                             |
| 4300              | 010  | 2250 | 127 | LIBRARIANS                    | 8.50              | 8.50                | 636,048.51           | 635,409        | 639,294        | 3,885                              |
| 4300              | 010  | 2250 | 129 | OTHER PERSONNEL COSTS         |                   |                     | 400.00               | 5,000          | 5,000          | ****                               |
| 4300              | 010  | 2250 | 200 | EMPLOYEE BENEFITS             |                   |                     | 349,928.33           | 360,879        | 363,568        | 2,689                              |
| 4300              | 010  | 2250 | 610 | GENERAL SUPPLIES              |                   |                     | ****                 | 2,500          | 1,000          | -1,500                             |
| 4300              | 010  | 2250 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 9,000          | 5,000          | -4,000                             |
| FUNCTION TOTAL    |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                   |      | 2250 |     | SCHOOL LIBRARY SERVICES       | 8.50              | 8.50                | 986,376.84           | 1,012,788      | 1,013,862      | 1,074                              |
| 4300              | 010  | 2271 | 121 | CLASSROOM TEACHERS            | 2.95              | 2.95                | 111,191.58           | ****           | 221,872        | 221,872                            |
| 4300              | 010  | 2271 | 124 | COMP-ADDITIONAL WORK          |                   |                     | ****                 | 36,000         | ****           | -36,000                            |
| 4300              | 010  | 2271 | 200 | EMPLOYEE BENEFITS             |                   |                     | 63,036.39            | 20,286         | 125,200        | 104,914                            |

| DEPT              | FUND | FUNC | OBJ | DESCRIPTION                                     | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------|------|------|-----|-------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SECONDARY SCHOOLS |      |      |     |                                                 |                   |                     |                      |                |                |                                    |
| 4300              | 010  | 2271 | 582 | TRAVEL                                          |                   |                     | ****                 | ****           | 2,000          | 2,000                              |
|                   |      | 2271 |     | FUNCTION TOTAL<br>INSTR STAFF DEVEL - CERTIFIED | 2.95              | 2.95                | 174,227.97           | 56,286         | 349,072        | 292,786                            |
| 4300              | 010  | 2380 | 113 | DIRECTORS                                       | 2.00              |                     | 468,224.86           | 867,280        | ****           | -867,280                           |
| 4300              | 010  | 2380 | 114 | PRINCIPALS                                      | 30.00             | 30.00               | 2,374,550.90         | 2,212,345      | 3,288,405      | 1,076,060                          |
| 4300              | 010  | 2380 | 119 | OTHER PERSONNEL COSTS                           |                   |                     | 33,473.61            | 40,000         | 40,000         | ****                               |
| 4300              | 010  | 2380 | 146 | OTHER TECHNICAL PERS                            | 4.00              | 4.00                | 59,797.86            | 50,289         | 178,228        | 127,939                            |
| 4300              | 010  | 2380 | 153 | SCH SECRETARY-CLERKS                            | 16.00             | 16.00               | 556,632.24           | 528,615        | 572,560        | 43,945                             |
| 4300              | 010  | 2380 | 155 | OTHER OFFICE PERS                               | 9.00              | 9.00                | 293,775.83           | 298,611        | 306,396        | 7,785                              |
| 4300              | 010  | 2380 | 157 | COMP-ADDITIONAL WORK                            |                   |                     | 1,571.04             | ****           | ****           | ****                               |
| 4300              | 010  | 2380 | 159 | OTHER PERSONNEL COSTS                           |                   |                     | 28,432.39            | ****           | ****           | ****                               |
| 4300              | 010  | 2380 | 200 | EMPLOYEE BENEFITS                               |                   |                     | 2,274,085.56         | 2,252,442      | 2,474,736      | 222,294                            |
| 4300              | 010  | 2380 | 340 | TECHNICAL SERVICES                              |                   |                     | 16,065.00            | ****           | ****           | ****                               |
| 4300              | 010  | 2380 | 432 | RPR & MAINT - EQUIP                             |                   |                     | 1,099.08             | 5,000          | 5,000          | ****                               |
| 4300              | 010  | 2380 | 442 | RENTAL - EQUIPMENT                              |                   |                     | ****                 | 2,500          | 2,000          | -500                               |
| 4300              | 010  | 2380 | 444 | RENTAL OF VEHICLES                              |                   |                     | 196.38               | ****           | ****           | ****                               |
| 4300              | 010  | 2380 | 519 | OTHER STUDENT TRANSP                            |                   |                     | 317.70               | ****           | ****           | ****                               |
| 4300              | 010  | 2380 | 530 | COMMUNICATIONS                                  |                   |                     | 6,758.81             | 6,636          | 9,000          | 2,364                              |
| 4300              | 010  | 2380 | 550 | PRINTING & BINDING                              |                   |                     | 4,145.73             | ****           | ****           | ****                               |
| 4300              | 010  | 2380 | 581 | MILEAGE                                         |                   |                     | 328.97               | ****           | 1,000          | 1,000                              |
| 4300              | 010  | 2380 | 582 | TRAVEL                                          |                   |                     | 1,635.00             | 5,000          | 9,800          | 4,800                              |
| 4300              | 010  | 2380 | 599 | OTHER PURCHASED SERVICES                        |                   |                     | 835.18               | 21,000         | ****           | -21,000                            |
| 4300              | 010  | 2380 | 610 | GENERAL SUPPLIES                                |                   |                     | 102,345.56           | 65,414         | 78,132         | 12,718                             |
| 4300              | 010  | 2380 | 635 | MEALS & REFRESHMENTS                            |                   |                     | 5,690.89             | 7,250          | 7,060          | -190                               |
| 4300              | 010  | 2380 | 640 | BOOKS & PERIODICALS                             |                   |                     | ****                 | 6,000          | 5,500          | -500                               |
| 4300              | 010  | 2380 | 810 | DUES & FEES                                     |                   |                     | 385.00               | ****           | 2,000          | 2,000                              |
|                   |      | 2380 |     | FUNCTION TOTAL<br>OFFICE OF PRINCIPAL SERVICES  | 61.00             | 59.00               | 6,230,347.59         | 6,368,382      | 6,979,817      | 611,435                            |
| 4300              | 010  | 2620 | 530 | COMMUNICATIONS                                  |                   |                     | 680.00               | ****           | ****           | ****                               |
|                   |      | 2620 |     | FUNCTION TOTAL<br>OPERATION OF BUILDINGS SVCS   |                   |                     | 680.00               | ****           | ****           | ****                               |
| 4300              | 010  | 2834 | 582 | TRAVEL                                          |                   |                     | 534.95               | 4,000          | 4,000          | ****                               |
|                   |      | 2834 |     | FUNCTION TOTAL<br>STAFF DEVEL SRVCS-CERTIFIED   |                   |                     | 534.95               | 4,000          | 4,000          | ****                               |
| 4300              | 010  | 3210 | 138 | EXTRA CURR ACTIV PAY                            |                   |                     | 184,985.45           | 79,000         | 51,000         | -28,000                            |
| 4300              | 010  | 3210 | 200 | EMPLOYEE BENEFITS                               |                   |                     | 37,846.31            | 44,518         | 28,779         | -15,739                            |
| 4300              | 010  | 3210 | 519 | OTHER STUDENT TRANSP                            |                   |                     | 3,950.00             | 5,000          | 24,705         | 19,705                             |
| 4300              | 010  | 3210 | 530 | COMMUNICATIONS                                  |                   |                     | 1,036.55             | ****           | 2,500          | 2,500                              |
| 4300              | 010  | 3210 | 550 | PRINTING & BINDING                              |                   |                     | 1,009.12             | ****           | ****           | ****                               |
| 4300              | 010  | 3210 | 582 | TRAVEL                                          |                   |                     | 1,222.38             | ****           | ****           | ****                               |
| 4300              | 010  | 3210 | 599 | OTHER PURCHASED SERVICES                        |                   |                     | 6,522.23             | 6,734          | 7,000          | 266                                |
| 4300              | 010  | 3210 | 610 | GENERAL SUPPLIES                                |                   |                     | 1,581.91             | 2,500          | 4,700          | 2,200                              |
| 4300              | 010  | 3210 | 634 | STUDENT SNACKS                                  |                   |                     | 950.00               | ****           | ****           | ****                               |
| 4300              | 010  | 3210 | 635 | MEALS & REFRESHMENTS                            |                   |                     | 1,344.84             | ****           | ****           | ****                               |

| DEPT              | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SECONDARY SCHOOLS |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                   |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                   | 3210 |      |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 240,448.79           | 137,752        | 118,684        | -19,068                            |
|                   |      |      |     | DEPARTMENT TOTAL               | 440.30            | 438.30              | 58,214,148.91        | 55,594,275     | 58,752,949     | 3,158,674                          |



| DEPT                   | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| IB - DIPLOMA PROGRAMME |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 4306                   | 010  | 1100 | 530 | COMMUNICATIONS               |                   |                     | 1,296.34             | 3,400          | 3,400          | ****                               |
| 4306                   | 010  | 1100 | 582 | TRAVEL                       |                   |                     | ****                 | 14,000         | 16,000         | 2,000                              |
| 4306                   | 010  | 1100 | 599 | OTHER PURCHASED SERVICES     |                   |                     | 12,600.00            | 5,000          | 5,000          | ****                               |
| 4306                   | 010  | 1100 | 610 | GENERAL SUPPLIES             |                   |                     | 684.33               | 5,000          | 3,000          | -2,000                             |
| 4306                   | 010  | 1100 | 640 | BOOKS & PERIODICALS          |                   |                     | 4,177.84             | 5,000          | 5,000          | ****                               |
| 4306                   | 010  | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY |                   |                     | 11,426.00            | 2,600          | 4,600          | 2,000                              |
| 4306                   | 010  | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG |                   |                     | 3,885.00             | ****           | ****           | ****                               |
| 4306                   | 010  | 1100 | 810 | DUES & FEES                  |                   |                     | 9,547.00             | 15,400         | 15,400         | ****                               |
| FUNCTION TOTAL         |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                        |      | 1100 |     | REGULAR PRGS - ELEM/SEC      |                   |                     | 43,616.51            | 50,400         | 52,400         | 2,000                              |
| DEPARTMENT TOTAL       |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                        |      |      |     |                              |                   |                     | 43,616.51            | 50,400         | 52,400         | 2,000                              |

| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                                     | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|-------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CREDIT RECOVERY-SEC./PERIOD 10 |      |      |     |                                                 |                   |                     |                      |                |                |                                    |
| 4311                           | 010  | 1100 | 124 | COMP-ADDITIONAL WORK                            |                   |                     | ****                 | 75,000         | 75,000         | ****                               |
| 4311                           | 010  | 1100 | 200 | EMPLOYEE BENEFITS                               |                   |                     | ****                 | 31,204         | 31,790         | 586                                |
|                                |      | 1100 |     | FUNCTION TOTAL<br>REGULAR PRGS - ELEM/SEC       |                   |                     | ****                 | 106,204        | 106,790        | 586                                |
| 4311                           | 010  | 1420 | 124 | COMP-ADDITIONAL WORK                            |                   |                     | 140,235.26           | 109,070        | 109,070        | ****                               |
| 4311                           | 010  | 1420 | 157 | COMP-ADDITIONAL WORK                            |                   |                     | 1,704.58             | 1,670          | 1,670          | ****                               |
| 4311                           | 010  | 1420 | 188 | COMP-ADDITIONAL WORK                            |                   |                     | ****                 | 3,681          | 3,681          | ****                               |
| 4311                           | 010  | 1420 | 200 | EMPLOYEE BENEFITS                               |                   |                     | 57,450.84            | 47,604         | 48,499         | 895                                |
| 4311                           | 010  | 1420 | 550 | PRINTING & BINDING                              |                   |                     | ****                 | 206            | 206            | ****                               |
| 4311                           | 010  | 1420 | 610 | GENERAL SUPPLIES                                |                   |                     | ****                 | 2,060          | 2,060          | ****                               |
|                                |      | 1420 |     | FUNCTION TOTAL<br>SUMMER SCHOOL                 |                   |                     | 199,390.68           | 164,291        | 165,186        | 895                                |
| 4311                           | 010  | 2122 | 126 | COUNSELORS                                      |                   |                     | ****                 | 9,380          | 9,380          | ****                               |
| 4311                           | 010  | 2122 | 200 | EMPLOYEE BENEFITS                               |                   |                     | ****                 | 3,903          | 3,976          | 73                                 |
|                                |      | 2122 |     | FUNCTION TOTAL<br>COUNSELING SERVICES           |                   |                     | ****                 | 13,283         | 13,356         | 73                                 |
| 4311                           | 010  | 2271 | 125 | WKSP-COM WK-CUR-INSV                            |                   |                     | ****                 | 38,592         | 38,592         | ****                               |
| 4311                           | 010  | 2271 | 200 | EMPLOYEE BENEFITS                               |                   |                     | ****                 | 16,056         | 16,358         | 302                                |
|                                |      | 2271 |     | FUNCTION TOTAL<br>INSTR STAFF DEVEL - CERTIFIED |                   |                     | ****                 | 54,648         | 54,950         | 302                                |
| DEPARTMENT TOTAL               |      |      |     |                                                 |                   |                     | 199,390.68           | 338,426        | 340,282        | 1,856                              |

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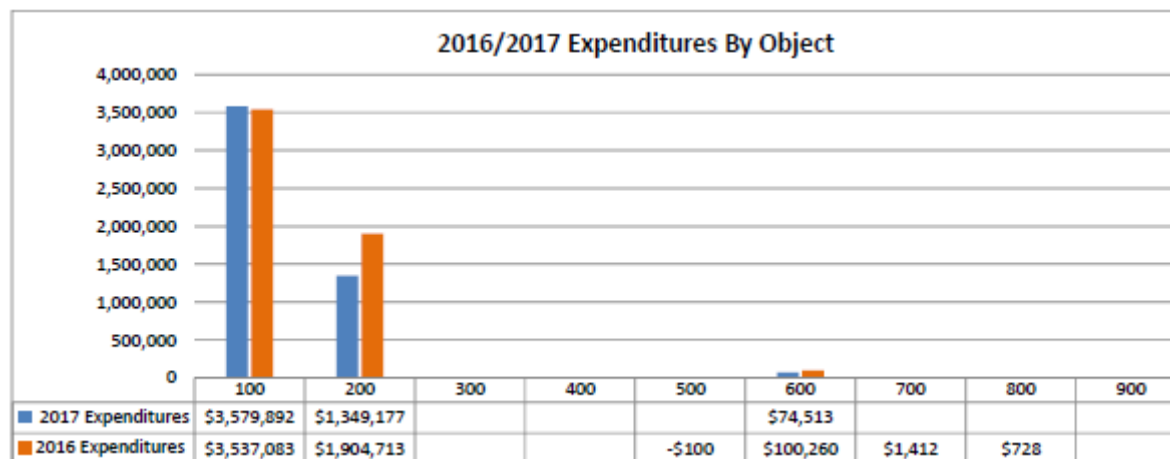
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Office of Instruction, Assessment and Accountability: Career and Technical Education/Career Development  
**Program Administrator:** Angela Mike **Program Code:** 4312-010

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|                                                    |                    |
|----------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$6,042,885</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$6,037,885</b> |
| <b>NO. OF POSITIONS:</b>                           | <b>51.50</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$5,000</b>     |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>      | <b>\$0</b>         |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                    |
| <b>2018 BUDGET:</b>                                | <b>\$6,251,202</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$5,003,582</b> |



## 2019 Goals

1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society.
3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Office of Instruction, Assessment and Accountability: Career and Technical Education/Career Development

**Program Administrator:** Angela Mike

**Program Code:** 4312-010

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**2019 Goals Aligned with the Strategic Plan**

1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society
3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives.

**2018 Work Done By the department**

1. Implemented appropriate policies and procedures in accordance with state and federal guidelines.
2. Implemented Regional Clusters for CTE programming.
3. Supplemented the instructional needs of schools which house CTE programs or electives.
4. Provided supplies and materials to support the curricula.
5. Maintained equipment to ensure safe environment for students.
6. Provided for teacher salaries and benefits.

| DEPT                         | FUND | FUNC | OBJ | DESCRIPTION                                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------------|------|------|-----|------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CAREER & TECH ED/CAREER DEV. |      |      |     |                                                |                   |                     |                      |                |                |                                    |
| 4312                         | 010  | 1330 | 121 | CLASSROOM TEACHERS                             | 4.00              | 4.00                | 202,139.05           | 299,016        | 300,844        | 1,828                              |
| 4312                         | 010  | 1330 | 200 | EMPLOYEE BENEFITS                              |                   |                     | 114,405.14           | 168,500        | 169,763        | 1,263                              |
| 4312                         | 010  | 1330 | 610 | GENERAL SUPPLIES                               |                   |                     | 9,142.48             | ****           | ****           | ****                               |
| 4312                         | 010  | 1330 | 640 | BOOKS & PERIODICALS                            |                   |                     | ****                 | ****           | 5,000          | 5,000                              |
|                              |      | 1330 |     | FUNCTION TOTAL<br>HEALTH OCCUPATIONS EDUCATION | 4.00              | 4.00                | 325,686.67           | 467,516        | 475,607        | 8,091                              |
| 4312                         | 010  | 1341 | 121 | CLASSROOM TEACHERS                             | 4.50              | 4.50                | 354,875.57           | 299,016        | 338,450        | 39,434                             |
| 4312                         | 010  | 1341 | 123 | SUBSTITUTE TEACHERS                            |                   |                     | 240.00               | ****           | ****           | ****                               |
| 4312                         | 010  | 1341 | 129 | OTHER PERSONNEL COSTS                          |                   |                     | 16,142.55            | ****           | ****           | ****                               |
| 4312                         | 010  | 1341 | 200 | EMPLOYEE BENEFITS                              |                   |                     | 187,412.44           | 168,500        | 190,983        | 22,483                             |
| 4312                         | 010  | 1341 | 610 | GENERAL SUPPLIES                               |                   |                     | 9,616.90             | 3,000          | ****           | -3,000                             |
|                              |      | 1341 |     | FUNCTION TOTAL<br>CONSUMER & HOMEMAKING EDUC   | 4.50              | 4.50                | 568,287.46           | 470,516        | 529,433        | 58,917                             |
| 4312                         | 010  | 1342 | 121 | CLASSROOM TEACHERS                             | 1.00              | 1.00                | 56,208.00            | 149,508        | 75,211         | -74,297                            |
| 4312                         | 010  | 1342 | 123 | SUBSTITUTE TEACHERS                            |                   |                     | 972.00               | ****           | ****           | ****                               |
| 4312                         | 010  | 1342 | 125 | WKSP-COM WK-CUR-INSV                           |                   |                     | 34.98                | ****           | ****           | ****                               |
| 4312                         | 010  | 1342 | 200 | EMPLOYEE BENEFITS                              |                   |                     | 40,401.77            | 84,250         | 42,441         | -41,809                            |
| 4312                         | 010  | 1342 | 610 | GENERAL SUPPLIES                               |                   |                     | 7,579.93             | ****           | ****           | ****                               |
|                              |      | 1342 |     | FUNCTION TOTAL<br>OCCUPATIONAL HOME ECONOM     | 1.00              | 1.00                | 105,196.68           | 233,758        | 117,652        | -116,106                           |
| 4312                         | 010  | 1350 | 121 | CLASSROOM TEACHERS                             | 5.50              | 5.50                | 321,289.44           | 448,524        | 413,661        | -34,863                            |
| 4312                         | 010  | 1350 | 124 | COMP-ADDITIONAL WORK                           |                   |                     | 792.96               | ****           | ****           | ****                               |
| 4312                         | 010  | 1350 | 129 | OTHER PERSONNEL COSTS                          |                   |                     | ****                 | 10,000         | ****           | -10,000                            |
| 4312                         | 010  | 1350 | 200 | EMPLOYEE BENEFITS                              |                   |                     | 192,582.61           | 258,384        | 233,424        | -24,960                            |
| 4312                         | 010  | 1350 | 610 | GENERAL SUPPLIES                               |                   |                     | 3,315.07             | ****           | ****           | ****                               |
|                              |      | 1350 |     | FUNCTION TOTAL<br>INDUSTRIAL ARTS EDUCATION    | 5.50              | 5.50                | 517,980.08           | 716,908        | 647,085        | -69,823                            |
| 4312                         | 010  | 1360 | 121 | CLASSROOM TEACHERS                             | 13.00             | 13.00               | 1,332,688.10         | 1,121,310      | 977,743        | -143,567                           |
| 4312                         | 010  | 1360 | 123 | SUBSTITUTE TEACHERS                            |                   |                     | 2,184.00             | ****           | ****           | ****                               |
| 4312                         | 010  | 1360 | 124 | COMP-ADDITIONAL WORK                           |                   |                     | 1,675.46             | ****           | ****           | ****                               |
| 4312                         | 010  | 1360 | 129 | OTHER PERSONNEL COSTS                          |                   |                     | 21,921.03            | ****           | ****           | ****                               |
| 4312                         | 010  | 1360 | 200 | EMPLOYEE BENEFITS                              |                   |                     | 765,349.14           | 631,873        | 551,729        | -80,144                            |
| 4312                         | 010  | 1360 | 610 | GENERAL SUPPLIES                               |                   |                     | 6,300.34             | ****           | ****           | ****                               |
|                              |      | 1360 |     | FUNCTION TOTAL<br>BUSINESS EDUCATION           | 13.00             | 13.00               | 2,130,118.07         | 1,753,183      | 1,529,472      | -223,711                           |
| 4312                         | 010  | 1370 | 121 | CLASSROOM TEACHERS                             | 12.00             | 12.00               | 618,310.87           | 822,294        | 902,532        | 80,238                             |
| 4312                         | 010  | 1370 | 124 | COMP-ADDITIONAL WORK                           |                   |                     | 351.63               | ****           | ****           | ****                               |
| 4312                         | 010  | 1370 | 129 | OTHER PERSONNEL COSTS                          |                   |                     | 8,026.75             | ****           | ****           | ****                               |
| 4312                         | 010  | 1370 | 200 | EMPLOYEE BENEFITS                              |                   |                     | -346,825.76          | 463,374        | 509,288        | 45,914                             |
| 4312                         | 010  | 1370 | 610 | GENERAL SUPPLIES                               |                   |                     | 5,612.47             | ****           | ****           | ****                               |
|                              |      | 1370 |     | FUNCTION TOTAL<br>TECHNICAL EDUCATION          | 12.00             | 12.00               | 285,475.96           | 1,285,668      | 1,411,820      | 126,152                            |
| 4312                         | 010  | 1380 | 121 | CLASSROOM TEACHERS                             | 10.50             | 10.50               | 575,789.29           | 784,917        | 789,716        | 4,799                              |

| DEPT                         | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CAREER & TECH ED/CAREER DEV. |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 4312                         | 010  | 1380 | 124 | COMP-ADDITIONAL WORK         |                   |                     | 163.24               | ****           | ****           | ****                               |
| 4312                         | 010  | 1380 | 125 | WKSP-COM WK-CUR-INSV         |                   |                     | 151.58               | ****           | ****           | ****                               |
| 4312                         | 010  | 1380 | 129 | OTHER PERSONNEL COSTS        |                   |                     | 430.00               | ****           | ****           | ****                               |
| 4312                         | 010  | 1380 | 163 | REPAIRMEN                    | 1.00              | 1.00                | 62,548.07            | 61,672         | 61,672         | ****                               |
| 4312                         | 010  | 1380 | 168 | COMP-ADDITIONAL WORK         |                   |                     | 2,957.60             | ****           | ****           | ****                               |
| 4312                         | 010  | 1380 | 200 | EMPLOYEE BENEFITS            |                   |                     | 395,851.64           | 477,064        | 480,428        | 3,364                              |
| 4312                         | 010  | 1380 | 610 | GENERAL SUPPLIES             |                   |                     | 32,945.84            | ****           | ****           | ****                               |
| FUNCTION TOTAL               |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                              |      | 1380 |     | TRADE & INDUSTRIAL EDUCATION | 11.50             | 11.50               | 1,070,837.26         | 1,323,653      | 1,331,816      | 8,163                              |
| DEPARTMENT TOTAL             |      |      |     |                              | 51.50             | 51.50               | 5,003,582.18         | 6,251,202      | 6,042,885      | -208,317                           |



| DEPT             | FUND | FUNC | OBJ                     | DESCRIPTION            | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-------------------------|------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| STARS            |      |      |                         |                        |                   |                     |                      |                |                |                                    |
| 4314             | 010  | 1100 | 121                     | CLASSROOM TEACHERS     |                   |                     | 663,990.63           | 630,000        | 600,000        | -30,000                            |
| 4314             | 010  | 1100 | 123                     | SUBSTITUTE TEACHERS    |                   |                     | 12,200.00            | 12,500         | 12,500         | ****                               |
| 4314             | 010  | 1100 | 126                     | COUNSELORS             |                   |                     | 11,000.00            | 11,000         | 11,000         | ****                               |
| 4314             | 010  | 1100 | 127                     | LIBRARIANS             |                   |                     | 7,850.00             | 8,000          | 10,000         | 2,000                              |
| 4314             | 010  | 1100 | 131                     | PSYCHOLOGISTS          |                   |                     | 3,400.00             | 3,400          | 4,500          | 1,100                              |
| 4314             | 010  | 1100 | 132                     | SOCIAL WORKERS         |                   |                     | 23,453.12            | 19,500         | 25,000         | 5,500                              |
| 4314             | 010  | 1100 | 133                     | SCHOOL NURSES          |                   |                     | 17,137.50            | 10,500         | 6,000          | -4,500                             |
| 4314             | 010  | 1100 | 136                     | OTHER PROF EDUC STAFF  |                   |                     | 78,790.37            | 36,000         | 15,000         | -21,000                            |
| 4314             | 010  | 1100 | 146                     | OTHER TECHNICAL PERS   |                   |                     | 8,000.00             | 8,000          | 15,000         | 7,000                              |
| 4314             | 010  | 1100 | 183                     | SECURITY PERSONNEL     |                   |                     | 5,650.00             | 2,000          | 6,000          | 4,000                              |
| 4314             | 010  | 1100 | 191                     | INSTR PARAPROFESSIONAL |                   |                     | 142,330.73           | 133,200        | 50,000         | -83,200                            |
| 4314             | 010  | 1100 | 200                     | EMPLOYEE BENEFITS      |                   |                     | 363,756.07           | 363,667        | 320,019        | -43,648                            |
| FUNCTION TOTAL   |      |      |                         |                        |                   |                     |                      |                |                |                                    |
|                  |      | 1100 | REGULAR PRGS - ELEM/SEC |                        |                   |                     | 1,337,558.42         | 1,237,767      | 1,075,019      | -162,748                           |
| DEPARTMENT TOTAL |      |      |                         |                        |                   |                     | 1,337,558.42         | 1,237,767      | 1,075,019      | -162,748                           |

| DEPT                         | FUND | FUNC                    | OBJ | DESCRIPTION           | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------------|------|-------------------------|-----|-----------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PROMISE READINESS CORP (PRC) |      |                         |     |                       |                   |                     |                      |                |                |                                    |
| 4316                         | 010  | 1100                    | 121 | CLASSROOM TEACHERS    |                   |                     | 99,231.23            | 100,000        | 270,000        | 170,000                            |
| 4316                         | 010  | 1100                    | 122 | TEACHER-SPEC ASSGNMT  |                   |                     | 173.07               | 200            | 200            | ****                               |
| 4316                         | 010  | 1100                    | 126 | COUNSELORS            |                   |                     | 4,148.57             | 4,000          | 30,000         | 26,000                             |
| 4316                         | 010  | 1100                    | 132 | SOCIAL WORKERS        |                   |                     | 3,573.81             | 3,500          | 20,000         | 16,500                             |
| 4316                         | 010  | 1100                    | 136 | OTHER PROF EDUC STAFF |                   |                     | 2,604.00             | ****           | 15,000         | 15,000                             |
| 4316                         | 010  | 1100                    | 138 | EXTRA CURR ACTIV PAY  |                   |                     | 15.58                | 20             | 20             | ****                               |
| 4316                         | 010  | 1100                    | 200 | EMPLOYEE BENEFITS     |                   |                     | 42,223.74            | 60,702         | 189,161        | 128,459                            |
| FUNCTION TOTAL               |      |                         |     |                       |                   |                     |                      |                |                |                                    |
|                              | 1100 | REGULAR PRGS - ELEM/SEC |     |                       |                   |                     | 151,970.00           | 168,422        | 524,381        | 355,959                            |
| DEPARTMENT TOTAL             |      |                         |     |                       |                   |                     | 151,970.00           | 168,422        | 524,381        | 355,959                            |

| DEPT             | FUND | FUNC | OBJ           | DESCRIPTION               | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|---------------|---------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SUMMER DREAMERS  |      |      |               |                           |                   |                     |                      |                |                |                                    |
| 4321             | 010  | 1420 | 124           | COMP-ADDITIONAL WORK      |                   |                     | ****                 | 313,074        | 200,000        | -113,074                           |
| 4321             | 010  | 1420 | 125           | WKSP-COM WK-CUR-INSV      |                   |                     | ****                 | 100,000        | ****           | -100,000                           |
| 4321             | 010  | 1420 | 133           | SCHOOL NURSES             |                   |                     | 2,250.00             | 6,000          | 5,000          | -1,000                             |
| 4321             | 010  | 1420 | 146           | OTHER TECHNICAL PERS      |                   | 1.00                | 16,126.27            | 25,000         | 57,853         | 32,853                             |
| 4321             | 010  | 1420 | 155           | OTHER OFFICE PERS         |                   |                     | ****                 | ****           | 8,268          | 8,268                              |
| 4321             | 010  | 1420 | 182           | FOOD SERVICE STAFF        |                   |                     | ****                 | 4,000          | 4,000          | ****                               |
| 4321             | 010  | 1420 | 183           | SECURITY PERSONNEL        |                   |                     | ****                 | 6,000          | 34,599         | 28,599                             |
| 4321             | 010  | 1420 | 187           | STUD WRKRS/TUTORS/INTERNS |                   |                     | 177,291.29           | 30,000         | 30,000         | ****                               |
| 4321             | 010  | 1420 | 200           | EMPLOYEE BENEFITS         |                   |                     | 82,723.47            | 272,782        | 191,700        | -81,082                            |
| 4321             | 010  | 1420 | 329           | PROF-EDUC SRVC - OTHER    |                   |                     | 198,273.56           | 360,000        | 413,419        | 53,419                             |
| 4321             | 010  | 1420 | 330           | OTHER PROFESSIONAL SERV   |                   |                     | 8,592.86             | 50,000         | ****           | -50,000                            |
| 4321             | 010  | 1420 | 340           | TECHNICAL SERVICES        |                   |                     | 3,238.50             | 5,000          | ****           | -5,000                             |
| 4321             | 010  | 1420 | 513           | CONTRACTED CARRIERS       |                   |                     | 48,632.94            | 95,000         | ****           | -95,000                            |
| 4321             | 010  | 1420 | 519           | OTHER STUDENT TRANSP      |                   |                     | ****                 | 75,000         | 200,000        | 125,000                            |
| 4321             | 010  | 1420 | 530           | COMMUNICATIONS            |                   |                     | 400.00               | 22,000         | 2,000          | -20,000                            |
| 4321             | 010  | 1420 | 550           | PRINTING & BINDING        |                   |                     | 7,526.00             | 5,000          | 15,000         | 10,000                             |
| 4321             | 010  | 1420 | 581           | MILEAGE                   |                   |                     | 182.05               | 1,000          | 1,000          | ****                               |
| 4321             | 010  | 1420 | 582           | TRAVEL                    |                   |                     | ****                 | ****           | 5,000          | 5,000                              |
| 4321             | 010  | 1420 | 599           | OTHER PURCHASED SERVICES  |                   |                     | 646.65               | 2,000          | 10,000         | 8,000                              |
| 4321             | 010  | 1420 | 610           | GENERAL SUPPLIES          |                   |                     | 34,595.86            | 75,000         | 40,000         | -35,000                            |
| 4321             | 010  | 1420 | 634           | STUDENT SNACKS            |                   |                     | 15,129.46            | 20,000         | 20,000         | ****                               |
| 4321             | 010  | 1420 | 635           | MEALS & REFRESHMENTS      |                   |                     | 2,782.50             | 5,000          | 20,000         | 15,000                             |
| 4321             | 010  | 1420 | 640           | BOOKS & PERIODICALS       |                   |                     | ****                 | 45,000         | 45,000         | ****                               |
| FUNCTION TOTAL   |      |      |               |                           |                   |                     |                      |                |                |                                    |
|                  |      | 1420 | SUMMER SCHOOL |                           |                   | 1.00                | 598,391.41           | 1,516,856      | 1,302,839      | -214,017                           |
| DEPARTMENT TOTAL |      |      |               |                           |                   | 1.00                | 598,391.41           | 1,516,856      | 1,302,839      | -214,017                           |

| DEPT                  | FUND | FUNC | OBJ | DESCRIPTION           | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------------|------|------|-----|-----------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| HOMEBOUND - SECONDARY |      |      |     |                       |                   |                     |                      |                |                |                                    |
| 4325                  | 010  | 1430 | 121 | CLASSROOM TEACHERS    | 3.00              | 3.00                | 277,980.00           | 276,380        | 190,772        | -85,608                            |
| 4325                  | 010  | 1430 | 124 | COMP-ADDITIONAL WORK  |                   |                     | 22,970.20            | 10,000         | 10,000         | ****                               |
| 4325                  | 010  | 1430 | 200 | EMPLOYEE BENEFITS     |                   |                     | 175,682.25           | 161,379        | 113,293        | -48,086                            |
| 4325                  | 010  | 1430 | 581 | MILEAGE               |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 4325                  | 010  | 1430 | 610 | GENERAL SUPPLIES      |                   |                     | ****                 | 613            | 613            | ****                               |
| 4325                  | 010  | 1430 | 640 | BOOKS & PERIODICALS   |                   |                     | ****                 | 689            | 689            | ****                               |
| FUNCTION TOTAL        |      |      |     |                       |                   |                     |                      |                |                |                                    |
|                       |      | 1430 |     | HOMEBOUND INSTRUCTION | 3.00              | 3.00                | 476,632.45           | 450,061        | 316,367        | -133,694                           |
| DEPARTMENT TOTAL      |      |      |     |                       | 3.00              | 3.00                | 476,632.45           | 450,061        | 316,367        | -133,694                           |

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**OFFICE OF CHIEF ACADEMIC OFFICER &  
PROFESSIONAL DEVELOPMENT OFFICE**

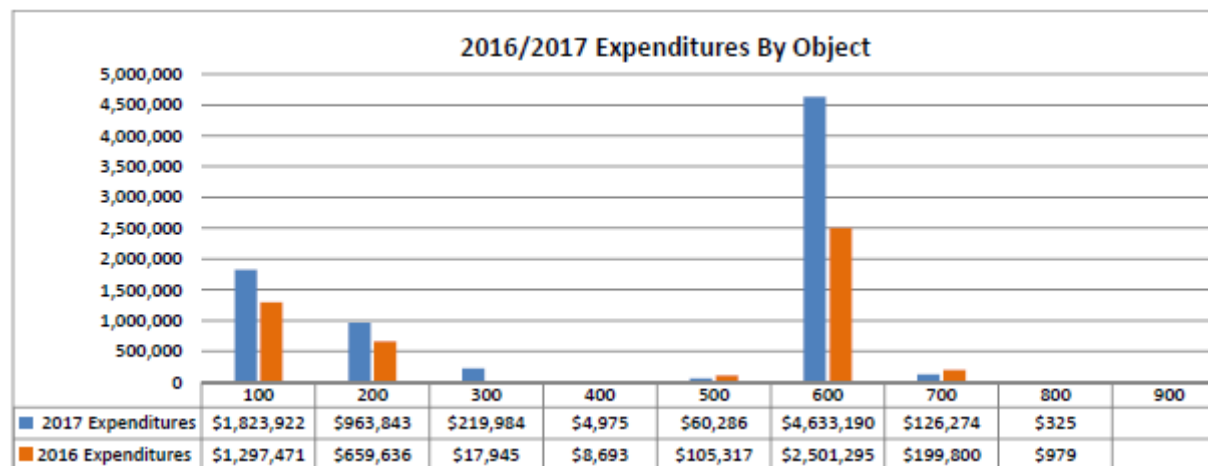
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Curriculum Instruction & Assessment

**Program Administrator:** Minika Jenkins

**Program Code:** 4600-4602-010

|                                                                                                                                                          |                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                                | <b>\$11,105,768</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                                          | <b>\$4,522,533</b>  |
| <b>NO. OF POSITIONS:</b>                                                                                                                                 | <b>30.10</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                                              | <b>\$6,583,235</b>  |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                                                            | <b>\$8,000</b>      |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> PD External Speakers, CPI for design work for the All-City Showcase for design work for the District. |                     |
| <b>2018 BUDGET:</b>                                                                                                                                      | <b>\$13,663,351</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                                           | <b>\$7,832,799</b>  |



## 2019 Goals

1. Continue to provide on-going support to teachers through a comprehensive professional development plan that supports our framework for high quality instruction.
2. Continue to utilize Academic Literacy and Math Coaches to support, model and coach instructional strategies showcasing instructional best practices.
3. Continue to ensure that our curriculum includes culturally relevant strategies, along with standards-based alignment, so that teachers have the resources to help address the needs of all students and eliminate racial disparities.
4. Continue participating and providing support to the Instructional Review process.
5. Continue to utilize professional learning communities and the continuous improvement model to support and strengthen instructional practices and the use of data.



**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Curriculum Instruction & Assessment

**Program Administrator:** Minika Jenkins

**Program Code:** 4600-4602-010

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6. Continue to improve an inventory system of all excess curriculum materials.
7. Continue to support ESL staff in their efforts to support schools district wide with written and verbal translations as well as teacher and parent support.
8. Provide content professional development to principals during Leading and Learning Institutes as needed.
9. Provide content professional development to assistant principals as needed.
10. Ensure that all students have access to musical instruments.
11. Ensure that all art equipment in school buildings is maintained.

**2019 Goals Aligned with the Strategic Plan**

*Strategic Theme 2: Develop and implement a rigorous and aligned instructional system.*

1. Continue to provide on-going support and training to staff on the use of new math curriculum.
2. Continue to provide on-going support and training to train staff on the use of new 6-8 literacy curriculum.
3. Continue to provide support of the new instructional technology platforms.
4. Implement a universal screening process for all second-grade students to decrease the number of students not gaining access to accelerated programs.
5. Continue to administer PSAT to all eighth-grade students to identify a broader range of student's access for to Advance Placement courses.
6. Develop and revise standards aligned curriculum and assessments.

*Strategic Theme 3: Provide relevant and timely instructional support for instructional support for teachers and school-based staff.*

1. Utilize Professional Learning Communities to support and strengthen instructional practices and the use of data.
2. Continue to provide training of literacy instructional coaches to all schools for additional support staff.
3. Continue to provide additional math support to schools that have scored within the lowest percentile.
4. Develop an aligned job embedded professional development system to ensure teachers have a comprehensive understanding of district goals.
5. Continue to provide training for all school leaders to support professional learning within each school.
6. Provide content specific professional development and coaching.

**2018 Work Done By Department**

1. Implemented the new K – 8 math curriculum.
2. Conducted coaches training.
3. Provided coaching support to teachers through the Literacy and Math Academic Coaching model.
4. Supported the implementation of new instructional technology platforms.
5. Initiated the first 8<sup>th</sup> Scholar Award Ceremony to recognize student's academic success.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Curriculum Instruction & Assessment

**Program Administrator:** Minika Jenkins

**Program Code:** 4600-4602-010

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6. Provided principals with materials to support establishing PLCs.
7. Created an instructional framework for both math and ELA.
8. Developed a coaching model for literacy and math coaches.
9. Created an updated assessment calendar.
10. Migrated curriculum to a platform that is easier to access.
11. Purchased new instructional technology to support standards aligned instruction.
12. Provided additional professional growth opportunities and support to assist with the implementation of our new K-5 ELA curriculum.
13. Provided content professional development to principals during Leading and Learning Institutes on Literacy and Math.
14. Provided content professional development to assistant principals.

| DEPT                     | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CURRICULUM & INSTRUCTION |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4600                     | 010  | 1100 | 348 | TECHNOLOGY SERVICES            |                   |                     | 106,058.68           | ****           | ****           | ****                               |
| 4600                     | 010  | 1100 | 519 | OTHER STUDENT TRANSP           |                   |                     | 5,036.07             | 15,000         | 15,000         | ****                               |
| 4600                     | 010  | 1100 | 610 | GENERAL SUPPLIES               |                   |                     | 222,359.99           | ****           | ****           | ****                               |
| 4600                     | 010  | 1100 | 640 | BOOKS & PERIODICALS            |                   |                     | 3,427,290.39         | 10,000,000     | 5,000,000      | -5,000,000                         |
| 4600                     | 010  | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 857,617.72           | ****           | 1,000,000      | 1,000,000                          |
| FUNCTION TOTAL           |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                          |      | 1100 |     | REGULAR PRGS - ELEM/SEC        |                   |                     | 4,618,362.85         | 10,015,000     | 6,015,000      | -4,000,000                         |
| 4600                     | 010  | 2260 | 113 | DIRECTORS                      | 3.50              | 4.50                | 298,104.61           | 447,878        | 587,858        | 139,980                            |
| 4600                     | 010  | 2260 | 116 | CENTRL SUPPORT ADMIN           | 10.60             | 12.60               | 760,171.72           | 1,060,601      | 1,243,711      | 183,110                            |
| 4600                     | 010  | 2260 | 119 | OTHER PERSONNEL COSTS          |                   |                     | 82,945.86            | ****           | ****           | ****                               |
| 4600                     | 010  | 2260 | 122 | TEACHER-SPEC ASSGNMT           |                   |                     | 70,886.00            | ****           | ****           | ****                               |
| 4600                     | 010  | 2260 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 77,849.56            | 70,000         | ****           | -70,000                            |
| 4600                     | 010  | 2260 | 142 | OTHER ACCOUNTING PERS          | 1.00              |                     | 67,198.56            | 67,198         | ****           | -67,198                            |
| 4600                     | 010  | 2260 | 146 | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 62,159.28            | 62,283         | 62,283         | ****                               |
| 4600                     | 010  | 2260 | 200 | EMPLOYEE BENEFITS              |                   |                     | 743,672.25           | 962,458        | 1,068,678      | 106,220                            |
| 4600                     | 010  | 2260 | 519 | OTHER STUDENT TRANSP           |                   |                     | 1,484.36             | ****           | ****           | ****                               |
| 4600                     | 010  | 2260 | 530 | COMMUNICATIONS                 |                   |                     | 94.02                | 2,500          | 1,500          | -1,000                             |
| 4600                     | 010  | 2260 | 550 | PRINTING & BINDING             |                   |                     | 2,165.16             | 1,500          | 2,500          | 1,000                              |
| 4600                     | 010  | 2260 | 581 | MILEAGE                        |                   |                     | 3,839.89             | 3,000          | 4,500          | 1,500                              |
| 4600                     | 010  | 2260 | 582 | TRAVEL                         |                   |                     | 935.74               | 15,000         | 18,682         | 3,682                              |
| 4600                     | 010  | 2260 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 6,640.00             | 20,182         | 14,000         | -6,182                             |
| 4600                     | 010  | 2260 | 610 | GENERAL SUPPLIES               |                   |                     | 1,485.82             | 1,500          | 1,500          | ****                               |
| 4600                     | 010  | 2260 | 634 | STUDENT SNACKS                 |                   |                     | 163.71               | 250            | 250            | ****                               |
| 4600                     | 010  | 2260 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 100,000.00           | ****           | ****           | ****                               |
| 4600                     | 010  | 2260 | 810 | DUES & FEES                    |                   |                     | 325.00               | ****           | 500            | 500                                |
| FUNCTION TOTAL           |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                          |      | 2260 |     | INSTRUCTION & CURRICULUM DEV   | 16.10             | 18.10               | 2,280,121.54         | 2,714,350      | 3,005,962      | 291,612                            |
| 4600                     | 010  | 2271 | 121 | CLASSROOM TEACHERS             | 10.00             | 10.00               | 308,222.90           | ****           | 752,110        | 752,110                            |
| 4600                     | 010  | 2271 | 200 | EMPLOYEE BENEFITS              |                   |                     | 175,529.68           | ****           | 424,407        | 424,407                            |
| 4600                     | 010  | 2271 | 360 | PROF-EDUC SERV - PROF DEV      |                   |                     | 111,000.00           | ****           | ****           | ****                               |
| FUNCTION TOTAL           |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                          |      | 2271 |     | INSTR STAFF DEVEL - CERTIFIED  | 10.00             | 10.00               | 594,752.58           | ****           | 1,176,517      | 1,176,517                          |
| 4600                     | 010  | 3210 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | 3,567.00             | ****           | ****           | ****                               |
| 4600                     | 010  | 3210 | 200 | EMPLOYEE BENEFITS              |                   |                     | 37.48                | ****           | ****           | ****                               |
| FUNCTION TOTAL           |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                          |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 3,604.48             | ****           | ****           | ****                               |
| DEPARTMENT TOTAL         |      |      |     |                                | 26.10             | 28.10               | 7,496,841.45         | 12,729,350     | 10,197,479     | -2,531,871                         |

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| MUSIC/ART        |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4602             | 010  | 1100 | 123 | SUBSTITUTE TEACHERS            |                   |                     | ****                 | 4,000          | 4,000          | ****                               |
| 4602             | 010  | 1100 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 26,812.42            | 30,000         | 30,000         | ****                               |
| 4602             | 010  | 1100 | 197 | COMP-ADDITIONAL WORK           |                   |                     | 660.00               | ****           | ****           | ****                               |
| 4602             | 010  | 1100 | 200 | EMPLOYEE BENEFITS              |                   |                     | 8,792.75             | 19,159         | 19,186         | 27                                 |
| 4602             | 010  | 1100 | 432 | RPR & MAINT - EQUIP            |                   |                     | 1,645.25             | 10,000         | 10,000         | ****                               |
| 4602             | 010  | 1100 | 519 | OTHER STUDENT TRANSP           |                   |                     | ****                 | 2,000          | 500            | -1,500                             |
| 4602             | 010  | 1100 | 610 | GENERAL SUPPLIES               |                   |                     | 840.00               | ****           | 1,500          | 1,500                              |
| 4602             | 010  | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | ****                 | ****           | 6,000          | 6,000                              |
| 4602             | 010  | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | 125,589.92           | 395,000        | 395,000        | ****                               |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 1100 |     | REGULAR PRGS - ELEM/SEC        |                   |                     | 164,340.34           | 460,159        | 466,186        | 6,027                              |
| 4602             | 010  | 2260 | 581 | MILEAGE                        |                   |                     | 191.36               | ****           | 2,000          | 2,000                              |
| 4602             | 010  | 2260 | 582 | TRAVEL                         |                   |                     | 6,950.20             | 27,705         | 10,000         | -17,705                            |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 2260 |     | INSTRUCTION & CURRICULUM DEV   |                   |                     | 7,141.56             | 27,705         | 12,000         | -15,705                            |
| 4602             | 010  | 2271 | 116 | CENTRL SUPPORT ADMIN           | 2.00              | 2.00                | 53,731.14            | 186,358        | 188,150        | 1,792                              |
| 4602             | 010  | 2271 | 200 | EMPLOYEE BENEFITS              |                   |                     | 31,844.25            | 105,015        | 106,171        | 1,156                              |
| 4602             | 010  | 2271 | 360 | PROF-EDUC SERV - PROF DEV      |                   |                     | ****                 | 2,000          | 2,000          | ****                               |
| 4602             | 010  | 2271 | 441 | RENTAL - LAND & BLDGS          |                   |                     | ****                 | 2,000          | 2,000          | ****                               |
| 4602             | 010  | 2271 | 610 | GENERAL SUPPLIES               |                   |                     | ****                 | 800            | 800            | ****                               |
| 4602             | 010  | 2271 | 635 | MEALS & REFRESHMENTS           |                   |                     | 304.47               | 750            | 750            | ****                               |
| 4602             | 010  | 2271 | 640 | BOOKS & PERIODICALS            |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 4602             | 010  | 2271 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 5,280.00             | ****           | ****           | ****                               |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 2271 |     | INSTR STAFF DEVEL - CERTIFIED  | 2.00              | 2.00                | 91,159.86            | 297,923        | 300,871        | 2,948                              |
| 4602             | 010  | 3200 | 610 | GENERAL SUPPLIES               |                   |                     | 6,215.68             | 20,000         | 20,000         | ****                               |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 3200 |     | STUDENT ACTIVITIES             |                   |                     | 6,215.68             | 20,000         | 20,000         | ****                               |
| 4602             | 010  | 3210 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 11,613.36            | 23,000         | 23,000         | ****                               |
| 4602             | 010  | 3210 | 200 | EMPLOYEE BENEFITS              |                   |                     | 3,966.65             | 12,961         | 12,979         | 18                                 |
| 4602             | 010  | 3210 | 330 | OTHER PROFESSIONAL SERV        |                   |                     | 2,925.00             | 10,000         | 6,000          | -4,000                             |
| 4602             | 010  | 3210 | 415 | LAUNDRY-LINEN SERVICE          |                   |                     | 1,265.00             | 2,500          | 2,500          | ****                               |
| 4602             | 010  | 3210 | 441 | RENTAL - LAND & BLDGS          |                   |                     | 2,065.09             | 4,500          | 4,500          | ****                               |
| 4602             | 010  | 3210 | 519 | OTHER STUDENT TRANSP           |                   |                     | 17,180.64            | 45,000         | 25,000         | -20,000                            |
| 4602             | 010  | 3210 | 530 | COMMUNICATIONS                 |                   |                     | 2,162.39             | 3,000          | 3,000          | ****                               |
| 4602             | 010  | 3210 | 550 | PRINTING & BINDING             |                   |                     | 12,189.60            | 10,000         | 15,000         | 5,000                              |
| 4602             | 010  | 3210 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 1,416.21             | 1,600          | 1,600          | ****                               |
| 4602             | 010  | 3210 | 610 | GENERAL SUPPLIES               |                   |                     | 8,593.35             | 10,153         | 10,153         | ****                               |
| 4602             | 010  | 3210 | 635 | MEALS & REFRESHMENTS           |                   |                     | 3,038.37             | 5,500          | 5,500          | ****                               |
| 4602             | 010  | 3210 | 758 | CAPITAL TECH SOFTWARE - ORIG   |                   |                     | 684.50               | ****           | ****           | ****                               |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 67,100.16            | 128,214        | 109,232        | -18,982                            |
| DEPARTMENT TOTAL |      |      |     |                                | 2.00              | 2.00                | 335,957.60           | 934,001        | 908,289        | -25,712                            |

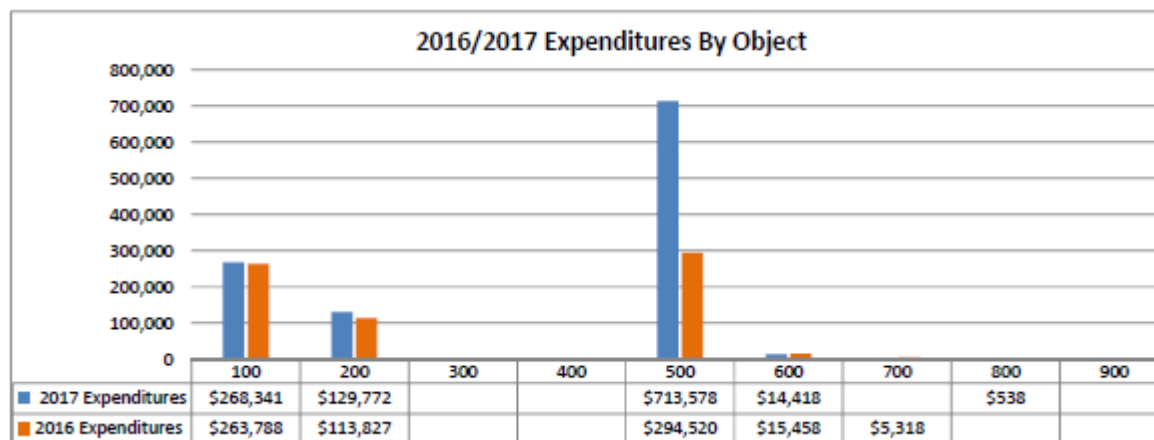
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# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Pittsburgh Online Academy  
**Program Administrator:** Shemeca Crenshaw

**Program Code:** 4605-010

|                                                    |                    |
|----------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$1,208,623</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$408,457</b>   |
| <b>NO. OF POSITIONS:</b>                           | <b>2.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$800,166</b>   |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>     | <b>\$0</b>         |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                    |
| <b>2018 BUDGET:</b>                                | <b>\$1,202,673</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$1,126,647</b> |



## 2019 Goals

1. To be the premier choice for online education in the City of Pittsburgh.
2. Attract students currently living in the City of Pittsburgh attending private, parochial, cyber, or charter schools.
3. Infuse Pittsburgh teachers into Online Academy.
4. Increase student achievement
5. Increase advanced placement course offerings.
6. Open an additional drop in center for the 2019-2020 school year.
7. Add Project Specialist position to operate the additional drop in center location.
8. Develop contracts with local agencies to provide supplemental mental health support/ training.

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Pittsburgh Online Academy

**Program Administrator:** Shemeca Crenshaw

**Program Code:** 4605-010

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### **2019 Goals Aligned with the Strategic Plan**

1. Create a positive and supportive school culture – to become a premier choice for online education is the City of Pittsburgh, open an additional drop in center to support families throughout the City of Pittsburgh
2. Develop and implement a rigorous, aligned instructional system – increase student achievement, honors, and AP course offerings
3. Provide relevant and timely instructional support for teachers and school-based staff – infuse PPS teachers into the Online Academy
4. Foster a high-performance culture for all employee – infuse PPS teachers into the Online Academy

### **What do you have planned for 2018 that supports the “Strategic Plan”**

1. Create a positive and supportive school culture – parent and student orientations, monthly student enrichment activities, participation in all district instructional activities (CTE programming, SAT, PSAT, etc.). Increase enrollment by attracting and retaining students and families throughout the City of Pittsburgh
2. Develop and implement a rigorous, aligned instructional system – increase student achievement with virtual intervention lessons and increase honors and AP course offerings
3. Provide relevant and timely instructional support for teachers and school-based staff – implementation of Professional Learning Community with (POA Staff, POA Grading Teachers, and Brandywine Virtual Academy – our vendor)
4. Foster a high-performance culture for all employee – Provide opportunities for POA staff to attend professional development sessions outside of PPS to remain competitive and ensure sustainability

### **2018 Work Done By the department**

Pittsburgh Online Academy opened its virtual doors on August 30, 2012. The online academy is committed to making students. Promise-Ready. It will have the same graduation requirements as the District’s brick and mortar schools. The scope and Brandywine Virtual Academy through the Chester County Intermediate Unit located in Downingtown Pennsylvania, a trusted educational provider with a decade of virtual learning experience. BVA is a turnkey solution which will provide the resources necessary for the 2019-2020 school years, such as content, instruction, operation support and hardware. Through the online school, students will benefit from face-to-face interactions when appropriate.

1. Extended eligibility for the Pittsburgh Promise to students of Pittsburgh Online Academy.
2. Provided students greater accessibility to their education through providing them with laptops.
3. Provided internet reimbursement to 100% of the POA families.
4. Provided face to face drop in center support at 93 South 10th Street Monday – Friday from 8:00 am – 3:00 pm.
5. Provided face to face meeting with 100% of students and families in the 2017-2018 school year.
6. Provided monthly student enrichment activities for POA students.
7. Reduced non-PPS online school enrollment.
8. Increase in proficient and advanced student achievement by 8.3% Keystone Algebra 1.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Pittsburgh Online Academy

**Program Administrator:** Shemeca Crenshaw

**Program Code:** 4605-010

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- 9. Increase in proficient and advanced student achievement by 12.5% Keystone Biology.
- 10. Increase in proficient and advanced student achievement by 4.5% Keystone Literature.
- 11. Increase in proficient and advanced student achievement by 16.9% PSSA Language Arts.
- 12. Increase in proficient and advanced student achievement by 4.7% PSSA Mathematics.

Pittsburgh Online Academy staff completed two initiatives that support Strategic Theme 1: Create a positive and supportive school culture and Strategic Theme 2: Develop and implement a rigorous, aligned instructional system. POA staff conducted two welcome back/ parent orientations. The sessions were held in the evening at POA and the sessions were lived streamed. Implementation of technology (live streaming) allowed for all POA parents/ families to attend the session, receive information, and participate via chat. The parent/ family feedback indicates the sessions are beneficial and a much-needed resource. Additionally, POA staff conducts student orientations. The new orientation sessions incorporate diagnostic assessments for all students' grades 4-11 in English Language Arts and Mathematics. This assessments data allows POA staff to provide quality instruction in addition to interventions, increase student achievement, honors, and advanced placement course offerings.



| DEPT                      | FUND | FUNC | OBJ                          | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |           |
|---------------------------|------|------|------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|-----------|
| PITTSBURGH ONLINE ACADEMY |      |      |                              |                               |                   |                     |                      |                |                |                                    |           |
| 4605                      | 010  | 1100 | 123                          | SUBSTITUTE TEACHERS           |                   |                     | ****                 | 20,000         | 20,000         | ****                               |           |
| 4605                      | 010  | 1100 | 124                          | COMP-ADDITIONAL WORK          |                   |                     | 84,924.96            | 60,000         | 60,000         | ****                               |           |
| 4605                      | 010  | 1100 | 200                          | EMPLOYEE BENEFITS             |                   |                     | 33,701.25            | 33,284         | 33,909         | 625                                |           |
| 4605                      | 010  | 1100 | 530                          | COMMUNICATIONS                |                   |                     | 490.00               | 2,100          | 2,100          | ****                               |           |
| 4605                      | 010  | 1100 | 569                          | TUITION - OTHER               |                   |                     | 650,060.84           | 702,000        | 522,000        | -180,000                           |           |
| 4605                      | 010  | 1100 | 599                          | OTHER PURCHASED SERVICES      |                   |                     | 55,347.52            | 65,066         | 63,066         | -2,000                             |           |
| 4605                      | 010  | 1100 | 610                          | GENERAL SUPPLIES              |                   |                     | 941.97               | 10,000         | 10,000         | ****                               |           |
| 4605                      | 010  | 1100 | 634                          | STUDENT SNACKS                |                   |                     | 502.00               | 2,000          | 2,000          | ****                               |           |
| 4605                      | 010  | 1100 | 752                          | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | ****                 | ****           | 6,000          | 6,000                              |           |
| 4605                      | 010  | 1100 | 756                          | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | ****                 | ****           | 180,000        | 180,000                            |           |
| 4605                      | 010  | 1100 | 758                          | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | ****                 | 6,000          | ****           | -6,000                             |           |
| FUNCTION TOTAL            |      |      |                              |                               |                   |                     |                      |                |                |                                    |           |
|                           |      | 1100 | REGULAR PRGS - ELEM/SEC      |                               |                   |                     | 825,968.54           | 900,450        | 899,075        | -1,375                             |           |
| 4605                      | 010  | 2270 | 582                          | TRAVEL                        |                   |                     | ****                 | 5,000          | 7,000          | 2,000                              |           |
| FUNCTION TOTAL            |      |      |                              |                               |                   |                     |                      |                |                |                                    |           |
|                           |      | 2270 | INSTRUCTIONAL STAFF PROF DEV |                               |                   |                     | ****                 | 5,000          | 7,000          | 2,000                              |           |
| 4605                      | 010  | 2380 | 114                          | PRINCIPALS                    | 1.00              | 1.00                | 128,298.24           | 126,348        | 128,848        | 2,500                              |           |
| 4605                      | 010  | 2380 | 146                          | OTHER TECHNICAL PERS          | 1.00              | 1.00                | 55,117.44            | 58,635         | 59,447         | 812                                |           |
| 4605                      | 010  | 2380 | 200                          | EMPLOYEE BENEFITS             |                   |                     | 96,071.10            | 104,240        | 106,253        | 2,013                              |           |
| 4605                      | 010  | 2380 | 550                          | PRINTING & BINDING            |                   |                     | ****                 | ****           | 1,000          | 1,000                              |           |
| 4605                      | 010  | 2380 | 581                          | MILEAGE                       |                   |                     | 1,626.30             | 5,000          | 5,000          | ****                               |           |
| 4605                      | 010  | 2380 | 582                          | TRAVEL                        |                   |                     | 6,053.33             | ****           | ****           | ****                               |           |
| 4605                      | 010  | 2380 | 610                          | GENERAL SUPPLIES              |                   |                     | 12,974.40            | 3,000          | 1,000          | -2,000                             |           |
| 4605                      | 010  | 2380 | 810                          | DUES & FEES                   |                   |                     | 538.00               | ****           | 1,000          | 1,000                              |           |
| FUNCTION TOTAL            |      |      |                              |                               |                   |                     |                      |                |                |                                    |           |
|                           |      | 2380 | OFFICE OF PRINCIPAL SERVICES |                               |                   |                     | 2.00                 | 2.00           | 300,678.81     | 297,223                            | 302,548   |
| DEPARTMENT TOTAL          |      |      |                              |                               |                   |                     | 2.00                 | 2.00           | 1,126,647.35   | 1,202,673                          | 1,208,623 |
|                           |      |      |                              |                               |                   |                     |                      |                |                | 5,950                              |           |

| DEPT                        | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PROFESSIONAL DEVELOPMENT/CI |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 4606                        | 010  | 2270 | 125 | WKSP-COM WK-CUR-INSV          |                   |                     | 25,302.20            | 5,000          | 5,000          | ****                               |
| 4606                        | 010  | 2270 | 200 | EMPLOYEE BENEFITS             |                   |                     | 10,181.66            | 2,080          | 2,821          | 741                                |
| 4606                        | 010  | 2270 | 323 | PROF-EDUCATIONAL SERV         |                   |                     | 66,475.00            | 119,030        | ****           | -119,030                           |
| 4606                        | 010  | 2270 | 330 | OTHER PROFESSIONAL SERV       |                   |                     | 7,485.00             | 315,000        | 58,448         | -256,552                           |
| 4606                        | 010  | 2270 | 348 | TECHNOLOGY SERVICES           |                   |                     | 15,000.00            | 15,000         | 15,000         | ****                               |
| 4606                        | 010  | 2270 | 360 | PROF-EDUC SERV - PROF DEV     |                   |                     | 2,650.00             | 800            | 5,000          | 4,200                              |
| 4606                        | 010  | 2270 | 441 | RENTAL - LAND & BLDGS         |                   |                     | ****                 | ****           | 2,000          | 2,000                              |
| 4606                        | 010  | 2270 | 530 | COMMUNICATIONS                |                   |                     | 500.00               | 1,500          | ****           | -1,500                             |
| 4606                        | 010  | 2270 | 550 | PRINTING & BINDING            |                   |                     | 930.00               | ****           | 500            | 500                                |
| 4606                        | 010  | 2270 | 582 | TRAVEL                        |                   |                     | 16,893.10            | 5,000          | 20,000         | 15,000                             |
| 4606                        | 010  | 2270 | 599 | OTHER PURCHASED SERVICES      |                   |                     | ****                 | 1,500          | 1,500          | ****                               |
| 4606                        | 010  | 2270 | 610 | GENERAL SUPPLIES              |                   |                     | 9,240.87             | 25,470         | 12,500         | -12,970                            |
| 4606                        | 010  | 2270 | 635 | MEALS & REFRESHMENTS          |                   |                     | 3,670.69             | 10,000         | 10,000         | ****                               |
| 4606                        | 010  | 2270 | 640 | BOOKS & PERIODICALS           |                   |                     | 17,176.14            | 2,500          | 10,000         | 7,500                              |
| 4606                        | 010  | 2270 | 650 | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | ****                 | 5,000          | 47,300         | 42,300                             |
| 4606                        | 010  | 2270 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 820.00               | ****           | ****           | ****                               |
| 4606                        | 010  | 2270 | 758 | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | 610.50               | ****           | ****           | ****                               |
| 4606                        | 010  | 2270 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | 3,760          | ****           | -3,760                             |
| 4606                        | 010  | 2270 | 768 | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | 2,500          | ****           | -2,500                             |
| 4606                        | 010  | 2270 | 810 | DUES & FEES                   |                   |                     | 2,640.00             | ****           | ****           | ****                               |
| FUNCTION TOTAL              |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                             |      | 2270 |     | INSTRUCTIONAL STAFF PROF DEV  |                   |                     | 179,575.16           | 514,140        | 190,069        | -324,071                           |
| DEPARTMENT TOTAL            |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                             |      |      |     |                               |                   |                     | 179,575.16           | 514,140        | 190,069        | -324,071                           |

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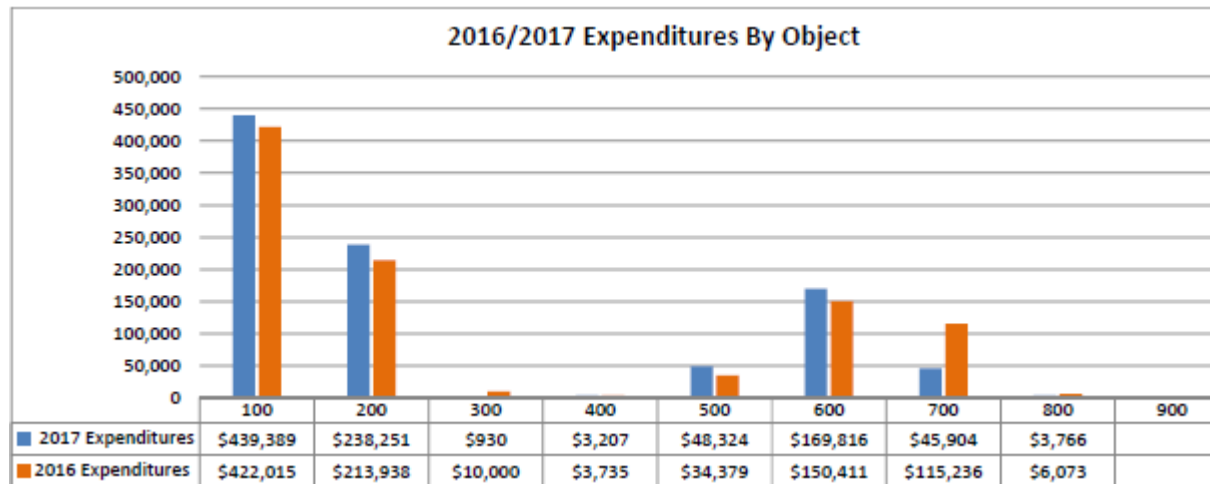
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Career and Technical Education/Career Development

**Program Administrator:** Angela Mike

**Program Code:** 4800-010

|                                                                                                          |                    |
|----------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                | <b>\$1,054,532</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                          | <b>\$769,060</b>   |
| <b>NO. OF POSITIONS:</b>                                                                                 | <b>6.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                              | <b>\$285,472</b>   |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                            | <b>\$3,000</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> CPI Contract - Post cards for recruiting, Ads, etc... |                    |
| <b>2018 BUDGET:</b>                                                                                      | <b>\$964,142</b>   |
| <b>2017 YEAR EXPENDITURES:</b>                                                                           | <b>\$949,587</b>   |



## 2019 Goals

1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society.
3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Career and Technical Education/Career Development

**Program Administrator:** Angela Mike

**Program Code:** 4800-010

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**2019 Goals Aligned with the Strategic Plan**

1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society.
3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives
4. Cover cost of industry and value-added certifications for students (training, examination vouchers, and certificates).
5. Continue development of online NOCTI toolkits and PDE competency task lists.
6. Support and expand CTE electives and programs.
7. Continue the CTE Virtual Tour.
8. Develop new partnership with business, industry and post-secondary institutions.
9. Prepare for Chapter 339 Compliance Review.
10. Support technology infusion for CTE programs and electives.
11. Cover field trip costs (not already covered by Perkins) re: student participation in out-of-school learning experiences.
12. Cover student membership, competition and travel costs for SkillsUSA (state mandated participation).
13. Purchase new equipment and supplies as determined by newly revised curricula.
14. Purchase new equipment and supplies as needed for CTE office staff.
15. Continue CTE awareness through various marketing initiatives.
16. Support the Entertainment Technology program's news show "Expect Great Things."
17. Continue to host the CTE Commencement Celebration.
18. Continue to provide support to schools with new CTE teacher hires (supervisors and Executive Director).
19. Continue to assist with teacher recruitment and staffing for CTE programs and electives, including interview coordination, and assisting with the vocational certification process (supervisors and Executive Director)
20. Continue to provide professional development based on assessment of staff needs (supervisors and Executive Director)

**2018 Work Done By the department**

1. Implemented appropriate policies and procedures in accordance with state and federal guidelines
2. Ensured approved program compliance with vocational education requirements as defined in Chapter 339 of the Pennsylvania School Code.
3. Provided appropriate resources to meet the needs of all students enrolled in approved CTE programs.
4. Supported an exploratory career education program.
5. Supported administrative directives.
6. Supported the implementation of a comprehensive guidance plan that includes CTE career counselors and school guidance counselors.
7. Provided professional development based on assessment of staff needs.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Career and Technical Education/Career Development

**Program Administrator:** Angela Mike

**Program Code:** 4800-010

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8. Implemented Regional Clusters for CTE programming.
9. Supplemented the instructional needs of schools which house CTE programs or electives.
10. Increased industry certifications earned by students by graduation.
11. Developed supports to increase student achievement on National Occupational Competency Testing Institute (NOCTI) scores.
12. Expanded CTE electives and programs.
13. Supported the integration of advanced technology in CTE electives and programs.
14. Developed a career pathway that involves dual enrollment opportunities.
15. Expanded the number of industry/community partnerships for the benefit of CTE students and programs.
16. Expanded awareness of CTE through a variety of marketing initiatives.

| DEPT                        | FUND | FUNC | OBJ                           | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------------------|------|------|-------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CAREER & TECH ED/CAREER DEV |      |      |                               |                               |                   |                     |                      |                |                |                                    |
| 4800                        | 010  | 1300 | 330                           | OTHER PROFESSIONAL SERV       |                   |                     | 930.00               | 3,000          | 3,000          | ****                               |
| 4800                        | 010  | 1300 | 415                           | LAUNDRY-LINEN SERVICE         |                   |                     | ****                 | 300            | 300            | ****                               |
| 4800                        | 010  | 1300 | 441                           | RENTAL - LAND & BLDGS         |                   |                     | ****                 | ****           | 4,601          | 4,601                              |
| 4800                        | 010  | 1300 | 519                           | OTHER STUDENT TRANSP          |                   |                     | 15,256.57            | 14,000         | 15,300         | 1,300                              |
| 4800                        | 010  | 1300 | 582                           | TRAVEL                        |                   |                     | 2,005.65             | 2,500          | 2,500          | ****                               |
| 4800                        | 010  | 1300 | 599                           | OTHER PURCHASED SERVICES      |                   |                     | 1,160.79             | 940            | ****           | -940                               |
| 4800                        | 010  | 1300 | 610                           | GENERAL SUPPLIES              |                   |                     | 17,561.57            | 4,290          | 8,561          | 4,271                              |
| 4800                        | 010  | 1300 | 635                           | MEALS & REFRESHMENTS          |                   |                     | ****                 | 4,798          | 10,268         | 5,470                              |
| 4800                        | 010  | 1300 | 640                           | BOOKS & PERIODICALS           |                   |                     | 26.48                | 5,000          | ****           | -5,000                             |
| 4800                        | 010  | 1300 | 650                           | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 26,668.04            | 29,000         | 25,000         | -4,000                             |
| 4800                        | 010  | 1300 | 752                           | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 9,374.04             | ****           | ****           | ****                               |
| 4800                        | 010  | 1300 | 756                           | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | ****                 | 41,742         | ****           | -41,742                            |
| 4800                        | 010  | 1300 | 810                           | DUES & FEES                   |                   |                     | 694.00               | ****           | 1,000          | 1,000                              |
| FUNCTION TOTAL              |      |      |                               |                               |                   |                     |                      |                |                |                                    |
|                             |      | 1300 | VOCATIONAL EDUCATION PROGRAMS |                               |                   |                     | 73,677.14            | 105,570        | 70,530         | -35,040                            |
| 4800                        | 010  | 1330 | 599                           | OTHER PURCHASED SERVICES      |                   |                     | ****                 | ****           | 100            | 100                                |
| 4800                        | 010  | 1330 | 610                           | GENERAL SUPPLIES              |                   |                     | 5,980.53             | 6,460          | 6,460          | ****                               |
| 4800                        | 010  | 1330 | 635                           | MEALS & REFRESHMENTS          |                   |                     | ****                 | ****           | 1,500          | 1,500                              |
| 4800                        | 010  | 1330 | 650                           | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | ****                 | 100            | ****           | -100                               |
| 4800                        | 010  | 1330 | 752                           | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | ****                 | ****           | 4,000          | 4,000                              |
| 4800                        | 010  | 1330 | 758                           | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | ****                 | 1,500          | ****           | -1,500                             |
| 4800                        | 010  | 1330 | 810                           | DUES & FEES                   |                   |                     | 80.00                | ****           | ****           | ****                               |
| FUNCTION TOTAL              |      |      |                               |                               |                   |                     |                      |                |                |                                    |
|                             |      | 1330 | HEALTH OCCUPATIONS EDUCATION  |                               |                   |                     | 6,060.53             | 8,060          | 12,060         | 4,000                              |
| 4800                        | 010  | 1341 | 610                           | GENERAL SUPPLIES              |                   |                     | 6,127.63             | 4,000          | 6,000          | 2,000                              |
| 4800                        | 010  | 1341 | 640                           | BOOKS & PERIODICALS           |                   |                     | 143.64               | ****           | ****           | ****                               |
| 4800                        | 010  | 1341 | 650                           | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | ****                 | ****           | 6,350          | 6,350                              |
| 4800                        | 010  | 1341 | 758                           | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | ****                 | 900            | ****           | -900                               |
| 4800                        | 010  | 1341 | 762                           | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 619.00               | ****           | 2,213          | 2,213                              |
| 4800                        | 010  | 1341 | 768                           | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | 1,313          | ****           | -1,313                             |
| FUNCTION TOTAL              |      |      |                               |                               |                   |                     |                      |                |                |                                    |
|                             |      | 1341 | CONSUMER & HOMEMAKING EDUC    |                               |                   |                     | 6,890.27             | 6,213          | 14,563         | 8,350                              |
| 4800                        | 010  | 1342 | 610                           | GENERAL SUPPLIES              |                   |                     | 1,312.05             | ****           | 2,500          | 2,500                              |
| 4800                        | 010  | 1342 | 635                           | MEALS & REFRESHMENTS          |                   |                     | ****                 | 5,030          | 2,530          | -2,500                             |
| 4800                        | 010  | 1342 | 650                           | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 249.00               | ****           | 250            | 250                                |
| 4800                        | 010  | 1342 | 752                           | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | ****                 | ****           | 5,000          | 5,000                              |
| 4800                        | 010  | 1342 | 756                           | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | 10,519.95            | ****           | ****           | ****                               |
| 4800                        | 010  | 1342 | 758                           | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | ****                 | 10,520         | ****           | -10,520                            |
| 4800                        | 010  | 1342 | 762                           | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 948.29               | ****           | 5,320          | 5,320                              |
| 4800                        | 010  | 1342 | 810                           | DUES & FEES                   |                   |                     | 158.00               | ****           | 200            | 200                                |
| FUNCTION TOTAL              |      |      |                               |                               |                   |                     |                      |                |                |                                    |
|                             |      | 1342 | OCCUPATIONAL HOME ECONOM      |                               |                   |                     | 13,187.29            | 15,550         | 15,800         | 250                                |
| 4800                        | 010  | 1350 | 432                           | RPR & MAINT - EQUIP           |                   |                     | 282.98               | ****           | ****           | ****                               |
| 4800                        | 010  | 1350 | 610                           | GENERAL SUPPLIES              |                   |                     | 7,940.72             | 8,672          | 8,672          | ****                               |
| 4800                        | 010  | 1350 | 650                           | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 249.00               | ****           | 250            | 250                                |
| 4800                        | 010  | 1350 | 752                           | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 615.99               | 2,000          | 2,000          | ****                               |
| 4800                        | 010  | 1350 | 768                           | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | 7,350          | ****           | -7,350                             |

| DEPT                        | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CAREER & TECH ED/CAREER DEV |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                             |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                             |      | 1350 |     | INDUSTRIAL ARTS EDUCATION      |                   |                     | 9,088.69             | 18,022         | 10,922         | -7,100                             |
| 4800                        | 010  | 1360 | 610 | GENERAL SUPPLIES               |                   |                     | 1,552.48             | 6,353          | 3,353          | -3,000                             |
| 4800                        | 010  | 1360 | 640 | BOOKS & PERIODICALS            |                   |                     | 12,279.83            | 5,253          | 8,253          | 3,000                              |
|                             |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                             |      | 1360 |     | BUSINESS EDUCATION             |                   |                     | 13,832.31            | 11,606         | 11,606         | ****                               |
| 4800                        | 010  | 1370 | 438 | RPR & MAINT - TECH             |                   |                     | 750.00               | ****           | ****           | ****                               |
| 4800                        | 010  | 1370 | 610 | GENERAL SUPPLIES               |                   |                     | 21,028.47            | 16,505         | 22,848         | 6,343                              |
| 4800                        | 010  | 1370 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | ****                 | 3,000          | 23,000         | 20,000                             |
| 4800                        | 010  | 1370 | 756 | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 15,409.48            | ****           | ****           | ****                               |
| 4800                        | 010  | 1370 | 768 | CAPITAL TECH SOFTWARE REPLACE  |                   |                     | ****                 | 8,343          | 2,000          | -6,343                             |
|                             |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                             |      | 1370 |     | TECHNICAL EDUCATION            |                   |                     | 37,187.95            | 27,848         | 47,848         | 20,000                             |
| 4800                        | 010  | 1380 | 411 | DISPOSAL SERVICES              |                   |                     | 2,174.00             | 3,618          | 3,618          | ****                               |
| 4800                        | 010  | 1380 | 610 | GENERAL SUPPLIES               |                   |                     | 29,301.04            | 19,462         | 19,462         | ****                               |
| 4800                        | 010  | 1380 | 640 | BOOKS & PERIODICALS            |                   |                     | 5,869.62             | ****           | 6,000          | 6,000                              |
| 4800                        | 010  | 1380 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 5,282.31             | 8,700          | 5,836          | -2,864                             |
| 4800                        | 010  | 1380 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | 2,471.14             | 12,300         | ****           | -12,300                            |
| 4800                        | 010  | 1380 | 762 | CAPITAL EQUIPMENT REPLACEMENT  |                   |                     | ****                 | 2,199          | 14,499         | 12,300                             |
| 4800                        | 010  | 1380 | 810 | DUES & FEES                    |                   |                     | 5.00                 | ****           | ****           | ****                               |
|                             |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                             |      | 1380 |     | TRADE & INDUSTRIAL EDUCATION   |                   |                     | 45,103.11            | 46,279         | 49,415         | 3,136                              |
| 4800                        | 010  | 1390 | 610 | GENERAL SUPPLIES               |                   |                     | 1,092.22             | ****           | ****           | ****                               |
|                             |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                             |      | 1390 |     | OTHER VOCATIONAL EDUCATION PRO |                   |                     | 1,092.22             | ****           | ****           | ****                               |
| 4800                        | 010  | 2260 | 113 | DIRECTORS                      | 1.00              | 1.00                | 125,726.99           | 126,977        | 126,977        | ****                               |
| 4800                        | 010  | 2260 | 116 | CENTRL SUPPORT ADMIN           | 2.00              | 2.00                | 220,233.37           | 208,338        | 203,122        | -5,216                             |
| 4800                        | 010  | 2260 | 146 | OTHER TECHNICAL PERS           | 1.00              | 2.00                | 57,762.76            | 58,977         | 128,085        | 69,108                             |
| 4800                        | 010  | 2260 | 152 | TYPIST-STENOGRAPHERS           | 1.00              | 1.00                | 35,525.48            | 36,322         | 33,452         | -2,870                             |
| 4800                        | 010  | 2260 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | 140.00               | ****           | ****           | ****                               |
| 4800                        | 010  | 2260 | 200 | EMPLOYEE BENEFITS              |                   |                     | 238,250.97           | 242,657        | 277,424        | 34,767                             |
| 4800                        | 010  | 2260 | 530 | COMMUNICATIONS                 |                   |                     | 2,399.30             | 1,653          | 3,117          | 1,464                              |
| 4800                        | 010  | 2260 | 540 | ADVERTISING                    |                   |                     | 3,214.00             | 4,070          | 4,070          | ****                               |
| 4800                        | 010  | 2260 | 550 | PRINTING & BINDING             |                   |                     | 21,584.44            | 6,940          | 7,880          | 940                                |
| 4800                        | 010  | 2260 | 581 | MILEAGE                        |                   |                     | 2,703.74             | 3,200          | 3,200          | ****                               |
| 4800                        | 010  | 2260 | 582 | TRAVEL                         |                   |                     | ****                 | 3,500          | 3,500          | ****                               |
| 4800                        | 010  | 2260 | 610 | GENERAL SUPPLIES               |                   |                     | 24,026.75            | 9,758          | 9,758          | ****                               |
| 4800                        | 010  | 2260 | 634 | STUDENT SNACKS                 |                   |                     | 251.30               | 200            | 200            | ****                               |
| 4800                        | 010  | 2260 | 635 | MEALS & REFRESHMENTS           |                   |                     | 2,773.31             | 1,600          | 5,000          | 3,400                              |
| 4800                        | 010  | 2260 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 100.00               | 3,000          | 1,000          | -2,000                             |
| 4800                        | 010  | 2260 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | ****                 | 1,408          | 2,583          | 1,175                              |
| 4800                        | 010  | 2260 | 758 | CAPITAL TECH SOFTWARE - ORIG   |                   |                     | ****                 | 1,175          | ****           | -1,175                             |
| 4800                        | 010  | 2260 | 762 | CAPITAL EQUIPMENT REPLACEMENT  |                   |                     | 548.00               | 2,799          | ****           | -2,799                             |
| 4800                        | 010  | 2260 | 766 | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | 5,398.03             | ****           | ****           | ****                               |



| DEPT                        | FUND | FUNC | OBJ                                            | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |        |
|-----------------------------|------|------|------------------------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|--------|
| CAREER & TECH ED/CAREER DEV |      |      |                                                |                               |                   |                     |                      |                |                |                                    |        |
| 4800                        | 010  | 2260 | 768                                            | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | 5,084          | 5,084          | ****                               |        |
| 4800                        | 010  | 2260 | 810                                            | DUES & FEES                   |                   |                     | 2,829.19             | 2,336          | 2,336          | ****                               |        |
|                             |      | 2260 | FUNCTION TOTAL<br>INSTRUCTION & CURRICULUM DEV |                               |                   | 5.00                | 6.00                 | 743,467.63     | 719,994        | 816,788                            | 96,794 |
| 4800                        | 010  | 2270 | 635                                            | MEALS & REFRESHMENTS          |                   |                     | ****                 | 5,000          | 5,000          | ****                               |        |
|                             |      | 2270 | FUNCTION TOTAL<br>INSTRUCTIONAL STAFF PROF DEV |                               |                   |                     |                      | ****           | 5,000          | 5,000                              | ****   |
|                             |      |      | DEPARTMENT TOTAL                               |                               |                   | 5.00                | 6.00                 | 949,587.14     | 964,142        | 1,054,532                          | 90,390 |

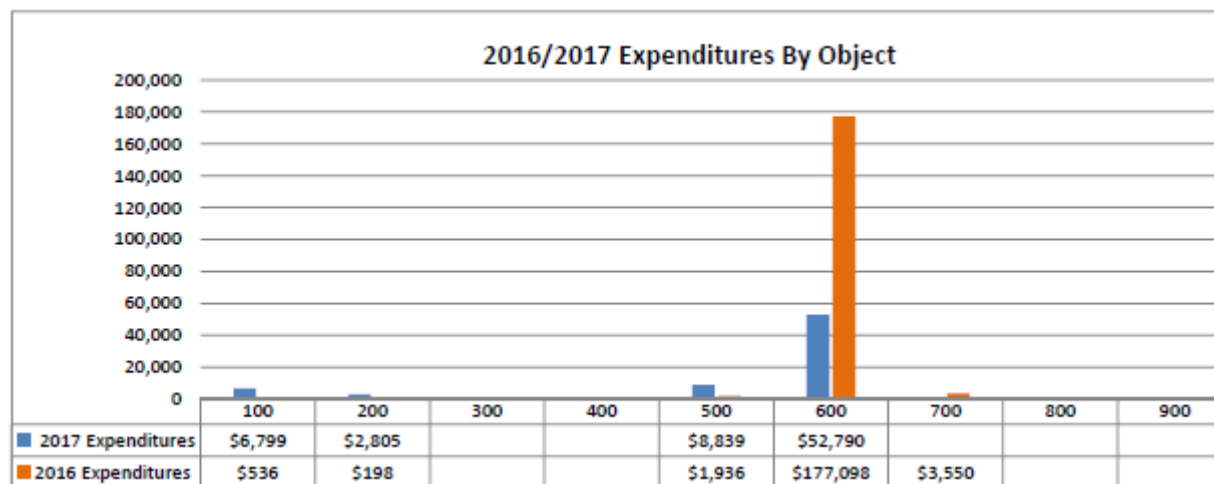
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# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Library Services  
**Program Administrator:** Minika Jenkins

**Program Code:** 4803-010

|                                                    |                  |
|----------------------------------------------------|------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$179,193</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$37,543</b>  |
| <b>NO. OF POSITIONS:</b>                           | <b>0.00</b>      |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$141,650</b> |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>      | <b>\$0</b>       |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                  |
| <b>2018 BUDGET:</b>                                | <b>\$209,422</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$71,234</b>  |



## 2019 Goals

1. Continue to provide instruction, guidance and materials that increase students' motivation and engagement of text through integrated literacy events and initiatives to help prepare students for College, Career, and Life.
2. Continue to ensure that students District-wide have equal access to school libraries, along with equal access to the valuable resources provided by those libraries, including well-trained and certified teacher-librarians; useful, diverse, and inviting collections of current print materials, as well as access to the tools – and guidance needed – to learn to do the research required by lifelong learners in the 21<sup>st</sup> century.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Library Services  
**Program Administrator:** Minika Jenkins

**Program Code:** 4803-010

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**2019 Goals Aligned with the Strategic Plan**

1. As Librarians increase students' motivation and engagement of text through integrated literacy initiatives and develop collections that offer an exciting selection of reading materials in all genres and formats to students, there will be an increase in reading proficiency.
2. As Librarians engage in focused, purposeful, data-driven professional learning around integrating resources into the taught curriculum (ie ReadyGen) and reading comprehension strategies we will see an increase in reading proficiency.
3. Continue to provide additional training for new and seasoned Librarians in collection development, integrating resources into the taught curriculum, reading comprehension strategies and the new National Library Standards.
4. Librarian leaders to attend training on the new National Library Standards.

**2018 Work Done By the department**

1. Provided professional development at the beginning of the school year.
2. Renewed World Book Online for all schools K-12.
3. On boarded 3 Librarian leads to support the professional learning and technical support for all grade levels.

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| LIBRARY SERVICES |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 4803             | 010  | 2250 | 124 | COMP-ADDITIONAL WORK          |                   |                     | 6,799.20             | 24,000         | 24,000         | ****                               |
| 4803             | 010  | 2250 | 200 | EMPLOYEE BENEFITS             |                   |                     | 2,805.07             | 13,524         | 13,543         | 19                                 |
| 4803             | 010  | 2250 | 550 | PRINTING & BINDING            |                   |                     | 2,095.00             | ****           | ****           | ****                               |
| 4803             | 010  | 2250 | 610 | GENERAL SUPPLIES              |                   |                     | 240.96               | 9,750          | 10,000         | 250                                |
| 4803             | 010  | 2250 | 640 | BOOKS & PERIODICALS           |                   |                     | 29,671.44            | 110,498        | 75,000         | -35,498                            |
| 4803             | 010  | 2250 | 650 | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 22,878.00            | 51,650         | 56,650         | 5,000                              |
|                  |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|                  |      | 2250 |     | SCHOOL LIBRARY SERVICES       |                   |                     | 64,489.67            | 209,422        | 179,193        | -30,229                            |
| 4803             | 010  | 2271 | 582 | TRAVEL                        |                   |                     | 6,744.45             | ****           | ****           | ****                               |
|                  |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|                  |      | 2271 |     | INSTR STAFF DEVEL - CERTIFIED |                   |                     | 6,744.45             | ****           | ****           | ****                               |
|                  |      |      |     | DEPARTMENT TOTAL              |                   |                     | 71,234.12            | 209,422        | 179,193        | -30,229                            |

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## **OFFICE OF STUDENT SUPPORT SERVICES**

# SCHOOL DISTRICT OF PITTSBURGH

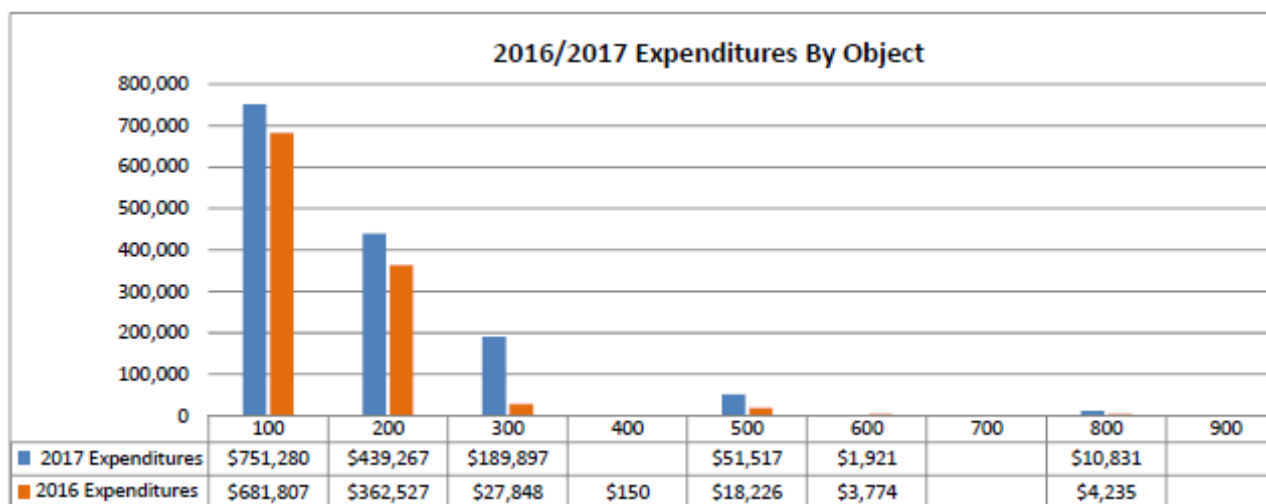
## 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Support Services – Student Services

**Program Administrator:** Melissa Friez

**Program Code:** 4810-010

|                                                                                                                                                                                                                                                    |                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                                                                                                                          | <b>\$1,842,266</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                                                                                                                                    | <b>\$1,733,535</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                                                                                                                                           | <b>17.00</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                                                                                                                                        | <b>\$108,731</b>   |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                                                                                                                                                                                     | <b>\$55,612</b>    |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> To pay for consultant contracts to provide crisis intervention services for Individuals and groups of students and families. Extra clerical and Technical support. State Mandated SAP Training. |                    |
| <b>2018 BUDGET:</b>                                                                                                                                                                                                                                | <b>\$1,811,571</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                                                                                                                                     | <b>\$1,444,714</b> |



### 2019 Goals Aligned with the Strategic Plan

Student Support Services will ensure that fidelity measures will be in place regarding key activities related to implementing theme 1 of the strategic plan. This includes (1) direct observations of the MTSS (Multi-Tiered System of Supports), SAP (Student Assistance Program), and PBIS (Positive Behavior Interventions and Supports) teams, (2) review of team agendas including student data, goals, and action plans., and (3) evidence of the use of Restorative Practices (RP) as a strategy to develop positive school culture and as a preventative tool as well as an intervention strategy. A decrease in initial PSE referrals will be expected, as a result of better regular education interventions.



## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Support Services – Student Services

**Program Administrator:** Melissa Friez

**Program Code:** 4810-010

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Decreased student out of school suspensions, and an increase in student attendance would be positive indicators. Review of office referrals will be necessary. This data is not currently being collected in a consistent manner. We will need to establish this baseline by the end of year 1.

### **2018 Work Done By the department**

- o Oversee implementation of PBIS in all schools. This will involve brokering with local, state, and national PBIS experts to assure high quality training for all school-based teams. This will involve establishment and convening of a PBIS District Core Team.
- o Assure training and orientation regarding the PPS MTSS model and expectations for implementation.
- o Develop and implement comprehensive Program of Studies and Way of Work for Learning Environment Specialists (LESSs), who will support schools with implementation of targeted school culture and climate initiatives (MTSS, PBIS, SAP, and Restorative Practices)
- o Develop implementation scales for targeted school culture and climate initiatives (MTSS, PBIS, SAP, and Restorative Practices)
- o Assure SAP training for new team members at individual schools.
- o Assure SAP providers are assigned to every school and monitor service provision.
- o Oversee expansion of Restorative Practices while maintaining support for existing PERC/RP schools. This will involve building a base of PPS staff who complete the Train-the-Trainer program.
- o Co-coordinate Working Group on Reducing Exclusionary Discipline, whose recommendations will inform revisions to the Code of Student Conduct.
- o Re-launch the magnet taskforce process for updating the Magnet Policy Administrative Regulation and establishing a magnet theme change process for targeted programs.
- o Oversee and monitor implementation of the comprehensive guidance plan in alignment with PDE chapter 339 requirements.
- o Assure appropriate professional development for Student Services staff with an emphasis on new team members (Director of Student Support Services (Guidance), Attendance Assistants (4), Teacher on Special Assignment for Social Emotional Learning, Project Manager/Coach- Restorative Practices).
- o Continue efforts to establish summer as a “third semester” of learning.
- o Oversee implementation of the Code of Student Conduct including new procedures for processing and monitoring out-of-school suspensions.

Additionally, Student Support Services oversees the following work streams:

- District-wide supervision and technical assistance for Student Discipline and Alternative Education
- Attendance public awareness, monitoring, and tracking efforts
- Magnet enrollment, Student transfers, and Open enrollment
- Work permits
- Health Services including oversight of school Nurses

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Support Services – Student Services

**Program Administrator:** Melissa Friez

**Program Code:** 4810-010

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- Oversight of 504 plans
- Interscholastic athletics
- Bullying and sexual harassment prevention/intervention
- Title IX compliance (including implementation of the Transgender and Gender Expansive Policy)
- Crisis response and post-vention follow-up
- McKinney-Vento provision of services for homeless youth
- Coordination of a variety of mental, behavioral and physical health partnerships
- Receipt and oversight of childline reports regarding child abuse and neglect
- Oversight of Counselors and Social Workers
- Professional development for Administrators, Counselors, Social Workers, Nurses, Dental Hygienists, Student Services Assistants and other staff in all Student Support Service related areas
- Oversight of the acquisition and disbursement of supplemental funds to support the ‘Be a Middle School Mentor’ Initiative, Out-of-School Time Activities/Initiatives (i.e. After-School Programs, Summer Dreamers Academy, and Credit Recovery), and Education Leading to Employment and Career Training (ELECT) Teen Parenting Program.

Student Support Services is playing a major role in implementing theme 1 of the strategic plan to ‘create a positive and supportive school culture.’ Please see activities noted under ‘give us an overview on what it is your department is doing.’ Overarching activities have included having multiple staff members play a lead role with the establishment of theme 1 and theme 2. Two staff served as the lead for these committees, which resulted in the establishment of action plans for these teams. In addition to leading the groundwork for theme 1 in particular, Student Services led comprehensive revisions to the Code of Conduct, changes that can serve as a major contributor for enhancing culture and climate. The Code of Conduct revisions are geared to minimize disparities between African American and White students. For example, elimination of ‘disruption of school’ while adding more specific alternatives should minimize subjectivity in applying discipline. Other proactive strategies are also emphasized in the Code of Conduct, which is modeled after recommendations by our newly completed district-wide strategic plan to ‘build a positive and supportive school culture.’ Student Services also continued to lead implementation of Restorative Practices through a grant that enables support for restorative practices in 22 of our schools. This was culture and climate work underway, which was specifically called out in theme 1 recommended strategies.

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                                      | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|--------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SUPPORT SERVICES |      |      |     |                                                  |                   |                     |                      |                |                |                                    |
| 4810             | 010  | 1100 | 810 | DUES & FEES                                      |                   |                     | 10,796.10            | 10,000         | 10,000         | ****                               |
|                  |      | 1100 |     | FUNCTION TOTAL<br>REGULAR PRGS - ELEM/SEC        |                   |                     | 10,796.10            | 10,000         | 10,000         | ****                               |
| 4810             | 010  | 2110 | 187 | STUD WRKRS/TUTORS/INTERNS                        |                   |                     | 853.74               | ****           | ****           | ****                               |
| 4810             | 010  | 2110 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 8.97                 | ****           | ****           | ****                               |
| 4810             | 010  | 2110 | 330 | OTHER PROFESSIONAL SERV                          |                   |                     | 80,458.96            | 32,500         | 32,500         | ****                               |
| 4810             | 010  | 2110 | 340 | TECHNICAL SERVICES                               |                   |                     | 69,288.00            | 15,112         | 15,112         | ****                               |
| 4810             | 010  | 2110 | 441 | RENTAL - LAND & BLDGS                            |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| 4810             | 010  | 2110 | 519 | OTHER STUDENT TRANSP                             |                   |                     | ****                 | 2,000          | 1,500          | -500                               |
| 4810             | 010  | 2110 | 530 | COMMUNICATIONS                                   |                   |                     | 10,960.34            | 11,006         | 23,821         | 12,815                             |
| 4810             | 010  | 2110 | 550 | PRINTING & BINDING                               |                   |                     | 3,010.89             | 4,120          | 3,120          | -1,000                             |
| 4810             | 010  | 2110 | 581 | MILEAGE                                          |                   |                     | 902.84               | 2,178          | 2,178          | ****                               |
| 4810             | 010  | 2110 | 582 | TRAVEL                                           |                   |                     | 36,099.24            | 4,000          | 4,000          | ****                               |
| 4810             | 010  | 2110 | 599 | OTHER PURCHASED SERVICES                         |                   |                     | 544.03               | 500            | 500            | ****                               |
| 4810             | 010  | 2110 | 610 | GENERAL SUPPLIES                                 |                   |                     | 556.85               | 5,000          | 3,000          | -2,000                             |
| 4810             | 010  | 2110 | 635 | MEALS & REFRESHMENTS                             |                   |                     | 1,364.16             | 2,500          | 2,500          | ****                               |
| 4810             | 010  | 2110 | 640 | BOOKS & PERIODICALS                              |                   |                     | ****                 | 500            | ****           | -500                               |
| 4810             | 010  | 2110 | 810 | DUES & FEES                                      |                   |                     | 35.00                | ****           | ****           | ****                               |
|                  |      | 2110 |     | FUNCTION TOTAL<br>GUIDANCE SERVICES              |                   |                     | 204,083.02           | 80,416         | 88,231         | 7,815                              |
| 4810             | 010  | 2111 | 113 | DIRECTORS                                        | 4.00              | 4.00                | 341,915.81           | 404,787        | 417,287        | 12,500                             |
| 4810             | 010  | 2111 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 193,379.62           | 228,103        | 235,470        | 7,367                              |
|                  |      | 2111 |     | FUNCTION TOTAL<br>SUPERVISION OF STUDENT SERVICE | 4.00              | 4.00                | 535,295.43           | 632,890        | 652,757        | 19,867                             |
| 4810             | 010  | 2119 | 116 | CENTRL SUPPORT ADMIN                             | 1.00              | 1.00                | 87,732.96            | 88,373         | 81,009         | -7,364                             |
| 4810             | 010  | 2119 | 122 | TEACHER-SPEC ASSGNMT                             | 1.00              | 1.00                | 28,772.92            | 78,329         | 100,568        | 22,239                             |
| 4810             | 010  | 2119 | 124 | COMP-ADDITIONAL WORK                             |                   |                     | 4,583.50             | ****           | ****           | ****                               |
| 4810             | 010  | 2119 | 142 | OTHER ACCOUNTING PERS                            | 2.00              | 1.00                | 55,979.61            | 60,157         | 43,526         | -16,631                            |
| 4810             | 010  | 2119 | 146 | OTHER TECHNICAL PERS                             | 2.50              | 2.00                | 73,858.56            | 146,926        | 148,074        | 1,148                              |
| 4810             | 010  | 2119 | 149 | OTHER PERSONNEL COSTS                            |                   |                     | 3,291.63             | ****           | ****           | ****                               |
| 4810             | 010  | 2119 | 151 | SECRETARIES                                      | 3.00              | 4.00                | 94,656.14            | 126,848        | 160,498        | 33,650                             |
| 4810             | 010  | 2119 | 154 | CLERKS                                           |                   |                     | ****                 | 35,626         | ****           | -35,626                            |
| 4810             | 010  | 2119 | 191 | INSTR PARAPROFESSIONAL                           | 4.00              | 4.00                | 59,635.50            | 155,910        | 157,232        | 1,322                              |
| 4810             | 010  | 2119 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 245,878.23           | 390,046        | 389,871        | -175                               |
|                  |      | 2119 |     | FUNCTION TOTAL<br>STUDENT SERVICES ALL OTHER SUP | 13.50             | 13.00               | 654,389.05           | 1,082,215      | 1,080,778      | -1,437                             |
| 4810             | 010  | 2270 | 330 | OTHER PROFESSIONAL SERV                          |                   |                     | 6,000.00             | 6,050          | 8,000          | 1,950                              |
| 4810             | 010  | 2270 | 360 | PROF-EDUC SERV - PROF DEV                        |                   |                     | 34,150.40            | ****           | ****           | ****                               |
|                  |      | 2270 |     | FUNCTION TOTAL<br>INSTRUCTIONAL STAFF PROF DEV   |                   |                     | 40,150.40            | 6,050          | 8,000          | 1,950                              |
| 4810             | 010  | 2272 | 582 | TRAVEL                                           |                   |                     | ****                 | ****           | 2,500          | 2,500                              |
|                  |      | 2272 |     | FUNCTION TOTAL<br>INSTR STAFF DEVEL - NON-CERT   |                   |                     | ****                 | ****           | 2,500          | 2,500                              |
| DEPARTMENT TOTAL |      |      |     |                                                  | 17.50             | 17.00               | 1,444,714.00         | 1,811,571      | 1,842,266      | 30,695                             |

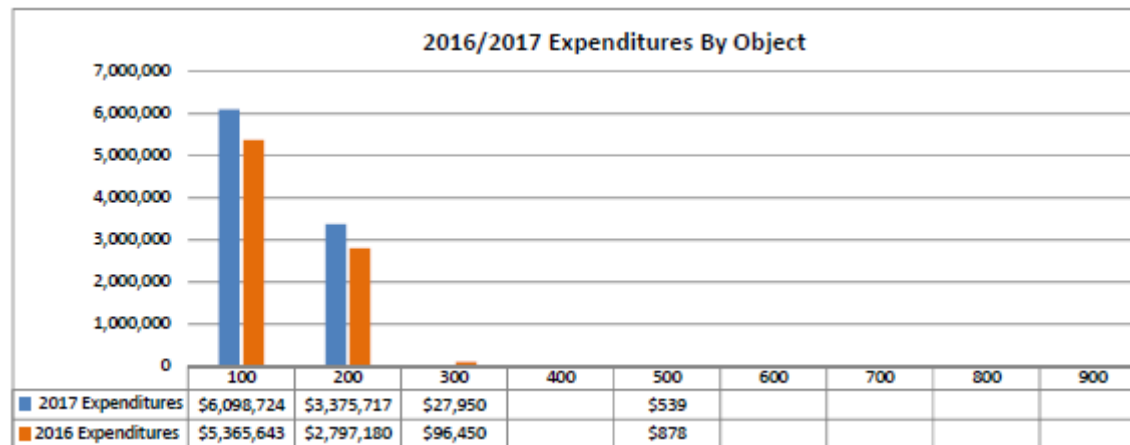
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Support Services – Elementary, Middle, Secondary

**Program Administrator:** Melissa Friez

**Program Code:** 4811-4813-010

|                                                                                                                                       |                     |
|---------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                             | <b>\$10,859,757</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                       | <b>\$10,845,174</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                              | <b>83.40</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                           | <b>\$14,583</b>     |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                                         | <b>\$3,090</b>      |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Provide counselors and social workers with professional development opportunities. |                     |
| <b>2018 BUDGET:</b>                                                                                                                   | <b>\$9,980,590</b>  |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                        | <b>\$9,502,930</b>  |



## 2019 Goals

Our goals are outlined below under ‘what do you have planned for 2018 that supports the strategic plan’ as well as ‘give an overview on what your department is doing.’

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Support Services – Elementary, Middle, Secondary

**Program Administrator:** Melissa Friez

**Program Code:** 4811-4813-010

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### **2019 Goals Aligned with the Strategic Plan**

1. Student Support Services will ensure that fidelity measures will be in place regarding key activities related to implementing theme 1 of the strategic plan. This includes (1) direct observations of the MTSS (Multi-Tiered System of Supports), SAP (Student Assistance Program), and PBIS (Positive Behavior Interventions and Supports) teams,
2. Review of team agendas including student data, goals, and action plans, and (3) evidence of the use of Restorative Practices (RP) as a strategy to develop positive school culture and as a preventative tool as well as an intervention strategy.
3. A decrease in initial PSE referrals will be expected, as a result of better regular education interventions.
4. Decreased student out of school suspensions, and an increase in student attendance would be positive indicators.
5. Review of office referrals will be necessary. This data is not currently being collected in a consistent manner. We will need to establish this baseline by the end of year 1.

As outlined above, Student Support Services is responsible for major activities related to implementing theme 1 of the strategic plan to ‘create a positive and supportive school culture.’ Counselors and Social Workers play a critical role in supporting culture and climate efforts outlined within the strategic plan. The role of Counselors and Social Workers also play a key role in assuring that the personal/social, academic, and career needs are met in order to achieve the strategic plan’s overarching goal for all PPS students to graduate high school, college, career, and life ready, equipped to pursue a workforce certification or college degree.

Support to Counselors and Social Workers is critical to achieve this goal, which is outlined as follows:

1. Participation on individual school-based PBIS Core teams.
2. PBIS training provided by PaTTAN and national trainers.
3. Allocation of Attendance Assistants to maximize the time of Counselors and Social Workers with students by displacing clerical and sometimes voluminous paperwork related to attendance.
4. Training on the MTSS model.
5. Close cooperation and coordination with Learning Environment Specialists (LESs).
6. SAP training for new Counselors and Social Workers.
7. Enhanced oversight of 504 plans through the procurement of IEP Writer.
8. In addition to district-wide PD days, the ½ day PD sessions will be used to provide customized professional development by role group and grade level.
9. Membership in American School Counseling Association

### **2018 Work Done By the department**

Provided support and technical assistance to counselors and social workers in implementing the K-12 lessons highlighted within the District-approved K-12 comprehensive guidance plan. Through this plan, Student Support Services has:

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

---

**Organizational Unit:** Support Services – Elementary, Middle, Secondary

**Program Administrator:** Melissa Friez

**Program Code:** 4811-4813-010

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1. Implemented a repertoire of expectations and accountability measures for all PPS school counselors and school social workers to play a lead role in monitoring students' on track to graduation status, including an on-going assessment of their credit, attendance, and overall Promise-Readiness standing. As a part of this process, convey the importance of academic tenacity, academic preparedness, and college knowledge in developing college/postsecondary educational readiness.
2. Connected staff with robust career education resources for providing timely and appropriate career guidance to students.
3. Helped expose students to robust career education experiences in cultivating their aspirations, building their non-cognitive competencies, and increasing the relevance of their academic performance as a launching pad for post-secondary success including attainment of the Pittsburgh Promise.
4. Helped enable more students to benefit from comprehensive guidance curriculum and services, among which exposure to Career & Technical Education (CTE) pathways is highlighted and incorporated.
5. Increased the likelihood of attaining our District goal for all students to graduate high school- college and career ready, equipped to attain a postsecondary degree or workforce certification.
6. Provided technical assistance to counselors and social workers through the Central Office Learning Environment Specialist (LES), a career ladder role to provide job-embedded coaching to counselors and social workers. This support was in place for new counselors and social workers as well as tenured staff who can benefit from targeted support.
7. Continued to refine the roles of school counselors and social workers as necessary to ensure that their work is strategically connected to our Superintendent's goals for PPS, as well as with other District-wide school improvement efforts.
8. Provided PPS social workers and counselors with differentiated supports to ensure that they are addressing the academic, personal, social, and career needs of students as outlined in the ASCA and National Association of School Social Workers (NASW).
9. Continued to assure professional development and technical assistance in relation to the implementation of the Act 82 Rubric for counselor and social worker growth and evaluation.
10. Provided professional development that empowers social workers and counselors with education about 'trauma-informed care,' along with other timely topics, resources for, during, and after school as well as strategies that impact their daily work in supporting students.
11. Sought the timely input of social workers and counselors to address their professional needs and in addressing the needs of students.
12. Empowered and provided technical assistance to social workers and counselors in utilizing eSchool Plus, Ed Insight, PPS Insight and other data tools to assist with making data-informed decisions and services for students and their families to aid in their educational success.
13. Continued to partner deeply with Allegheny County Department of Human Services (DHS), SAP service providers, OST providers, and other relevant partners to utilize data sharing in a way that enhances decision making and services for our most vulnerable students.

| DEPT                          | FUND | FUNC | OBJ | DESCRIPTION             | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------------|------|------|-----|-------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SUPPORT SERVICES - ELEMENTARY |      |      |     |                         |                   |                     |                      |                |                |                                    |
| 4811                          | 010  | 2122 | 126 | COUNSELORS              | 20.00             | 20.00               | 1,332,647.77         | 1,303,088      | 1,630,040      | 326,952                            |
| 4811                          | 010  | 2122 | 129 | OTHER PERSONNEL COSTS   |                   |                     | 9,923.89             | ****           | 10,000         | 10,000                             |
| 4811                          | 010  | 2122 | 200 | EMPLOYEE BENEFITS       |                   |                     | 760,437.44           | 734,307        | 925,455        | 191,148                            |
| 4811                          | 010  | 2122 | 581 | MILEAGE                 |                   |                     | 25.14                | 1,515          | 1,515          | ****                               |
| 4811                          | 010  | 2122 | 582 | TRAVEL                  |                   |                     | 88.75                | ****           | ****           | ****                               |
| 4811                          | 010  | 2122 | 610 | GENERAL SUPPLIES        |                   |                     | ****                 | 2,212          | 2,212          | ****                               |
| 4811                          | 010  | 2122 | 640 | BOOKS & PERIODICALS     |                   |                     | ****                 | 1,515          | ****           | -1,515                             |
| FUNCTION TOTAL                |      |      |     |                         |                   |                     |                      |                |                |                                    |
|                               |      | 2122 |     | COUNSELING SERVICES     | 20.00             | 20.00               | 2,103,122.99         | 2,042,637      | 2,569,222      | 526,585                            |
| 4811                          | 010  | 2160 | 132 | SOCIAL WORKERS          | 16.50             | 16.50               | 1,225,036.97         | 1,588,139      | 1,363,755      | -224,384                           |
| 4811                          | 010  | 2160 | 139 | OTHER PERSONNEL COSTS   |                   |                     | 6,937.70             | ****           | 5,000          | 5,000                              |
| 4811                          | 010  | 2160 | 146 | OTHER TECHNICAL PERS    | 2.60              | 2.60                | 88,340.57            | 150,867        | 131,009        | -19,858                            |
| 4811                          | 010  | 2160 | 200 | EMPLOYEE BENEFITS       |                   |                     | 676,630.13           | 979,953        | 846,299        | -133,654                           |
| 4811                          | 010  | 2160 | 330 | OTHER PROFESSIONAL SERV |                   |                     | 26,750.00            | ****           | ****           | ****                               |
| FUNCTION TOTAL                |      |      |     |                         |                   |                     |                      |                |                |                                    |
|                               |      | 2160 |     | SOCIAL WORK SERVICES    | 19.10             | 19.10               | 2,023,695.37         | 2,718,959      | 2,346,063      | -372,896                           |
| DEPARTMENT TOTAL              |      |      |     |                         | 39.10             | 39.10               | 4,126,818.36         | 4,761,596      | 4,915,285      | 153,689                            |

| DEPT                      | FUND | FUNC | OBJ | DESCRIPTION                            | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------------------------|------|------|-----|----------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SUPPORT SERVICES - MIDDLE |      |      |     |                                        |                   |                     |                      |                |                |                                    |
| 4812                      | 010  | 2122 | 126 | COUNSELORS                             | 3.30              | 3.30                | 251,471.72           | 175,102        | 268,957        | 93,855                             |
| 4812                      | 010  | 2122 | 200 | EMPLOYEE BENEFITS                      |                   |                     | 141,460.07           | 98,672         | 151,769        | 53,097                             |
| 4812                      | 010  | 2122 | 581 | MILEAGE                                |                   |                     | ****                 | 1,515          | 1,515          | ****                               |
| 4812                      | 010  | 2122 | 610 | GENERAL SUPPLIES                       |                   |                     | ****                 | 635            | 635            | ****                               |
| 4812                      | 010  | 2122 | 640 | BOOKS & PERIODICALS                    |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
|                           |      | 2122 |     | FUNCTION TOTAL<br>COUNSELING SERVICES  | 3.30              | 3.30                | 392,931.79           | 276,924        | 422,876        | 145,952                            |
| 4812                      | 010  | 2160 | 132 | SOCIAL WORKERS                         | 4.00              | 4.00                | 295,617.57           | 366,494        | 382,923        | 16,429                             |
| 4812                      | 010  | 2160 | 146 | OTHER TECHNICAL PERS                   | 1.50              | 1.50                | 66,196.00            | 100,578        | 75,582         | -24,996                            |
| 4812                      | 010  | 2160 | 200 | EMPLOYEE BENEFITS                      |                   |                     | 218,218.07           | 263,201        | 258,729        | -4,472                             |
|                           |      | 2160 |     | FUNCTION TOTAL<br>SOCIAL WORK SERVICES | 5.50              | 5.50                | 580,031.64           | 730,273        | 717,234        | -13,039                            |
|                           |      |      |     | DEPARTMENT TOTAL                       | 8.80              | 8.80                | 972,963.43           | 1,007,197      | 1,140,110      | 132,913                            |



| DEPT                         | FUND | FUNC | OBJ | DESCRIPTION               | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------------|------|------|-----|---------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SUPPORT SERVICES - SECONDARY |      |      |     |                           |                   |                     |                      |                |                |                                    |
| 4813                         | 010  | 2122 | 124 | COMP-ADDITIONAL WORK      |                   |                     | 5,310.56             | ****           | ****           | ****                               |
| 4813                         | 010  | 2122 | 126 | COUNSELORS                | 21.00             | 21.00               | 1,943,899.63         | 1,710,303      | 1,813,130      | 102,827                            |
| 4813                         | 010  | 2122 | 129 | OTHER PERSONNEL COSTS     |                   |                     | 20,002.25            | ****           | 10,000         | 10,000                             |
| 4813                         | 010  | 2122 | 200 | EMPLOYEE BENEFITS         |                   |                     | 1,078,731.64         | 963,779        | 1,028,771      | 64,992                             |
| 4813                         | 010  | 2122 | 360 | PROF-EDUC SERV - PROF DEV |                   |                     | 1,200.00             | 3,090          | 3,090          | ****                               |
| 4813                         | 010  | 2122 | 550 | PRINTING & BINDING        |                   |                     | ****                 | 3,090          | ****           | -3,090                             |
| 4813                         | 010  | 2122 | 581 | MILEAGE                   |                   |                     | 425.13               | 1,526          | 1,526          | ****                               |
| 4813                         | 010  | 2122 | 582 | TRAVEL                    |                   |                     | ****                 | ****           | 3,090          | 3,090                              |
| 4813                         | 010  | 2122 | 610 | GENERAL SUPPLIES          |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 4813                         | 010  | 2122 | 640 | BOOKS & PERIODICALS       |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| FUNCTION TOTAL               |      |      |     |                           |                   |                     |                      |                |                |                                    |
|                              |      | 2122 |     | COUNSELING SERVICES       | 21.00             | 21.00               | 3,049,569.21         | 2,683,788      | 2,860,607      | 176,819                            |
| 4813                         | 010  | 2160 | 132 | SOCIAL WORKERS            | 13.35             | 13.35               | 776,345.70           | 891,801        | 1,184,635      | 292,834                            |
| 4813                         | 010  | 2160 | 146 | OTHER TECHNICAL PERS      | 1.15              | 1.15                | 76,993.55            | 85,491         | 57,946         | -27,545                            |
| 4813                         | 010  | 2160 | 200 | EMPLOYEE BENEFITS         |                   |                     | 500,239.68           | 550,717        | 701,174        | 150,457                            |
| FUNCTION TOTAL               |      |      |     |                           |                   |                     |                      |                |                |                                    |
|                              |      | 2160 |     | SOCIAL WORK SERVICES      | 14.50             | 14.50               | 1,353,578.93         | 1,528,009      | 1,943,755      | 415,746                            |
| DEPARTMENT TOTAL             |      |      |     |                           | 35.50             | 35.50               | 4,403,148.14         | 4,211,797      | 4,804,362      | 592,565                            |

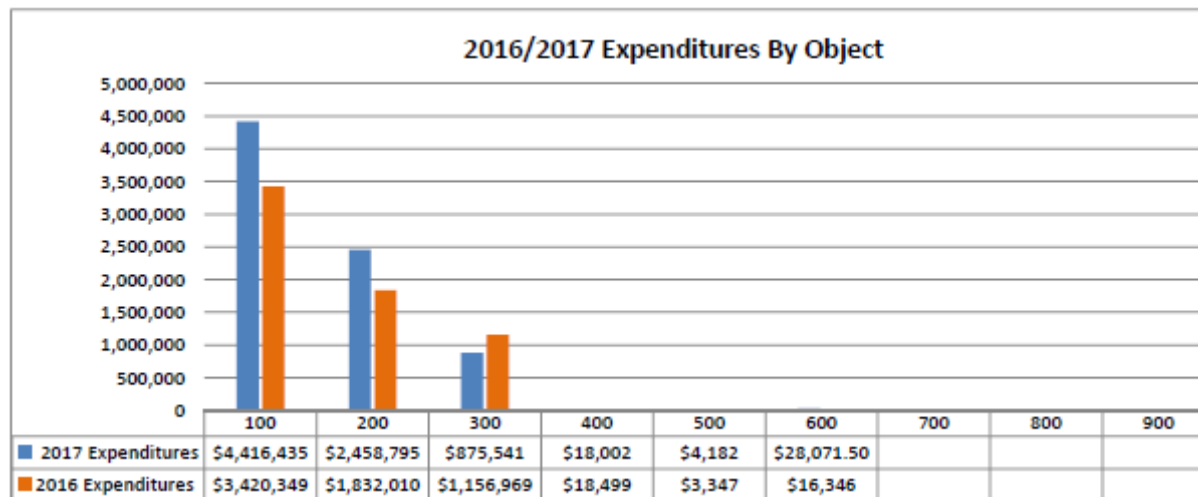
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# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Health Services  
**Program Administrator:** Rae-Ann Green

**Program Code:** 4814-010

|                                                                                                                                    |                    |
|------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                          | <b>\$9,332,161</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                    | <b>\$8,597,597</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                           | <b>64.00</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                        | <b>\$734,564</b>   |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                                                                     | <b>\$680,500</b>   |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Interim Health Care, Maxim contract, Health Associates of Western Pennsylvania. |                    |
| <b>2018 BUDGET:</b>                                                                                                                | <b>\$8,125,345</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                     | <b>\$7,801,027</b> |



## 2019 Goals

1. Serve as a resource to parents when referring students for additional services and testing.
2. Collaborate with school social workers when helping parents to identify and secure additional services for health care needs.
3. To increase communication and clarify more unified direction of medical care for all students between families, healthcare providers and PPS staff leading toward providing services equitably.
4. To maintain, strengthen and develop partnerships that improve health, wellness and academic success.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Health Services

**Program Administrator:** Rae-Ann Green

**Program Code:** 4814-010

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**2019 Goals Aligned with the Strategic Plan**

**Theme 1 - Objective 1**

Communicate and work with families to ensure proper and time appropriate immunizations, mandated physicals, dental examines and screenings.

**Objective 2:** Promote, protect and improve the health and safety of all students through policies and best practices that safeguard our students, staff and community.

**Objective 3:** Make timely referrals to appropriate medical professionals and follow-up to ensure that problems are proactively addressed; To increase communication and clarify more unified direction of medical care for all students between families' health care providers, and Pittsburgh Public School staff leading toward providing services equitably.

**Plans for 2019 that supports the "Strategic Plan"**

- a. Parent communication from PPS will be uniform and document student immunizations more effectively.
- b. Continue to increase communications with Children's Hospital of Pittsburgh – Community Children's Pediatrics to identify students who may need additional care or continuance of care during school hours.
- c. Effectively provide training for the Health Service Staff.

**2018 Work Done By the Department**

1. Met daily student medication needs, provided emergency care to students and staff, completed mandated physicals and screenings, made referrals to appropriate providers and completed dental screenings and referrals.
2. Served as a resource to parents with finding appropriate care and educate students and families with how to manage chronic medical issues.
3. School Nurses continue to identify students that do not pass the vision screening examination. Students are referred for vision services from Mission Vision and Vision to Learn. If necessary, students will receive a free pair of glasses.
4. Mandated physical examines, mandated screenings (i.e. vision, hearing, scoliosis, height/weight), dental screenings and provide care to sick or injured students and staff; Communicated with providers to provide supplemental information on student forward or backward process and secured copies of physicals and proof of immunizations for student health charts.
5. Health Services is working to find ways to continually support the medical needs of PPS students while working with community physicians and other providers including the ACHD. Sister Friends is an organization that provides free sanitary supplies to female students. Sister Friends teamed up with four PPS to help decrease absenteeism related to students' lack of menstruation supplies. They are looking to expand to more PPS.

| DEPT             | FUND | FUNC | OBJ                                              | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |           |
|------------------|------|------|--------------------------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|-----------|
| HEALTH SERVICES  |      |      |                                                  |                               |                   |                     |                      |                |                |                                    |           |
| 4814             | 010  | 2410 | 432                                              | RPR & MAINT - EQUIP           |                   |                     | 802.00               | 1,403          | 1,403          | ****                               |           |
| 4814             | 010  | 2410 | 438                                              | RPR & MAINT - TECH            |                   |                     | 17,200.00            | 19,100         | 17,200         | -1,900                             |           |
| 4814             | 010  | 2410 | 530                                              | COMMUNICATIONS                |                   |                     | 1,400.00             | 1,500          | 1,500          | ****                               |           |
| 4814             | 010  | 2410 | 581                                              | MILEAGE                       |                   |                     | 981.96               | 1,506          | 1,506          | ****                               |           |
| 4814             | 010  | 2410 | 582                                              | TRAVEL                        |                   |                     | 259.00               | 3,000          | 3,950          | 950                                |           |
| 4814             | 010  | 2410 | 599                                              | OTHER PURCHASED SERVICES      |                   |                     | ****                 | 1,155          | 1,155          | ****                               |           |
| 4814             | 010  | 2410 | 610                                              | GENERAL SUPPLIES              |                   |                     | 1,020.79             | 1,000          | 1,000          | ****                               |           |
| 4814             | 010  | 2410 | 810                                              | DUES & FEES                   |                   |                     | ****                 | ****           | 500            | 500                                |           |
|                  |      | 2410 | FUNCTION TOTAL<br>SUPERVISION OF HEALTH SERVICES |                               |                   |                     | 21,663.75            | 28,664         | 28,214         | -450                               |           |
| 4814             | 010  | 2411 | 113                                              | DIRECTORS                     | 1.00              | 1.00                | 95,579.29            | 103,018        | 103,705        | 687                                |           |
| 4814             | 010  | 2411 | 146                                              | OTHER TECHNICAL PERS          | 1.00              | 1.00                | 63,207.36            | 63,207         | 63,207         | ****                               |           |
| 4814             | 010  | 2411 | 200                                              | EMPLOYEE BENEFITS             |                   |                     | 89,253.74            | 93,670         | 94,186         | 516                                |           |
|                  |      | 2411 | FUNCTION TOTAL<br>SUPERVISION OF HEALTH SERVICES |                               |                   | 2.00                | 2.00                 | 248,040.39     | 259,895        | 261,098                            | 1,203     |
| 4814             | 010  | 2420 | 330                                              | OTHER PROFESSIONAL SERV       |                   |                     | 873,285.83           | 577,000        | 677,000        | 100,000                            |           |
| 4814             | 010  | 2420 | 550                                              | PRINTING & BINDING            |                   |                     | 1,541.00             | ****           | ****           | ****                               |           |
| 4814             | 010  | 2420 | 610                                              | GENERAL SUPPLIES              |                   |                     | 17,618.68            | 19,900         | 22,350         | 2,450                              |           |
| 4814             | 010  | 2420 | 634                                              | STUDENT SNACKS                |                   |                     | ****                 | 500            | 500            | ****                               |           |
| 4814             | 010  | 2420 | 762                                              | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | 1,500          | ****           | -1,500                             |           |
|                  |      | 2420 | FUNCTION TOTAL<br>MEDICAL SERVICES               |                               |                   |                     | 892,445.51           | 598,900        | 699,850        | 100,950                            |           |
| 4814             | 010  | 2430 | 136                                              | OTHER PROF EDUC STAFF         | 3.00              | 3.00                | 197,351.80           | 230,769        | 203,019        | -27,750                            |           |
| 4814             | 010  | 2430 | 139                                              | OTHER PERSONNEL COSTS         |                   |                     | 5,170.55             | ****           | ****           | ****                               |           |
| 4814             | 010  | 2430 | 200                                              | EMPLOYEE BENEFITS             |                   |                     | 98,857.24            | 130,041        | 114,561        | -15,480                            |           |
| 4814             | 010  | 2430 | 330                                              | OTHER PROFESSIONAL SERV       |                   |                     | 2,255.00             | 3,500          | 3,500          | ****                               |           |
| 4814             | 010  | 2430 | 610                                              | GENERAL SUPPLIES              |                   |                     | 3,284.25             | 3,000          | 3,000          | ****                               |           |
|                  |      | 2430 | FUNCTION TOTAL<br>DENTAL SERVICES                |                               |                   | 3.00                | 3.00                 | 306,918.84     | 367,310        | 324,080                            | -43,230   |
| 4814             | 010  | 2440 | 125                                              | WKSP-COM WK-CUR-INSV          |                   |                     | 190.06               | ****           | ****           | ****                               |           |
| 4814             | 010  | 2440 | 133                                              | SCHOOL NURSES                 | 51.49             | 51.49               | 3,277,651.91         | 3,818,366      | 4,462,667      | 644,301                            |           |
| 4814             | 010  | 2440 | 139                                              | OTHER PERSONNEL COSTS         |                   |                     | 180.00               | ****           | ****           | ****                               |           |
| 4814             | 010  | 2440 | 200                                              | EMPLOYEE BENEFITS             |                   |                     | 1,827,997.17         | 2,151,700      | 2,518,231      | 366,531                            |           |
| 4814             | 010  | 2440 | 610                                              | GENERAL SUPPLIES              |                   |                     | 6,147.78             | ****           | ****           | ****                               |           |
|                  |      | 2440 | FUNCTION TOTAL<br>NURSING SERVICES               |                               |                   | 51.49               | 51.49                | 5,112,166.92   | 5,970,066      | 6,980,898                          | 1,010,832 |
| 4814             | 010  | 2450 | 133                                              | SCHOOL NURSES                 | 7.51              | 7.51                | 777,104.19           | 575,953        | 663,574        | 87,621                             |           |
| 4814             | 010  | 2450 | 200                                              | EMPLOYEE BENEFITS             |                   |                     | 442,687.16           | 324,557        | 374,447        | 49,890                             |           |
|                  |      | 2450 | FUNCTION TOTAL<br>NONPUBLIC HEALTH SERVICES      |                               |                   | 7.51                | 7.51                 | 1,219,791.35   | 900,510        | 1,038,021                          | 137,511   |
| DEPARTMENT TOTAL |      |      |                                                  |                               | 64.00             | 64.00               | 7,801,026.76         | 8,125,345      | 9,332,161      | 1,206,816                          |           |

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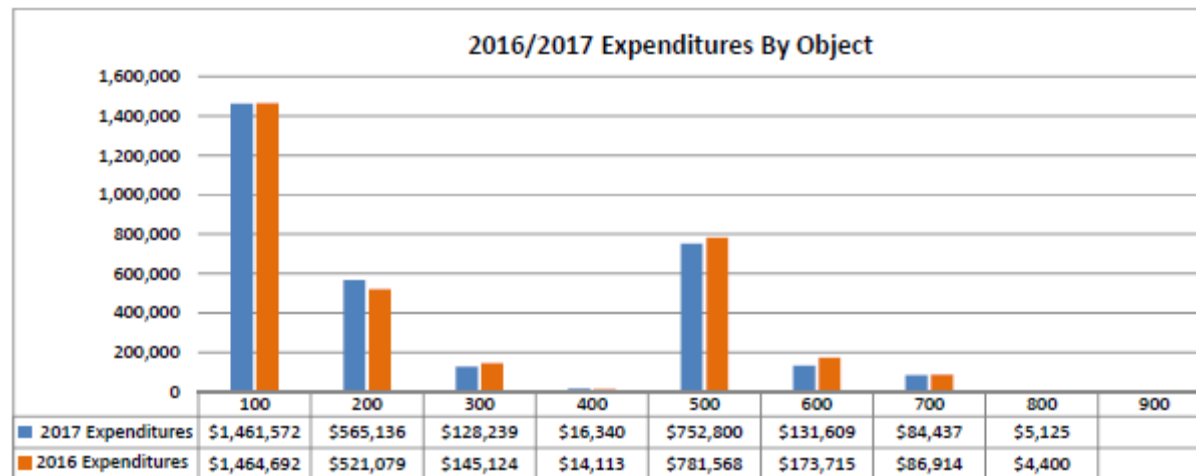
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Interscholastic Athletics

**Program Administrator:** Michael A. Gavlik

**Program Code:** 4815-010

|                                                                                                               |                    |
|---------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                     | <b>\$3,566,097</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                               | <b>\$2,236,053</b> |
| <b>NO. OF POSITIONS:</b>                                                                                      | <b>3.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                   | <b>\$1,330,044</b> |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                 | <b>\$166,000</b>   |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> John Foley Contract. EMS Contract. UPMC Athletic Trainers. |                    |
| <b>2018 BUDGET:</b>                                                                                           | <b>\$3,551,223</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                | <b>\$3,145,258</b> |



## 2019 Goals

1. Lead the Pennsylvania Interscholastic Athletic Association (PIAA) District 8 Committee and the Athletic Advisory Council (AAC).
2. Coordinate the participation of Pittsburgh Public School students in district, inter-district and state competitions.
3. Continue to utilize professional or collegiate athletic facilities to host playoffs and championship contests.
4. Coordinate the elementary swimming and track championships.
5. Continue the Sportsmanship program through workshops for all schools involved in Interscholastic Athletics.
6. Increase involvement by our faculty managers in the Pennsylvania State Athletic Directors Association. (PSADA)
7. Establish a coaching education program for coaches which will comply with PIAA regulations.
8. Continue the implementation of the NCAA compliance program for high school student athletes.
9. Continue the partnership with NIKE Apparel Company as the official uniform provider for Pittsburgh Public Schools.
10. Coordinate the fitness equipment project at the high school level.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Interscholastic Athletics

**Program Administrator:** Michael A. Gavlik

**Program Code:** 4815-010

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**2019 Goals Aligned with the Strategic Plan**

The Interscholastic Athletics Office will closely align its goals for 2018 Strategic Plan by providing a positive and supportive school culture and fostering a culture of high performance for all employees.

**2018 Work Done By the department**

1. Improved the total program of athletics via workshops and clinics for Coaches of interscholastic sports to meet PIAA compliance for coaching education
2. Continued contracted athletic training services including the Impact test for concussions from the Sports Medicine Institute at the University of Pittsburgh.
3. Increased opportunities for female and male athletic teams through enhanced scheduling and collaboration with Western Pennsylvania Interscholastic Athletic League (WPIAL) membership.
4. Compliance and completion of the Equity in Sports Act for all high school and middle grade schools offering interscholastic athletic programs.
5. Compliance and completion of the concussion management program and sudden cardiac arrest program for all coaches at the high school and middle grade programs.
6. Continued the scholar athlete program in collaboration with the PIAA District 8 committee.
7. Established an agreement with NIKE Apparel Company as the official uniform provider for the Pittsburgh Public Schools.
8. Continued the NCAA compliance program for student athletes.
9. Compliance and completion of the PIAA coach's education program for all high school athletic coaches.
10. Completion of phase 1 of the Cupples Stadium renovations – stadium painting.



| DEPT                      | FUND | FUNC | OBJ                            | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |        |
|---------------------------|------|------|--------------------------------|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|--------|
| INTERSCHOLASTIC ATHLETICS |      |      |                                |                                |                   |                     |                      |                |                |                                    |        |
| 4815                      | 010  | 3210 | 187                            | STUD WRKRS/TUTORS/INTERNS      |                   |                     | 10,309.61            | 10,000         | 10,000         | ****                               |        |
| 4815                      | 010  | 3210 | 200                            | EMPLOYEE BENEFITS              |                   |                     | 121.47               | 5,635          | 5,643          | 8                                  |        |
| 4815                      | 010  | 3210 | 330                            | OTHER PROFESSIONAL SERV        |                   |                     | 7,000.00             | 7,000          | 7,000          | ****                               |        |
| FUNCTION TOTAL            |      |      |                                |                                |                   |                     |                      |                |                |                                    |        |
|                           |      | 3210 | SCHOOL SPONSORED STUDENT ACTIV |                                |                   |                     | 17,431.08            | 22,635         | 22,643         | 8                                  |        |
| 4815                      | 010  | 3250 | 113                            | DIRECTORS                      | 1.00              | 1.00                | 102,430.24           | 103,018        | 104,905        | 1,887                              |        |
| 4815                      | 010  | 3250 | 137                            | ATHLETIC COACHES               |                   |                     | 1,241,974.27         | 1,350,000      | 1,350,000      | ****                               |        |
| 4815                      | 010  | 3250 | 151                            | SECRETARIES                    | 1.00              | 1.00                | 42,452.56            | 43,158         | 43,158         | ****                               |        |
| 4815                      | 010  | 3250 | 163                            | REPAIRMEN                      | 1.00              | 1.00                | 62,235.23            | 61,360         | 61,360         | ****                               |        |
| 4815                      | 010  | 3250 | 168                            | COMP-ADDITIONAL WORK           |                   |                     | 1,969.13             | ****           | ****           | ****                               |        |
| 4815                      | 010  | 3250 | 178                            | COMP-ADDITIONAL WORK           |                   |                     | 201.20               | ****           | ****           | ****                               |        |
| 4815                      | 010  | 3250 | 200                            | EMPLOYEE BENEFITS              |                   |                     | 565,014.48           | 648,008        | 660,987        | 12,979                             |        |
| 4815                      | 010  | 3250 | 330                            | OTHER PROFESSIONAL SERV        |                   |                     | 121,238.93           | 159,000        | 159,000        | ****                               |        |
| 4815                      | 010  | 3250 | 432                            | RPR & MAINT - EQUIP            |                   |                     | 16,167.90            | 16,640         | 16,640         | ****                               |        |
| 4815                      | 010  | 3250 | 438                            | RPR & MAINT - TECH             |                   |                     | 172.25               | ****           | ****           | ****                               |        |
| 4815                      | 010  | 3250 | 519                            | OTHER STUDENT TRANSP           |                   |                     | 14,837.58            | 20,000         | 17,500         | -2,500                             |        |
| 4815                      | 010  | 3250 | 530                            | COMMUNICATIONS                 |                   |                     | 294.00               | 300            | 300            | ****                               |        |
| 4815                      | 010  | 3250 | 540                            | ADVERTISING                    |                   |                     | 33.75                | ****           | ****           | ****                               |        |
| 4815                      | 010  | 3250 | 550                            | PRINTING & BINDING             |                   |                     | ****                 | 1,500          | 500            | -1,000                             |        |
| 4815                      | 010  | 3250 | 581                            | MILEAGE                        |                   |                     | 95.68                | 500            | 500            | ****                               |        |
| 4815                      | 010  | 3250 | 582                            | TRAVEL                         |                   |                     | 1,706.07             | 2,500          | 2,500          | ****                               |        |
| 4815                      | 010  | 3250 | 599                            | OTHER PURCHASED SERVICES       |                   |                     | 735,832.46           | 848,000        | 850,500        | 2,500                              |        |
| 4815                      | 010  | 3250 | 610                            | GENERAL SUPPLIES               |                   |                     | 121,307.97           | 153,490        | 153,490        | ****                               |        |
| 4815                      | 010  | 3250 | 640                            | BOOKS & PERIODICALS            |                   |                     | 7,375.00             | 2,569          | 2,569          | ****                               |        |
| 4815                      | 010  | 3250 | 650                            | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 2,925.90             | 2,630          | 2,630          | ****                               |        |
| 4815                      | 010  | 3250 | 752                            | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | 25,915.00            | 69,465         | 64,465         | -5,000                             |        |
| 4815                      | 010  | 3250 | 762                            | CAPITAL EQUIPMENT REPLACEMENT  |                   |                     | 57,614.13            | 41,450         | 46,450         | 5,000                              |        |
| 4815                      | 010  | 3250 | 766                            | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | 908.00               | ****           | ****           | ****                               |        |
| 4815                      | 010  | 3250 | 810                            | DUES & FEES                    |                   |                     | 5,125.00             | 5,000          | 6,000          | 1,000                              |        |
| FUNCTION TOTAL            |      |      |                                |                                |                   |                     |                      |                |                |                                    |        |
|                           |      | 3250 | SCHOOL SPONSORED ATHLETICS     |                                |                   | 3.00                | 3.00                 | 3,127,826.73   | 3,528,588      | 3,543,454                          | 14,866 |
| DEPARTMENT TOTAL          |      |      |                                |                                | 3.00              | 3.00                | 3,145,257.81         | 3,551,223      | 3,566,097      | 14,874                             |        |

| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| STUDENT SERV.-EARLY COLLEGE HS |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 4816                           | 010  | 1490 | 116 | CENTRL SUPPORT ADMIN          | 1.00              | 1.00                | 25,408.81            | 87,116         | 88,373         | 1,257                              |
| 4816                           | 010  | 1490 | 200 | EMPLOYEE BENEFITS             |                   |                     | 12,900.46            | 49,091         | 49,868         | 777                                |
| 4816                           | 010  | 1490 | 550 | PRINTING & BINDING            |                   |                     | ****                 | ****           | 3,000          | 3,000                              |
| 4816                           | 010  | 1490 | 566 | TUITION - COMM COLLEGE TECH   |                   |                     | 8,012.50             | 8,500          | 14,400         | 5,900                              |
| 4816                           | 010  | 1490 | 581 | MILEAGE                       |                   |                     | 423.75               | 1,000          | 600            | -400                               |
| 4816                           | 010  | 1490 | 610 | GENERAL SUPPLIES              |                   |                     | 286.20               | 4,000          | 1,000          | -3,000                             |
| 4816                           | 010  | 1490 | 634 | STUDENT SNACKS                |                   |                     | 127.38               | 1,000          | 1,000          | ****                               |
| 4816                           | 010  | 1490 | 635 | MEALS & REFRESHMENTS          |                   |                     | 417.00               | 1,200          | 1,200          | ****                               |
| 4816                           | 010  | 1490 | 640 | BOOKS & PERIODICALS           |                   |                     | 20,387.98            | ****           | ****           | ****                               |
| 4816                           | 010  | 1490 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 1,406.05             | ****           | ****           | ****                               |
| 4816                           | 010  | 1490 | 756 | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | 7,470.00             | ****           | ****           | ****                               |
| 4816                           | 010  | 1490 | 758 | CAPITAL TECH SOFTWARE - ORIG  |                   |                     | ****                 | 9,000          | ****           | -9,000                             |
| 4816                           | 010  | 1490 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | ****           | 1,000          | 1,000                              |
| FUNCTION TOTAL                 |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                                |      | 1490 |     | ADD OTHER INSTRUCTIONAL PROG  | 1.00              | 1.00                | 76,840.13            | 160,907        | 160,441        | -466                               |
| DEPARTMENT TOTAL               |      |      |     |                               | 1.00              | 1.00                | 76,840.13            | 160,907        | 160,441        | -466                               |

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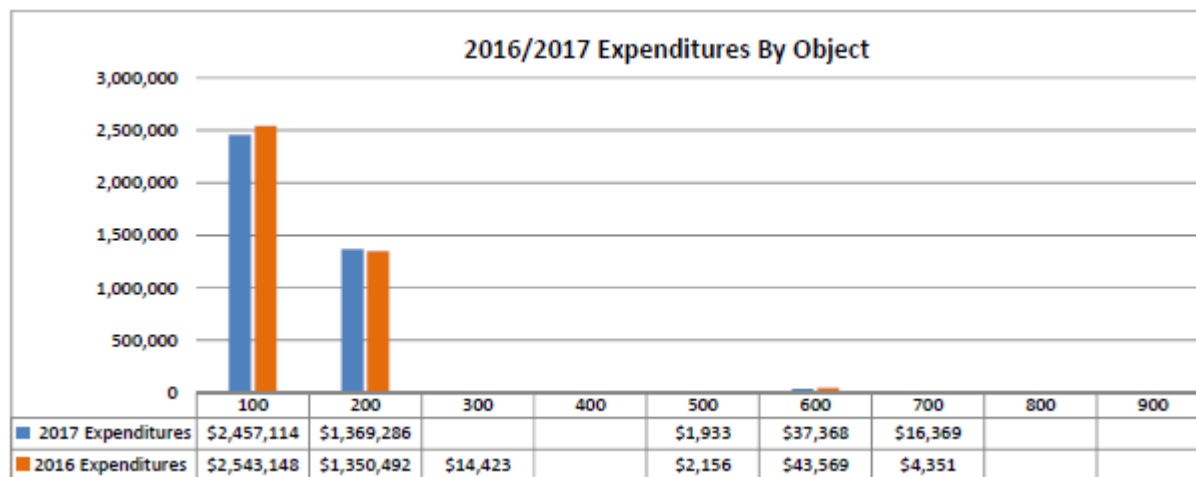
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Student Achievement Center

**Program Administrator:** Dalhart Dobbs

**Program Code:** 4821-010

|                                                                                    |                    |
|------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                          | <b>\$4,351,070</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                    | <b>\$4,290,602</b> |
| <b>NO. OF POSITIONS:</b>                                                           | <b>35.50</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                        | <b>\$60,468</b>    |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                      | <b>\$330</b>       |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Consultants for Social Workers. |                    |
| <b>2018 BUDGET:</b>                                                                | <b>\$4,036,360</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                     | <b>\$3,882,070</b> |



## 2019 Goals

1. Increase the number of student successfully recovering credits at the Student Achievement Center (SAC).
2. Increase the number of Special 12 (5<sup>th</sup> year students) who completes their graduation requirements.
3. Increase the number student's performance on the PSSA tests.
4. Improve the attendance rate of the Student Achievement Center

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Student Achievement Center

**Program Administrator:** Dalhart Dobbs

**Program Code:** 4821-010

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### **2019 Goals Aligned with the Strategic Plan**

1. Increasing student achievement and attendance as well as successful completion of credit recovery programs and Special 12 graduation rates align with the District's strategic plan. Fostering high performance from all the SAC's teachers and staff as well as providing instructional supports for all staff members builds our capacity to meet our 2018 goals. In addition, a positive, welcoming school environment will ensure that students choose to be in school and feel that they are valued.

### **What do you have planned for 2018 that supports the "Strategic Plan"?**

Staff is implementing new programs, Edmentum and ILit 20 as supplements to target areas where students are in need of additional support. PBIS team is developing system to promote positive student behavior and provide opportunities for students to have positive experiences outside of academic curriculum. Student services team and teachers finding additional ways to help students who assigned to the Student Achievement Center take pride and feel part of a student body. Examples of activities include: March Madness basketball tournament, perfect attendance moth contests, Spirit Week, Volleyball tournament, Middle school promotion ceremony, Middle school Snowball Dance, Senior SAC promotion ceremony.

### **2018 Work Done By the department**

#### **Overview**

Professional Learning Communities (PLCs) have been formed and beginning to be work together to develop strategies to focus efforts on specific student learning to promote student growth. Daily attendance calls made for students who are not in attendance as well as for those who are tardy to school. Weekly raffles held to reward students who come to school frequently and are on time. Newsletters and mailings sent home to parents to inform them. Student services team has been planning events to promote student involvement and attendance. HAWK reward initiative has been implemented and first group of HAWK students have been selected based on attendance, grades and behavior.

#### **Work that has been completed**

1. Daily attendance calls for attendance.
2. Student assemblies
3. HAWK program
4. Perfect attendance challenge for October
5. Daily reward tickets for weekly attendance raffle

| DEPT                       | FUND | FUNC | OBJ | DESCRIPTION                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------------|------|------|-----|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| STUDENT ACHIEVEMENT CENTER |      |      |     |                              |                   |                     |                      |                |                |                                    |
| 4821                       | 010  | 1100 | 121 | CLASSROOM TEACHERS           | 21.50             | 21.50               | 1,676,030.76         | 1,704,091      | 1,873,591      | 169,500                            |
| 4821                       | 010  | 1100 | 123 | SUBSTITUTE TEACHERS          |                   |                     | 68,004.00            | 30,000         | 30,000         | ****                               |
| 4821                       | 010  | 1100 | 124 | COMP-ADDITIONAL WORK         |                   |                     | 22,733.58            | 17,000         | 17,000         | ****                               |
| 4821                       | 010  | 1100 | 129 | OTHER PERSONNEL COSTS        |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 4821                       | 010  | 1100 | 146 | OTHER TECHNICAL PERS         | 1.00              | 1.00                | 62,700.00            | 62,824         | 62,824         | ****                               |
| 4821                       | 010  | 1100 | 200 | EMPLOYEE BENEFITS            |                   |                     | 980,456.28           | 1,024,983      | 1,122,039      | 97,056                             |
| 4821                       | 010  | 1100 | 432 | RPR & MAINT - EQUIP          |                   |                     | ****                 | 600            | 600            | ****                               |
| 4821                       | 010  | 1100 | 519 | OTHER STUDENT TRANSP         |                   |                     | 531.58               | 3,500          | 3,500          | ****                               |
| 4821                       | 010  | 1100 | 599 | OTHER PURCHASED SERVICES     |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 4821                       | 010  | 1100 | 610 | GENERAL SUPPLIES             |                   |                     | 30,254.51            | 18,000         | 18,000         | ****                               |
| 4821                       | 010  | 1100 | 634 | STUDENT SNACKS               |                   |                     | 75.96                | 2,300          | 2,300          | ****                               |
| 4821                       | 010  | 1100 | 640 | BOOKS & PERIODICALS          |                   |                     | 106.59               | 3,500          | 3,500          | ****                               |
| 4821                       | 010  | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG |                   |                     | 3,876.25             | ****           | ****           | ****                               |
| FUNCTION TOTAL             |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                            |      | 1100 |     | REGULAR PRGS - ELEM/SEC      | 22.50             | 22.50               | 2,844,769.51         | 2,876,798      | 3,143,354      | 266,556                            |
| 4821                       | 010  | 1341 | 610 | GENERAL SUPPLIES             |                   |                     | 1,961.82             | 1,600          | 1,600          | ****                               |
| FUNCTION TOTAL             |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                            |      | 1341 |     | CONSUMER & HOMEMAKING EDUC   |                   |                     | 1,961.82             | 1,600          | 1,600          | ****                               |
| 4821                       | 010  | 1360 | 121 | CLASSROOM TEACHERS           | 1.00              | 1.00                | 94,460.00            | 94,460         | 98,086         | 3,626                              |
| 4821                       | 010  | 1360 | 200 | EMPLOYEE BENEFITS            |                   |                     | 57,082.57            | 53,229         | 55,349         | 2,120                              |
| FUNCTION TOTAL             |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                            |      | 1360 |     | BUSINESS EDUCATION           | 1.00              | 1.00                | 151,542.57           | 147,689        | 153,435        | 5,746                              |
| 4821                       | 010  | 2160 | 132 | SOCIAL WORKERS               | 1.00              | 1.00                | 48,350.16            | 48,222         | 52,700         | 4,478                              |
| 4821                       | 010  | 2160 | 200 | EMPLOYEE BENEFITS            |                   |                     | 34,268.54            | 27,174         | 29,738         | 2,564                              |
| 4821                       | 010  | 2160 | 330 | OTHER PROFESSIONAL SERV      |                   |                     | ****                 | 300            | 330            | 30                                 |
| FUNCTION TOTAL             |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                            |      | 2160 |     | SOCIAL WORK SERVICES         | 1.00              | 1.00                | 82,618.70            | 75,696         | 82,768         | 7,072                              |
| 4821                       | 010  | 2250 | 127 | LIBRARIANS                   | 1.00              | 1.00                | 92,660.00            | 92,660         | 96,286         | 3,626                              |
| 4821                       | 010  | 2250 | 200 | EMPLOYEE BENEFITS            |                   |                     | 46,554.14            | 52,215         | 54,333         | 2,118                              |
| 4821                       | 010  | 2250 | 640 | BOOKS & PERIODICALS          |                   |                     | ****                 | 338            | 338            | ****                               |
| FUNCTION TOTAL             |      |      |     |                              |                   |                     |                      |                |                |                                    |
|                            |      | 2250 |     | SCHOOL LIBRARY SERVICES      | 1.00              | 1.00                | 139,214.14           | 145,213        | 150,957        | 5,744                              |
| 4821                       | 010  | 2380 | 114 | PRINCIPALS                   | 1.00              | 1.00                | 131,082.88           | 121,833        | 123,333        | 1,500                              |
| 4821                       | 010  | 2380 | 146 | OTHER TECHNICAL PERS         | 5.00              | 5.00                | 169,901.17           | 243,676        | 259,146        | 15,470                             |
| 4821                       | 010  | 2380 | 149 | OTHER PERSONNEL COSTS        |                   |                     | 166.67               | ****           | ****           | ****                               |
| 4821                       | 010  | 2380 | 152 | TYPIST-STENOGRAPHERS         | 1.00              | 1.00                | ****                 | 27,205         | 27,205         | ****                               |
| 4821                       | 010  | 2380 | 153 | SCH SECRETARY-CLERKS         | 2.00              | 2.00                | 45,864.11            | 61,878         | 63,583         | 1,705                              |
| 4821                       | 010  | 2380 | 155 | OTHER OFFICE PERS            | 1.00              | 1.00                | 41,667.48            | 34,092         | 34,092         | ****                               |
| 4821                       | 010  | 2380 | 159 | OTHER PERSONNEL COSTS        |                   |                     | 3,493.67             | ****           | ****           | ****                               |
| 4821                       | 010  | 2380 | 200 | EMPLOYEE BENEFITS            |                   |                     | 250,924.30           | 275,380        | 286,297        | 10,917                             |
| 4821                       | 010  | 2380 | 432 | RPR & MAINT - EQUIP          |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 4821                       | 010  | 2380 | 530 | COMMUNICATIONS               |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 4821                       | 010  | 2380 | 550 | PRINTING & BINDING           |                   |                     | 38.98                | 300            | 300            | ****                               |
| 4821                       | 010  | 2380 | 599 | OTHER PURCHASED SERVICES     |                   |                     | ****                 | 2,500          | 2,500          | ****                               |
| 4821                       | 010  | 2380 | 610 | GENERAL SUPPLIES             |                   |                     | 4,308.08             | 14,000         | 14,000         | ****                               |

| DEPT                       | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| STUDENT ACHIEVEMENT CENTER |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4821                       | 010  | 2380 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | ****                 | 2,500          | 2,500          | ****                               |
| 4821                       | 010  | 2380 | 756 | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 12,492.60            | ****           | ****           | ****                               |
|                            |      | 2380 |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                            |      | 2380 |     | OFFICE OF PRINCIPAL SERVICES   | 10.00             | 10.00               | 659,939.94           | 789,364        | 818,956        | 29,592                             |
| 4821                       | 010  | 3210 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 1,362.58             | ****           | ****           | ****                               |
| 4821                       | 010  | 3210 | 610 | GENERAL SUPPLIES               |                   |                     | 11.88                | ****           | ****           | ****                               |
| 4821                       | 010  | 3210 | 634 | STUDENT SNACKS                 |                   |                     | 229.29               | ****           | ****           | ****                               |
| 4821                       | 010  | 3210 | 635 | MEALS & REFRESHMENTS           |                   |                     | 420.00               | ****           | ****           | ****                               |
|                            |      | 3210 |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                            |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 2,023.75             | ****           | ****           | ****                               |
|                            |      |      |     | DEPARTMENT TOTAL               | 35.50             | 35.50               | 3,882,070.43         | 4,036,360      | 4,351,070      | 314,710                            |



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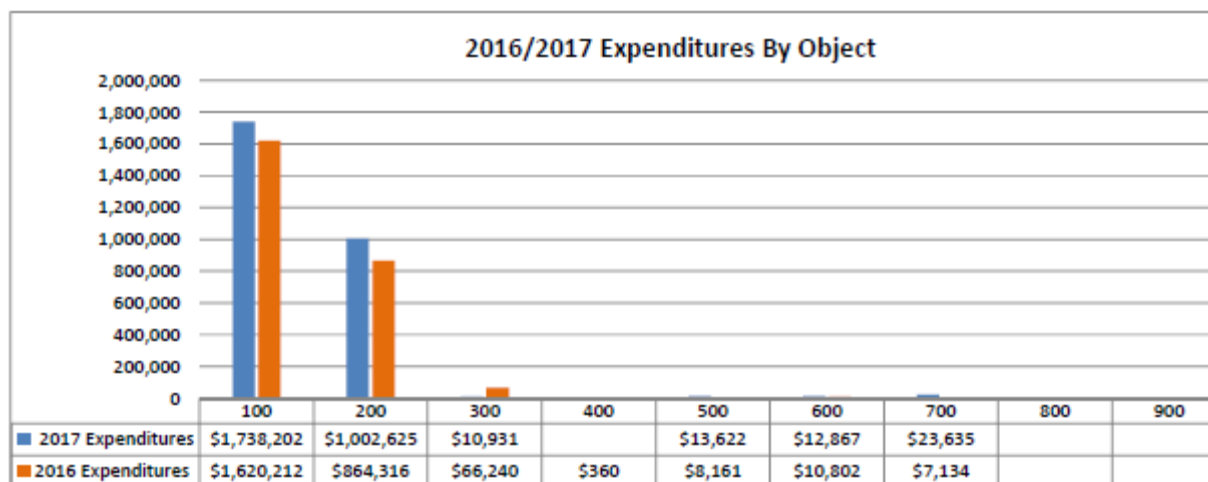
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# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Clayton Academy  
**Program Administrator:** Rhonda Brown

**Program Code:** 4823-010

|                                                                              |                    |
|------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                    | <b>\$2,961,496</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                              | <b>\$2,867,496</b> |
| <b>NO. OF POSITIONS:</b>                                                     | <b>28.50</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                  | <b>\$94,000</b>    |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                               | <b>\$5,000</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Handle With Care Contract |                    |
| <b>2018 BUDGET:</b>                                                          | <b>\$2,864,795</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                               | <b>\$2,801,884</b> |



## 2019 Goals

To provide quality education programs and support services to students in an alternative setting with the goal of transitioning students back to their home school setting. Transitioning occurs when the student shows evidence of academic achievement, positive adjustment both emotionally and behaviorally, and evidence of 90% daily attendance. The goal is to continue transitioning as many students back to their home schools with the necessary academic and behavioral improvements.

## 2019 Goals Aligned with the Strategic Plan

Clayton's behavior modification program, which includes the implementation of a Positive Peer Culture program, as well as the Handle With Care student discipline model, aligns with several Strategic Initiatives within Strategic Theme #1. First, Strategic Initiative 1a discusses a Multi-Tiered System of Support.

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Clayton Academy  
**Program Administrator:** Rhonda Brown

**Program Code:** 4823-010

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This system will be used within the district and the students' home schools, and the programming at Clayton can help support this system by offering a further level of support to the students most in need of behavior interventions, when the options within the home schools are exhausted. Strategic Initiative 1b is also aligned with our goals as we work within our behavior model to provide elements of social-emotional learning every day for every student. This falls in line with the state Alternative Education for Disruptive Youth regulations of providing 2.5 hours per week of social-emotional group learning for each student. Our Group Guided Interventions that take place daily, and the positive behavior norms that are used in all academic classes support this initiative. Lastly, Strategic Initiative 3a is also aligned with our goals because we use partnerships with numerous community organizations to effectively promote social and emotional learning within the students, which in turn leads to their success in returning to their home school settings.

1. Continue to build effective community partnerships.
2. Continue to implement and build on our current Professional Learning Communities for staff to increase teacher knowledge, collaboration, and instructional abilities.
3. Improve professional development practices to include differentiated support for teachers, and ensure that all professional development is culturally and instructionally relevant.

### **2018 Work Done By the department**

Clayton Academy is an alternative education site for the District, serving regular education students from grades 6-12 in a school-based center setting. Alternative education programs are designed with the understanding that students have many needs that are not always met in a comprehensive school setting. Clayton's vision is to foster a safe, positive, and valuable learning environment through building strong, consistent relationships with all student's, families, and communities while cultivating character and leadership qualities necessary for success beyond Clayton Academy. Our mission is to work collaboratively with staff, students, families and communities to provide supports and interventions that promote positive attitudes and behaviors necessary for academic and social success beyond Clayton Academy. Our programs are designed to meet not only the academic needs of our students, but their social and emotional growth and well-being. A school wide positive behavior model is utilized and practiced by all staff and students to promote positive behavior skills and strategies. Our differentiated instruction techniques adhere to the Pittsburgh Public School's (PPS) adopted curriculum, reflecting the District's priorities and goals, and assisting the comprehensive schools in producing Promise Ready graduates.

1. Success with transitioning students back to their sending schools upon completion of their time at Pittsburgh Clayton.
2. Success with students reaching our Phoenix level, the highest level of the Behavior Model.
3. Middle School - High School – 40+ Phoenixes
4. Success with graduating eligible seniors, and/or transitioning them to the appropriate credit recovery programs.
5. Successful positive, cooperative relationship working with Handle With Care, Inc. to train, certifies staff, and implements the behavior intervention program.

| DEPT            | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CLAYTON ACADEMY |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4823            | 010  | 1100 | 121 | CLASSROOM TEACHERS             | 17.00             | 18.00               | 998,042.04           | 1,026,445      | 1,114,691      | 88,246                             |
| 4823            | 010  | 1100 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 2,313.61             | ****           | ****           | ****                               |
| 4823            | 010  | 1100 | 129 | OTHER PERSONNEL COSTS          |                   |                     | 380.00               | ****           | ****           | ****                               |
| 4823            | 010  | 1100 | 200 | EMPLOYEE BENEFITS              |                   |                     | 588,718.82           | 578,415        | 629,007        | 50,592                             |
| 4823            | 010  | 1100 | 323 | PROF-EDUCATIONAL SERV          |                   |                     | 10,931.33            | ****           | 5,000          | 5,000                              |
| 4823            | 010  | 1100 | 610 | GENERAL SUPPLIES               |                   |                     | 11,187.88            | 45,000         | 40,000         | -5,000                             |
| 4823            | 010  | 1100 | 634 | STUDENT SNACKS                 |                   |                     | 283.95               | ****           | 300            | 300                                |
| 4823            | 010  | 1100 | 751 | NONCAPITAL EQUIP - ORIG & ADDL |                   |                     | 14,500.00            | ****           | ****           | ****                               |
| 4823            | 010  | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | ****                 | 4,000          | 4,000          | ****                               |
| 4823            | 010  | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 7,749.44             | ****           | ****           | ****                               |
| FUNCTION TOTAL  |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                 |      | 1100 |     | REGULAR PRGS - ELEM/SEC        | 17.00             | 18.00               | 1,634,107.07         | 1,653,860      | 1,792,998      | 139,138                            |
| 4823            | 010  | 2122 | 126 | COUNSELORS                     | 1.00              | 1.00                | 141,936.26           | 51,131         | 55,614         | 4,483                              |
| 4823            | 010  | 2122 | 132 | SOCIAL WORKERS                 |                   | 1.00                | ****                 | ****           | 98,012         | 98,012                             |
| 4823            | 010  | 2122 | 136 | OTHER PROF EDUC STAFF          | 1.00              |                     | 93,042.42            | 94,311         | ****           | -94,311                            |
| 4823            | 010  | 2122 | 200 | EMPLOYEE BENEFITS              |                   |                     | 126,407.35           | 81,959         | 86,689         | 4,730                              |
| 4823            | 010  | 2122 | 581 | MILEAGE                        |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| FUNCTION TOTAL  |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                 |      | 2122 |     | COUNSELING SERVICES            | 2.00              | 2.00                | 361,386.03           | 228,401        | 240,315        | 11,914                             |
| 4823            | 010  | 2160 | 132 | SOCIAL WORKERS                 | 1.00              |                     | 95,784.61            | 91,611         | ****           | -91,611                            |
| 4823            | 010  | 2160 | 136 | OTHER PROF EDUC STAFF          |                   | 1.00                | ****                 | ****           | 97,312         | 97,312                             |
| 4823            | 010  | 2160 | 200 | EMPLOYEE BENEFITS              |                   |                     | 38,930.88            | 51,624         | 54,912         | 3,288                              |
| 4823            | 010  | 2160 | 581 | MILEAGE                        |                   |                     | ****                 | 500            | ****           | -500                               |
| FUNCTION TOTAL  |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                 |      | 2160 |     | SOCIAL WORK SERVICES           | 1.00              | 1.00                | 134,715.49           | 143,735        | 152,224        | 8,489                              |
| 4823            | 010  | 2250 | 127 | LIBRARIANS                     | 0.50              | 0.50                | 45,880.00            | 37,377         | 37,606         | 229                                |
| 4823            | 010  | 2250 | 200 | EMPLOYEE BENEFITS              |                   |                     | 28,039.18            | 21,062         | 21,221         | 159                                |
| FUNCTION TOTAL  |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                 |      | 2250 |     | SCHOOL LIBRARY SERVICES        | 0.50              | 0.50                | 73,919.18            | 58,439         | 58,827         | 388                                |
| 4823            | 010  | 2271 | 125 | WKSP-COM WK-CUR-INSV           |                   |                     | ****                 | 31,112         | 2,112          | -29,000                            |
| 4823            | 010  | 2271 | 200 | EMPLOYEE BENEFITS              |                   |                     | ****                 | 12,944         | 895            | -12,049                            |
| 4823            | 010  | 2271 | 582 | TRAVEL                         |                   |                     | 6,769.15             | ****           | 26,000         | 26,000                             |
| 4823            | 010  | 2271 | 635 | MEALS & REFRESHMENTS           |                   |                     | ****                 | 1,000          | 700            | -300                               |
| FUNCTION TOTAL  |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                 |      | 2271 |     | INSTR STAFF DEVEL - CERTIFIED  |                   |                     | 6,769.15             | 45,056         | 29,707         | -15,349                            |
| 4823            | 010  | 2272 | 582 | TRAVEL                         |                   |                     | ****                 | ****           | 5,000          | 5,000                              |
| FUNCTION TOTAL  |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                 |      | 2272 |     | INSTR STAFF DEVEL - NON-CERT   |                   |                     | ****                 | ****           | 5,000          | 5,000                              |
| 4823            | 010  | 2380 | 113 | DIRECTORS                      | 1.00              |                     | 108,951.52           | 109,721        | ****           | -109,721                           |
| 4823            | 010  | 2380 | 114 | PRINCIPALS                     |                   | 1.00                | ****                 | ****           | 113,105        | 113,105                            |
| 4823            | 010  | 2380 | 116 | CENTRL SUPPORT ADMIN           | 1.00              | 1.00                | 22,406.34            | 89,625         | 90,470         | 845                                |
| 4823            | 010  | 2380 | 146 | OTHER TECHNICAL PERS           | 4.00              | 3.00                | 154,347.45           | 193,920        | 152,784        | -41,136                            |
| 4823            | 010  | 2380 | 149 | OTHER PERSONNEL COSTS          |                   |                     | 2,782.00             | ****           | ****           | ****                               |

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CLAYTON ACADEMY  |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 4823             | 010  | 2380 | 153 | SCH SECRETARY-CLERKS           | 1.00              | 1.00                | 35,742.70            | 37,537         | 38,492         | 955                                |
| 4823             | 010  | 2380 | 155 | OTHER OFFICE PERS              | 1.00              | 1.00                | 36,593.34            | 33,091         | 33,091         | ****                               |
| 4823             | 010  | 2380 | 200 | EMPLOYEE BENEFITS              |                   |                     | 220,528.57           | 261,410        | 241,483        | -19,927                            |
| 4823             | 010  | 2380 | 530 | COMMUNICATIONS                 |                   |                     | 2,458.06             | ****           | 2,500          | 2,500                              |
| 4823             | 010  | 2380 | 550 | PRINTING & BINDING             |                   |                     | 631.38               | ****           | 1,500          | 1,500                              |
| 4823             | 010  | 2380 | 581 | MILEAGE                        |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 4823             | 010  | 2380 | 582 | TRAVEL                         |                   |                     | 908.84               | 2,000          | ****           | -2,000                             |
| 4823             | 010  | 2380 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 112.98               | ****           | ****           | ****                               |
| 4823             | 010  | 2380 | 610 | GENERAL SUPPLIES               |                   |                     | 247.75               | 2,000          | 1,000          | -1,000                             |
| 4823             | 010  | 2380 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | 1,386.00             | ****           | ****           | ****                               |
| FUNCTION TOTAL   |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                  |      | 2380 |     | OFFICE OF PRINCIPAL SERVICES   | 8.00              | 7.00                | 587,096.93           | 730,304        | 675,425        | -54,879                            |
| 4823             | 010  | 3210 | 519 | OTHER STUDENT TRANSP           |                   |                     | 555.46               | 2,000          | 5,000          | 3,000                              |
| 4823             | 010  | 3210 | 550 | PRINTING & BINDING             |                   |                     | 510.00               | ****           | ****           | ****                               |
| 4823             | 010  | 3210 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 1,676.41             | ****           | ****           | ****                               |
| 4823             | 010  | 3210 | 610 | GENERAL SUPPLIES               |                   |                     | ****                 | 1,000          | ****           | -1,000                             |
| 4823             | 010  | 3210 | 634 | STUDENT SNACKS                 |                   |                     | 105.55               | 1,500          | 1,000          | -500                               |
| 4823             | 010  | 3210 | 635 | MEALS & REFRESHMENTS           |                   |                     | 642.66               | 500            | 1,000          | 500                                |
| 4823             | 010  | 3210 | 640 | BOOKS & PERIODICALS            |                   |                     | 399.70               | ****           | ****           | ****                               |
| FUNCTION TOTAL   |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                  |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 3,889.78             | 5,000          | 7,000          | 2,000                              |
| DEPARTMENT TOTAL |      |      |     |                                | 28.50             | 28.50               | 2,801,883.63         | 2,864,795      | 2,961,496      | 96,701                             |

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# **OFFICE OF CHIEF OF INFORMATION & TECHNOLOGY**

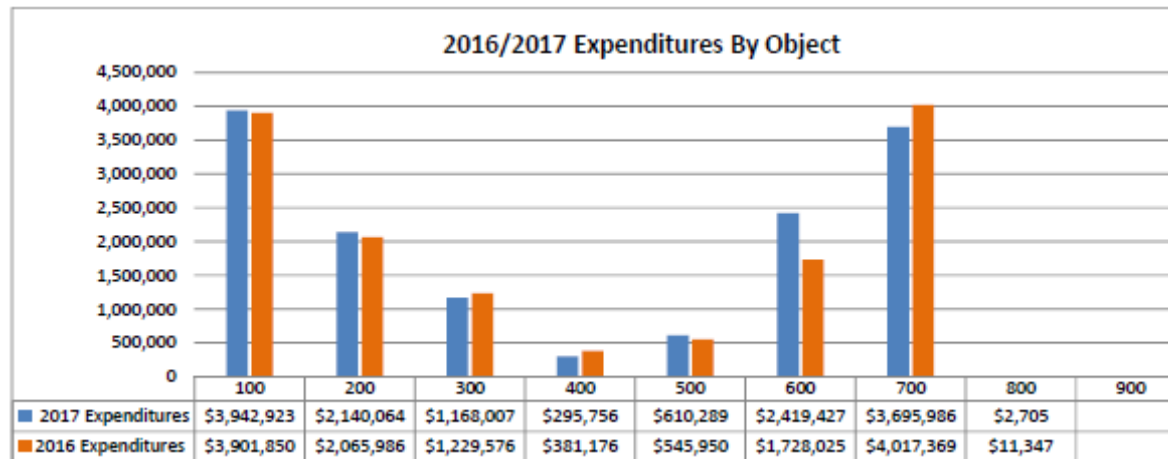
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Office of Chief of Information and Technology

**Program Administrator:** Scott E. Gutowski

**Program Code:** 5400-5401-010

|                                                                                              |                     |
|----------------------------------------------------------------------------------------------|---------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                    | <b>\$12,673,524</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                              | <b>\$5,343,870</b>  |
| <b>NO. OF POSITIONS:</b>                                                                     | <b>43.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                  | <b>\$7,329,654</b>  |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                               | <b>\$959,567</b>    |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Technology Services, Consulting services. |                     |
| <b>2018 BUDGET:</b>                                                                          | <b>\$12,599,305</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                               | <b>\$14,275,156</b> |



## 2019 Goals

1. Strengthen and require adherence to IT documented procedures which includes robust software and hardware purchasing standards, sound fiscal accounting and cost-efficiencies and contractually required standards for new implementations.
2. Maximize organizational opportunities with the Munis implementation to support better position controls district-wide, more robust fiscal features such as distributed invoicing, accounts receivable services and increased employee self-service features.
3. Strengthen and maintain clear inter-departmental operations that include direct implementation support leads for Curriculum, Data and Research, and Student Services; and ensuring an increase in documented supports for training, operations and IT standards.
4. Partner with the Chief Financial Officer and Budget Planning team to collapse distributed software purchases into the IT budget to ensure the district has only 1 software planning and expense budget to invoke some much-needed cost gains.

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Office of Chief of Information and Technology

**Program Administrator:** Scott E. Gutowski

**Program Code:** 5400-5401-010

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### **2019 Goals Aligned with the Strategic Plan**

The Department of Information and Instructional Technology – more commonly referred to as the Office of Information Technology (OIT) – is supported by 3 specific team – End-User Services (Technical Support), Infrastructure and IT Services and Data Warehousing and Operations. Collectively, each team is represented by a lead Director who individual report to the Chief of Information and Technology. As a leadership team of 4, the department supports Pittsburgh Public Schools with the following 2019 annualized goal for our deliverables and focus:

#### **End-User Services (Technical Support)**

1. Complete a robust inventory of written procedures and norms for purchasing, support, and Tier 1 (Call Center), Tier 1.5 (Tech Liaisons) and Tier 2 (Field Technicians) responsibilities.
2. Implement a scoring matrix for Tier 1 and Tier 2 support staff that includes Service Level goals including tickets, hardware and network quotes and positive school relationships.
3. Establish a transparent, accurate and actionable school IT report card to grade network, phone, computer, wireless, laptop, tablet and A/V capabilities.

#### **Infrastructure and IT Services**

1. Upgrade the district server environment to replace legacy physical servers and implement appropriate supports for the new district ERP (Munis).
2. Increase our wireless capacity, the density-management service for wireless connectivity and the mapping and availability of additional wireless access points and gigabit connectivity.
3. Maintain enterprise Tier 3 availability of all IT services, security and uptime thresholds.

#### **Data Warehouse and IT Operations**

1. Ensure seamless delivery of Financial and HR data to district by ensuring PeopleSoft system is fully supported and functional and that ERP Implementation Project meets all deadlines and deliverables.
2. Update technology implementation specialist positions to align with district strategic priorities and departmental leadership supports.
3. In partnership with the Director of Research, establish Data Governance practices, standards, and policies within the district via the Data Governance and Research Review Board.
4. In partnership with the Data and Reporting team, establish practices, standards, and policies around district reporting internally (via MyPPS and PPS Insight), externally (via pghschools.org), and with business intelligence technologies (Power BI Dashboards).
5. Continue to work towards departmental strategic plan to: -require vendors of academic software to be One Roster compliant, -deploy and populate Ed-Fi ODS and assist in moving vendors towards Ed-Fi compliance, -ensure relevant district data is stored in PPS data warehouse.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Office of Chief of Information and Technology

**Program Administrator:** Scott E. Gutowski

**Program Code:** 5400-5401-010

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The Technology's team objective is to provide these capabilities with strict adherence to service levels, quality of service and training support, as well as aiming to simplify our application portfolio and matching our system capabilities to each specific school, learning and business need.

| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CHIEF-INFORMATION & TECHNOLOGY |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 5400                           | 010  | 2220 | 113 | DIRECTORS                      | 1.00              | 1.00                | 94,380.72            | 95,016         | 95,674         | 658                                |
| 5400                           | 010  | 2220 | 116 | CENTRL SUPPORT ADMIN           | 1.00              | 1.00                | 91,085.52            | 91,743         | 92,403         | 660                                |
| 5400                           | 010  | 2220 | 119 | OTHER PERSONNEL COSTS          |                   |                     | 43,330.35            | ****           | ****           | ****                               |
| 5400                           | 010  | 2220 | 136 | OTHER PROF EDUC STAFF          | 2.00              | 2.00                | 187,946.16           | 187,946        | 199,662        | 11,716                             |
| 5400                           | 010  | 2220 | 144 | COMPUTER SERVICE PERS          | 3.00              | 3.00                | 195,295.44           | 196,477        | 203,758        | 7,281                              |
| 5400                           | 010  | 2220 | 146 | OTHER TECHNICAL PERS           | 3.00              | 3.00                | 165,847.19           | 200,429        | 204,401        | 3,972                              |
| 5400                           | 010  | 2220 | 148 | COMP-ADDITIONAL WORK           |                   |                     | 111,934.40           | 7,500          | 7,500          | ****                               |
| 5400                           | 010  | 2220 | 149 | OTHER PERSONNEL COSTS          |                   |                     | 1,940.10             | ****           | ****           | ****                               |
| 5400                           | 010  | 2220 | 152 | TYPIST-STENOGRAPHERS           | 1.00              | 1.00                | 40,947.84            | 40,948         | 40,948         | ****                               |
| 5400                           | 010  | 2220 | 163 | REPAIRMEN                      | 1.00              | 1.00                | ****                 | ****           | ****           | ****                               |
| 5400                           | 010  | 2220 | 200 | EMPLOYEE BENEFITS              |                   |                     | 518,405.04           | 462,114        | 476,455        | 14,341                             |
| FUNCTION TOTAL                 |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                                |      | 2220 |     | TECHNOLOGY SUPPORT SERVICES    | 12.00             | 12.00               | 1,451,112.76         | 1,282,173      | 1,320,801      | 38,628                             |
| 5400                           | 010  | 2240 | 168 | COMP-ADDITIONAL WORK           |                   |                     | 122,312.03           | ****           | ****           | ****                               |
| 5400                           | 010  | 2240 | 200 | EMPLOYEE BENEFITS              |                   |                     | 48,863.95            | ****           | ****           | ****                               |
| 5400                           | 010  | 2240 | 340 | TECHNICAL SERVICES             |                   |                     | 72,881.28            | ****           | ****           | ****                               |
| 5400                           | 010  | 2240 | 348 | TECHNOLOGY SERVICES            |                   |                     | 1,095,125.47         | 1,000,014      | 959,567        | -40,447                            |
| 5400                           | 010  | 2240 | 650 | SUPPLIES & FEES - TECHNOLOGY   |                   |                     | 2,035,274.86         | 1,946,961      | 1,871,922      | -75,039                            |
| 5400                           | 010  | 2240 | 756 | CAP TECH HARDWARE/EQUIP-ORIG   |                   |                     | 176,085.59           | ****           | 854,214        | 854,214                            |
| 5400                           | 010  | 2240 | 758 | CAPITAL TECH SOFTWARE - ORIG   |                   |                     | 704,008.34           | 995,500        | ****           | -995,500                           |
| 5400                           | 010  | 2240 | 766 | CAP TECH HRDWARE/EQUIP REPLACE |                   |                     | 33,010.59            | 200,000        | 2,318,856      | 2,118,856                          |
| 5400                           | 010  | 2240 | 768 | CAPITAL TECH SOFTWARE REPLACE  |                   |                     | 2,782,881.46         | 1,977,570      | ****           | -1,977,570                         |
| FUNCTION TOTAL                 |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                                |      | 2240 |     | COMPUTER-ASSISTED INSTRUCTION  |                   |                     | 7,070,443.57         | 6,120,045      | 6,004,559      | -115,486                           |
| 5400                           | 010  | 2271 | 124 | COMP-ADDITIONAL WORK           |                   |                     | 5,421.90             | ****           | ****           | ****                               |
| 5400                           | 010  | 2271 | 125 | WKSP-COM WK-CUR-INSV           |                   |                     | 269,042.41           | 69,545         | 69,545         | ****                               |
| 5400                           | 010  | 2271 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | 1,399.20             | ****           | ****           | ****                               |
| 5400                           | 010  | 2271 | 197 | COMP-ADDITIONAL WORK           |                   |                     | 1,305.92             | ****           | ****           | ****                               |
| 5400                           | 010  | 2271 | 200 | EMPLOYEE BENEFITS              |                   |                     | 108,278.96           | 28,934         | 29,478         | 544                                |
| FUNCTION TOTAL                 |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                                |      | 2271 |     | INSTR STAFF DEVEL - CERTIFIED  |                   |                     | 385,448.39           | 98,479         | 99,023         | 544                                |
| 5400                           | 010  | 2620 | 146 | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 78,534.96            | 79,734         | 80,909         | 1,175                              |
| 5400                           | 010  | 2620 | 148 | COMP-ADDITIONAL WORK           |                   |                     | 3,977.10             | ****           | ****           | ****                               |
| 5400                           | 010  | 2620 | 200 | EMPLOYEE BENEFITS              |                   |                     | 54,333.03            | 44,931         | 45,656         | 725                                |
| 5400                           | 010  | 2620 | 432 | RPR & MAINT - EQUIP            |                   |                     | 1,100.00             | 8,200          | 8,200          | ****                               |
| 5400                           | 010  | 2620 | 530 | COMMUNICATIONS                 |                   |                     | ****                 | 239,100        | 269,100        | 30,000                             |
| 5400                           | 010  | 2620 | 538 | TELECOMMUNICATIONS             |                   |                     | 558,461.32           | 422,595        | 392,595        | -30,000                            |
| FUNCTION TOTAL                 |      |      |     |                                |                   |                     |                      |                |                |                                    |
|                                |      | 2620 |     | OPERATION OF BUILDINGS SVCS    | 1.00              | 1.00                | 696,406.41           | 794,560        | 796,460        | 1,900                              |
| 5400                           | 010  | 2818 | 113 | DIRECTORS                      | 1.00              | 2.00                | 148,366.08           | 148,366        | 241,545        | 93,179                             |
| 5400                           | 010  | 2818 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | 36,130.00            | 29,895         | 29,895         | ****                               |
| 5400                           | 010  | 2818 | 200 | EMPLOYEE BENEFITS              |                   |                     | 80,873.38            | 100,452        | 153,170        | 52,718                             |
| 5400                           | 010  | 2818 | 581 | MILEAGE                        |                   |                     | 5,731.52             | 10,800         | 10,600         | -200                               |
| 5400                           | 010  | 2818 | 582 | TRAVEL                         |                   |                     | 10,335.95            | 18,000         | 18,000         | ****                               |
| 5400                           | 010  | 2818 | 610 | GENERAL SUPPLIES               |                   |                     | 384,151.78           | 200,000        | 200,000        | ****                               |
| 5400                           | 010  | 2818 | 810 | DUES & FEES                    |                   |                     | 2,705.00             | 12,100         | 12,100         | ****                               |

| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                                      | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|--------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CHIEF-INFORMATION & TECHNOLOGY |      |      |     |                                                  |                   |                     |                      |                |                |                                    |
|                                |      | 2818 |     | FUNCTION TOTAL<br>SYS-WIDE TECHNOLOGY SERVICES   | 1.00              | 2.00                | 668,293.71           | 519,613        | 665,310        | 145,697                            |
| 5400                           | 010  | 2831 | 116 | CENTRL SUPPORT ADMIN                             | 2.00              | 2.00                | 195,987.15           | 181,072        | 181,792        | 720                                |
| 5400                           | 010  | 2831 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 121,853.34           | 102,036        | 102,583        | 547                                |
|                                |      | 2831 |     | FUNCTION TOTAL<br>SUPERVISION OF STAFF SERVICES  | 2.00              | 2.00                | 317,840.49           | 283,108        | 284,375        | 1,267                              |
| 5400                           | 010  | 2840 | 113 | DIRECTORS                                        | 1.00              | 1.00                | 94,380.72            | 95,016         | 95,674         | 658                                |
| 5400                           | 010  | 2840 | 116 | CENTRL SUPPORT ADMIN                             | 2.00              | 2.00                | 184,508.08           | 185,468        | 177,513        | -7,955                             |
| 5400                           | 010  | 2840 | 144 | COMPUTER SERVICE PERS                            | 3.00              | 3.00                | 236,177.28           | 238,571        | 231,858        | -6,713                             |
| 5400                           | 010  | 2840 | 146 | OTHER TECHNICAL PERS                             | 1.00              | 1.00                | 78,061.56            | 70,246         | 73,858         | 3,612                              |
| 5400                           | 010  | 2840 | 148 | COMP-ADDITIONAL WORK                             |                   |                     | 18,247.00            | ****           | ****           | ****                               |
| 5400                           | 010  | 2840 | 152 | TYPIST-STENOGRAPHERS                             | 1.00              | 1.00                | 39,200.08            | 39,851         | 39,851         | ****                               |
| 5400                           | 010  | 2840 | 155 | OTHER OFFICE PERS                                | 4.00              | 4.00                | 219,561.60           | 224,201        | 221,720        | -2,481                             |
| 5400                           | 010  | 2840 | 157 | COMP-ADDITIONAL WORK                             |                   |                     | 4,467.94             | ****           | ****           | ****                               |
| 5400                           | 010  | 2840 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 525,421.66           | 480,876        | 474,270        | -6,606                             |
|                                |      | 2840 |     | FUNCTION TOTAL<br>DATA PROCESSING                | 12.00             | 12.00               | 1,400,025.92         | 1,334,229      | 1,314,744      | -19,485                            |
| 5400                           | 010  | 2842 | 116 | CENTRL SUPPORT ADMIN                             | 1.00              | 1.00                | 109,608.00           | 110,295        | 110,983        | 688                                |
| 5400                           | 010  | 2842 | 146 | OTHER TECHNICAL PERS                             | 1.00              | 1.00                | 88,326.76            | 83,784         | 71,873         | -11,911                            |
| 5400                           | 010  | 2842 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 116,993.44           | 109,366        | 103,183        | -6,183                             |
|                                |      | 2842 |     | FUNCTION TOTAL<br>SYSTEMS ANALYSIS SERVICES      | 2.00              | 2.00                | 314,928.20           | 303,445        | 286,039        | -17,406                            |
| 5400                           | 010  | 2843 | 113 | DIRECTORS                                        |                   |                     | 70,776.12            | ****           | ****           | ****                               |
| 5400                           | 010  | 2843 | 144 | COMPUTER SERVICE PERS                            | 2.00              | 2.00                | 166,819.68           | 167,401        | 167,568        | 167                                |
| 5400                           | 010  | 2843 | 148 | COMP-ADDITIONAL WORK                             |                   |                     | ****                 | 1,500          | 1,500          | ****                               |
| 5400                           | 010  | 2843 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 127,374.37           | 95,178         | 95,403         | 225                                |
|                                |      | 2843 |     | FUNCTION TOTAL<br>PROGRAMMING SERVICES           | 2.00              | 2.00                | 364,970.17           | 264,079        | 264,471        | 392                                |
| 5400                           | 010  | 2844 | 438 | RPR & MAINT - TECH                               |                   |                     | 294,656.00           | 374,500        | 344,500        | -30,000                            |
|                                |      | 2844 |     | FUNCTION TOTAL<br>OPERATIONS SERVICES            |                   |                     | 294,656.00           | 374,500        | 344,500        | -30,000                            |
| 5400                           | 010  | 2849 | 144 | COMPUTER SERVICE PERS                            | 10.00             | 10.00               | 714,474.26           | 726,768        | 769,980        | 43,212                             |
| 5400                           | 010  | 2849 | 148 | COMP-ADDITIONAL WORK                             |                   |                     | 121,791.97           | 12,000         | 12,000         | ****                               |
| 5400                           | 010  | 2849 | 149 | OTHER PERSONNEL COSTS                            |                   |                     | 1,337.18             | ****           | ****           | ****                               |
| 5400                           | 010  | 2849 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 437,667.04           | 416,306        | 441,262        | 24,956                             |
|                                |      | 2849 |     | FUNCTION TOTAL<br>OTHER DATA PROCESSING SERVICES | 10.00             | 10.00               | 1,275,270.45         | 1,155,074      | 1,223,242      | 68,168                             |
| DEPARTMENT TOTAL               |      |      |     |                                                  | 42.00             | 43.00               | 14,239,396.07        | 12,529,305     | 12,603,524     | 74,219                             |

| DEPT                    | FUND | FUNC | OBJ | DESCRIPTION                 | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------|------|------|-----|-----------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CELLULAR REIMBURSEMENTS |      |      |     |                             |                   |                     |                      |                |                |                                    |
| 5401                    | 010  | 2620 | 538 | TELECOMMUNICATIONS          |                   |                     | 35,760.00            | 70,000         | 70,000         | ****                               |
|                         |      |      |     | FUNCTION TOTAL              |                   |                     |                      |                |                |                                    |
|                         |      | 2620 |     | OPERATION OF BUILDINGS SVCS |                   |                     | 35,760.00            | 70,000         | 70,000         | ****                               |
|                         |      |      |     | DEPARTMENT TOTAL            |                   |                     | 35,760.00            | 70,000         | 70,000         | ****                               |

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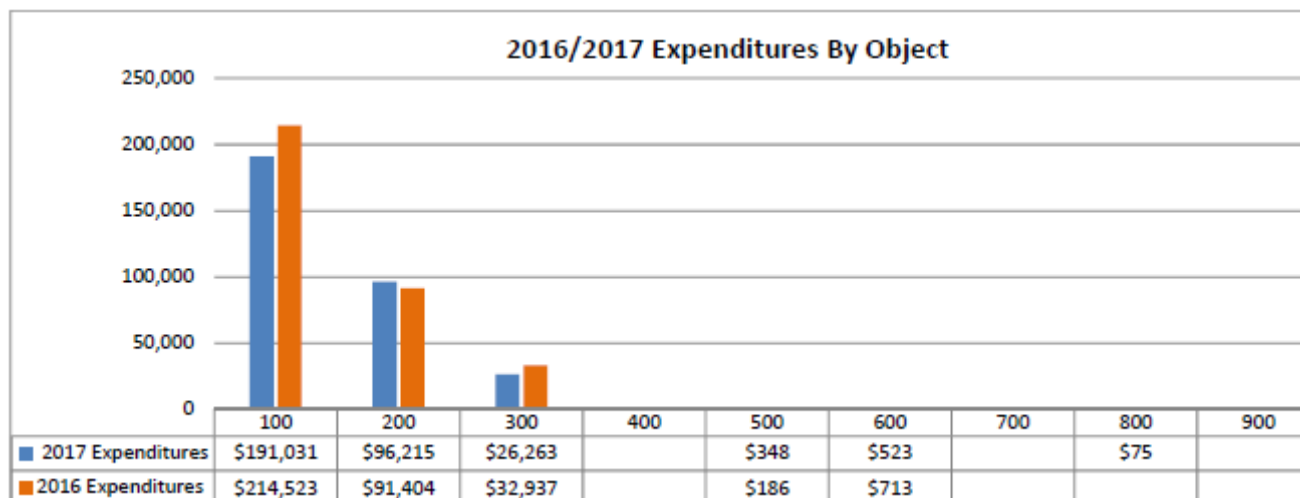
## **OFFICE OF CHIEF OPERATIONS OFFICER**

# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Office of Chief Operations Officer  
**Program Administrator:** Pam Capretta

**Program Code:** 6000-010

|                                                    |                  |
|----------------------------------------------------|------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$352,904</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$346,042</b> |
| <b>NO. OF POSITIONS:</b>                           | <b>2.00</b>      |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$6,862</b>   |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>      | <b>\$0</b>       |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                  |
| <b>2018 BUDGET:</b>                                | <b>\$350,659</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$314,456</b> |



## 2019 Goals

1. To attract and increase retention of high performing staff across the Operations department by providing effective leadership, fostering a positive culture, and providing a comprehensive professional learning environment for all employees
2. To build upon the completed work established by the Council of Great City Schools recommendation #120 which is to establish a culture of strategic planning and develop enterprise-wide governance structures to define priorities and oversee the execution of action plans for each major functional area

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Office of Chief Operations Officer

**Program Administrator:** Pam Capretta

**Program Code:** 6000-010

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### **2019 Goals Aligned with the Districts Strategic Themes as stated in the Strategic Plan**

The COO will prepare and improve the Operation's Department communication plans that will support the implementation the District's Strategic Plan "Expect Great Things, by ensuring buy-in and accountability of all staff for Strategic Theme #4 and the Council of Great City Schools recommendation.

Clearly defining goals that are positively aligned with the Strategic Plan will be collaboratively established with the COO direct reports. Continuous improvement check-in meetings will be used to monitor and provide positive feedback to each direct report. These meetings will be constructive and motivate direct reports with dignity and encouragement.

The department's goals are as follows:

#### **CGSC #120 – Establish a master plan for governance:**

This strategic planning should include: A Facility Master Plan that addresses the district's underutilized schools, recognizes the deferred maintenance backlog through a current Facilities Conditions Index, and establishes instructional classroom standards.

Creation of a "Problems and Solutions" document that will be used to facilitate discussion with Executive Cabinet in conjunction with the Feeder Pattern demographic study and program offerings to determine the best choices for school capital improvement recommendations.

#### **Strategic Theme #4 – Foster a culture of high performance for all employees:**

The COO will continue to review the Operation's organizational structure and make recommendations to improve each division's structure and learning environment.

1. Collaboratively continue working with the HR Department to secure proactive Collective Bargaining Agreements.
2. Review, document, and evaluate current professional learning opportunities available to both direct reports and departmental staff.
3. Identify areas of strengths/success and threats/weakness within each division and use that information to expand, develop, and improve upon programs and services provided to support students and staff.

### **2018 Work Done By the department**

The Chief Operation Officer duties include the supervision and management of Food Service, Transportation, School Safety, Facilities and Maintenance, and Plant Operations:

1. Administrators 2017-2018 Self-Assessment goals were drafted to align and support the District wide goals and strategic plan framework.
2. Delegated work in a manner that will grow leadership and departmental plans.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

**Organizational Unit:** Office of Chief Operations Officer

**Program Administrator:** Pam Capretta

**Program Code:** 6000-010

3. Met regularly as a cross functional team to vet ideas with appropriate stakeholder (i.e. OSP, PSE, CTE) and draft plans and objectives based on these meetings.
4. Sustainability and Green cleaning continue to move forward within Plant Operations. Currently in use by Plant Operations employees are 3M Twist-n-Fill Green Seal Certified cleaning products, urethane based floor finishes which extend floor stripping cycles, VOC compliant wood floor finishes, alcohol free hand sanitizer, Green Seal Certified paper products, vacuum cleaners with disposable liners, and floor finish applicators which not only reduce application time but also the amount of product used by Plant Operations employees. “Green” initiatives are on-going: Through a contract with City Lighting, fluorescent lights are being recycled, Surface Prep floor scrubbing pads are being used to clean classrooms at 22 locations this summer. Surface Prep pads deep clean floors using water only, eliminating the use of harsh cleaning products, and Green Seal Certified foaming hand wash is now being used at 33 locations.

**Work that has been completed**

1. The **Plant Operations** custodial staff, with the guidance of their supervisors, successfully opened all District locations on schedule while navigating the expansion of construction projects and numerous educational programs during the summer of 2018.
2. The **Operations Department**, in improvement of Standard Operating Procedures and in consideration of the “Theory of Action” has drafted, executed, implemented and now routinely practice policies for Inclement Weather, mandated Fire and Bus Evacuation Drills, Safety Drills, and proper permitting procedures as they further relate to school safety.
3. The **Transportation Department** held its annual Driver Transportation meeting on Thursday, August 16<sup>th</sup>. District drivers were invited to hear a lecture by Mr. Scott Bailey a Police Officer who spoke on Autism and the School Bus. They were educated on Pre and Post Trip Inspections, Kindergarten Safety, and Driver Incident Report Protocols.
4. The **Office of School Security** completed a Homeland Security K-12 checklist for each school.
5. The **Food Service Department** has created fundraising options for schools through the department for state and district compliance of the wellness policy.

**What your department has done this year to support the “Strategic Plan”**

1. On-going comprehensive professional learning opportunities for School Safety staff which includes, but is not limited to: Sexual Harassment, Restorative Practices, and Transgender Awareness.
2. The Facilities Department completed compiling both the Facilities Condition Index (FCI) and the Educational Adequacy Index (EAI) for each building to be used in the Master Plan.
3. Continual improvement of the meal service in all schools by concentrating on improving the three types of meal programs currently provided: Campus Café, Site Kitchen, and Central Kitchen.
4. Sustained the Child and Adult Care Food Program (CACFP) serving snacks and suppers to the various schools community enrichment programs housed in schools throughout the District.

| DEPT  | FUND       | FUNC    | OBJ | DESCRIPTION               | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------|------------|---------|-----|---------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CHIEF | OPERATIONS | OFFICER |     |                           |                   |                     |                      |                |                |                                    |
| 6000  | 010        | 2500    | 113 | DIRECTORS                 | 1.00              | 1.00                | 111,789.72           | 148,366        | 148,366        | ****                               |
| 6000  | 010        | 2500    | 146 | OTHER TECHNICAL PERS      | 1.00              | 1.00                | 79,241.36            | 71,873         | 72,848         | 975                                |
| 6000  | 010        | 2500    | 200 | EMPLOYEE BENEFITS         |                   |                     | 96,215.25            | 124,108        | 124,828        | 720                                |
| 6000  | 010        | 2500    | 330 | OTHER PROFESSIONAL SERV   |                   |                     | 26,262.50            | ****           | ****           | ****                               |
| 6000  | 010        | 2500    | 550 | PRINTING & BINDING        |                   |                     | 89.00                | ****           | ****           | ****                               |
| 6000  | 010        | 2500    | 581 | MILEAGE                   |                   |                     | 259.46               | 250            | 800            | 550                                |
| 6000  | 010        | 2500    | 582 | TRAVEL                    |                   |                     | ****                 | 4,087          | 4,087          | ****                               |
| 6000  | 010        | 2500    | 610 | GENERAL SUPPLIES          |                   |                     | 523.40               | 545            | 545            | ****                               |
| 6000  | 010        | 2500    | 810 | DUES & FEES               |                   |                     | 75.00                | 1,430          | 1,430          | ****                               |
|       |            |         |     | FUNCTION TOTAL            |                   |                     |                      |                |                |                                    |
|       |            | 2500    |     | SUPPORT SERVICES-BUSINESS | 2.00              | 2.00                | 314,455.69           | 350,659        | 352,904        | 2,245                              |
|       |            |         |     | DEPARTMENT TOTAL          | 2.00              | 2.00                | 314,455.69           | 350,659        | 352,904        | 2,245                              |

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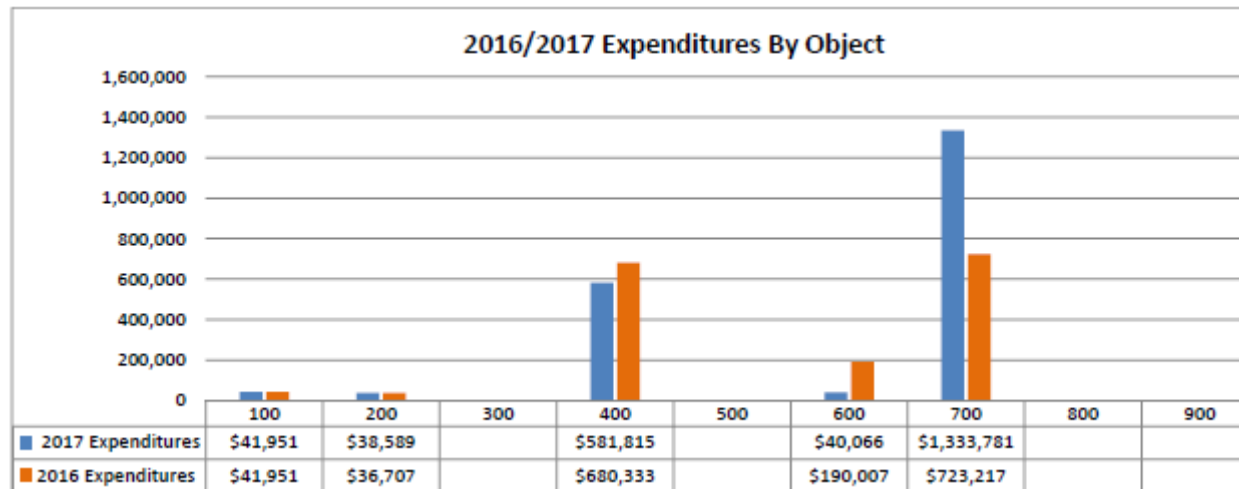
**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

**Organizational Unit:** Operations/Mail and Copy Center

**Program Administrator:** Ronald Joseph

**Program Code:** 6001-010

|                                                    |                    |
|----------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$1,988,277</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$123,817</b>   |
| <b>NO. OF POSITIONS:</b>                           | <b>2.00</b>        |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$1,864,460</b> |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>      | <b>\$0</b>         |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                    |
| <b>2018 BUDGET:</b>                                | <b>\$1,988,215</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$2,036,201</b> |



**2019 Goals**

1. Provide timely and accurate duplication of materials from the Copy Center; as well as make sure that each day's mail is delivered to staff's mail slots.
2. Provide cost-effective color printing and binding.
3. Continue to increase the output of materials to our schools and staff offering savings in time and service.
4. Continue to utilize the Pitney Bowes mail machine to save time and money for all District offices and schools

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Operations/Mail and Copy Center

**Program Administrator:** Ronald Joseph

**Program Code:** 6001-010

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**2019 Goals Aligned with the Strategic Plan**

1. The Mail and Copy Center under the direction of the Operations Department provides a central reproduction facility located in the Administration Building which supports the majority of the duplicating requirements and testing materials to administrative offices and school staff.
2. A web-based digital printing tool offers seamless submission of jobs from any location in the District.
3. The Copy Center also offers services including standard printing capabilities, color printing, spiral binding and saddle stitch books as well as a state of the art Pitney Bowes mailing machine that provides the current postage rate and electronic signatures for all return receipt mailings.

**2018 Work Done By the department**

1. The Copy Center met the needs of the District's staff and students by providing timely duplication of meeting, instructional, and testing materials to all parts of the system provided low cost color printing, trimming and binding as an option to external sources.
2. Continued to provide support to schools, parents, staff and students since the installation of the multifunction Xerox machines.
3. The Copy Center currently runs a total of 4 printers, 3 black & white printers, which print up to 120 pages per minute and 1 color printer that can print 71 pages per minute;
4. The centralized Pitney Bowes mail machine located in the Copy Center and for use from all administrative offices and schools provides convenient up to the minute postage, bulk mailing and electronic signatures for return receipt requests.
5. The Operations office continues the partnership between the Copy Center and Community Based Vocational Education Program (CBVE) bringing students into the mailroom several days per week to sort and deliver mail as a learning tool for them and a service



| DEPT               | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| MAIL & COPY CENTER |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 6001               | 010  | 2540 | 155 | OTHER OFFICE PERS             | 2.00              | 2.00                | 40,947.84            | 74,402         | 74,402         | ****                               |
| 6001               | 010  | 2540 | 157 | COMP-ADDITIONAL WORK          |                   |                     | 1,002.70             | 4,750          | 4,750          | ****                               |
| 6001               | 010  | 2540 | 200 | EMPLOYEE BENEFITS             |                   |                     | 38,589.17            | 44,603         | 44,665         | 62                                 |
| 6001               | 010  | 2540 | 432 | RPR & MAINT - EQUIP           |                   |                     | 581,815.07           | 431,046        | 473,471        | 42,425                             |
| 6001               | 010  | 2540 | 442 | RENTAL - EQUIPMENT            |                   |                     | ****                 | 12,576         | 12,576         | ****                               |
| 6001               | 010  | 2540 | 610 | GENERAL SUPPLIES              |                   |                     | 40,065.85            | 184,850        | 100,000        | -84,850                            |
| 6001               | 010  | 2540 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 1,333,780.83         | 1,235,988      | 1,278,413      | 42,425                             |
| FUNCTION TOTAL     |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                    |      | 2540 |     | PRINTING, PUBLISHING & DUPL   | 2.00              | 2.00                | 2,036,201.46         | 1,988,215      | 1,988,277      | 62                                 |
| DEPARTMENT TOTAL   |      |      |     |                               | 2.00              | 2.00                | 2,036,201.46         | 1,988,215      | 1,988,277      | 62                                 |

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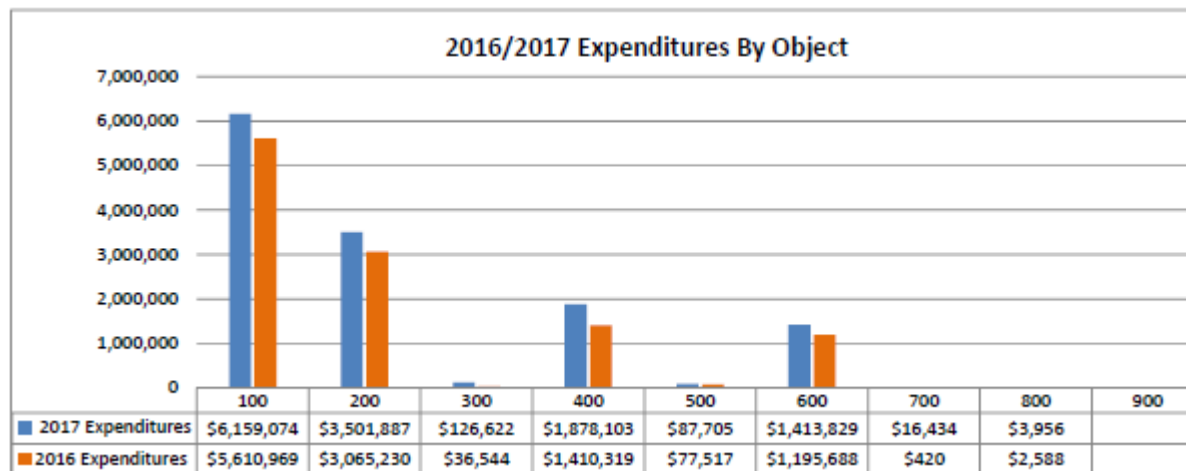
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Operations-Facilities, Project Management, Construction, Design, Maintenance, & Equipment Maintenance Repair  
**Program Administrator:** Daryl Saunders **Program Code:** 6300-6304-010

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**2019 TOTAL BUDGET:** **\$12,168,237**  
**SALARIES & BENEFITS:** **\$9,102,233**  
**NO. OF POSITIONS:** **79.00**  
**BUDGET OTHER THAN SALARIES/BENEFITS:** **\$3,066,004**  
**BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:** **\$131,677**  
**CONTRACTUAL DESCRIPTION (300 OBJECT CODES):** Rigging inspection contract for CAPA. City permits. Fire Inspections for Schools. Guardian contract. Architectural and engineering consultants. Asbestos Awareness. Temporary clerical services.  
**2018 BUDGET:** **\$12,270,718**  
**2017 YEAR EXPENDITURES:** **\$13,187,610**



## 2019 Goals

1. Ensure that all schools and the Department of Facilities provide safe and welcoming physical environments.
2. Seek acceptance of draft report on state of the district's buildings with recommendations and draft 10 year master capital plan.
3. Continue to respond to the districts musical equipment work order requests in a timely and equitable manner.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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|                                                                                                                                          |                                    |
|------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| <b>Organizational Unit:</b> Operations-Facilities, Project Management, Construction, Design, Maintenance, & Equipment Maintenance Repair |                                    |
| <b>Program Administrator:</b> Daryl Saunders                                                                                             | <b>Program Code:</b> 6300-6304-010 |

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**2019 Goals Aligned with the Strategic Plan**

1. Ensure that all schools and the Department of Facilities provide safe and welcoming physical environments
2. Completed a Facilities Condition Index (FCI) inspection and report of all district school facilities. The FCI addresses preservation of the districts physical infrastructure, building envelopes and interior structures and preventative maintenance.
3. Administered and completed the 2018 capital improvement programs summer projects prior to the start of the 2018/2019 school year ensuring a welcoming environment on the first day of school.
4. Ensure that all schools are provided musical equipment in good working condition.
5. Develop efficient ways to provide preventive maintenance for musical instruments and support for the music department using the inventory software system

**2018 Work Done By the department**

1. Completed building evaluations and the FCI report
2. Completed summer construction projects identified in the 2018 Capital Plan
3. Addressed building maintenance needs
4. Repaired 400 musical instruments
5. Prepared the Preliminary 2019 – 2025 Capital Plan
6. Prepared for 2019 summer construction

| DEPT       | FUND | FUNC | OBJ                            | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |        |
|------------|------|------|--------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|--------|
| FACILITIES |      |      |                                |                               |                   |                     |                      |                |                |                                    |        |
| 6300       | 010  | 2610 | 340                            | TECHNICAL SERVICES            |                   |                     | 80,034.36            | 91,000         | 91,000         | ****                               |        |
| 6300       | 010  | 2610 | 350                            | SECURITY / SAFETY SERVICES    |                   |                     | 23,665.93            | 27,867         | 27,867         | ****                               |        |
| 6300       | 010  | 2610 | 432                            | RPR & MAINT - EQUIP           |                   |                     | 499.00               | 2,066          | 1,000          | -1,066                             |        |
| 6300       | 010  | 2610 | 490                            | OTHER PROPERTY SERVICES       |                   |                     | ****                 | 25,000         | ****           | -25,000                            |        |
| 6300       | 010  | 2610 | 530                            | COMMUNICATIONS                |                   |                     | 500.00               | 2,800          | 2,200          | -600                               |        |
| 6300       | 010  | 2610 | 540                            | ADVERTISING                   |                   |                     | 38,322.43            | 28,000         | 38,000         | 10,000                             |        |
| 6300       | 010  | 2610 | 550                            | PRINTING & BINDING            |                   |                     | 65.50                | 600            | 600            | ****                               |        |
| 6300       | 010  | 2610 | 581                            | MILEAGE                       |                   |                     | 297.46               | 1,100          | 800            | -300                               |        |
| 6300       | 010  | 2610 | 582                            | TRAVEL                        |                   |                     | 5,088.54             | 3,500          | 5,166          | 1,666                              |        |
| 6300       | 010  | 2610 | 610                            | GENERAL SUPPLIES              |                   |                     | 3,234.18             | 3,500          | 3,500          | ****                               |        |
| 6300       | 010  | 2610 | 640                            | BOOKS & PERIODICALS           |                   |                     | 736.10               | 3,000          | 2,244          | -756                               |        |
| 6300       | 010  | 2610 | 650                            | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 13,338.94            | 14,000         | 28,000         | 14,000                             |        |
| 6300       | 010  | 2610 | 762                            | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | 1,000          | ****           | -1,000                             |        |
| 6300       | 010  | 2610 | 810                            | DUES & FEES                   |                   |                     | 3,956.00             | 2,854          | 3,610          | 756                                |        |
|            |      |      | FUNCTION TOTAL                 |                               |                   |                     |                      |                |                |                                    |        |
|            |      | 2610 | SUP OF OPER & MAINT PLANT SVCS |                               |                   |                     | 169,738.44           | 206,287        | 203,987        | -2,300                             |        |
| 6300       | 010  | 2611 | 113                            | DIRECTORS                     | 1.00              | 1.00                | 112,334.40           | 112,334        | 112,334        | ****                               |        |
| 6300       | 010  | 2611 | 151                            | SECRETARIES                   | 1.00              | 1.00                | 45,539.28            | 45,539         | 44,339         | -1,200                             |        |
| 6300       | 010  | 2611 | 200                            | EMPLOYEE BENEFITS             |                   |                     | 100,035.70           | 88,964         | 88,409         | -555                               |        |
|            |      |      | FUNCTION TOTAL                 |                               |                   |                     |                      |                |                |                                    |        |
|            |      | 2611 | DIRECTOR OF FAC & MAINTENACE   |                               |                   | 2.00                | 2.00                 | 257,909.38     | 246,837        | 245,082                            | -1,755 |
|            |      |      | DEPARTMENT TOTAL               |                               |                   | 2.00                | 2.00                 | 427,647.82     | 453,124        | 449,069                            | -4,055 |

| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PROJECT MANAGEMENT & CONSTRUCT |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 6301                           | 010  | 2619 | 135 | OTHER CENT SUPP STAFF          | 3.00              | 3.00                | 265,080.96           | 266,717        | 268,562        | 1,845                              |
| 6301                           | 010  | 2619 | 145 | FACIL-PLANT OPR PERS           | 2.00              | 2.00                | 116,256.38           | 114,454        | 119,321        | 4,867                              |
| 6301                           | 010  | 2619 | 146 | OTHER TECHNICAL PERS           | 1.00              | 1.00                | 37,260.00            | 44,359         | 45,541         | 1,182                              |
| 6301                           | 010  | 2619 | 148 | COMP-ADDITIONAL WORK           |                   |                     | 6,186.23             | 2,000          | 2,000          | ****                               |
| 6301                           | 010  | 2619 | 187 | STUD WRKRS/TUTORS/INTERNS      |                   |                     | ****                 | 9,600          | 9,600          | ****                               |
| 6301                           | 010  | 2619 | 200 | EMPLOYEE BENEFITS              |                   |                     | 259,309.98           | 246,329        | 251,122        | 4,793                              |
|                                |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                                |      | 2619 |     | SUPERVISIOS OF FACILITIS& MAIN | 6.00              | 6.00                | 684,093.55           | 683,459        | 696,146        | 12,687                             |
| 6301                           | 010  | 4600 | 581 | MILEAGE                        |                   |                     | 5,139.60             | 3,600          | 5,600          | 2,000                              |
|                                |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                                |      | 4600 |     | BUILDING IMPROVE SERV-REPLACEM |                   |                     | 5,139.60             | 3,600          | 5,600          | 2,000                              |
|                                |      |      |     | DEPARTMENT TOTAL               | 6.00              | 6.00                | 689,233.15           | 687,059        | 701,746        | 14,687                             |

| DEPT   | FUND | FUNC | OBJ | DESCRIPTION                                      | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------|------|------|-----|--------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| DESIGN |      |      |     |                                                  |                   |                     |                      |                |                |                                    |
| 6302   | 010  | 2619 | 135 | OTHER CENT SUPP STAFF                            | 2.00              | 2.00                | 183,747.23           | 190,313        | 175,769        | -14,544                            |
| 6302   | 010  | 2619 | 145 | FACIL-PLANT OPR PERS                             | 2.00              | 2.00                | 143,166.72           | 141,881        | 142,891        | 1,010                              |
| 6302   | 010  | 2619 | 187 | STUD WRKRS/TUTORS/INTERNS                        |                   |                     | ****                 | 4,800          | 4,800          | ****                               |
| 6302   | 010  | 2619 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 181,026.68           | 189,901        | 182,525        | -7,376                             |
|        |      | 2619 |     | FUNCTION TOTAL<br>SUPERVISIOS OF FACILITIS& MAIN | 4.00              | 4.00                | 507,940.63           | 526,895        | 505,985        | -20,910                            |
| 6302   | 010  | 4400 | 330 | OTHER PROFESSIONAL SERV                          |                   |                     | 22,921.80            | 12,300         | 12,300         | ****                               |
| 6302   | 010  | 4400 | 581 | MILEAGE                                          |                   |                     | 3,546.13             | 5,000          | 5,000          | ****                               |
|        |      | 4400 |     | FUNCTION TOTAL<br>ARCH, ENG & EDUC SPEC-REPLACE  |                   |                     | 26,467.93            | 17,300         | 17,300         | ****                               |
|        |      |      |     | DEPARTMENT TOTAL                                 | 4.00              | 4.00                | 534,408.56           | 544,195        | 523,285        | -20,910                            |

| DEPT        | FUND | FUNC | OBJ                            | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------|------|------|--------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| MAINTENANCE |      |      |                                |                               |                   |                     |                      |                |                |                                    |
| 6303        | 010  | 2619 | 145                            | FACIL-PLANT OPR PERS          | 3.00              | 3.00                | 117,371.52           | 178,196        | 183,356        | 5,160                              |
| 6303        | 010  | 2619 | 148                            | COMP-ADDITIONAL WORK          |                   |                     | 13,977.86            | 10,000         | 10,000         | ****                               |
| 6303        | 010  | 2619 | 152                            | TYPIST-STENOGRAPHERS          | 1.00              |                     | ****                 | 33,454         | ****           | -33,454                            |
| 6303        | 010  | 2619 | 154                            | CLERKS                        | 1.00              | 1.00                | 44,381.76            | 44,382         | 44,382         | ****                               |
| 6303        | 010  | 2619 | 157                            | COMP-ADDITIONAL WORK          |                   |                     | 4,569.07             | 10,000         | 10,000         | ****                               |
| 6303        | 010  | 2619 | 161                            | TRADESMEN                     | 58.00             | 58.00               | 3,174,180.05         | 3,755,835      | 3,722,732      | -33,103                            |
| 6303        | 010  | 2619 | 163                            | REPAIRMEN                     | 2.00              | 2.00                | 63,665.34            | 111,654        | 111,654        | ****                               |
| 6303        | 010  | 2619 | 168                            | COMP-ADDITIONAL WORK          |                   |                     | 1,614,109.95         | 617,642        | 617,642        | ****                               |
| 6303        | 010  | 2619 | 169                            | OTHER PERSONNEL COSTS         |                   |                     | 23,665.80            | ****           | ****           | ****                               |
| 6303        | 010  | 2619 | 184                            | STORES HANDLING STAFF         | 1.00              | 1.00                | 53,394.11            | 51,626         | 51,626         | ****                               |
| 6303        | 010  | 2619 | 200                            | EMPLOYEE BENEFITS             |                   |                     | 2,885,723.57         | 2,712,071      | 2,681,155      | -30,916                            |
|             |      |      | FUNCTION TOTAL                 |                               |                   |                     |                      |                |                |                                    |
|             |      | 2619 | SUPERVISIOS OF FACILITIS& MAIN |                               | 66.00             | 65.00               | 7,995,039.03         | 7,524,860      | 7,432,547      | -92,313                            |
| 6303        | 010  | 2620 | 169                            | OTHER PERSONNEL COSTS         |                   |                     | 9,563.89             | ****           | ****           | ****                               |
| 6303        | 010  | 2620 | 340                            | TECHNICAL SERVICES            |                   |                     | ****                 | 500            | 500            | ****                               |
| 6303        | 010  | 2620 | 432                            | RPR & MAINT - EQUIP           |                   |                     | 71,589.16            | 45,829         | 45,829         | ****                               |
| 6303        | 010  | 2620 | 441                            | RENTAL - LAND & BLDGS         |                   |                     | 45,600.00            | ****           | ****           | ****                               |
| 6303        | 010  | 2620 | 442                            | RENTAL - EQUIPMENT            |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 6303        | 010  | 2620 | 581                            | MILEAGE                       |                   |                     | 32,813.87            | 43,000         | 42,000         | -1,000                             |
| 6303        | 010  | 2620 | 599                            | OTHER PURCHASED SERVICES      |                   |                     | 1,931.00             | 3,606          | 3,606          | ****                               |
| 6303        | 010  | 2620 | 610                            | GENERAL SUPPLIES              |                   |                     | 1,356,569.22         | 1,390,606      | 1,390,606      | ****                               |
| 6303        | 010  | 2620 | 650                            | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 26,023.73            | 13,000         | 14,000         | 1,000                              |
| 6303        | 010  | 2620 | 762                            | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 16,434.00            | 6,300          | 6,300          | ****                               |
|             |      |      | FUNCTION TOTAL                 |                               |                   |                     |                      |                |                |                                    |
|             |      | 2620 | OPERATION OF BUILDINGS SVCS    |                               |                   |                     | 1,560,524.87         | 1,507,841      | 1,507,841      | ****                               |
| 6303        | 010  | 4600 | 431                            | RPR & MAINT - BLDGS           |                   |                     | 1,760,414.86         | 1,311,276      | 1,311,276      | ****                               |
|             |      |      | FUNCTION TOTAL                 |                               |                   |                     |                      |                |                |                                    |
|             |      | 4600 | BUILDING IMPROVE SERV-REPLACEM |                               |                   |                     | 1,760,414.86         | 1,311,276      | 1,311,276      | ****                               |
|             |      |      | DEPARTMENT TOTAL               |                               | 66.00             | 65.00               | 11,315,978.76        | 10,343,977     | 10,251,664     | -92,313                            |



| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                                      | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|--------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| EQUIPMENT MAINTENANCE & REPAIR |      |      |     |                                                  |                   |                     |                      |                |                |                                    |
| 6304                           | 010  | 1100 | 610 | GENERAL SUPPLIES                                 |                   |                     | 13,927.13            | 20,000         | 20,000         | ****                               |
|                                |      | 1100 |     | FUNCTION TOTAL<br>REGULAR PRGS - ELEM/SEC        |                   |                     | 13,927.13            | 20,000         | 20,000         | ****                               |
| 6304                           | 010  | 2619 | 163 | REPAIRMEN                                        | 2.00              | 2.00                | 123,262.70           | 122,720        | 122,720        | ****                               |
| 6304                           | 010  | 2619 | 168 | COMP-ADDITIONAL WORK                             |                   |                     | 7,360.99             | 19,500         | 19,500         | ****                               |
| 6304                           | 010  | 2619 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 75,790.73            | 80,143         | 80,253         | 110                                |
|                                |      | 2619 |     | FUNCTION TOTAL<br>SUPERVISIOS OF FACILITIS& MAIN | 2.00              | 2.00                | 206,414.42           | 222,363        | 222,473        | 110                                |
|                                |      |      |     | DEPARTMENT TOTAL                                 | 2.00              | 2.00                | 220,341.55           | 242,363        | 242,473        | 110                                |

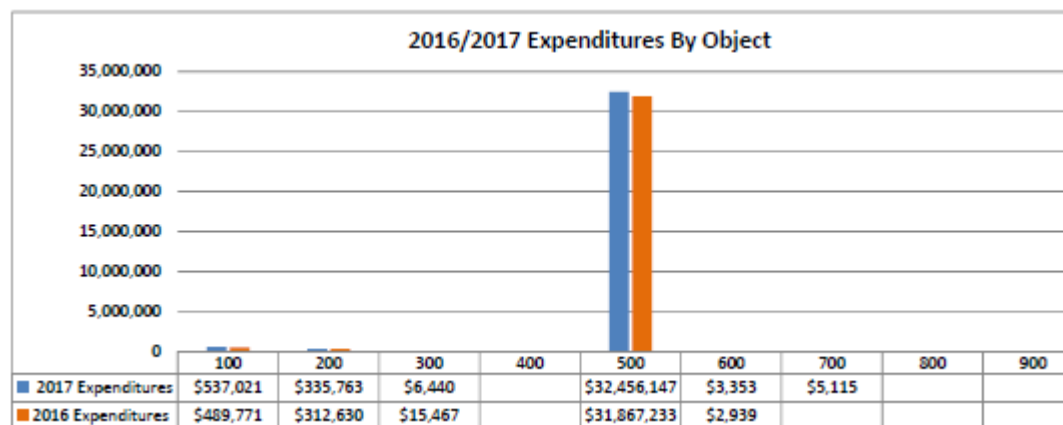
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# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Pupil Transportation  
**Program Administrator:** Eldridge Black Jr

**Program Code:** 6500-6503-010

|                                                    |                     |
|----------------------------------------------------|---------------------|
| <b>2019 TOTAL BUDGET:</b>                          | <b>\$34,519,007</b> |
| <b>SALARIES &amp; BENEFITS:</b>                    | <b>\$810,203</b>    |
| <b>NO. OF POSITIONS:</b>                           | <b>8.50</b>         |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>        | <b>\$33,708,804</b> |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>     | <b>\$0</b>          |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> |                     |
| <b>2018 BUDGET:</b>                                | <b>\$35,357,449</b> |
| <b>2017 YEAR EXPENDITURES:</b>                     | <b>\$33,343,838</b> |



## 2019 Goals Aligned with the Strategic Plan

In review of the Districts Strategic Plan and how the Department of Transportation will provide support to the plan; our goals will align with the long-term outcome of the plan's framework by ensuring that students safe and timely transportation services are in accordance with the Pennsylvania Department of Education, Transportation Division, and Board Policy and Guidelines.

The department's goals are as follows:

1. Work with the Office of School Performance to address bell schedules that best optimize the use of CDL vehicles and transportation resources.
2. With the increase of students under McKinney Vento and Foster Care, continue looking for new carriers who can provide transportation services to these students.
3. Publish and distribute Parent, School, and Vendor Transportation Handbook.
4. To ensure our carriers are providing safe and timely transportation services, develop and implement a Bi-Annual Carrier Checklist to evaluate our carries overall performance.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Pupil Transportation

**Program Administrator:** Eldridge Black Jr

**Program Code:** 6500-6503-010

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**2018 Work Done By Department**

1. Implementing routing software for the 2018-2019 school year which will allow the District to make better decisions, management of board transportation resources, provide accurate data, and equity of transportation resources.
2. VEO Now GPS software system is functional and working; 94% of school buses have working GPS units on them.
3. All Pittsburgh Public Schools completed a PDE School Bus Evacuation.
4. Developed and implemented structured reporting for PDE Liquid Fuel Tax Summary.

**What your department has done this year to support the “Strategic Plan”**

1. Used phone system technology to improved workflow and better service families and reduce the dependency of labor resources.
2. On boarded two new minority owned van carriers to assist with Home to School Students, McKinney Vento Students, Foster Care Students, and PSE students.
3. Developed and implemented structured reporting for PDE Liquid Fuel Tax Summary.
4. Provided School Administrators two new mobile phone numbers, which can be used to communicate to the Transportation Department after school-hours and emergency situations.

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| TRANSPORTATION   |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 6500             | 010  | 2711 | 113 | DIRECTORS                     | 1.00              | 1.00                | 99,840.12            | 91,627         | 92,230         | 603                                |
| 6500             | 010  | 2711 | 119 | OTHER PERSONNEL COSTS         |                   |                     | 53,580.00            | 54,000         | ****           | -54,000                            |
| 6500             | 010  | 2711 | 151 | SECRETARIES                   | 1.00              | 1.00                | 44,381.76            | 44,382         | 44,382         | ****                               |
| 6500             | 010  | 2711 | 157 | COMP-ADDITIONAL WORK          |                   |                     | 330.02               | ****           | ****           | ****                               |
| 6500             | 010  | 2711 | 200 | EMPLOYEE BENEFITS             |                   |                     | 76,401.99            | 107,073        | 77,089         | -29,984                            |
| FUNCTION TOTAL   |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                  |      | 2711 |     | SUPERVISION OF TRANSPORTATION | 2.00              | 2.00                | 274,533.89           | 297,082        | 213,701        | -83,381                            |
| 6500             | 010  | 2719 | 146 | OTHER TECHNICAL PERS          |                   | 1.00                | ****                 | ****           | 72,848         | 72,848                             |
| 6500             | 010  | 2719 | 147 | TRANSPORTATION PERS           | 4.50              | 3.50                | 222,428.28           | 228,816        | 172,438        | -56,378                            |
| 6500             | 010  | 2719 | 148 | COMP-ADDITIONAL WORK          |                   |                     | 6,987.76             | 7,600          | 7,600          | ****                               |
| 6500             | 010  | 2719 | 149 | OTHER PERSONNEL COSTS         |                   |                     | 8,661.15             | ****           | ****           | ****                               |
| 6500             | 010  | 2719 | 154 | CLERKS                        | 1.00              | 1.00                | 42,452.56            | 43,158         | 43,158         | ****                               |
| 6500             | 010  | 2719 | 200 | EMPLOYEE BENEFITS             |                   |                     | 217,151.92           | 157,544        | 167,054        | 9,510                              |
| 6500             | 010  | 2719 | 340 | TECHNICAL SERVICES            |                   |                     | 6,439.50             | 20,000         | ****           | -20,000                            |
| 6500             | 010  | 2719 | 432 | RPR & MAINT - EQUIP           |                   |                     | ****                 | 500            | ****           | -500                               |
| 6500             | 010  | 2719 | 530 | COMMUNICATIONS                |                   |                     | 10,190.00            | 12,350         | 10,394         | -1,956                             |
| 6500             | 010  | 2719 | 550 | PRINTING & BINDING            |                   |                     | 6,914.90             | 8,000          | 9,000          | 1,000                              |
| 6500             | 010  | 2719 | 581 | MILEAGE                       |                   |                     | 500.30               | 1,500          | 1,500          | ****                               |
| 6500             | 010  | 2719 | 582 | TRAVEL                        |                   |                     | 275.47               | 750            | 1,500          | 750                                |
| 6500             | 010  | 2719 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 10.00                | 2,500          | 6,000          | 3,500                              |
| 6500             | 010  | 2719 | 610 | GENERAL SUPPLIES              |                   |                     | 3,054.09             | 3,500          | 3,500          | ****                               |
| 6500             | 010  | 2719 | 635 | MEALS & REFRESHMENTS          |                   |                     | 298.75               | ****           | 250            | 250                                |
| 6500             | 010  | 2719 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 50             | 50             | ****                               |
| 6500             | 010  | 2719 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL |                   |                     | 1,692.00             | ****           | ****           | ****                               |
| 6500             | 010  | 2719 | 756 | CAP TECH HARDWARE/EQUIP-ORIG  |                   |                     | 3,422.50             | ****           | ****           | ****                               |
| 6500             | 010  | 2719 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | 300            | 2,256          | 1,956                              |
| FUNCTION TOTAL   |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                  |      | 2719 |     | SUPERVISION - TRANSPORTATION  | 5.50              | 5.50                | 530,479.18           | 486,568        | 497,548        | 10,980                             |
| 6500             | 010  | 2720 | 516 | STUDENT TRANSPORTATION - I.U. |                   |                     | 6,523,406.32         | 6,140,948      | 5,500,000      | -640,948                           |
| FUNCTION TOTAL   |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                  |      | 2720 |     | VEHICLE OPERATION SERVICES    |                   |                     | 6,523,406.32         | 6,140,948      | 5,500,000      | -640,948                           |
| 6500             | 010  | 2750 | 147 | TRANSPORTATION PERS           | 1.00              | 1.00                | 53,351.52            | 53,351         | 53,351         | ****                               |
| 6500             | 010  | 2750 | 148 | COMP-ADDITIONAL WORK          |                   |                     | 5,008.21             | ****           | ****           | ****                               |
| 6500             | 010  | 2750 | 200 | EMPLOYEE BENEFITS             |                   |                     | 42,209.52            | 30,064         | 30,105         | 41                                 |
| FUNCTION TOTAL   |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                  |      | 2750 |     | NONPUBLIC TRANSPORTATION      | 1.00              | 1.00                | 100,569.25           | 83,415         | 83,456         | 41                                 |
| DEPARTMENT TOTAL |      |      |     |                               | 8.50              | 8.50                | 7,428,988.64         | 7,008,013      | 6,294,705      | -713,308                           |

| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                                  | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|----------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| TRANSPORTATION - PUBLIC        |      |      |     |                                              |                   |                     |                      |                |                |                                    |
| 6501                           | 010  | 2720 | 513 | CONTRACTED CARRIERS                          |                   |                     | 15,873,273.84        | 16,746,988     | 10,300,347     | -6,446,641                         |
| 6501                           | 010  | 2720 | 515 | PUBLIC CARRIERS                              |                   |                     | 2,776,697.74         | 3,645,425      | 3,629,175      | -16,250                            |
|                                |      | 2720 |     | FUNCTION TOTAL<br>VEHICLE OPERATION SERVICES |                   |                     | 18,649,971.58        | 20,392,413     | 13,929,522     | -6,462,891                         |
| 6501                           | 010  | 2730 | 187 | STUD WRKRS/TUTORS/INTERNS                    |                   |                     | ****                 | ****           | 27,050         | 27,050                             |
| 6501                           | 010  | 2730 | 200 | EMPLOYEE BENEFITS                            |                   |                     | ****                 | ****           | 15,264         | 15,264                             |
|                                |      | 2730 |     | FUNCTION TOTAL<br>MONITORING SERVICES        |                   |                     | ****                 | ****           | 42,314         | 42,314                             |
| DEPARTMENT TOTAL               |      |      |     |                                              |                   |                     | 18,649,971.58        | 20,392,413     | 13,971,836     | -6,420,577                         |
| TRANSPORTATION - NON PUBLIC    |      |      |     |                                              |                   |                     |                      |                |                |                                    |
| 6502                           | 010  | 2730 | 187 | STUD WRKRS/TUTORS/INTERNS                    |                   |                     | ****                 | ****           | 4,880          | 4,880                              |
| 6502                           | 010  | 2730 | 200 | EMPLOYEE BENEFITS                            |                   |                     | ****                 | ****           | 2,754          | 2,754                              |
|                                |      | 2730 |     | FUNCTION TOTAL<br>MONITORING SERVICES        |                   |                     | ****                 | ****           | 7,634          | 7,634                              |
| 6502                           | 010  | 2750 | 513 | CONTRACTED CARRIERS                          |                   |                     | 6,764,810.55         | 7,365,198      | 7,361,916      | -3,282                             |
| 6502                           | 010  | 2750 | 515 | PUBLIC CARRIERS                              |                   |                     | 500,067.50           | 591,825        | 627,900        | 36,075                             |
|                                |      | 2750 |     | FUNCTION TOTAL<br>NONPUBLIC TRANSPORTATION   |                   |                     | 7,264,878.05         | 7,957,023      | 7,989,816      | 32,793                             |
| DEPARTMENT TOTAL               |      |      |     |                                              |                   |                     | 7,264,878.05         | 7,957,023      | 7,997,450      | 40,427                             |
| CHARTER SCHOOLS TRANSPORTATION |      |      |     |                                              |                   |                     |                      |                |                |                                    |
| 6503                           | 010  | 2720 | 513 | CONTRACTED CARRIERS                          |                   |                     | ****                 | ****           | 3,658,910      | 3,658,910                          |
| 6503                           | 010  | 2720 | 515 | PUBLIC CARRIERS                              |                   |                     | ****                 | ****           | 2,596,106      | 2,596,106                          |
|                                |      | 2720 |     | FUNCTION TOTAL<br>VEHICLE OPERATION SERVICES |                   |                     | ****                 | ****           | 6,255,016      | 6,255,016                          |
| DEPARTMENT TOTAL               |      |      |     |                                              |                   |                     | ****                 | ****           | 6,255,016      | 6,255,016                          |

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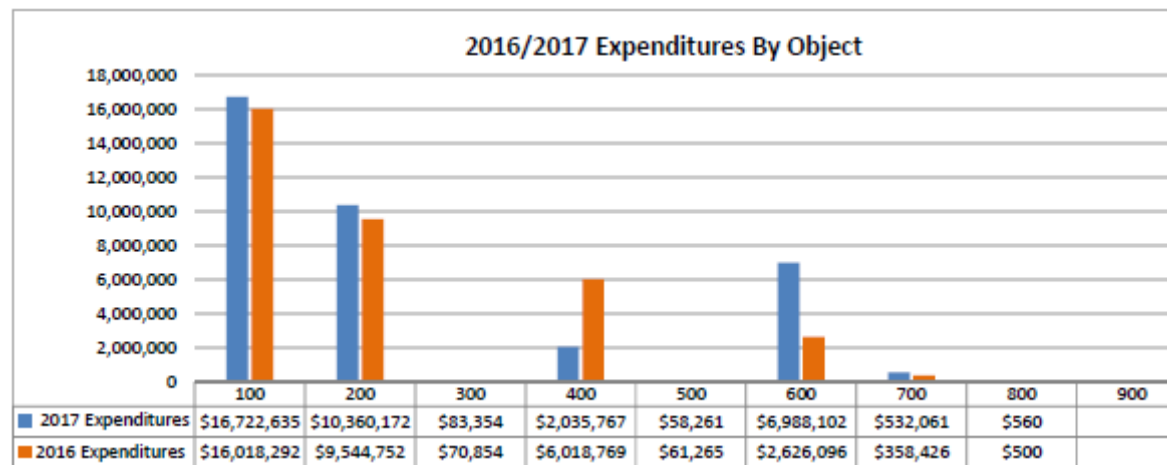
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Plant Operations – Truck/Transportation- Warehouse

**Program Administrator:** Thomas Meeder

**Program Code:** 6600-6603-010

|                                                                                                                    |                     |
|--------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                          | <b>\$41,246,990</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                    | <b>\$24,623,470</b> |
| <b>NO. OF POSITIONS:</b>                                                                                           | <b>311.00</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                        | <b>\$16,623,520</b> |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                      | <b>\$94,600</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Various certificates for boilers/elevators. Eric Ryan Contract. |                     |
| <b>2018 BUDGET:</b>                                                                                                | <b>\$41,036,292</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                     | <b>\$36,780,911</b> |



## 2019 Goals

1. Establish a shared commitment and collective responsibility for positive relationships with every student, family, and staff member for effective community partnerships at all schools.
2. Provide training to all staff to ensure accurate record keeping and to ensure that information exchanged is coming from the same source which will allow for focused and aligned acts. This includes a variety of In-Service courses which provides internal growth, effective positive communication and department structure.
3. Plant Operations with the corporation of other Operation Departments will review the contents (Furniture & Equipment) in closed school buildings and determine if the items remaining are of value to the District. Items will be inventoried, moved, and stored in a specific location within the centralized warehouse.



## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Plant Operations – Truck/Transportation- Warehouse

**Program Administrator:** Thomas Meeder

**Program Code:** 6600-6603-010

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### **2019 Goals Aligned with the Strategic Plan**

1. Implement a universal protocol and procedure for the handling and processing of Building Permits.
2. Plant Operations with the corporation of other Operation Departments will review the contents (Furniture & Equipment) in closed school buildings and determine if the items remaining are of value to the District. Also, continue to organize, catalog and centralize all new and used furniture and equipment.
3. To offer In-Service training courses throughout the year this will enable staff to grow professionally within the District.

### **2018 Work Done By the department**

1. With the expansion of summer programs and increased construction projects during the summer of 2018, Plant Operations successfully opened all District locations on schedule for the 2018/2019 school year.
2. Sustainability and Green cleaning continues to move forward within this Department: Currently in use by Plant Operations employees are 3M Twist-n-Fill Green Seal Certified cleaning products, urethane based floor finishes which extend floor stripping cycles, VOC compliant wood floor finishes, alcohol free hand sanitizer, Green Seal Certified paper products, vacuum cleaners with disposable liners, and floor finish applicators which not only reduce application time but also the amount of product used by Plant Operations employees. “Green’ initiatives are on-going: Through a contract with City Lighting, fluorescent lights are being recycled, Surface Prep floor scrubbing pads are being used to clean classrooms at 22 locations this summer. Surface Prep pads deep clean floors using water only, eliminating the use of harsh cleaning products, and Green Seal Certified foaming hand wash is now being used at thirty-three locations.
3. With the expansion of summer programs and increased construction projects during the summer of 2018, Plant Operations custodians, with the guidance of their supervisors, successfully opened all District locations on schedule.
4. Plant Operations Gymnasium Floor Team, established in the spring of 2013, surface screened and applied VOC compliant polyurethane finish to the wood gymnasium floors at 47 locations. This finish has proved to be more durable than water base finishes. Also maintains its gloss throughout the school year.
5. Plant Operations oversees the initial process of new and used furniture along with organizing and distribution of furniture for all PPS schools.
6. The Plant Operations Custodial Division continues to clean three City Connection houses on a quarterly basis. North, South and West locations.
7. District Operations Supervisors increased their visibility with second shift workers through “night riding”. Two evenings a month, supervisors work the second shift and visit their buildings during off hours.
8. Workshop training continued during the 2018 year. Several PeopleSoft payroll training sessions are held at Plant Operations office. Plant Operations held a series of training courses including Right to know, boiler room and equipment operation and maintenance. Introducing and updating various swimming pool bylaws to all licensed employees.
9. Plant Operations continues to offer Saturday in-service classes to all interested custodial employees. These classes include Housekeeping, Custodial Management, Firemanship, Heating, Ventilation and Air Conditioning (HVAC) and Swimming Pool Certifications (Allegheny County and State of PA). Classes begin in October and conclude in late January. Classes are also offered in the spring to give more opportunities for knowledge and advancement. Plant Operations also held a series of training courses including mechanical, communication exercises, Right to know and Plant Operations procedures and protocols.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Plant Operations – Truck/Transportation- Warehouse

**Program Administrator:** Thomas Meeder

**Program Code:** 6600-6603-010

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10. Utility costs are projecting a savings to the District again in 2019 as a result of market timing and competitive bidding organized by the Plant Operation Energy Manager. Moving forward the District's heating costs for 2019 and 2020 will be reduced and kept under control due to competitive bidding last year and commodity purchases made this year to take advantage of market conditions. This along with bidding the Districts Electricity supply contract will provide stability in the Districts overall utility costs which will continue to offset price hikes by the local water and sewer authorities regulated by the Pa. Utility Commission, (PUC) that we have no control over. Additionally the continued purchase of LED replacement light bulbs will continue to reduce the District's electricity usage and costs while taking advantage of rebates for these purchases by our local electricity distribution company Duquesne Light.  
Additionally, the public bidding for the District's Utility Auditing Contract has secured the incumbent auditing firm again for only a 5% increase in cost for a three year contract. Working in conjunction with the Energy Manager the Utility Auditing Company (Eric Ryan Corporation ERC) have more than saved the yearly cost of the contract due to detailed billing analysis which has caught many billing errors such as incorrect rate charges, higher than normal usage mistakes and other over charge..
11. Plant Operations Students Employees Community Teamed for Energy Management (SECTEM) program. Plant Operations continues to enlist new schools in the program to help bring energy awareness and sustainability ideas to the students of those schools.  
This program teaches staff and students "hands on" energy saving measures while providing an overall energy savings for the District.
12. With the threat of viruses and pests, such as bedbugs, Plant Operations remains on the forefront of maintaining our schools in a healthy and sanitary environment for students and staff. With an arsenal of two Electro-Static Disinfection Sprayers, 3 back pack sprayers and a cutting-edge disinfectant, Plant Operations custodians have the capability to disperse germ killing disinfectant in microscopic particles supplying complete coverage of an infected area in a fraction of the time of manual application.

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                                      | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|--------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PLANT OPERATIONS |      |      |     |                                                  |                   |                     |                      |                |                |                                    |
| 6600             | 010  | 2272 | 635 | MEALS & REFRESHMENTS                             |                   |                     | ****                 | ****           | 2,000          | 2,000                              |
|                  |      | 2272 |     | FUNCTION TOTAL<br>INSTR STAFF DEVEL - NON-CERT   |                   |                     | ****                 | ****           | 2,000          | 2,000                              |
| 6600             | 010  | 2620 | 135 | OTHER CENT SUPP STAFF                            | 1.00              | 1.00                | 91,292.64            | 91,896         | 92,522         | 626                                |
| 6600             | 010  | 2620 | 139 | OTHER PERSONNEL COSTS                            |                   |                     | 38,878.67            | 38,879         | ****           | -38,879                            |
| 6600             | 010  | 2620 | 145 | FACIL-PLANT OPR PERS                             | 4.00              | 4.00                | 266,495.27           | 283,962        | 281,812        | -2,150                             |
| 6600             | 010  | 2620 | 148 | COMP-ADDITIONAL WORK                             |                   |                     | 10,039.04            | 10,000         | 10,000         | ****                               |
| 6600             | 010  | 2620 | 149 | OTHER PERSONNEL COSTS                            |                   |                     | 19,742.35            | 24,500         | 24,500         | ****                               |
| 6600             | 010  | 2620 | 152 | TYPIST-STENOGRAPHERS                             | 1.00              | 1.00                | 41,051.28            | 41,051         | 41,051         | ****                               |
| 6600             | 010  | 2620 | 154 | CLERKS                                           | 1.00              | 1.00                | 43,157.76            | 43,158         | 43,158         | ****                               |
| 6600             | 010  | 2620 | 159 | OTHER PERSONNEL COSTS                            |                   |                     | ****                 | 5,000          | 5,000          | ****                               |
| 6600             | 010  | 2620 | 181 | CUSTODIAL - LABORER                              | 266.00            | 266.00              | 10,874,453.41        | 11,843,719     | 11,798,903     | -44,816                            |
| 6600             | 010  | 2620 | 188 | COMP-ADDITIONAL WORK                             |                   |                     | 2,762,151.85         | 3,424,059      | 3,424,059      | ****                               |
| 6600             | 010  | 2620 | 189 | OTHER PERSONNEL COSTS                            |                   |                     | 109,427.13           | 20,000         | 20,000         | ****                               |
| 6600             | 010  | 2620 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 8,816,740.96         | 8,918,288      | 8,882,465      | -35,823                            |
| 6600             | 010  | 2620 | 340 | TECHNICAL SERVICES                               |                   |                     | 23,704.00            | 37,000         | 37,000         | ****                               |
| 6600             | 010  | 2620 | 411 | DISPOSAL SERVICES                                |                   |                     | 301,379.82           | 397,354        | 370,444        | -26,910                            |
| 6600             | 010  | 2620 | 413 | CUSTODIAL SERVICES                               |                   |                     | 32,700.00            | 44,510         | 64,510         | 20,000                             |
| 6600             | 010  | 2620 | 431 | RPR & MAINT - BLDGS                              |                   |                     | 159,122.04           | 160,982        | 162,230        | 1,248                              |
| 6600             | 010  | 2620 | 432 | RPR & MAINT - EQUIP                              |                   |                     | 43,005.59            | 55,000         | 55,000         | ****                               |
| 6600             | 010  | 2620 | 442 | RENTAL - EQUIPMENT                               |                   |                     | 31,224.33            | 27,000         | 27,000         | ****                               |
| 6600             | 010  | 2620 | 460 | EXTERMINATION SERVICES                           |                   |                     | 9,989.60             | 10,000         | 12,000         | 2,000                              |
| 6600             | 010  | 2620 | 550 | PRINTING & BINDING                               |                   |                     | 1,043.63             | 1,000          | 1,000          | ****                               |
| 6600             | 010  | 2620 | 581 | MILEAGE                                          |                   |                     | 8,406.94             | 15,000         | 15,000         | ****                               |
| 6600             | 010  | 2620 | 599 | OTHER PURCHASED SERVICES                         |                   |                     | 8,725.00             | 14,350         | 14,350         | ****                               |
| 6600             | 010  | 2620 | 610 | GENERAL SUPPLIES                                 |                   |                     | 481,313.00           | 600,000        | 550,000        | -50,000                            |
| 6600             | 010  | 2620 | 626 | GASOLINE                                         |                   |                     | ****                 | 100            | ****           | -100                               |
| 6600             | 010  | 2620 | 635 | MEALS & REFRESHMENTS                             |                   |                     | 1,725.00             | ****           | ****           | ****                               |
| 6600             | 010  | 2620 | 640 | BOOKS & PERIODICALS                              |                   |                     | ****                 | 386            | 386            | ****                               |
| 6600             | 010  | 2620 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL                    |                   |                     | 24,466.15            | 45,000         | 45,000         | ****                               |
| 6600             | 010  | 2620 | 762 | CAPITAL EQUIPMENT REPLACEMENT                    |                   |                     | 78,193.13            | 95,000         | 95,000         | ****                               |
| 6600             | 010  | 2620 | 810 | DUES & FEES                                      |                   |                     | 560.00               | 500            | 560            | 60                                 |
|                  |      | 2620 |     | FUNCTION TOTAL<br>OPERATION OF BUILDINGS SVCS    | 273.00            | 273.00              | 24,278,988.59        | 26,247,694     | 26,072,950     | -174,744                           |
| 6600             | 010  | 2630 | 145 | FACIL-PLANT OPR PERS                             | 2.00              | 2.00                | 117,547.62           | 115,814        | 117,254        | 1,440                              |
| 6600             | 010  | 2630 | 148 | COMP-ADDITIONAL WORK                             |                   |                     | 35,245.50            | 30,000         | 30,000         | ****                               |
| 6600             | 010  | 2630 | 172 | AUTOMOTIVE EQUIP OPR                             | 6.00              | 6.00                | 296,641.41           | 300,290        | 310,461        | 10,171                             |
| 6600             | 010  | 2630 | 178 | COMP-ADDITIONAL WORK                             |                   |                     | 50,831.10            | 69,525         | 69,525         | ****                               |
| 6600             | 010  | 2630 | 181 | CUSTODIAL - LABORER                              | 1.00              | 1.00                | 45,810.74            | 43,971         | 43,971         | ****                               |
| 6600             | 010  | 2630 | 186 | GROUNDSCOOPER                                    | 10.00             | 10.00               | 445,675.59           | 459,414        | 459,414        | ****                               |
| 6600             | 010  | 2630 | 188 | COMP-ADDITIONAL WORK                             |                   |                     | 55,191.51            | 68,000         | 68,000         | ****                               |
| 6600             | 010  | 2630 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 709,915.87           | 612,547        | 619,941        | 7,394                              |
| 6600             | 010  | 2630 | 432 | RPR & MAINT - EQUIP                              |                   |                     | 14,071.02            | 20,000         | 20,000         | ****                               |
| 6600             | 010  | 2630 | 610 | GENERAL SUPPLIES                                 |                   |                     | 89,197.01            | 100,000        | 100,000        | ****                               |
| 6600             | 010  | 2630 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL                    |                   |                     | 5,374.23             | 8,000          | 8,000          | ****                               |
| 6600             | 010  | 2630 | 762 | CAPITAL EQUIPMENT REPLACEMENT                    |                   |                     | 26,534.25            | 40,000         | 40,000         | ****                               |
|                  |      | 2630 |     | FUNCTION TOTAL<br>CARE & UPKEEP OF GROUNDS SRVCS | 19.00             | 19.00               | 1,892,035.85         | 1,867,561      | 1,886,566      | 19,005                             |
| 6600             | 010  | 3210 | 188 | COMP-ADDITIONAL WORK                             |                   |                     | 330,828.09           | 355,000        | 355,000        | ****                               |

| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PLANT OPERATIONS |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 6600             | 010  | 3210 | 200 | EMPLOYEE BENEFITS              |                   |                     | 132,396.66           | 147,697        | 150,473        | 2,776                              |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 463,224.75           | 502,697        | 505,473        | 2,776                              |
|                  |      |      |     | DEPARTMENT TOTAL               | 292.00            | 292.00              | 26,634,249.19        | 28,617,952     | 28,466,989     | -150,963                           |

| DEPT             | FUND | FUNC | OBJ                         | DESCRIPTION              | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----------------------------|--------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| UTILITIES        |      |      |                             |                          |                   |                     |                      |                |                |                                    |
| 6601             | 010  | 2620 | 330                         | OTHER PROFESSIONAL SERV  |                   |                     | 59,650.00            | 57,600         | 57,600         | ****                               |
| 6601             | 010  | 2620 | 424                         | WATER/SEWAGE             |                   |                     | 1,433,750.92         | 2,002,613      | 2,064,173      | 61,560                             |
| 6601             | 010  | 2620 | 441                         | RENTAL - LAND & BLDGS    |                   |                     | 200.00               | 500            | 500            | ****                               |
| 6601             | 010  | 2620 | 550                         | PRINTING & BINDING       |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 6601             | 010  | 2620 | 599                         | OTHER PURCHASED SERVICES |                   |                     | 32,375.00            | 20,500         | 23,500         | 3,000                              |
| 6601             | 010  | 2620 | 610                         | GENERAL SUPPLIES         |                   |                     | 2,205.60             | 5,000          | 5,000          | ****                               |
| 6601             | 010  | 2620 | 621                         | NATURAL GAS - HTG & AC   |                   |                     | 2,081,508.01         | 2,688,332      | 2,916,036      | 227,704                            |
| 6601             | 010  | 2620 | 622                         | ELECTRICITY - HTG & AC   |                   |                     | 3,865,099.12         | 4,776,651      | 4,845,575      | 68,924                             |
| 6601             | 010  | 2620 | 624                         | OIL - HTG & AC           |                   |                     | ****                 | 3,000          | ****           | -3,000                             |
| 6601             | 010  | 2620 | 628                         | STEAM - HTG & AC         |                   |                     | 216,790.75           | 309,514        | 260,642        | -48,872                            |
| 6601             | 010  | 2620 | 635                         | MEALS & REFRESHMENTS     |                   |                     | 2,406.50             | 2,000          | 2,000          | ****                               |
| FUNCTION TOTAL   |      |      |                             |                          |                   |                     |                      |                |                |                                    |
|                  |      | 2620 | OPERATION OF BUILDINGS SVCS |                          |                   |                     | 7,693,985.90         | 9,866,710      | 10,176,026     | 309,316                            |
| DEPARTMENT TOTAL |      |      |                             |                          |                   |                     | 7,693,985.90         | 9,866,710      | 10,176,026     | 309,316                            |

| DEPT  | FUND   | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------|--------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| TRUCK | TRANSF |      |     |                                |                   |                     |                      |                |                |                                    |
| 6602  | 010    | 2650 | 163 | REPAIRMEN                      | 3.00              | 3.00                | 175,071.09           | 173,617        | 174,067        | 450                                |
| 6602  | 010    | 2650 | 168 | COMP-ADDITIONAL WORK           |                   |                     | 134,683.90           | 144,000        | 144,000        | ****                               |
| 6602  | 010    | 2650 | 172 | AUTOMOTIVE EQUIP OPR           | 15.00             | 15.00               | 629,427.07           | 748,550        | 744,466        | -4,084                             |
| 6602  | 010    | 2650 | 173 | TRANSPORTATION HELP            | 1.00              | 1.00                | 44,698.75            | 43,867         | 43,867         | ****                               |
| 6602  | 010    | 2650 | 178 | COMP-ADDITIONAL WORK           |                   |                     | 104,292.74           | 150,000        | 150,000        | ****                               |
| 6602  | 010    | 2650 | 200 | EMPLOYEE BENEFITS              |                   |                     | 701,118.37           | 710,046        | 708,972        | -1,074                             |
| 6602  | 010    | 2650 | 433 | RPR & MAINT - VEHICLES         |                   |                     | 10,224.04            | 10,000         | 10,000         | ****                               |
| 6602  | 010    | 2650 | 490 | OTHER PROPERTY SERVICES        |                   |                     | 100.00               | 100            | 100            | ****                               |
| 6602  | 010    | 2650 | 540 | ADVERTISING                    |                   |                     | 5,914.00             | 6,000          | 6,000          | ****                               |
| 6602  | 010    | 2650 | 599 | OTHER PURCHASED SERVICES       |                   |                     | 1,796.20             | 4,250          | 4,250          | ****                               |
| 6602  | 010    | 2650 | 610 | GENERAL SUPPLIES               |                   |                     | 96,883.04            | 105,000        | 105,000        | ****                               |
| 6602  | 010    | 2650 | 626 | GASOLINE                       |                   |                     | 75,146.80            | 90,000         | 98,785         | 8,785                              |
| 6602  | 010    | 2650 | 627 | DIESEL FUEL                    |                   |                     | 63,839.44            | 50,000         | 88,268         | 38,268                             |
| 6602  | 010    | 2650 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL  |                   |                     | 4,666.00             | 6,300          | 6,300          | ****                               |
| 6602  | 010    | 2650 | 762 | CAPITAL EQUIPMENT REPLACEMENT  |                   |                     | 392,173.01           | 304,900        | 304,900        | ****                               |
|       |        |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|       |        | 2650 |     | VEHICLE OPERATION & MAINT SERV | 19.00             | 19.00               | 2,440,034.45         | 2,546,630      | 2,588,975      | 42,345                             |
|       |        |      |     | DEPARTMENT TOTAL               | 19.00             | 19.00               | 2,440,034.45         | 2,546,630      | 2,588,975      | 42,345                             |

| DEPT      | FUND | FUNC | OBJ                            | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-----------|------|------|--------------------------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| WAREHOUSE |      |      |                                |                               |                   |                     |                      |                |                |                                    |
| 6603      | 010  | 2530 | 610                            | GENERAL SUPPLIES              |                   |                     | 11,987.52            | 3,500          | 13,500         | 10,000                             |
| 6603      | 010  | 2530 | 762                            | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 653.93               | 1,500          | 1,500          | ****                               |
|           |      |      | FUNCTION TOTAL                 |                               |                   |                     |                      |                |                |                                    |
|           |      | 2530 | WAREHOUSING & DISTRIBUTING SVC |                               |                   |                     | 12,641.45            | 5,000          | 15,000         | 10,000                             |
|           |      |      | DEPARTMENT TOTAL               |                               |                   |                     | 12,641.45            | 5,000          | 15,000         | 10,000                             |

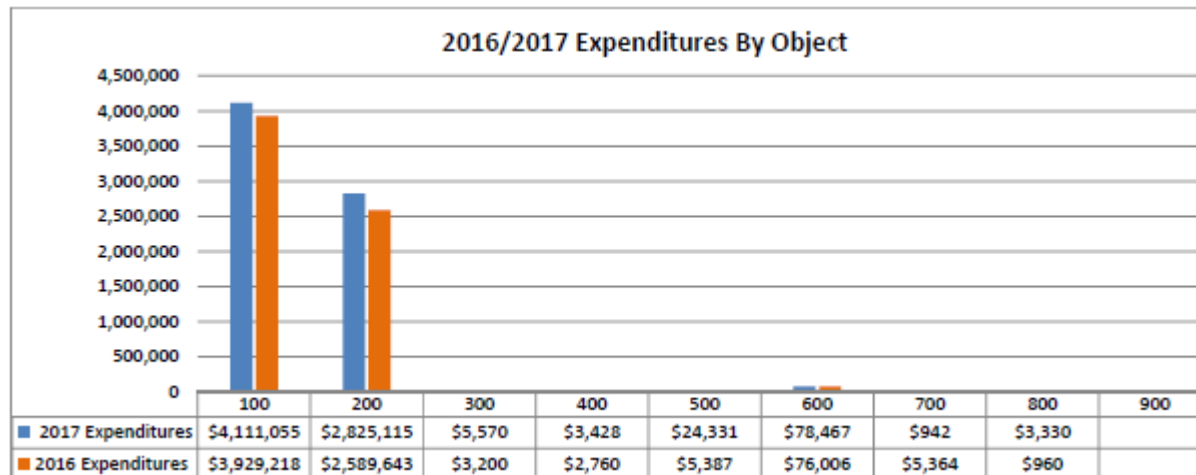
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** School Safety

**Program Administrator:** George Brown Jr.

**Program Code:** 6700-010

|                                                                                                                                                                     |                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                                                                                           | <b>\$7,233,594</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                                                                                     | <b>\$7,112,886</b> |
| <b>NO. OF POSITIONS:</b>                                                                                                                                            | <b>92.00</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                                                                                         | <b>\$120,708</b>   |
| <b>BUDGETS TOWARD CONTRACTAL OBLIGATIONS:</b>                                                                                                                       | <b>\$4,500</b>     |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Coverage at events. PD officers in house training for police and security. ESL training & Restorative Practices. |                    |
| <b>2018 BUDGET:</b>                                                                                                                                                 | <b>\$6,928,561</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                                                                                      | <b>\$7,052,240</b> |



## 2019 Goals Aligned with the Strategic Plan

In review of the District's Strategic Plan and how the Department of School Safety will provide support to the plan; our goals will align with the long-term outcome of the plan's framework by ensuring that students are provided a safe school environment. In doing so, this will lend to the increase of proficiency in literacy for all students. The department's goals are as follows:

1. To implement a universal protocol and procedure for handling the security and safety concerns of the District.
2. To offer In-Service training courses throughout the year this will enable staff to grow professionally within the District.
3. Increase employee awareness with regards to cultural differences.
4. To cover every school with a metal detector and security staff.



**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** School Safety

**Program Administrator:** George Brown Jr.

**Program Code:** 6700-010

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5. To increase radio reception throughout the district.
6. Continued the reduction of arrests in our District.

**2018 Work Done By the department**

1. Establish a shared commitment and collective responsibility for positive relationships with every student, family, and staff member.
2. Establish effective family and community partnerships in every school.
3. Will continue to work towards being a positive presence within the school; recognizing, acknowledging, and reinforcing the positive behaviors of students and supporting cultural diversity.
4. Enhance systems that promote shared accountability, high expectations, and continuous growth for all employees.
5. To provide a variety of In-Service training courses throughout the year which will provide internal growth, understanding the importance of effective and positive communication, and departmental structure. To provide staff the essential training needed to ensure a safe school environment.
6. Continuing to provide Mandated Active Shooter Training – As per the recommendation of the Council of Great City Schools this training will first be coordinated with Dr. Wayne Walters, Assistant Superintendent of Professional Learning, and vetted through Executive Cabinet. Training will be scheduled for presentation during an upcoming Principal and Vice-Principal Leading and Learning Institute. This training will be offered in conjunction with A.L.I.C.E. (Alert, Lockdown, Inform, Counter, and Evacuate) Training. Principal's and Vice-Principal's will be given a series of "table-top" trainings and once educated on the process they will then be offering this sixty- minute (60) training to the teachers and staff at their respective schools. Training at the school level will consist of a sixty-minute presentation, active role play scenarios, real time simulations, and round table discussion of events.
7. Enhance systems that promote shared accountability, high expectations, and continuous growth for all employees.
8. Chief Brown attended the 2018 National School Safety Conference, July 22-28, 2018. "How can we be better at securing our schools"
9. Chief Brown will attend the School Safety Security Exchange, in Hershey, Nov 8 & 9, "New requirements outlined in Act 44"

**What your department has done this year to support the "Strategic Plan".**

1. Training session held January 2018-Homeless Family/child awareness-IMPAX-CPR re-certification, Strength Finder. Employee Assistance Program.
2. Training session held before students returned to school, August 22 & 23-Restorative Practices-Report Writing-School Building Surveys
3. Mandatory Updates training for School Police.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** School Safety

**Program Administrator:** George Brown Jr.

**Program Code:** 6700-010

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**What your department has done this year to support the “Strategic Plan”.**

1. Training session held January 2018-Homeless Family/child awareness-IMPAX-CPR re-certification, Strength Finder. Employee Assistance Program.
2. Training session held before students returned to school, August 22 & 23-Restorative Practices-Report Writing-School Building Surveys
3. Mandatory Updates training for School Police.

| DEPT          | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SCHOOL SAFETY |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 6700          | 010  | 2270 | 350 | SECURITY / SAFETY SERVICES    |                   |                     | 5,570.00             | 2,000          | 2,000          | ****                               |
|               |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|               |      | 2270 |     | INSTRUCTIONAL STAFF PROF DEV  |                   |                     | 5,570.00             | 2,000          | 2,000          | ****                               |
| 6700          | 010  | 2660 | 116 | CENTRL SUPPORT ADMIN          | 1.00              | 1.00                | 92,522.16            | 93,172         | 93,845         | 673                                |
| 6700          | 010  | 2660 | 151 | SECRETARIES                   | 1.00              | 1.00                | 42,676.36            | 43,472         | 44,427         | 955                                |
| 6700          | 010  | 2660 | 183 | SECURITY PERSONNEL            | 90.00             | 90.00               | 3,227,216.11         | 3,667,558      | 3,858,771      | 191,213                            |
| 6700          | 010  | 2660 | 188 | COMP-ADDITIONAL WORK          |                   |                     | 745,143.84           | 550,000        | 550,000        | ****                               |
| 6700          | 010  | 2660 | 189 | OTHER PERSONNEL COSTS         |                   |                     | 3,496.67             | ****           | ****           | ****                               |
| 6700          | 010  | 2660 | 200 | EMPLOYEE BENEFITS             |                   |                     | 2,825,115.38         | 2,453,651      | 2,565,843      | 112,192                            |
| 6700          | 010  | 2660 | 340 | TECHNICAL SERVICES            |                   |                     | ****                 | 5,000          | 2,500          | -2,500                             |
| 6700          | 010  | 2660 | 432 | RPR & MAINT - EQUIP           |                   |                     | 3,427.92             | 5,000          | 5,000          | ****                               |
| 6700          | 010  | 2660 | 530 | COMMUNICATIONS                |                   |                     | 150.00               | 100            | 100            | ****                               |
| 6700          | 010  | 2660 | 550 | PRINTING & BINDING            |                   |                     | 11,328.00            | 500            | 500            | ****                               |
| 6700          | 010  | 2660 | 582 | TRAVEL                        |                   |                     | 5,340.56             | 5,000          | 5,000          | ****                               |
| 6700          | 010  | 2660 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 7,512.93             | 5,000          | 5,000          | ****                               |
| 6700          | 010  | 2660 | 610 | GENERAL SUPPLIES              |                   |                     | 78,227.88            | 85,660         | 85,660         | ****                               |
| 6700          | 010  | 2660 | 640 | BOOKS & PERIODICALS           |                   |                     | 239.50               | 750            | 750            | ****                               |
| 6700          | 010  | 2660 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 942.40               | 8,538          | 10,538         | 2,000                              |
| 6700          | 010  | 2660 | 810 | DUES & FEES                   |                   |                     | 3,330.00             | 3,160          | 3,660          | 500                                |
|               |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|               |      | 2660 |     | SECURITY SERVICES             | 92.00             | 92.00               | 7,046,669.71         | 6,926,561      | 7,231,594      | 305,033                            |
|               |      |      |     | DEPARTMENT TOTAL              | 92.00             | 92.00               | 7,052,239.71         | 6,928,561      | 7,233,594      | 305,033                            |

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## **FIXED CHARGES**

## **FIXED CHARGES**

(6900-6901)

The State's share of Social Security and Retirement Contribution for supplementally funded programs operated by the District are not included in individual funds but budgeted as both expenditures and the equal amount as revenue in the General Fund. The appropriation for the payment appears here, the State's share is recorded as revenue. In addition, parking lot contracts for the School District of Pittsburgh are included here.

| DEPT        | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| FIXED COSTS |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 6900        | 010  | 2610 | 441 | RENTAL - LAND & BLDGS          |                   |                     | 254,924.37           | 301,143        | 301,143        | ****                               |
|             |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|             |      | 2610 |     | SUP OF OPER & MAINT PLANT SVCS |                   |                     | 254,924.37           | 301,143        | 301,143        | ****                               |
|             |      |      |     | DEPARTMENT TOTAL               |                   |                     | 254,924.37           | 301,143        | 301,143        | ****                               |

| DEPT     | FUND | FUNC | OBJ | DESCRIPTION                                      | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------|------|------|-----|--------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| BENEFITS |      |      |     |                                                  |                   |                     |                      |                |                |                                    |
| 6901     | 010  | 1100 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 944,270.34           | 850,000        | 900,000        | 50,000                             |
|          |      | 1100 |     | FUNCTION TOTAL<br>REGULAR PRGS - ELEM/SEC        |                   |                     | 944,270.34           | 850,000        | 900,000        | 50,000                             |
| 6901     | 010  | 1200 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 1,073,892.46         | 900,000        | 900,000        | ****                               |
|          |      | 1200 |     | FUNCTION TOTAL<br>SPECIAL PROGRAMS ELEM/SEC      |                   |                     | 1,073,892.46         | 900,000        | 900,000        | ****                               |
| 6901     | 010  | 1300 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 49,390.28            | 40,000         | 40,000         | ****                               |
|          |      | 1300 |     | FUNCTION TOTAL<br>VOCATIONAL EDUCATION PROGRAMS  |                   |                     | 49,390.28            | 40,000         | 40,000         | ****                               |
| 6901     | 010  | 1400 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 284,484.55           | 300,000        | 300,000        | ****                               |
|          |      | 1400 |     | FUNCTION TOTAL<br>OTHER INSTR PROGRAMS - ELE/SEC |                   |                     | 284,484.55           | 300,000        | 300,000        | ****                               |
| 6901     | 010  | 1800 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 1,955,168.41         | 1,500,000      | 1,734,717      | 234,717                            |
|          |      | 1800 |     | FUNCTION TOTAL<br>INSTR PROG. PRE-K STUDENTS     |                   |                     | 1,955,168.41         | 1,500,000      | 1,734,717      | 234,717                            |
| 6901     | 010  | 2100 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 354,639.25           | 300,000        | 350,000        | 50,000                             |
|          |      | 2100 |     | FUNCTION TOTAL<br>SUPPORT SVCS-PUPIL PERSONNEL   |                   |                     | 354,639.25           | 300,000        | 350,000        | 50,000                             |
| 6901     | 010  | 2200 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 756,219.56           | 850,000        | 800,000        | -50,000                            |
|          |      | 2200 |     | FUNCTION TOTAL<br>SUPPORT SERVICES-INSTRUCTIONAL |                   |                     | 756,219.56           | 850,000        | 800,000        | -50,000                            |
| 6901     | 010  | 2300 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 337,240.70           | 348,926        | 340,000        | -8,926                             |
|          |      | 2300 |     | FUNCTION TOTAL<br>SUPPORT SERVICE ADMINISTRATION |                   |                     | 337,240.70           | 348,926        | 340,000        | -8,926                             |
| 6901     | 010  | 2400 | 200 | EMPLOYEE BENEFITS                                |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
|          |      | 2400 |     | FUNCTION TOTAL<br>SUPPORT SVCS-PUPIL HEALTH      |                   |                     | ****                 | 1,000          | 1,000          | ****                               |
| 6901     | 010  | 2500 | 200 | EMPLOYEE BENEFITS                                |                   |                     | 17,118.66            | 15,000         | 20,000         | 5,000                              |
|          |      | 2500 |     | FUNCTION TOTAL<br>SUPPORT SERVICES-BUSINESS      |                   |                     | 17,118.66            | 15,000         | 20,000         | 5,000                              |
| 6901     | 010  | 2600 | 200 | EMPLOYEE BENEFITS                                |                   |                     | -28,971.66           | 1,000          | 30,000         | 29,000                             |
|          |      | 2600 |     | FUNCTION TOTAL<br>OPERATION & MAINT OF PLANT SER |                   |                     | -28,971.66           | 1,000          | 30,000         | 29,000                             |



| DEPT             | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| BENEFITS         |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 6901             | 010  | 2700 | 200 | EMPLOYEE BENEFITS              |                   |                     | -274.64              | 1,000          | 1,000          | ****                               |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 2700 |     | STUDENT TRANSPORTATION SVCS    |                   |                     | -274.64              | 1,000          | 1,000          | ****                               |
| 6901             | 010  | 2800 | 200 | EMPLOYEE BENEFITS              |                   |                     | 97,318.89            | 303,367        | 100,000        | -203,367                           |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 2800 |     | SUPPORT SERVICES-CENTRAL       |                   |                     | 97,318.89            | 303,367        | 100,000        | -203,367                           |
| 6901             | 010  | 3210 | 200 | EMPLOYEE BENEFITS              |                   |                     | 2,999.93             | 3,000          | 3,000          | ****                               |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 3210 |     | SCHOOL SPONSORED STUDENT ACTIV |                   |                     | 2,999.93             | 3,000          | 3,000          | ****                               |
| 6901             | 010  | 3300 | 200 | EMPLOYEE BENEFITS              |                   |                     | 39,611.10            | 35,000         | 40,000         | 5,000                              |
|                  |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                  |      | 3300 |     | COMMUNITY SERVICES             |                   |                     | 39,611.10            | 35,000         | 40,000         | 5,000                              |
| DEPARTMENT TOTAL |      |      |     |                                |                   |                     | 5,883,107.83         | 5,448,293      | 5,559,717      | 111,424                            |

### **OTHER FUND TRANSFERS**

The other fund transfer line item contains the District's contribution to the Education Leading to Employment and Career Training (ELECT) Program in the amount of \$90,400 and monies for future sales of closed buildings.

| DEPT                 | FUND | FUNC | OBJ | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------|------|------|-----|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OTHER FUND TRANSFERS |      |      |     |                                |                   |                     |                      |                |                |                                    |
| 6902                 | 010  | 5220 | 939 | OTHER FUND TRANSFERS           |                   |                     | 422,929.09           | 590,400        | 590,400        | ****                               |
|                      |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                      |      | 5220 |     | SPECIAL REVENUE FUND TRANSFERS |                   |                     | 422,929.09           | 590,400        | 590,400        | ****                               |
| 6902                 | 010  | 5230 | 939 | OTHER FUND TRANSFERS           |                   |                     | 500,000.00           | ****           | ****           | ****                               |
|                      |      |      |     | FUNCTION TOTAL                 |                   |                     |                      |                |                |                                    |
|                      |      | 5230 |     | CAPITAL PROJECTS FUND TRANSFER |                   |                     | 500,000.00           | ****           | ****           | ****                               |
|                      |      |      |     | DEPARTMENT TOTAL               |                   |                     | 922,929.09           | 590,400        | 590,400        | ****                               |

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## **DEBT SERVICE AND OTHER BUDGET ITEMS**

## **DEBT SERVICE AND OTHER BUDGET ITEMS**

(6904)  
(6905)  
(6906)

### **DEBT SERVICE**

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program costs.

The total Debt Service costs in 2019 will amount to \$44.7 million, which is 6.95% of the total projected budget.

### **State Enforcement of Debt Service Payments**

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

### **INTERSYSTEM PAYMENTS**

Revenues flow from the State to both school districts and intermediate units to partially fund Special Education. The Intersystem payment includes the transfer of this revenue to the Special Education program along with the funding of the program beyond State allocations.

The revenues for Special Education appear in the State Subsidy Revenue Section of the budget book under Other Program Subsidies.

### **BUDGETARY RESERVES**

Appropriations for budgetary reserves amount to \$1.0 million. The appropriation amount represents .16% of the budget.

| DEPT                     | FUND | FUNC | OBJ                         | DESCRIPTION                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------|------|------|-----------------------------|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| DEBT SERVICE - PRINCIPAL |      |      |                             |                                |                   |                     |                      |                |                |                                    |
| 6904                     | 010  | 5100 | 911                         | LOAN-LEASE PURCH-PRINCIPAL     |                   |                     | 1,352,352.94         | 1,352,353      | 1,352,353      | ****                               |
| 6904                     | 010  | 5100 | 912                         | SERIAL BONDS-PRINCIPAL         |                   |                     | 29,561,994.77        | 33,056,990     | 29,697,055     | -3,359,935                         |
|                          |      |      | FUNCTION TOTAL              |                                |                   |                     |                      |                |                |                                    |
|                          |      | 5100 | DEBT SERVICE                |                                |                   |                     | 30,914,347.71        | 34,409,343     | 31,049,408     | -3,359,935                         |
|                          |      |      | DEPARTMENT TOTAL            |                                |                   |                     | 30,914,347.71        | 34,409,343     | 31,049,408     | -3,359,935                         |
| DEBT SERVICE - INTEREST  |      |      |                             |                                |                   |                     |                      |                |                |                                    |
| 6905                     | 010  | 5100 | 831                         | INT-LOAN-LEASE PURCH           |                   |                     | 1,529,572.50         | 1,529,573      | 1,529,573      | ****                               |
| 6905                     | 010  | 5100 | 832                         | INT-SERIAL BONDS               |                   |                     | 13,494,449.43        | 13,281,776     | 12,145,582     | -1,136,194                         |
|                          |      |      | FUNCTION TOTAL              |                                |                   |                     |                      |                |                |                                    |
|                          |      | 5100 | DEBT SERVICE                |                                |                   |                     | 15,024,021.93        | 14,811,349     | 13,675,155     | -1,136,194                         |
|                          |      |      | DEPARTMENT TOTAL            |                                |                   |                     | 15,024,021.93        | 14,811,349     | 13,675,155     | -1,136,194                         |
| TAX REFUNDS              |      |      |                             |                                |                   |                     |                      |                |                |                                    |
| 6906                     | 010  | 2519 | 890                         | MISC EXPENDITURES              |                   |                     | 25,391.30            | 29,613         | 29,613         | ****                               |
|                          |      |      | FUNCTION TOTAL              |                                |                   |                     |                      |                |                |                                    |
|                          |      | 2519 | OTHER FISCAL SERVICES       |                                |                   |                     | 25,391.30            | 29,613         | 29,613         | ****                               |
| 6906                     | 010  | 5130 | 880                         | REFUNDS OF PRIOR YEAR RECEIPTS |                   |                     | 2,323,924.32         | 3,200,000      | 3,000,000      | -200,000                           |
|                          |      |      | FUNCTION TOTAL              |                                |                   |                     |                      |                |                |                                    |
|                          |      | 5130 | REFUND OF PRIOR YR REVENUES |                                |                   |                     | 2,323,924.32         | 3,200,000      | 3,000,000      | -200,000                           |
|                          |      |      | DEPARTMENT TOTAL            |                                |                   |                     | 2,349,315.62         | 3,229,613      | 3,029,613      | -200,000                           |

| DEPT                 | FUND | FUNC | OBJ | DESCRIPTION                                    | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------|------|------|-----|------------------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| INTERSYSTEM PAYMENTS |      |      |     |                                                |                   |                     |                      |                |                |                                    |
| 6907                 | 010  | 1100 | 561 | TUITION - OTHER PA LEA                         |                   |                     | 4,337,382.31         | 3,600,000      | 4,335,000      | 735,000                            |
| 6907                 | 010  | 1100 | 568 | TUITION - PRRI                                 |                   |                     | 274,054.76           | 400,000        | 600,000        | 200,000                            |
|                      |      | 1100 |     | FUNCTION TOTAL<br>REGULAR PRGS - ELEM/SEC      |                   |                     | 4,611,437.07         | 4,000,000      | 4,935,000      | 935,000                            |
| 6907                 | 010  | 1290 | 322 | PROF. EDUC. SERVICES-IUS                       |                   |                     | 76,217,865.11        | 80,592,758     | 86,590,428     | 5,997,670                          |
| 6907                 | 010  | 1290 | 567 | TUITION TO APPROVED PRIVATE                    |                   |                     | 3,888,873.60         | 4,000,000      | 4,000,000      | ****                               |
| 6907                 | 010  | 1290 | 594 | SVC-IU SPECIAL CLASSES                         |                   |                     | 170,968.09           | 300,000        | 300,000        | ****                               |
|                      |      | 1290 |     | FUNCTION TOTAL<br>OTHER SERVICES               |                   |                     | 80,277,706.80        | 84,892,758     | 90,890,428     | 5,997,670                          |
| 6907                 | 010  | 1441 | 561 | TUITION - OTHER PA LEA                         |                   |                     | ****                 | 25,000         | 15,000         | -10,000                            |
|                      |      | 1441 |     | FUNCTION TOTAL<br>OTHER INSTRUCTIONAL PROGRAMS |                   |                     | ****                 | 25,000         | 15,000         | -10,000                            |
| DEPARTMENT TOTAL     |      |      |     |                                                |                   |                     | 84,889,143.87        | 88,917,758     | 95,840,428     | 6,922,670                          |
| CONTINGENCIES        |      |      |     |                                                |                   |                     |                      |                |                |                                    |
| 6908                 | 010  | 1100 | 121 | CLASSROOM TEACHERS                             |                   |                     | ****                 | 3,500,000      | 3,500,000      | ****                               |
| 6908                 | 010  | 1100 | 200 | EMPLOYEE BENEFITS                              |                   |                     | ****                 | 1,972,297      | 1,975,009      | 2,712                              |
|                      |      | 1100 |     | FUNCTION TOTAL<br>REGULAR PRGS - ELEM/SEC      |                   |                     | ****                 | 5,472,297      | 5,475,009      | 2,712                              |
| 6908                 | 010  | 5900 | 330 | OTHER PROFESSIONAL SERV                        |                   |                     | ****                 | 675,000        | 675,000        | ****                               |
| 6908                 | 010  | 5900 | 540 | ADVERTISING                                    |                   |                     | ****                 | 150,000        | 150,000        | ****                               |
| 6908                 | 010  | 5900 | 610 | GENERAL SUPPLIES                               |                   |                     | ****                 | 50,000         | 50,000         | ****                               |
| 6908                 | 010  | 5900 | 650 | SUPPLIES & FEES - TECHNOLOGY                   |                   |                     | ****                 | 94,000         | 94,000         | ****                               |
| 6908                 | 010  | 5900 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL                  |                   |                     | ****                 | 110,000        | 110,000        | ****                               |
| 6908                 | 010  | 5900 | 758 | CAPITAL TECH SOFTWARE - ORIG                   |                   |                     | ****                 | 500,000        | 500,000        | ****                               |
| 6908                 | 010  | 5900 | 840 | BUDGETARY RESERVE                              |                   |                     | ****                 | 1,000,000      | 1,000,000      | ****                               |
|                      |      | 5900 |     | FUNCTION TOTAL<br>BUDGETARY RESERVE            |                   |                     | ****                 | 2,579,000      | 2,579,000      | ****                               |
| DEPARTMENT TOTAL     |      |      |     |                                                |                   |                     | ****                 | 8,051,297      | 8,054,009      | 2,712                              |



| DEPT                    | FUND | FUNC | OBJ | DESCRIPTION               | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET   | 2019<br>BUDGET   | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------|------|------|-----|---------------------------|-------------------|---------------------|----------------------|------------------|------------------|------------------------------------|
| CHARTER SCHOOL PAYMENTS |      |      |     |                           |                   |                     |                      |                  |                  |                                    |
| 6909                    | 010  | 1100 | 562 | TUITION - CHARTER SCHOOLS |                   |                     | 74,417,858.64        | 74,203,409       | 82,837,994       | 8,634,585                          |
|                         |      |      |     | FUNCTION TOTAL            |                   |                     |                      |                  |                  |                                    |
|                         |      | 1100 |     | REGULAR PRGS - ELEM/SEC   |                   |                     | 74,417,858.64        | 74,203,409       | 82,837,994       | 8,634,585                          |
|                         |      |      |     | DEPARTMENT TOTAL          |                   |                     | 74,417,858.64        | 74,203,409       | 82,837,994       | 8,634,585                          |
|                         |      |      |     | FUND TOTAL                | 2542.44           | 2546.94             | 590,418,212.19       | 625,089,047      | 643,743,101      | 18,654,054                         |
|                         |      |      |     | PRIOR YEAR ENCUMBRANCES   |                   |                     | <u>7,882,149.13</u>  | <u>2,500,000</u> | <u>2,500,000</u> |                                    |
|                         |      |      |     | GRAND TOTAL               |                   |                     | 598,300,361.32       | 627,589,047      | 646,243,101      | 18,654,054                         |

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## **FOOD SERVICE**

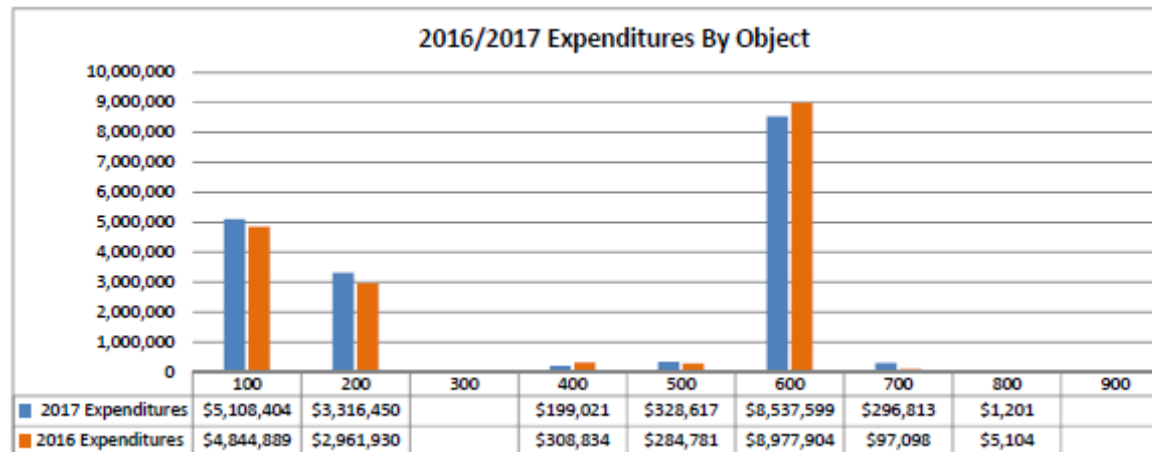
# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Food Service

**Program Administrator:** Curtistine Walker

**Program Code:** 6510-6570-010

|                                                                                                |                     |
|------------------------------------------------------------------------------------------------|---------------------|
| <b>2019 TOTAL BUDGET:</b>                                                                      | <b>\$18,615,610</b> |
| <b>SALARIES &amp; BENEFITS:</b>                                                                | <b>\$8,528,715</b>  |
| <b>NO. OF POSITIONS:</b>                                                                       | <b>225.13</b>       |
| <b>BUDGET OTHER THAN SALARIES/BENEFITS:</b>                                                    | <b>\$10,086,895</b> |
| <b>BUDGETS TOWARD CONTRACTUAL OBLIGATIONS:</b>                                                 | <b>\$3,000</b>      |
| <b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Guest Speaker USDA Professional Development |                     |
| <b>2018 BUDGET:</b>                                                                            | <b>\$18,113,632</b> |
| <b>2017 YEAR EXPENDITURES:</b>                                                                 | <b>\$17,995,034</b> |



## 2019 Goals

The goals of the department of Food Service continue to be aligned with the long term outcome of the Strategic Plan's framework to create a positive and supportive school culture by ensuring that students are provided nourishment in accordance to USDA guidelines. The school Supervisory staff continues to be assigned to schools based on their levels of expertise in food preparation, management, and training. This allows the department to have a better opportunity to meet the holistic needs of the students by providing uniformity and focused problem solving based on meal program type.

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

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**Organizational Unit:** Food Service

**Program Administrator:** Curtistine Walker

**Program Code:** 6510-6570-010

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### **2019 Goals Aligned with the Strategic Plan**

1. Provide supervisory staff with the opportunity to attend state director and supervisor trainings for school meal programs.
2. Continue to expand the services of the state approved Primero Edge System to help improved meal accountability, cost/inventory control and menu forecasting.
3. Continue working with the Superintendent's Student Advisory Council in partnership with the Power Up Program's Adagio Health staff housed in Langley School to conduct menu sampling.
4. Continue working with the Superintendent's Student Advisory Council to meet the strategies presented by the council to improve communication with school cafeteria staff and provide continued feedback from the council to the department about the menu selections and various types of meal service in the schools.
5. Create fundraising options for schools through the department for state and district compliance of the wellness policy.
6. Continue to recreate the catering program to service the schools needs for staff and parents including providing fundraising for schools through food service.
7. Continue to sustain and increase the department's revenue to purchase new and updated equipment for the schools kitchens and cafeterias.
8. Continue to improve meal service in all schools by concentrating on improving the three types of meal programs currently provided: Campus Café, Site Kitchen, and Central Kitchen.
9. Continue to improve menu item forecasting, purchasing and menu planning by utilizing the new Point of Sale (POS) system resulting in decreased food cost, waste control and improved meal accountability.
10. Sustain and increase the department's revenue to purchase new and updated equipment for the schools kitchens and cafeterias.
11. Continue to try to work with the department of Human Resources to adjust salaries based on USDA Professional Standards.
12. Apply for state grants to purchase new ovens, warmers, steamers, steam tables, reach in coolers and freezers for school meal programs.
13. Continue to apply and receive grants for the Fresh Fruit and Vegetable Program Grant for our schools.
14. Continue our partnerships with 412 Food Rescue Service, Three Rivers Table, Adagio Health Interns Power Up Program, Dairy Council, Grow Pittsburgh, Healthy Schools (Children's Hospital, Pittsburgh Food Policy Council and Southwest Food Security Program.
15. Expand the department by increasing outside contracts and outside meal services to city programs and/or agencies.

### **2018 Work completed by the department**

The goals of the department of Food Service were aligned with the long term outcome of the Strategic Plan's framework to create a positive and supportive school culture by ensuring that students are provided nourishment in accordance to USDA guidelines. Supervisors were assigned to schools based on their levels of expertise in food preparation, management, and training. This allowed the department to have a better opportunity to meet the holistic needs of the students. In 2018, the following goals were met as planned and aligned with the strategic plan:

1. Provided training and supervision of school employees based on meal program type to provide uniformity and focused problem solving based on meal program type ensuring that information exchanged came from the same source allowing for focused and aligned acts.

**SCHOOL DISTRICT OF PITTSBURGH  
2019 GENERAL FUND NARRATIVE**

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**Organizational Unit:** Food Service

**Program Administrator:** Curtistine Walker

**Program Code:** 6510-6570-010

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2. Assigned specific supervisory staff to monitor, provide corrective action, and training to schools staff as required by the Allegheny Health Department, Pittsburgh Public School Safety Committee, and The Pennsylvania Department of Education Division of Food and Nutrition.
3. Purchased the state approved Primero Edge System to ensure the best nutrition analysis of menus for the state review.
4. Completed the state Procurement, Child and Adult Care Program and National School Lunch Program Administrative Reviews with minimal fiscal action, completed and approved corrective action.
5. Sustained the Child and Adult Care Food Program (CACFP) serving snacks and suppers to the various schools community enrichment programs housed in schools throughout the district.
6. Purchased new ovens, warmers. Steamers, steam tables, reach in coolers and freezers for school meal programs.
7. Promoted "Grab'n Go" breakfast for students to ensure that all students that arrive late have a nourishing breakfast before school starts.
8. Provided the Department of Human Resources with the USDA's Professional Standards for all nutrition program employees.
9. Submitted new direct certification information for the CEP configurations for adjusted meal reimbursements.
10. New kettles were installed on the production floor to allow creating bulk meals options made from scratch.
11. Received a grant from Amazon - No Child Hungry for equipment to increase the breakfast participation at Carmalt.
12. Received the Fresh Fruit and Vegetable Program Grant for 14 schools.
13. Continued partnerships with 412 Food Rescue Service, Three Rivers Table, Adagio Health Interns Power Up Program, Dairy Council, Grow Pittsburgh, Healthy Schools (Children's Hospital, Pittsburgh Food Policy Council and Southwest Food Security Program.
14. Established a relationship with the Superintendent's Student Advisory Council to improve school meals.

SCHOOL DISTRICT OF PITTSBURGH  
FOOD SERVICES ESTIMATED REVENUES

| ACCOUNT | DESCRIPTION                                | 2017<br>ACTUAL      | 2018<br>PROJECTED   | 2018<br>BUDGET      | 2019<br>BUDGET      | INCREASE<br>(DECREASE)<br>18 OVER 17 |
|---------|--------------------------------------------|---------------------|---------------------|---------------------|---------------------|--------------------------------------|
| 6510    | INTEREST                                   | \$14,163            | \$45,000            | \$15,000            | \$55,000            | \$40,000                             |
| 6611    | SALES TO STUDENTS                          | \$0                 | \$0                 | \$0                 | \$0                 | \$0                                  |
| 6620    | ALA CARTE SALES                            | \$399,016           | 370,000             | 400,000             | 400,000             | \$0                                  |
| 6630    | INCOME - SPECIAL CONTRACTS                 | \$722,401           | 690,000             | 700,000             | 700,000             | \$0                                  |
| 6990    | MISCELLANEOUS                              | \$20,200            | 35,000              | 40,000              | 35,000              | (\$5,000)                            |
| 7600    | REIMBURSEMENT - STATE                      | \$648,013           | 600,000             | 680,000             | 640,000             | (\$40,000)                           |
| 7810    | STATE REVENUE FOR SOCIAL SECURITY PAYMENTS | \$190,243           | 195,582             | 195,582             | 195,582             | \$0                                  |
| 7820    | STATE REVENUE FOR RETIREMENT PAYMENTS      | \$758,782           | 767,755             | 767,755             | 767,755             | \$0                                  |
| 8531    | REIMBURSEMENT - FEDERAL                    | \$14,801,873        | 14,800,000          | 15,300,000          | 15,100,000          | (\$200,000)                          |
| 8533    | VALUE OF DONATED COMMODITIES               | \$577,512           | 800,000             | 1,100,000           | 1,100,000           | \$0                                  |
|         | TOTAL                                      | <u>\$18,132,203</u> | <u>\$18,303,337</u> | <u>\$19,198,337</u> | <u>\$18,993,337</u> | <u>(\$205,000)</u>                   |

FOOD SERVICE APPROPRIATIONS BY MAJOR OBJECT

|                        |                                       |                     |                     |                     |                     |                    |
|------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|--------------------|
| 100                    | PERSONAL SERVICES - SALARIES          | \$5,108,404         | \$5,065,097         | \$5,305,481         | \$5,291,015         | (\$14,466)         |
| 200                    | PERSONAL SERVICES - EMPLOYEE BENEFITS | 3,316,450           | 3,454,977           | 2,721,256           | 3,237,700           | \$516,444          |
| 300                    | TECHNICAL SERVICES                    | 0                   | 0                   | 0                   | 3,000               | \$3,000            |
| 400                    | PURCHASED PROPERTY SERVICES           | 199,021             | 158,609             | 170,427             | 194,177             | \$23,750           |
| 500                    | OTHER PURCHASED SERVICES              | 328,617             | 341,969             | 351,254             | 353,574             | \$2,320            |
| 600                    | SUPPLIES                              | 8,537,599           | 8,392,982           | 9,162,398           | 9,128,547           | (\$33,851)         |
| 700                    | PROPERTY                              | 296,813             | 489,138             | 604,670             | 403,791             | (\$200,879)        |
| 800                    | OTHER OBJECTS                         | 1,201               | 3,457               | 4,025               | 3,806               | (\$219)            |
| 900                    | OTHER FINANCING USES                  | 0                   | 0                   | 0                   | 0                   | \$0                |
|                        | TOTAL                                 | <u>\$17,788,105</u> | <u>\$17,906,228</u> | <u>\$18,319,511</u> | <u>\$18,615,610</u> | <u>\$296,099</u>   |
| TO/(FROM) FUND BALANCE |                                       | <u>\$344,098</u>    | <u>\$397,109</u>    | <u>\$878,826</u>    | <u>\$377,727</u>    | <u>(\$501,099)</u> |

| DEPT                       | FUND | FUNC | OBJ              | DESCRIPTION          | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|----------------------------|------|------|------------------|----------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ADMINISTRATION - CAFETERIA |      |      |                  |                      |                   |                     |                      |                |                |                                    |
| 6510                       | 500  | 3100 | 182              | FOOD SERVICE STAFF   | 1.00              | 1.00                | 37,044.79            | 27,773         | 32,178         | 4,405                              |
| 6510                       | 500  | 3100 | 188              | COMP-ADDITIONAL WORK |                   |                     | 4,834.70             | ****           | ****           | ****                               |
| 6510                       | 500  | 3100 | 200              | EMPLOYEE BENEFITS    |                   |                     | 36,717.00            | 12,103         | 20,796         | 8,693                              |
| 6510                       | 500  | 3100 | 432              | RPR & MAINT - EQUIP  |                   |                     | 1,312.39             | 1,000          | 1,000          | ****                               |
| 6510                       | 500  | 3100 | 610              | GENERAL SUPPLIES     |                   |                     | 5,868.28             | 8,000          | 6,000          | -2,000                             |
| 6510                       | 500  | 3100 | 631              | FOOD                 |                   |                     | 28,609.81            | 45,000         | 30,000         | -15,000                            |
| 6510                       | 500  | 3100 | 632              | MILK                 |                   |                     | 4,635.32             | 24,000         | 6,000          | -18,000                            |
|                            |      |      | FUNCTION TOTAL   |                      |                   |                     |                      |                |                |                                    |
|                            |      | 3100 | FOOD SERVICES    |                      | 1.00              | 1.00                | 119,022.29           | 117,876        | 95,974         | -21,902                            |
|                            |      |      | DEPARTMENT TOTAL |                      | 1.00              | 1.00                | 119,022.29           | 117,876        | 95,974         | -21,902                            |



| DEPT                          | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ADMINISTRATION-CENTRAL OFFICE |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 6520                          | 500  | 3100 | 113 | DIRECTORS                     | 1.00              | 1.00                | 95,776.32            | 96,463         | 98,061         | 1,598                              |
| 6520                          | 500  | 3100 | 146 | OTHER TECHNICAL PERS          | 1.00              | 1.00                | 61,631.52            | 62,470         | 63,372         | 902                                |
| 6520                          | 500  | 3100 | 152 | TYPIST-STENOGRAPHERS          | 1.00              | 1.00                | 39,851.28            | 39,851         | 39,851         | ****                               |
| 6520                          | 500  | 3100 | 154 | CLERKS                        | 3.00              | 3.00                | 131,921.28           | 131,921        | 131,921        | ****                               |
| 6520                          | 500  | 3100 | 200 | EMPLOYEE BENEFITS             |                   |                     | 189,170.23           | 144,121        | 185,232        | 41,111                             |
| 6520                          | 500  | 3100 | 330 | OTHER PROFESSIONAL SERV       |                   |                     | ****                 | 5,000          | 3,000          | -2,000                             |
| 6520                          | 500  | 3100 | 411 | DISPOSAL SERVICES             |                   |                     | 350.00               | 350            | 350            | ****                               |
| 6520                          | 500  | 3100 | 424 | WATER/SEWAGE                  |                   |                     | 28,025.24            | 35,000         | 35,000         | ****                               |
| 6520                          | 500  | 3100 | 432 | RPR & MAINT - EQUIP           |                   |                     | 868.10               | 2,000          | 2,000          | ****                               |
| 6520                          | 500  | 3100 | 441 | RENTAL - LAND & BLDGS         |                   |                     | 400.00               | ****           | ****           | ****                               |
| 6520                          | 500  | 3100 | 530 | COMMUNICATIONS                |                   |                     | 10,179.55            | 1,500          | 3,500          | 2,000                              |
| 6520                          | 500  | 3100 | 550 | PRINTING & BINDING            |                   |                     | 1,379.72             | ****           | 13,000         | 13,000                             |
| 6520                          | 500  | 3100 | 581 | MILEAGE                       |                   |                     | 7,487.30             | 10,000         | 10,000         | ****                               |
| 6520                          | 500  | 3100 | 582 | TRAVEL                        |                   |                     | 1,999.75             | 4,000          | 4,000          | ****                               |
| 6520                          | 500  | 3100 | 610 | GENERAL SUPPLIES              |                   |                     | 11,556.70            | 10,000         | 10,000         | ****                               |
| 6520                          | 500  | 3100 | 618 | ADM OP SYS TECH               |                   |                     | 331.67               | ****           | ****           | ****                               |
| 6520                          | 500  | 3100 | 621 | NATURAL GAS - HTG & AC        |                   |                     | 28,732.27            | 50,000         | 50,000         | ****                               |
| 6520                          | 500  | 3100 | 622 | ELECTRICITY - HTG & AC        |                   |                     | 163,354.29           | 170,000        | 170,000        | ****                               |
| 6520                          | 500  | 3100 | 640 | BOOKS & PERIODICALS           |                   |                     | ****                 | 1,500          | ****           | -1,500                             |
| 6520                          | 500  | 3100 | 650 | SUPPLIES & FEES - TECHNOLOGY  |                   |                     | 55,565.00            | 60,000         | 60,000         | ****                               |
| 6520                          | 500  | 3100 | 761 | NON-CAP EQUIP REPLACEMENT     |                   |                     | 868.10               | ****           | ****           | ****                               |
| 6520                          | 500  | 3100 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | ****                 | 11,500         | ****           | -11,500                            |
| 6520                          | 500  | 3100 | 768 | CAPITAL TECH SOFTWARE REPLACE |                   |                     | ****                 | 2,455          | 2,455          | ****                               |
| 6520                          | 500  | 3100 | 810 | DUES & FEES                   |                   |                     | 1,200.50             | 4,025          | 3,806          | -219                               |
|                               |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|                               |      | 3100 |     | FOOD SERVICES                 | 6.00              | 6.00                | 830,648.82           | 842,156        | 885,548        | 43,392                             |
|                               |      |      |     | DEPARTMENT TOTAL              | 6.00              | 6.00                | 830,648.82           | 842,156        | 885,548        | 43,392                             |

| DEPT                | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|---------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| FOOD SERVICE CENTER |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 6530                | 500  | 3100 | 161 | TRADESMEN                     | 1.00              | 1.00                | 63,168.58            | 65,562         | 65,562         | ****                               |
| 6530                | 500  | 3100 | 163 | REPAIRMEN                     | 3.00              | 3.00                | 171,426.26           | 175,261        | 175,573        | 312                                |
| 6530                | 500  | 3100 | 168 | COMP-ADDITIONAL WORK          |                   |                     | 56,688.83            | 50,000         | 50,000         | ****                               |
| 6530                | 500  | 3100 | 169 | OTHER PERSONNEL COSTS         |                   |                     | 5,310.14             | ****           | ****           | ****                               |
| 6530                | 500  | 3100 | 181 | CUSTODIAL - LABORER           | 2.00              | 2.00                | 84,803.38            | 87,734         | 87,734         | ****                               |
| 6530                | 500  | 3100 | 182 | FOOD SERVICE STAFF            | 29.07             | 29.07               | 1,021,754.84         | 1,022,805      | 1,124,044      | 101,239                            |
| 6530                | 500  | 3100 | 184 | STORES HANDLING STAFF         | 3.00              | 3.00                | 145,860.40           | 157,622        | 157,622        | ****                               |
| 6530                | 500  | 3100 | 188 | COMP-ADDITIONAL WORK          |                   |                     | 28,064.19            | 50,000         | 50,000         | ****                               |
| 6530                | 500  | 3100 | 189 | OTHER PERSONNEL COSTS         |                   |                     | 18,895.90            | 10,000         | 10,000         | ****                               |
| 6530                | 500  | 3100 | 200 | EMPLOYEE BENEFITS             |                   |                     | 1,169,049.74         | 1,059,463      | 1,111,972      | 52,509                             |
| 6530                | 500  | 3100 | 432 | RPR & MAINT - EQUIP           |                   |                     | 54,515.14            | 49,400         | 49,400         | ****                               |
| 6530                | 500  | 3100 | 433 | RPR & MAINT - VEHICLES        |                   |                     | 46,756.19            | 45,000         | 45,000         | ****                               |
| 6530                | 500  | 3100 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 291,733.77           | 275,204        | 300,204        | 25,000                             |
| 6530                | 500  | 3100 | 610 | GENERAL SUPPLIES              |                   |                     | 342,908.93           | 293,066        | 343,066        | 50,000                             |
| 6530                | 500  | 3100 | 631 | FOOD                          |                   |                     | 2,487,770.15         | 2,800,000      | 2,525,000      | -275,000                           |
| 6530                | 500  | 3100 | 632 | MILK                          |                   |                     | 91,307.76            | 93,000         | 93,000         | ****                               |
| 6530                | 500  | 3100 | 633 | DONATED COMMODITIES           |                   |                     | 582,343.38           | 1,030,000      | 1,030,000      | ****                               |
| 6530                | 500  | 3100 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 124,746.43           | 153,153        | 203,084        | 49,931                             |
|                     |      |      |     | FUNCTION TOTAL                |                   |                     |                      |                |                |                                    |
|                     |      | 3100 |     | FOOD SERVICES                 | 38.07             | 38.07               | 6,787,104.01         | 7,417,270      | 7,421,261      | 3,991                              |
|                     |      |      |     | DEPARTMENT TOTAL              | 38.07             | 38.07               | 6,787,104.01         | 7,417,270      | 7,421,261      | 3,991                              |

| DEPT                          | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|-------------------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SECONDARY SCHOOLS - FOOD SRVC |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 6540                          | 500  | 3100 | 182 | FOOD SERVICE STAFF            | 74.07             | 74.07               | 1,515,007.09         | 1,438,824      | 1,460,279      | 21,455                             |
| 6540                          | 500  | 3100 | 188 | COMP-ADDITIONAL WORK          |                   |                     | 87,516.32            | 51,000         | 51,000         | ****                               |
| 6540                          | 500  | 3100 | 189 | OTHER PERSONNEL COSTS         |                   |                     | 13,437.78            | 15,000         | 15,000         | ****                               |
| 6540                          | 500  | 3100 | 200 | EMPLOYEE BENEFITS             |                   |                     | 984,356.64           | 784,314        | 986,426        | 202,112                            |
| 6540                          | 500  | 3100 | 432 | RPR & MAINT - EQUIP           |                   |                     | 27,519.11            | 20,938         | 30,938         | 10,000                             |
| 6540                          | 500  | 3100 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 10,307.23            | 19,182         | 19,182         | ****                               |
| 6540                          | 500  | 3100 | 610 | GENERAL SUPPLIES              |                   |                     | 325,660.58           | 332,375        | 332,375        | ****                               |
| 6540                          | 500  | 3100 | 631 | FOOD                          |                   |                     | 2,385,726.66         | 2,207,388      | 2,407,388      | 200,000                            |
| 6540                          | 500  | 3100 | 632 | MILK                          |                   |                     | 457,224.93           | 505,000        | 460,000        | -45,000                            |
| 6540                          | 500  | 3100 | 633 | DONATED COMMODITIES           |                   |                     | 6,020.21             | 10,000         | 10,000         | ****                               |
| 6540                          | 500  | 3100 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 62,387.37            | 96,308         | 96,308         | ****                               |
| 6540                          | 500  | 3100 | 768 | CAPITAL TECH SOFTWARE REPLACE |                   |                     | 37,346.37            | ****           | ****           | ****                               |
| FUNCTION TOTAL                |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                               |      | 3100 |     | FOOD SERVICES                 | 74.07             | 74.07               | 5,912,510.29         | 5,480,329      | 5,868,896      | 388,567                            |
| DEPARTMENT TOTAL              |      |      |     |                               | 74.07             | 74.07               | 5,912,510.29         | 5,480,329      | 5,868,896      | 388,567                            |

| DEPT                           | FUND | FUNC | OBJ | DESCRIPTION                   | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------------------------|------|------|-----|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| ELEMENTARY SCHOOLS - FOOD SRVC |      |      |     |                               |                   |                     |                      |                |                |                                    |
| 6550                           | 500  | 3100 | 182 | FOOD SERVICE STAFF            | 105.99            | 105.99              | 1,358,759.94         | 1,712,123      | 1,567,746      | -144,377                           |
| 6550                           | 500  | 3100 | 188 | COMP-ADDITIONAL WORK          |                   |                     | 69,018.59            | 41,000         | 41,000         | ****                               |
| 6550                           | 500  | 3100 | 189 | OTHER PERSONNEL COSTS         |                   |                     | 14,251.40            | ****           | ****           | ****                               |
| 6550                           | 500  | 3100 | 200 | EMPLOYEE BENEFITS             |                   |                     | 904,227.87           | 693,535        | 894,320        | 200,785                            |
| 6550                           | 500  | 3100 | 432 | RPR & MAINT - EQUIP           |                   |                     | 26,540.42            | 16,489         | 30,489         | 14,000                             |
| 6550                           | 500  | 3100 | 599 | OTHER PURCHASED SERVICES      |                   |                     | 5,530.00             | 7,400          | 3,688          | -3,712                             |
| 6550                           | 500  | 3100 | 610 | GENERAL SUPPLIES              |                   |                     | 58,219.37            | 50,000         | 60,000         | 10,000                             |
| 6550                           | 500  | 3100 | 631 | FOOD                          |                   |                     | 862,815.82           | 780,000        | 880,000        | 100,000                            |
| 6550                           | 500  | 3100 | 632 | MILK                          |                   |                     | 651,681.59           | 755,718        | 655,718        | -100,000                           |
| 6550                           | 500  | 3100 | 762 | CAPITAL EQUIPMENT REPLACEMENT |                   |                     | 23,203.56            | 101,944        | 101,944        | ****                               |
| 6550                           | 500  | 3100 | 768 | CAPITAL TECH SOFTWARE REPLACE |                   |                     | 48,261.44            | ****           | ****           | ****                               |
| FUNCTION TOTAL                 |      |      |     |                               |                   |                     |                      |                |                |                                    |
|                                |      | 3100 |     | FOOD SERVICES                 | 105.99            | 105.99              | 4,022,510.00         | 4,158,209      | 4,234,905      | 76,696                             |
| DEPARTMENT TOTAL               |      |      |     |                               | 105.99            | 105.99              | 4,022,510.00         | 4,158,209      | 4,234,905      | 76,696                             |

| DEPT                   | FUND | FUNC | OBJ | DESCRIPTION          | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|------------------------|------|------|-----|----------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SNACK & DINNER PROGRAM |      |      |     |                      |                   |                     |                      |                |                |                                    |
| 6560                   | 500  | 3100 | 182 | FOOD SERVICE STAFF   | 0.75              |                     | ****                 | 24,804         | ****           | -24,804                            |
| 6560                   | 500  | 3100 | 188 | COMP-ADDITIONAL WORK |                   |                     | 55,760.86            | 20,000         | 44,804         | 24,804                             |
| 6560                   | 500  | 3100 | 200 | EMPLOYEE BENEFITS    |                   |                     | 21,533.35            | 17,724         | 24,907         | 7,183                              |
|                        |      |      |     | FUNCTION TOTAL       |                   |                     |                      |                |                |                                    |
|                        |      | 3100 |     | FOOD SERVICES        | 0.75              |                     | 77,294.21            | 62,528         | 69,711         | 7,183                              |
|                        |      |      |     | DEPARTMENT TOTAL     | 0.75              |                     | 77,294.21            | 62,528         | 69,711         | 7,183                              |

| DEPT         | FUND | FUNC | OBJ | DESCRIPTION             | ORG<br>NO.<br>EMP | TOTAL<br>NO.<br>EMP | 2017<br>EXPENDITURES | 2018<br>BUDGET | 2019<br>BUDGET | INCREASE<br>DECREASE<br>19 OVER 18 |
|--------------|------|------|-----|-------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SUMMER MEALS |      |      |     |                         |                   |                     |                      |                |                |                                    |
| 6570         | 500  | 3100 | 182 | FOOD SERVICE STAFF      | 0.25              |                     | ****                 | 8,268          | ****           | -8,268                             |
| 6570         | 500  | 3100 | 188 | COMP-ADDITIONAL WORK    |                   |                     | 27,620.00            | 17,000         | 25,268         | 8,268                              |
| 6570         | 500  | 3100 | 200 | EMPLOYEE BENEFITS       |                   |                     | 11,395.51            | 9,996          | 14,047         | 4,051                              |
|              |      | 3100 |     | FUNCTION TOTAL          |                   |                     |                      |                |                |                                    |
|              |      | 3100 |     | FOOD SERVICES           | 0.25              |                     | 39,015.51            | 35,264         | 39,315         | 4,051                              |
|              |      |      |     | DEPARTMENT TOTAL        | 0.25              |                     | 39,015.51            | 35,264         | 39,315         | 4,051                              |
|              |      |      |     | FUND TOTAL              | 226.13            | 225.13              | 17,788,105.13        | 18,113,632     | 18,615,610     | 501,978                            |
|              |      |      |     | PRIOR YEAR ENCUMBRANCES |                   |                     | <u>206,929.22</u>    | <u>****</u>    | <u>****</u>    |                                    |
|              |      |      |     | GRAND TOTAL             |                   |                     | 17,995,034.35        | 18,113,632     | 18,615,610     | 501,978                            |

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## **CAPITAL PROJECTS**

**PITTSBURGH SCHOOL DISTRICT  
2019/2025 CAPITAL PROGRAM**

The following is the proposed 2019 / 2025 Capital Program. These projects have been identified as a result of Board Actions, input from Facilities, Maintenance and Plant Operations, recommendations from Administrators, building condition analyses, safety, code and accessibility requirements and operational needs.

Projects proposed for 2019 include work such as air conditioning, electrical distribution system improvements, restroom renovations, roof replacements, masonry restoration, concrete / asphalt paving and miscellaneous building or site improvement projects.

**The 2019 Program will be comprised of the following:**

|                     |                     |
|---------------------|---------------------|
| Long Term Projects  | \$16,752,300        |
| Short Term Projects | <u>26,905,600</u>   |
| <b>TOTAL</b>        | <b>\$43,657,900</b> |

**PROPOSED FINANCIAL SUMMARY  
2019 CAPITAL PROGRAM**

| <b><u>CATEGORY</u></b>                      | <b><u>TOTAL FUNDS</u></b>       | <b><u>LONG TERM</u></b>         | <b><u>SHORT TERM</u></b>        |
|---------------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Educational Improvements                    | 2,741,000                       | 2,491,000                       | 250,000                         |
| Grounds Improvements                        | 3,833,000                       | -                               | 3,833,000                       |
| Mechanical Systems                          | 6,812,900                       | 5,238,900                       | 1,574,000                       |
| Electrical Systems                          | 2,323,400                       | 837,400                         | 1,486,000                       |
| Building Interior                           | 14,943,000                      | 6,731,000                       | 8,212,000                       |
| Building Exterior                           | 6,099,000                       | 1,454,000                       | 4,645,000                       |
| Planning / Design / Construction Management | 6,905,600                       | -                               | 6,905,600                       |
| <br><b>TOTAL</b>                            | <br><b><u>\$ 43,657,900</u></b> | <br><b><u>\$ 16,752,300</u></b> | <br><b><u>\$ 26,905,600</u></b> |

### All Schools - 2019/25 Preliminary Capital Program

| <u>Facility Name</u>           | <u>Project Description</u>                           | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|--------------------------------|------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>ADMINISTRATION BUILDING</b> |                                                      |                 |                 |                 |                 |                 |                 |                 |                      |
|                                |                                                      |                 |                 |                 |                 |                 |                 |                 | \$ -                 |
|                                | Floor drains and piping in restrooms                 |                 | 140,000         |                 |                 |                 |                 |                 | \$ 140,000           |
|                                | Architectural / Engineering Design and permits       | 16,800          | -               | -               | -               | -               | -               | -               | \$ 16,800            |
|                                | Contingency Fund / Change Orders                     | -               | 8,400           | -               | -               | -               | -               | -               | \$ 8,400             |
|                                |                                                      | 16,800          | 148,400         | -               | -               | -               | -               | -               | \$ 165,200           |
| <b>ALLDERDICE</b>              |                                                      |                 |                 |                 |                 |                 |                 |                 |                      |
|                                | Auditorium and stage sound and lighting              |                 | 650,000         |                 |                 |                 |                 |                 | \$ 650,000           |
|                                | Athletic field / building upgrades                   |                 |                 |                 |                 |                 | 5,000,000       |                 | \$ 5,000,000         |
|                                | Lockers                                              |                 |                 |                 | 250,000         |                 |                 |                 | \$ 250,000           |
|                                | Paving / parking                                     | 150,000         |                 |                 |                 | 350,000         |                 |                 | \$ 500,000           |
|                                | Restroom ADA renovations                             |                 | 1,400,000       | 1,400,000       | 1,400,000       |                 |                 |                 | \$ 4,200,000         |
|                                | Roof replacement                                     |                 |                 | 1,300,000       |                 |                 |                 |                 | \$ 1,300,000         |
|                                | Walk-in cooler and freezer                           | 125,000         |                 |                 |                 |                 |                 |                 | \$ 125,000           |
|                                | Stairwell painting and new stair treads Ph. 2        | 250,000         |                 |                 |                 |                 |                 |                 | \$ 250,000           |
|                                | Architectural / Engineering Design and permits       | 246,000         | 324,000         | 198,000         | 42,000          | 600,000         | -               | -               | \$ 1,410,000         |
|                                | Contingency Fund / Change Orders                     | 31,500          | 123,000         | 162,000         | 99,000          | 21,000          | 300,000         | -               | \$ 736,500           |
|                                |                                                      | 802,500         | 2,497,000       | 3,060,000       | 1,791,000       | 971,000         | 5,300,000       | -               | \$ 14,421,500        |
| <b>ALLEGHENY</b>               |                                                      |                 |                 |                 |                 |                 |                 |                 |                      |
|                                | Classroom floor replacement                          |                 | 275,000         |                 |                 |                 |                 |                 | \$ 275,000           |
|                                | Boiler / Coal hole repair / stack / air conditioning |                 | 3,900,000       | 3,900,000       |                 |                 |                 |                 | \$ 7,800,000         |
|                                | Electrical branch circuit panel replacement          |                 |                 |                 | 350,000         |                 |                 |                 | \$ 350,000           |
|                                | Exhaust hoods for food warmers                       |                 |                 |                 | 35,000          |                 |                 |                 | \$ 35,000            |
|                                | Lobby, third and fourth floor ceiling and lighting   |                 |                 |                 | 250,000         |                 |                 |                 | \$ 250,000           |
|                                | PA system                                            |                 |                 |                 |                 | 300,000         |                 |                 | \$ 300,000           |
|                                | Architectural / Engineering Design and permits       | 501,000         | 468,000         | 76,200          | 36,000          | -               | -               | -               | \$ 1,081,200         |
|                                | Contingency Fund / Change Orders                     | -               | 250,500         | 234,000         | 38,100          | 18,000          | -               | -               | \$ 540,600           |
|                                |                                                      | 501,000         | 4,893,500       | 4,210,200       | 709,100         | 318,000         | -               | -               | \$ 10,631,800        |
| <b>ARSENAL</b>                 |                                                      |                 |                 |                 |                 |                 |                 |                 |                      |
|                                | Classroom lighting / ceilings replacement            | 1,500,000       |                 |                 |                 |                 |                 |                 | \$ 1,500,000         |
|                                | Architectural / Engineering Design and permits       | -               | -               | -               | -               | -               | -               | -               | \$ -                 |
|                                | Contingency Fund / Change Orders                     | 90,000          | -               | -               | -               | -               | -               | -               | \$ 90,000            |
|                                |                                                      | 1,590,000       | -               | -               | -               | -               | -               | -               | \$ 1,590,000         |

**All Schools - 2019/25 Preliminary Capital Program**

| <u>Facility Name</u> | <u>Project Description</u>                     | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|----------------------|------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>BANKSVILLE</b>    |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Bus turn around                                |                 |                 |                 |                 |                 | 500,000         |                 | \$ 500,000           |
|                      | Cycle painting                                 |                 |                 | 125,000         |                 |                 |                 |                 | \$ 125,000           |
|                      | Roof replacement                               | 400,000         |                 |                 |                 |                 |                 |                 | \$ 400,000           |
|                      | Electrical branch circuit panel replacement    |                 |                 | 200,000         |                 |                 |                 |                 | \$ 200,000           |
|                      | Architectural / Engineering Design and permits | -               | 39,000          | -               | -               | 60,000          | -               | -               | \$ 99,000            |
|                      | Contingency Fund / Change Orders               | 24,000          | -               | 19,500          | -               | -               | 30,000          | -               | \$ 73,500            |
|                      |                                                | 424,000         | 39,000          | 344,500         | -               | 60,000          | 530,000         | -               | \$ 1,397,500         |
| <b>BEECHWOOD</b>     |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Cycle painting                                 |                 |                 | 300,000         |                 |                 |                 |                 | \$ 300,000           |
|                      | Flooring                                       |                 | 250,000         |                 |                 |                 |                 |                 | \$ 250,000           |
|                      | Lighting / ceiling in classrooms and corridors |                 |                 | 600,000         |                 |                 |                 |                 | \$ 600,000           |
|                      | Architectural / Engineering Design and permits | 30,000          | 108,000         | -               | -               | -               | -               | -               | \$ 138,000           |
|                      | Contingency Fund / Change Orders               | -               | 15,000          | 54,000          | -               | -               | -               | -               | \$ 69,000            |
|                      |                                                | 30,000          | 373,000         | 954,000         | -               | -               | -               | -               | \$ 1,357,000         |
| <b>BRASHEAR</b>      |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Bridge / driveway repair                       | 1,000,000       | 1,000,000       |                 |                 |                 |                 |                 | \$ 2,000,000         |
|                      | Chiller replacement                            |                 |                 |                 |                 | 2,000,000       |                 |                 | \$ 2,000,000         |
|                      | Cycle painting                                 |                 |                 |                 | 950,000         |                 |                 |                 | \$ 950,000           |
|                      | Dust collector                                 |                 |                 |                 | 200,000         |                 |                 |                 | \$ 200,000           |
|                      | Gym / locker area code safety renovations      |                 | 1,500,000       |                 |                 |                 |                 |                 | \$ 1,500,000         |
|                      | Gym sound system                               |                 |                 |                 |                 | 100,000         |                 |                 | \$ 100,000           |
|                      | Lockers                                        |                 |                 |                 |                 |                 | 500,000         |                 | \$ 500,000           |
|                      | Stage upgrades                                 | 100,000         |                 |                 |                 |                 |                 |                 | \$ 100,000           |
|                      | Architectural / Engineering Design and permits | 300,000         | -               | 138,000         | 252,000         | 60,000          | -               | -               | \$ 750,000           |
|                      | Contingency Fund / Change Orders               | 66,000          | 150,000         | -               | 69,000          | 126,000         | 30,000          | -               | \$ 441,000           |
|                      |                                                | 1,466,000       | 2,650,000       | 138,000         | 1,471,000       | 2,286,000       | 530,000         | -               | \$ 8,541,000         |
| <b>BROOKLINE</b>     |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Masonry restoration                            |                 |                 |                 |                 |                 |                 | 800,000         | \$ 800,000           |
|                      | Roof replacement                               | 900,000         |                 |                 |                 |                 |                 |                 | \$ 900,000           |
|                      | Architectural / Engineering Design and permits | -               | -               | -               | -               | -               | 96,000          | -               | \$ 96,000            |
|                      | Contingency Fund / Change Orders               | 54,000          | -               | -               | -               | -               | -               | 48,000          | \$ 102,000           |
|                      |                                                | 954,000         | -               | -               | -               | -               | 96,000          | 848,000         | 1,898,000            |
| <b>CAPA</b>          |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | No work planned                                |                 |                 |                 |                 |                 |                 |                 | \$ -                 |
|                      |                                                | -               | -               | -               | -               | -               |                 |                 | \$ -                 |
|                      |                                                | -               | -               | -               | -               | -               |                 |                 | \$ -                 |
|                      |                                                | -               | -               | -               | -               | -               |                 |                 | -                    |

# **All Schools - 2019/25 Preliminary Capital Program**

| <u>Facility Name</u>        | <u>Project Description</u>                     | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|-----------------------------|------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>CARMALT</b>              |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                             | Chiller replacement                            | 1,000,000       |                 |                 |                 |                 |                 |                 | \$ 1,000,000         |
|                             | Flooring                                       |                 |                 |                 | 150,000         |                 |                 |                 | \$ 150,000           |
|                             | Masonry restoration                            |                 |                 |                 |                 | 750,000         |                 |                 | \$ 750,000           |
|                             | Cycle painting                                 |                 |                 |                 |                 | 350,000         |                 |                 | \$ 350,000           |
|                             | Architectural / Engineering Design and permits | -               | -               | 18,000          | 132,000         | -               | -               | -               | \$ 150,000           |
|                             | Contingency Fund / Change Orders               | 60,000          | -               | -               | 9,000           | 66,000          | -               | -               | \$ 135,000           |
|                             |                                                | 1,060,000       | -               | 18,000          | 291,000         | 1,166,000       | -               | -               | \$ 2,535,000         |
| <b>CARRICK</b>              |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                             | Auditorium air conditioning                    |                 |                 |                 |                 |                 | 300,000         |                 | \$ 300,000           |
|                             | Electrical distribution                        |                 |                 |                 |                 |                 |                 | 2,150,000       | \$ 2,150,000         |
|                             | Architectural / Engineering Design and permits | -               | -               | -               | -               | 36,000          | 258,000         | -               | \$ 294,000           |
|                             | Contingency Fund / Change Orders               | -               | -               | -               | -               | -               | 18,000          | 129,000         | \$ 147,000           |
|                             |                                                | -               | -               | -               | -               | 36,000          | 576,000         | 2,279,000       | \$ 2,891,000         |
| <b>CENTRAL OPERATIONS</b>   |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                             | No work planned                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                             |                                                | -               | -               | -               | -               | -               |                 |                 |                      |
| <b>CENTRAL FOOD KITCHEN</b> |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                             | Cycle painting / ceiling repairs               |                 | 350,000         |                 |                 |                 |                 |                 | \$ 350,000           |
|                             | Architectural / Engineering Design and permits | 42,000          | -               | -               | -               | -               |                 |                 | \$ 42,000            |
|                             | Contingency Fund / Change Orders               | -               | 21,000          | -               | -               | -               |                 |                 | \$ 21,000            |
|                             |                                                | 42,000          | 371,000         | -               | -               | -               |                 |                 | \$ 413,000           |
| <b>CHARTIERS</b>            |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                             | Flooring replacement                           |                 |                 | 250,000         |                 |                 |                 |                 | \$ 250,000           |
|                             | Electrical distribution / fire alarm system    |                 |                 |                 |                 |                 | 250,000         |                 | \$ 250,000           |
|                             | Roof replacement                               | 400,000         |                 |                 |                 |                 |                 |                 | \$ 400,000           |
|                             | Architectural / Engineering Design and permits | -               | 30,000          | -               | -               | 30,000          | -               | -               | \$ 60,000            |
|                             | Contingency Fund / Change Orders               | 24,000          | -               | 15,000          | -               | -               | 15,000          | -               | \$ 54,000            |
|                             |                                                | 424,000         | 30,000          | 265,000         | -               | 30,000          | 265,000         | -               | \$ 1,014,000         |

### All Schools - 2019/25 Preliminary Capital Program

| <u>Facility Name</u>   | <u>Project Description</u>                                    | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|------------------------|---------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>CLAYTON</b>         |                                                               |                 |                 |                 |                 |                 |                 |                 |                      |
|                        | Boiler / unit ventilator replacement                          |                 |                 |                 | 870,000         |                 |                 |                 | \$ 870,000           |
|                        | Corridor ceiling / lighting                                   |                 |                 |                 |                 | 375,000         |                 |                 | \$ 375,000           |
|                        | Restroom ADA renovations at Gym                               | 350,000         |                 |                 |                 |                 |                 |                 | \$ 350,000           |
|                        | Walk in cooler and freezer                                    |                 |                 |                 | 95,000          |                 |                 |                 | \$ 95,000            |
|                        | Architectural / Engineering Design and permits                | -               | -               | 115,800         | 45,000          | -               | -               | -               | \$ 160,800           |
|                        | Contingency Fund / Change Orders                              | 21,000          | -               | -               | 57,900          | 22,500          | -               | -               | \$ 101,400           |
|                        |                                                               | 371,000         | -               | 115,800         | 1,067,900       | 397,500         | -               | -               | \$ 1,952,200         |
| <b>COLFAX</b>          |                                                               |                 |                 |                 |                 |                 |                 |                 |                      |
|                        | Air condition art rooms                                       | 120,000         |                 |                 |                 |                 |                 |                 | \$ 120,000           |
|                        | Flooring replacement (old building)                           |                 |                 | 200,000         |                 |                 |                 |                 | \$ 200,000           |
|                        | Pool filtration                                               | 200,000         |                 |                 |                 |                 |                 |                 | \$ 200,000           |
|                        | Ventilation system replacement (old building) / air condition |                 |                 |                 |                 | 2,330,000       |                 |                 | \$ 2,330,000         |
|                        | Architectural / Engineering Design and permits                | -               | 24,000          | -               | 279,600         | -               | -               | -               | \$ 303,600           |
|                        | Contingency Fund / Change Orders                              | 19,200          | -               | 12,000          | -               | 139,800         | -               | -               | \$ 171,000           |
|                        |                                                               | 339,200         | 24,000          | 212,000         | 279,600         | 2,469,800       | -               | -               | \$ 3,324,600         |
| <b>CONCORD</b>         |                                                               |                 |                 |                 |                 |                 |                 |                 |                      |
|                        | No work planned                                               | -               | -               |                 |                 |                 |                 |                 |                      |
|                        |                                                               | -               | -               | -               | -               | -               |                 |                 |                      |
| <b>CONROY</b>          |                                                               |                 |                 |                 |                 |                 |                 |                 |                      |
|                        | Basement windows / sidewalk                                   |                 |                 |                 |                 |                 | 175,000         |                 | \$ 175,000           |
|                        | Flooring replacement / stair treads                           |                 |                 |                 | 750,000         |                 |                 |                 | \$ 750,000           |
|                        | Masonry restoration                                           |                 |                 |                 |                 |                 |                 | 300,000         | \$ 300,000           |
|                        | Site lighting                                                 |                 |                 |                 |                 |                 |                 | 150,000         | \$ 150,000           |
|                        | Architectural / Engineering Design and permits                | -               | -               | 90,000          | -               | 21,000          | 54,000          | -               | \$ 165,000           |
|                        | Contingency Fund / Change Orders                              | -               | -               | -               | 45,000          | -               | 10,500          | 27,000          | \$ 82,500            |
|                        |                                                               | -               | -               | 90,000          | 795,000         | 21,000          | 239,500         | 477,000         | \$ 1,622,500         |
| <b>CRESCENT ECC</b>    |                                                               |                 |                 |                 |                 |                 |                 |                 |                      |
|                        | Boiler replacement (2)                                        |                 | 500,000         |                 |                 |                 |                 |                 | \$ 500,000           |
|                        | Cycle painting                                                |                 |                 |                 | 350,000         |                 |                 |                 | \$ 350,000           |
|                        | Architectural / Engineering Design and permits                | 60,000          | -               | 42,000          | -               | -               | -               | -               | \$ 102,000           |
|                        | Contingency Fund / Change Orders                              | -               | 30,000          | -               | 21,000          | -               | -               | -               | \$ 51,000            |
|                        |                                                               | 60,000          | 530,000         | 42,000          | 371,000         | -               | -               | -               | \$ 1,003,000         |
| <b>CUPPLES STADIUM</b> |                                                               |                 |                 |                 |                 |                 |                 |                 |                      |
|                        | Field turf                                                    |                 |                 | 1,750,000       |                 |                 |                 |                 | \$ 1,750,000         |
|                        | Restroom ADA renovations / hand rail                          | 1,100,000       |                 |                 |                 |                 |                 |                 | \$ 1,100,000         |
|                        | Architectural / Engineering Design and permits                | -               | 210,000         | -               | -               | -               | -               | -               | \$ 210,000           |
|                        | Contingency Fund / Change Orders                              | 66,000          | -               | 105,000         | -               | -               | -               | -               | \$ 171,000           |
|                        |                                                               | 1,166,000       | 210,000         | 1,855,000       | -               | -               | -               | -               | \$ 3,231,000         |

### All Schools - 2019/25 Preliminary Capital Program

| <u>Facility Name</u> | <u>Project Description</u>                                      | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|----------------------|-----------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>DILWORTH</b>      |                                                                 |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Classroom floors replacement                                    |                 | 250,000         |                 |                 |                 |                 |                 | \$ 250,000           |
|                      | Cycle painting                                                  | 450,000         |                 |                 |                 |                 |                 |                 | \$ 450,000           |
|                      | Window replacement                                              |                 |                 |                 |                 | 750,000         |                 |                 | \$ 750,000           |
|                      | Architectural / Engineering Design and permits                  | 30,000          | -               | -               | 90,000          | -               | -               | -               | \$ 120,000           |
|                      | Contingency Fund / Change Orders                                | 27,000          | 15,000          | -               | -               | 45,000          | -               | -               | \$ 87,000            |
|                      |                                                                 | 507,000         | 265,000         | -               | 90,000          | 795,000         | -               | -               | \$ 1,657,000         |
| <b>FAISON</b>        | No work planned                                                 |                 |                 |                 |                 |                 |                 |                 |                      |
| <b>FULTON</b>        |                                                                 |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Cycle painting (Upper floors)                                   |                 | 300,000         |                 |                 |                 |                 |                 | \$ 300,000           |
|                      | Concrete paving / waterproofing / reconfigure dock              | 500,000         |                 |                 |                 |                 |                 |                 | \$ 500,000           |
|                      | Flooring replacement                                            |                 |                 |                 | 250,000         |                 |                 |                 | \$ 250,000           |
|                      | Reconfigure office space                                        |                 |                 | 350,000         |                 |                 |                 |                 | \$ 350,000           |
|                      | Architectural / Engineering Design and permits                  | 36,000          | 42,000          | 30,000          | -               | -               | -               | -               | \$ 108,000           |
|                      | Contingency Fund / Change Orders                                | 30,000          | 18,000          | 21,000          | 15,000          | -               | -               | -               | \$ 84,000            |
|                      |                                                                 | 566,000         | 360,000         | 401,000         | 265,000         | -               | -               | -               | \$ 1,592,000         |
| <b>GRANDVIEW</b>     |                                                                 |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Electrical Distribution System replacement                      |                 |                 |                 |                 | 350,000         |                 |                 | \$ 350,000           |
|                      | Cycle painting                                                  |                 |                 |                 | 325,000         |                 |                 |                 | \$ 325,000           |
|                      | Flooring replacement / stair treads                             | 250,000         |                 |                 |                 |                 |                 |                 | \$ 250,000           |
|                      | Window / curtain wall replacement                               |                 | 600,000         |                 |                 |                 |                 |                 | \$ 600,000           |
|                      | Exit stairs / front entrance ADA ramp & doors /vehicle drop off |                 |                 |                 | 500,000         |                 |                 |                 | \$ 500,000           |
|                      | Architectural / Engineering Design and permits                  | 72,000          | -               | 99,000          | 42,000          | -               | -               | -               | \$ 213,000           |
|                      | Contingency Fund / Change Orders                                | 15,000          | 36,000          | -               | 49,500          | 21,000          | -               | -               | \$ 121,500           |
|                      |                                                                 | 337,000         | 636,000         | 99,000          | 916,500         | 371,000         | -               | -               | \$ 2,359,500         |
| <b>GREENFIELD</b>    |                                                                 |                 |                 |                 |                 |                 |                 |                 |                      |
|                      | Corridor walls / cycle painting                                 |                 |                 |                 |                 |                 | 3,500,000       |                 | \$ 3,500,000         |
|                      | Central ventilation system replacement / air conditioning       |                 |                 |                 | 3,260,000       |                 |                 |                 | \$ 3,260,000         |
|                      | Electrical service / eliminate transformer vault                |                 | 1,400,000       |                 |                 |                 |                 |                 | \$ 1,400,000         |
|                      | Restroom ADA renovations                                        |                 | 500,000         | 500,000         |                 |                 |                 |                 | \$ 1,000,000         |
|                      | Architectural / Engineering Design and permits                  | 228,000         | 60,000          | 391,200         | -               | 420,000         | -               | -               | \$ 1,099,200         |
|                      | Contingency Fund / Change Orders                                | -               | 114,000         | 30,000          | 195,600         | -               | 210,000         | -               | \$ 549,600           |
|                      |                                                                 | 228,000         | 2,074,000       | 921,200         | 3,455,600       | 420,000         | 3,710,000       | -               | \$ 10,808,800        |



### All Schools - 2019/25 Preliminary Capital Program

| <u>Facility Name</u>       | <u>Project Description</u>                               | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|----------------------------|----------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>GREENWAY</b>            |                                                          |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | Exterior stucco repairs and paint / window replacement   | 500,000         | 3,500,000       | 3,000,000       |                 |                 |                 |                 | \$ 7,000,000         |
|                            | Interior renovations                                     |                 |                 |                 | 1,000,000       | 1,000,000       | 1,000,000       |                 | \$ 3,000,000         |
|                            | Roof replacement                                         |                 | 400,000         | 400,000         |                 |                 |                 |                 | \$ 800,000           |
|                            | Architectural / Engineering Design and permits           | 468,000         | 408,000         | 120,000         | 120,000         | 120,000         | -               | -               | \$ 1,236,000         |
|                            | Contingency Fund / Change Orders                         | 30,000          | 234,000         | 204,000         | 60,000          | 60,000          | 60,000          | -               | \$ 648,000           |
|                            |                                                          | 998,000         | 4,542,000       | 3,724,000       | 1,180,000       | 1,180,000       | 1,060,000       | -               | \$ 12,684,000        |
| <b>KING, MARTIN LUTHER</b> | No work planned                                          |                 |                 |                 |                 |                 |                 |                 |                      |
|                            |                                                          | -               | -               | -               | -               | -               |                 |                 |                      |
| <b>LANGLEY</b>             |                                                          |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | Building controls pneumatic tubing                       |                 | 280,000         |                 |                 |                 |                 |                 | \$ 280,000           |
|                            | Ceiling / lighting                                       | 1,800,000       | 1,800,000       |                 |                 |                 |                 |                 | \$ 3,600,000         |
|                            | Corridor and classroom floors                            |                 |                 | 600,000         |                 |                 |                 |                 | \$ 600,000           |
|                            | Cycle painting                                           |                 |                 |                 | 450,000         |                 |                 |                 | \$ 450,000           |
|                            | Playground                                               | 200,000         |                 |                 |                 |                 |                 |                 | \$ 200,000           |
|                            | Architectural / Engineering Design and permits           | 249,600         | 72,000          | 54,000          | -               | -               | -               | -               | \$ 375,600           |
|                            | Contingency Fund / Change Orders                         | 120,000         | 124,800         | 36,000          | 27,000          | -               | -               | -               | \$ 307,800           |
|                            |                                                          | 2,369,600       | 2,276,800       | 690,000         | 477,000         | -               | -               | -               | \$ 5,813,400         |
| <b>LIBERTY</b>             |                                                          |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | Boiler replacement                                       |                 |                 |                 | 210,000         |                 |                 |                 | \$ 210,000           |
|                            | Electrical distribution / smart board / stage renovation | 790,000         |                 |                 |                 |                 |                 |                 | \$ 790,000           |
|                            | Cycle painting                                           |                 |                 |                 | 100,000         |                 |                 |                 | \$ 100,000           |
|                            | Masonry restoration / foundation waterproofing           |                 | 750,000         |                 |                 |                 |                 |                 | \$ 750,000           |
|                            | Window / door replacement                                |                 |                 |                 |                 |                 |                 | 1,200,000       | \$ 1,200,000         |
|                            | Architectural / Engineering Design and permits           | 90,000          | -               | 37,200          | -               | -               | 144,000         | -               | \$ 271,200           |
|                            | Contingency Fund / Change Orders                         | 47,400          | 45,000          | -               | 18,600          | -               | -               | 72,000          | \$ 183,000           |
|                            |                                                          | 927,400         | 795,000         | 37,200          | 328,600         | -               | 144,000         | 1,272,000       | \$ 3,504,200         |
| <b>LINCOLN</b>             | No work planned                                          |                 |                 |                 |                 |                 |                 |                 |                      |
|                            |                                                          |                 |                 |                 |                 |                 |                 |                 |                      |

**All Schools - 2019/25 Preliminary Capital Program**

| <u>Facility Name</u>    | <u>Project Description</u>                                       | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|-------------------------|------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>LINDEN</b>           | Cycle painting / corridor lockers                                |                 | 600,000         |                 |                 |                 |                 |                 | \$ 600,000           |
|                         | Electrical service / switch gear / distribution                  |                 |                 |                 |                 |                 |                 | 1,700,000       | \$ 1,700,000         |
|                         | Gym ceiling / lighting / sound system                            |                 |                 |                 | 200,000         |                 |                 |                 | \$ 200,000           |
|                         | Masonry restoration                                              |                 |                 |                 |                 |                 |                 | 850,000         | \$ 850,000           |
|                         | Window replacement                                               |                 |                 |                 |                 | 700,000         |                 |                 | \$ 700,000           |
|                         | Restroom ADA renovations                                         |                 | 575,000         |                 |                 |                 |                 |                 | \$ 575,000           |
|                         | Flooring replacement                                             |                 |                 |                 |                 |                 |                 |                 | \$ 400,000           |
|                         | Architectural / Engineering Design and permits                   | 141,000         | -               | 24,000          | 84,000          | -               | 306,000         | -               | \$ 555,000           |
|                         | Contingency Fund / Change Orders                                 | 24,000          | 70,500          | -               | 12,000          | 42,000          | -               | 153,000         | \$ 301,500           |
|                         |                                                                  | 565,000         | 1,245,500       | 24,000          | 296,000         | 742,000         | 306,000         | 2,703,000       | \$ 5,881,500         |
| <b>MANCHESTER</b>       | Renovation                                                       |                 |                 |                 | 4,800,000       | 4,800,000       | 4,800,000       |                 | \$ 14,400,000        |
|                         | Window replacement                                               |                 | 1,000,000       |                 |                 |                 |                 |                 | \$ 1,000,000         |
|                         | Architectural / Engineering Design and permits                   | 120,000         | -               | 576,000         | 576,000         | 576,000         | -               | -               | \$ 1,848,000         |
|                         | Contingency Fund / Change Orders                                 | -               | 60,000          | -               | 288,000         | 288,000         | 288,000         | -               | \$ 924,000           |
|                         |                                                                  | 120,000         | 1,060,000       | 576,000         | 5,664,000       | 5,664,000       | 5,088,000       | -               | \$ 18,172,000        |
| <b>MIFFLIN</b>          | Canopy                                                           | 150,000         |                 |                 |                 |                 |                 |                 | \$ 150,000           |
|                         | Concrete paving and waterproofing                                |                 |                 |                 | 250,000         |                 |                 |                 | \$ 250,000           |
|                         | Cycle painting                                                   |                 | 225,000         |                 |                 |                 |                 |                 | \$ 225,000           |
|                         | Exterior fence                                                   |                 | 120,000         |                 |                 |                 |                 |                 | \$ 120,000           |
|                         | Roof (Old Building)                                              | 750,000         | 400,000         |                 |                 |                 |                 |                 | \$ 1,150,000         |
|                         | Architectural / Engineering Design and permits                   | 89,400          | -               | 30,000          | -               | -               | -               | -               | \$ 119,400           |
|                         | Contingency Fund / Change Orders                                 | 54,000          | 44,700          | -               | 15,000          | -               | -               | -               | \$ 113,700           |
|                         |                                                                  | 1,043,400       | 789,700         | 30,000          | 265,000         | -               | -               | -               | \$ 2,128,100         |
| <b>MILLER @ MCKELVY</b> | Auditorium seats / floor tile replacement                        |                 |                 | 200,000         |                 |                 |                 |                 | \$ 200,000           |
|                         | Classroom floor replacement                                      |                 |                 | 250,000         |                 |                 |                 |                 | \$ 250,000           |
|                         | Ceiling / lighting                                               |                 |                 |                 |                 | 1,000,000       | 1,500,000       |                 | \$ 2,500,000         |
|                         | Masonry restoration                                              | 250,000         |                 |                 |                 |                 |                 |                 | \$ 250,000           |
|                         | Plaster walls / fence painting                                   |                 | 750,000         |                 |                 |                 |                 |                 | \$ 750,000           |
|                         | Stair treads                                                     | 100,000         |                 |                 |                 |                 |                 |                 | \$ 100,000           |
|                         | Architectural / Engineering Design and permits                   | 90,000          | 54,000          | -               | 120,000         | 180,000         | -               | -               | \$ 444,000           |
|                         | Contingency Fund / Change Orders                                 | 21,000          | 45,000          | 27,000          | -               | 60,000          | 90,000          | -               | \$ 243,000           |
|                         |                                                                  | 461,000         | 849,000         | 477,000         | 120,000         | 1,240,000       | 1,590,000       | -               | \$ 4,737,000         |
| <b>MINADEO</b>          | Cycle painting                                                   |                 |                 |                 | 350,000         |                 |                 |                 | \$ 350,000           |
|                         | Window replacement                                               |                 |                 |                 |                 |                 | 800,000         |                 | \$ 800,000           |
|                         | Unit ventilator replacement / Air condition / ceiling & lighting | 3,250,000       | 3,250,000       |                 |                 |                 |                 |                 | \$ 6,500,000         |
|                         | Walk-in cooler and freezer                                       |                 |                 | 125,000         |                 |                 |                 |                 | \$ 125,000           |
|                         | Architectural / Engineering Design and permits                   | 390,000         | 15,000          | 42,000          | -               | 96,000          | -               | -               | \$ 543,000           |
|                         | Contingency Fund / Change Orders                                 | 195,000         | 195,000         | 7,500           | 21,000          | -               | 48,000          | -               | \$ 466,500           |
|                         |                                                                  | 3,835,000       | 3,460,000       | 174,500         | 371,000         | 96,000          | 848,000         | -               | \$ 8,784,500         |

**All Schools - 2019/25 Preliminary Capital Program**

| <u>Facility Name</u>       | <u>Project Description</u>                     | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|----------------------------|------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>MORROW PRIMARY</b>      |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | Boiler replacement (2)                         |                 |                 |                 | 780,000         |                 |                 |                 | \$ 780,000           |
|                            | Cycle painting                                 |                 | 250,000         |                 |                 |                 |                 |                 | \$ 250,000           |
|                            | Elevator installation                          | 1,500,000       |                 |                 |                 |                 |                 |                 | \$ 1,500,000         |
|                            | Emergency generator                            |                 |                 |                 |                 |                 |                 | 150,000         | \$ 150,000           |
|                            | Masonry restoration                            |                 |                 | 350,000         |                 |                 |                 |                 | \$ 350,000           |
|                            | Window replacement                             |                 |                 | 550,000         |                 |                 |                 |                 | \$ 550,000           |
|                            | Architectural / Engineering Design and permits | 30,000          | 108,000         | 93,600          | -               | -               | 18,000          | -               | \$ 249,600           |
|                            | Contingency Fund / Change Orders               | 90,000          | 15,000          | 54,000          | 46,800          | -               | -               | 9,000           | \$ 214,800           |
|                            |                                                | 1,620,000       | 373,000         | 1,047,600       | 826,800         | -               | 18,000          | 159,000         | \$ 4,044,400         |
| <b>MORROW INTERMEDIATE</b> |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | PA System replacement                          |                 |                 |                 |                 |                 | 150,000         |                 | \$ 150,000           |
|                            | Architectural / Engineering Design and permits | -               | -               | -               | -               | 18,000          | -               | -               | \$ 18,000            |
|                            | Contingency Fund / Change Orders               | -               | -               | -               | -               | -               | 9,000           | -               | \$ 9,000             |
|                            |                                                | -               | -               | -               | -               | 18,000          | 159,000         | -               | \$ 177,000           |
| <b>MURRAY</b>              |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | Bus drive / student drop off area              |                 |                 |                 |                 |                 | 3,000,000       |                 | \$ 3,000,000         |
|                            | Architectural / Engineering Design and permits | -               | -               | -               | -               | 360,000         | -               | -               | \$ 360,000           |
|                            | Contingency Fund / Change Orders               | -               | -               | -               | -               | -               | 180,000         | -               | \$ 180,000           |
|                            |                                                | -               | -               | -               | -               | 360,000         | 3,180,000       | -               | \$ 3,540,000         |
| <b>OBAMA</b>               |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | Chilled water piping replacement               |                 |                 |                 | 450,000         |                 |                 |                 | \$ 450,000           |
|                            | Flooring replacement                           |                 | 1,000,000       |                 |                 |                 |                 |                 | \$ 1,000,000         |
|                            | Gym air conditioning / lighting                |                 | 250,000         |                 |                 |                 |                 |                 | \$ 250,000           |
|                            | Interior water piping replacement              |                 |                 |                 | 350,000         |                 |                 |                 | \$ 350,000           |
|                            | Roof replacement                               |                 |                 |                 | 1,000,000       | 1,000,000       |                 |                 | \$ 2,000,000         |
|                            | Water infiltration                             |                 | 250,000         |                 |                 |                 |                 |                 | \$ 250,000           |
|                            | Architectural / Engineering Design and permits | 180,000         | -               | 216,000         | 120,000         | -               | -               | -               | \$ 516,000           |
|                            | Contingency Fund / Change Orders               | -               | 90,000          | -               | 108,000         | 60,000          | -               | -               | \$ 258,000           |
|                            |                                                | 180,000         | 1,590,000       | 216,000         | 2,028,000       | 1,060,000       | -               | -               | \$ 5,074,000         |
| <b>OLIVER</b>              |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
|                            | Masonry restoration Ph. 2                      | 150,000         |                 |                 |                 |                 |                 |                 | \$ 150,000           |
|                            | Window replacement                             |                 |                 |                 |                 | 2,000,000       |                 |                 | \$ 2,000,000         |
|                            | Architectural / Engineering Design and permits | -               | -               | -               | 240,000         | -               | -               | -               | \$ 240,000           |
|                            | Contingency Fund / Change Orders               | 9,000           | -               | -               | -               | 120,000         | -               | -               | \$ 129,000           |
|                            |                                                | 159,000         | -               | -               | 240,000         | 2,120,000       | -               | -               | \$ 2,519,000         |

**All Schools - 2019/25 Preliminary Capital Program**

| <u>Facility Name</u>                          | <u>Project Description</u>                     | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|-----------------------------------------------|------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>PERRY</b>                                  | Concrete and retaining wall repair             | 1,000,000       |                 |                 |                 |                 |                 |                 | \$ 1,000,000         |
|                                               | Architectural / Engineering Design and permits | -               | -               | -               | -               | -               | -               | -               | \$ -                 |
|                                               | Contingency Fund / Change Orders               | 60,000          | -               | -               | -               | -               | -               | -               | \$ 60,000            |
|                                               |                                                | 1,060,000       | -               | -               | -               | -               | -               | -               | \$ 1,060,000         |
| <b>PHILLIPS</b>                               | Masonry restoration                            |                 | 150,000         |                 |                 |                 |                 |                 | \$ 150,000           |
|                                               | Air condition offices                          | 70,000          |                 |                 |                 |                 |                 |                 | \$ 70,000            |
|                                               | Architectural / Engineering Design and permits | 18,000          | -               | -               | -               | -               | -               | -               | \$ 18,000            |
|                                               | Contingency Fund / Change Orders               | 4,200           | 9,000           | -               | -               | -               | -               | -               | \$ 13,200            |
|                                               |                                                | 92,200          | 159,000         | -               | -               | -               | -               | -               | \$ 251,200           |
| <b>PIONEER</b>                                | Electrical branch circuit panel replacement    |                 | 200,000         |                 |                 |                 |                 |                 | \$ 200,000           |
|                                               | Playground / safety upgrades                   |                 |                 |                 | 350,000         |                 |                 |                 | \$ 350,000           |
|                                               | Architectural / Engineering Design and permits | 24,000          | -               | 42,000          | -               | -               | -               | -               | \$ 66,000            |
|                                               | Contingency Fund / Change Orders               | -               | 12,000          | -               | 21,000          | -               | -               | -               | \$ 33,000            |
|                                               |                                                | 24,000          | 212,000         | 42,000          | 371,000         | -               | -               | -               | \$ 649,000           |
| <b>PITTSBURGH MONTESSORI @<br/>FRIENDSHIP</b> | Renovations / elevator / air conditioning      |                 | 2,000,000       | 2,000,000       | 2,000,000       |                 |                 |                 | \$ 6,000,000         |
|                                               | Flooring replacement                           |                 |                 | 300,000         |                 |                 |                 |                 | \$ 300,000           |
|                                               | Window replacement                             |                 |                 | 400,000         |                 |                 |                 |                 | \$ 400,000           |
|                                               | Architectural / Engineering Design and permits | 240,000         | 324,000         | 240,000         | -               | -               | -               | -               | \$ 804,000           |
|                                               | Contingency Fund / Change Orders               | -               | 120,000         | 162,000         | 120,000         | -               | -               | -               | \$ 402,000           |
|                                               |                                                | 240,000         | 2,444,000       | 3,102,000       | 2,120,000       | -               | -               | -               | \$ 7,906,000         |
|                                               |                                                |                 |                 |                 |                 |                 |                 |                 |                      |
| <b>ROOSEVELT (New)</b>                        | Retaining wall                                 | 200,000         |                 |                 |                 |                 |                 |                 | \$ 200,000           |
|                                               | Architectural / Engineering Design and permits | -               | -               | -               | -               | -               | -               | -               | \$ -                 |
|                                               | Contingency Fund / Change Orders               | 12,000          | -               | -               | -               | -               | -               | -               | \$ 12,000            |
|                                               |                                                | 212,000         | -               | -               | -               | -               | -               | -               | \$ 212,000           |
| <b>ROOSEVELT (Old)</b>                        | Roof replacement / wall panel replacement      | 650,000         |                 |                 |                 |                 |                 |                 | \$ 650,000           |
|                                               | Walk-in cooler and freezer                     |                 |                 |                 | 80,000          |                 |                 |                 | \$ 80,000            |
|                                               | Architectural / Engineering Design and permits | -               | -               | 9,600           | -               | -               | -               | -               | \$ 9,600             |
|                                               | Contingency Fund / Change Orders               | 39,000          | -               | -               | 4,800           | -               | -               | -               | \$ 43,800            |
|                                               |                                                | 689,000         | -               | 9,600           | 84,800          | -               | -               | -               | \$ 783,400           |

### All Schools - 2019/25 Preliminary Capital Program

| <u>Facility Name</u>                                | <u>Project Description</u>                         | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|-----------------------------------------------------|----------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>SCHILLER</b>                                     |                                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     | Classroom ceiling / lighting and corridor lighting |                 |                 | 700,000         |                 |                 |                 |                 | \$ 700,000           |
|                                                     | Cycle painting                                     |                 | 600,000         |                 |                 |                 |                 |                 | \$ 600,000           |
|                                                     | Flooring replacement                               |                 | 375,000         |                 |                 |                 |                 |                 | \$ 375,000           |
|                                                     | Restroom renovations                               | 450,000         | 450,000         |                 |                 |                 |                 |                 | \$ 900,000           |
|                                                     | Walk-in cooler addition for cafeteria              |                 |                 | 450,000         |                 |                 |                 |                 | \$ 450,000           |
|                                                     | Window replacement                                 |                 |                 | 750,000         |                 |                 |                 |                 | \$ 750,000           |
|                                                     | Architectural / Engineering Design and permits     | 171,000         | 228,000         | -               | -               | -               | -               | -               | \$ 399,000           |
|                                                     | Contingency Fund / Change Orders                   | 27,000          | 85,500          | 114,000         | -               | -               | -               | -               | \$ 226,500           |
|                                                     |                                                    | 648,000         | 1,738,500       | 2,014,000       | -               | -               | -               | -               | \$ 4,400,500         |
| <b>SCIENCE &amp; TECHNOLOGY<br/>ACADEMY @ FRICK</b> |                                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     | Waterproofing                                      |                 |                 |                 |                 |                 |                 | 300,000         | \$ 300,000           |
|                                                     | Architectural / Engineering Design and permits     | -               | -               | -               | -               | -               | 36,000          | -               | \$ 36,000            |
|                                                     | Contingency Fund / Change Orders                   | -               | -               | -               | -               | -               | -               | 18,000          | \$ 18,000            |
|                                                     |                                                    | -               | -               | -               | -               | -               | 36,000          | 318,000         | \$ 354,000           |
| <b>SERVICE CENTER</b>                               |                                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     | No work planned                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     |                                                    | -               | -               | -               | -               | -               |                 |                 |                      |
| <b>SOUTH ANNEX</b>                                  |                                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     | Roof replacement                                   |                 |                 |                 |                 |                 |                 | 350,000         | \$ 350,000           |
|                                                     | Architectural / Engineering Design and permits     | -               | -               | -               | -               | -               | 42,000          | -               | \$ 42,000            |
|                                                     | Contingency Fund / Change Orders                   | -               | -               | -               | -               | -               | -               | 21,000          | \$ 21,000            |
|                                                     |                                                    | -               | -               | -               | -               | -               | 42,000          | 371,000         | \$ 413,000           |
| <b>SOUTH BROOK</b>                                  |                                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     | Cycle painting                                     |                 | 250,000         |                 |                 |                 |                 |                 | \$ 250,000           |
|                                                     | Architectural / Engineering Design and permits     | 30,000          | -               | -               | -               | -               | -               | -               | \$ 30,000            |
|                                                     | Contingency Fund / Change Orders                   | -               | 15,000          | -               | -               | -               | -               | -               | \$ 15,000            |
|                                                     |                                                    | 30,000          | 265,000         | -               | -               | -               | -               | -               | \$ 295,000           |
| <b>SOUTH HILLS MIDDLE</b>                           |                                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     | Restroom renovations                               | 1,000,000       |                 |                 |                 |                 |                 |                 | \$ 1,000,000         |
|                                                     | Architectural / Engineering Design and permits     | -               | -               | -               | -               | -               | -               | -               | \$ -                 |
|                                                     | Contingency Fund / Change Orders                   | 60,000          | -               | -               | -               | -               | -               | -               | \$ 60,000            |
|                                                     |                                                    | 1,060,000       | -               | -               | -               | -               | -               | -               | \$ 1,060,000         |
| <b>SPRING GARDEN</b>                                |                                                    |                 |                 |                 |                 |                 |                 |                 |                      |
|                                                     | Cycle painting                                     |                 |                 | 300,000         |                 |                 |                 |                 | \$ 300,000           |
|                                                     | Elevator installation                              |                 | 1,200,000       |                 |                 |                 |                 |                 | \$ 1,200,000         |
|                                                     | Masonry restoration                                |                 |                 |                 | 250,000         |                 |                 |                 | \$ 250,000           |
|                                                     | Restroom ADA renovations                           | 600,000         |                 |                 |                 |                 |                 |                 | \$ 600,000           |
|                                                     | Architectural / Engineering Design and permits     | 144,000         | 36,000          | 30,000          | -               | -               | -               | -               | \$ 210,000           |
|                                                     | Contingency Fund / Change Orders                   | 36,000          | 72,000          | 18,000          | 15,000          | -               | -               | -               | \$ 141,000           |
|                                                     |                                                    | 780,000         | 1,308,000       | 348,000         | 265,000         | -               | -               | -               | \$ 2,701,000         |

**All Schools - 2019/25 Preliminary Capital Program**

| <u>Facility Name</u>              | <u>Project Description</u>                             | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|-----------------------------------|--------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| <b>SPRING HILL</b>                | Auditorium and stage ceiling / lighting / sound system |                 |                 | 150,000         |                 |                 |                 |                 | \$ 150,000           |
|                                   | Exterior lighting                                      |                 |                 |                 |                 |                 |                 | 150,000         | \$ 150,000           |
|                                   | Restroom ADA renovations                               | 600,000         |                 |                 |                 |                 |                 |                 | \$ 600,000           |
|                                   | Walk-in cooler and freezer                             |                 | 95,000          |                 |                 |                 |                 |                 | \$ 95,000            |
|                                   | Architectural / Engineering Design and permits         | 11,400          | 18,000          | -               | -               | -               | 18,000          | -               | \$ 47,400            |
|                                   | Contingency Fund / Change Orders                       | 36,000          | 5,700           | 9,000           | -               | -               | -               | 9,000           | \$ 59,700            |
|                                   |                                                        | 647,400         | 118,700         | 159,000         | -               | -               | 18,000          | 159,000         | \$ 1,102,100         |
| <b>STERRETT</b>                   | Exit door replacement (old building)                   |                 | 150,000         |                 |                 |                 |                 |                 | \$ 150,000           |
|                                   | Window replacement                                     |                 |                 |                 |                 |                 | 1,200,000       |                 | \$ 1,200,000         |
|                                   | Architectural / Engineering Design and permits         | 18,000          | -               | -               | -               | 144,000         | -               | -               | \$ 162,000           |
|                                   | Contingency Fund / Change Orders                       | -               | 9,000           | -               | -               | -               | 72,000          | -               | \$ 81,000            |
|                                   |                                                        | 18,000          | 159,000         | -               | -               | 144,000         | 1,272,000       | -               | \$ 1,593,000         |
| <b>STUDENT ACHIEVEMENT CENTER</b> | Elevator installation                                  |                 | 2,200,000       |                 |                 |                 |                 |                 | \$ 2,200,000         |
|                                   | Emergency generator                                    |                 |                 |                 |                 |                 |                 | 150,000         | \$ 150,000           |
|                                   | Restroom ADA renovations                               | 750,000         | 750,000         |                 |                 |                 |                 |                 | \$ 1,500,000         |
|                                   | Architectural / Engineering Design and permits         | 354,000         | -               | -               | -               | -               | 18,000          | -               | \$ 372,000           |
|                                   | Contingency Fund / Change Orders                       | 45,000          | 177,000         | -               | -               | -               | -               | 9,000           | \$ 231,000           |
|                                   |                                                        | 1,149,000       | 3,127,000       | -               | -               | -               | 18,000          | 159,000         | \$ 4,453,000         |
| <b>SUNNYSIDE</b>                  | Cycle painting                                         |                 |                 | 325,000         |                 |                 |                 |                 | \$ 325,000           |
|                                   | Restroom / Teachers room renovations                   |                 |                 |                 |                 | 1,000,000       |                 |                 | \$ 1,000,000         |
|                                   | Architectural / Engineering Design and permits         | -               | 39,000          | -               | 120,000         | -               | -               | -               | \$ 159,000           |
|                                   | Contingency Fund / Change Orders                       | -               | -               | 19,500          | -               | 60,000          | -               | -               | \$ 79,500            |
|                                   |                                                        | -               | 39,000          | 344,500         | 120,000         | 1,060,000       | -               | -               | \$ 1,563,500         |
| <b>UNIVERSITY PREP</b>            | Auditorium lighting                                    | 100,000         |                 |                 |                 |                 |                 |                 | \$ 100,000           |
|                                   | Fire alarm, PA and bell system                         | 500,000         |                 |                 |                 |                 |                 |                 | \$ 500,000           |
|                                   | Roof replacement (partial)                             |                 |                 |                 |                 |                 |                 | 500,000         | \$ 500,000           |
|                                   | Unit ventilator replacement                            |                 | 250,000         |                 |                 |                 |                 |                 | \$ 250,000           |
|                                   | Window replacement                                     |                 | 1,500,000       |                 |                 |                 |                 |                 | \$ 1,500,000         |
|                                   | Architectural / Engineering Design and permits         | 210,000         | -               | -               | -               | -               | 60,000          | -               | \$ 270,000           |
|                                   | Contingency Fund / Change Orders                       | 36,000          | 105,000         | -               | -               | -               | -               | 30,000          | \$ 171,000           |
|                                   |                                                        | 846,000         | 1,855,000       | -               | -               | -               | 60,000          | 530,000         | \$ 3,291,000         |

# **All Schools - 2019/25 Preliminary Capital Program**

| <u>Facility Name</u>                 | <u>Project Description</u>                                  | <u>2019 Est</u>      | <u>2020 Est</u>      | <u>2021 Est</u>      | <u>2022 Est</u>      | <u>2023 Est</u>      | <u>2024 Est</u>      | <u>2025 Est</u>      | <u>2019/25 Total</u>  |
|--------------------------------------|-------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| <b>WEIL</b>                          | Asphalt paving / drainage                                   |                      |                      | 200,000              |                      |                      |                      |                      | \$ 200,000            |
|                                      | Auditorium lighting / sound system                          |                      | 300,000              |                      |                      |                      |                      |                      | \$ 300,000            |
|                                      | Boiler replacement (2)                                      |                      | 620,000              |                      |                      |                      |                      |                      | \$ 620,000            |
|                                      | Cycle painting                                              |                      |                      | 450,000              |                      |                      |                      |                      | \$ 450,000            |
|                                      | Masonry restoration                                         |                      |                      |                      |                      |                      |                      | 750,000              | \$ 750,000            |
|                                      | Architectural / Engineering Design and permits              | 110,400              | 78,000               | -                    | -                    | -                    | 90,000               | -                    | \$ 278,400            |
|                                      | Contingency Fund / Change Orders                            | -                    | 55,200               | 39,000               | -                    | -                    | -                    | 45,000               | \$ 139,200            |
|                                      |                                                             | 110,400              | 1,053,200            | 689,000              | -                    | -                    | 90,000               | 795,000              | \$ 2,737,600          |
| <b>WEST LIBERTY</b>                  | Renovations / air conditioning                              | 2,000,000            | 3,000,000            | 2,000,000            |                      |                      |                      |                      | \$ 7,000,000          |
|                                      | Architectural / Engineering Design and permits              | 360,000              | 240,000              | -                    | -                    | -                    | -                    | -                    | \$ 600,000            |
|                                      | Contingency Fund / Change Orders                            | 120,000              | 180,000              | 120,000              | -                    | -                    | -                    | -                    | \$ 420,000            |
|                                      |                                                             | 2,480,000            | 3,420,000            | 2,120,000            | -                    | -                    | -                    | -                    | \$ 8,020,000          |
| <b>WESTINGHOUSE</b>                  | Pool filtration system                                      | 200,000              |                      |                      |                      |                      |                      |                      | \$ 200,000            |
|                                      | Architectural / Engineering Design and permits              | -                    | -                    | -                    | -                    | -                    | -                    | -                    | \$ -                  |
|                                      | Contingency Fund / Change Orders                            | 12,000               | -                    | -                    | -                    | -                    | -                    | -                    | \$ 12,000             |
|                                      |                                                             | 212,000              | -                    | -                    | -                    | -                    | -                    | -                    | \$ 212,000            |
| <b>WESTWOOD</b>                      | Art / therapeutic room                                      | 350,000              |                      |                      |                      |                      |                      |                      | \$ 350,000            |
|                                      | Boiler replacement /air conditioning / ceiling and lighting |                      |                      | 2,500,000            | 2,500,000            |                      |                      |                      | \$ 5,000,000          |
|                                      | Flooring replacement                                        |                      |                      | 350,000              |                      |                      |                      |                      | \$ 350,000            |
|                                      | Architectural / Engineering Design and permits              | -                    | 342,000              | 300,000              | -                    | -                    | -                    | -                    | \$ 642,000            |
|                                      | Contingency Fund / Change Orders                            | 21,000               | -                    | 171,000              | 150,000              | -                    | -                    | -                    | \$ 342,000            |
|                                      |                                                             | 371,000              | 342,000              | 3,321,000            | 2,650,000            | -                    | -                    | -                    | \$ 6,684,000          |
| <b>WHITTIER</b>                      | Cycle painting / fence painting                             | 350,000              |                      |                      |                      |                      |                      |                      | \$ 350,000            |
|                                      | Concrete and asphalt paving / steps                         |                      |                      |                      |                      |                      | 700,000              |                      | \$ 700,000            |
|                                      | Architectural / Engineering Design and permits              | -                    | -                    | -                    | -                    | 84,000               | -                    | -                    | \$ 84,000             |
|                                      | Contingency Fund / Change Orders                            | 21,000               | -                    | -                    | -                    | -                    | 42,000               | -                    | \$ 63,000             |
|                                      |                                                             | 371,000              | -                    | -                    | -                    | 84,000               | 742,000              | -                    | \$ 1,197,000          |
| <b>WOOLSLAIR</b>                     | Masonry restoration / foundation waterproofing              |                      | 1,500,000            |                      |                      |                      |                      |                      | \$ 1,500,000          |
|                                      | Renovation                                                  |                      |                      | 2,750,000            | 2,750,000            | 2,750,000            | 2,750,000            |                      | \$ 11,000,000         |
|                                      | Architectural / Engineering Design and permits              | 180,000              | 330,000              | 330,000              | 330,000              | 330,000              | -                    | -                    | \$ 1,500,000          |
|                                      | Contingency Fund / Change Orders                            | -                    | 90,000               | 165,000              | 165,000              | 165,000              | 165,000              | -                    | \$ 750,000            |
|                                      |                                                             | 180,000              | 1,920,000            | 3,245,000            | 3,245,000            | 3,245,000            | 2,915,000            | -                    | \$ 14,750,000         |
| <b>PROJECTS BY SCHOOL - SUBTOTAL</b> |                                                             | <b>\$ 34,382,900</b> | <b>\$ 50,242,300</b> | <b>\$ 35,116,100</b> | <b>\$ 32,154,900</b> | <b>\$ 26,354,300</b> | <b>\$ 28,832,500</b> | <b>\$ 10,070,000</b> | <b>\$ 217,153,000</b> |

### All Schools - 2019/25 Preliminary Capital Program

| <u>Facility Name</u>       | <u>Project Description</u>                                 | <u>2019 Est</u> | <u>2020 Est</u> | <u>2021 Est</u> | <u>2022 Est</u> | <u>2023 Est</u> | <u>2024 Est</u> | <u>2025 Est</u> | <u>2019/25 Total</u> |
|----------------------------|------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|
| VARIOUS SCHOOLS            | AHERA re-inspection                                        |                 |                 | 250,000         |                 |                 | 250,000         |                 | \$ 500,000           |
| VARIOUS SCHOOLS            | Air conditioning - small systems / refrigeration systems   | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | \$ 700,000           |
| VARIOUS SCHOOLS            | Asphalt / Concrete paving                                  | 500,000         | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | \$ 1,700,000         |
| VARIOUS SCHOOLS            | Bleachers / Gym equipment, lockers, scoreboards            | 150,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | \$ 750,000           |
| VARIOUS SCHOOLS            | Boiler replacements                                        | 300,000         | 300,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | \$ 1,100,000         |
| VARIOUS SCHOOLS            | CO detection upgrades                                      | 1,000,000       | 1,000,000       | 1,000,000       |                 |                 |                 |                 | \$ 3,000,000         |
| VARIOUS SCHOOLS            | Construction Management                                    | 550,000         | 1,100,000       | 700,000         | 650,000         | 650,000         | 800,000         | 200,000         | \$ 4,650,000         |
| VARIOUS SCHOOLS            | Architectural / Engineering Consultants                    | 300,000         | 300,000         | 300,000         | 300,000         | 300,000         | 300,000         | 300,000         | \$ 2,100,000         |
| VARIOUS SCHOOLS            | Educational Alignment                                      | 250,000         | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | \$ 6,250,000         |
| VARIOUS SCHOOLS            | Elevator Design / repairs / modernization                  | 1,300,000       | 1,300,000       | 1,300,000       | 500,000         | 500,000         | 500,000         | 500,000         | \$ 5,900,000         |
| VARIOUS SCHOOLS            | Emergency generator replacement                            | 650,000         | 250,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | \$ 1,400,000         |
| VARIOUS SCHOOLS            | Environmental remediation for below grade tanks            | 50,000          | 50,000          | 50,000          | 50,000          | 50,000          | 50,000          | 50,000          | \$ 350,000           |
| VARIOUS SCHOOLS            | Environmental testing, monitoring, repairs and restoration | 600,000         | 600,000         | 600,000         | 600,000         | 600,000         | 600,000         | 600,000         | \$ 4,200,000         |
| VARIOUS SCHOOLS            | Flooring                                                   | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | 100,000         | \$ 700,000           |
| VARIOUS SCHOOLS            | Playground repairs                                         | 50,000          | 50,000          | 50,000          |                 |                 |                 |                 | \$ 150,000           |
| VARIOUS SCHOOLS            | Plumbing replacement projects                              | 150,000         | 150,000         | 150,000         | 150,000         | 150,000         | 150,000         | 150,000         | \$ 1,050,000         |
| VARIOUS SCHOOLS            | RHVAC testing / balancing / commissioning                  | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | \$ 1,400,000         |
| VARIOUS SCHOOLS            | Security system upgrades                                   |                 | 500,000         | 500,000         | 500,000         | 500,000         | 500,000         | 500,000         | \$ 3,000,000         |
| VARIOUS SCHOOLS            | Signage                                                    | 50,000          | 50,000          | 50,000          | 50,000          | 50,000          | 50,000          | 50,000          | \$ 350,000           |
| VARIOUS SCHOOLS            | Specialized technical services (concrete, soils, radon)    | 75,000          | 75,000          | 75,000          | 75,000          | 75,000          | 75,000          | 75,000          | \$ 525,000           |
| VARIOUS SCHOOLS            | Stack repairs                                              | 500,000         | 500,000         | 500,000         |                 |                 |                 |                 | \$ 1,500,000         |
| VARIOUS SCHOOLS            | Extraordinary Maintenance Projects - General (Large)       | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | \$ 7,000,000         |
| VARIOUS SCHOOLS            | Extraordinary Maintenance Projects - Electrical            | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | 200,000         | \$ 1,400,000         |
| VARIOUS SCHOOLS            | Extraordinary Maintenance Projects - Masonry               | 800,000         | 800,000         | 800,000         | 800,000         | 800,000         | 800,000         | 800,000         | \$ 5,600,000         |
| VARIOUS SCHOOLS            | Extraordinary Maintenance Projects - Roofing               | 400,000         | 400,000         | 400,000         | 400,000         | 400,000         | 400,000         | 400,000         | \$ 2,800,000         |
| VARIOUS SCHOOLS - SUBTOTAL |                                                            | \$ 9,275,000    | \$ 10,325,000   | \$ 9,825,000    | \$ 7,175,000    | \$ 7,175,000    | \$ 7,575,000    | \$ 6,725,000    | \$ 58,075,000        |
| TOTALS                     |                                                            |                 |                 |                 |                 |                 |                 |                 |                      |
| Yearly Program Totals      |                                                            | \$ 43,657,900   | \$ 60,567,300   | \$ 44,941,100   | \$ 39,329,900   | \$ 33,529,300   | \$ 36,407,500   | \$ 16,795,000   | \$ 275,228,000       |



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## **IV. STUDENT/PARENT/GENERAL INFORMATION SECTION**

- a) Personnel Resources Allocations/Graph**
- b) State of the District**
- c) Performance Measures**
- d) Community Schools**

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## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

### Total Number of Employees 2013 through 2018

Source Report: 12/19/2017

As the District has been addressing its declining enrollment, the total number of positions in the District has increased from 3,763 in 2013 to 3,942 in 2018, a increase of 179 positions.

|                                   | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Administration</b>             |              |              |              |              |              |              |
| Officials, Admin, Mgrs            | 105          | 102          | 113          | 111          | 119          | 130          |
| Legal Services                    | 1            | 1            | 1            | 1            | 1            | 1            |
| Clerical, Other Non-Professional  | 555          | 510          | 516          | 528          | 534          | 552          |
| <b>Total Administration</b>       | <b>661</b>   | <b>613</b>   | <b>630</b>   | <b>640</b>   | <b>654</b>   | <b>683</b>   |
| <b>Instruction</b>                |              |              |              |              |              |              |
| Principals/Directors              | 61           | 62           | 62           | 64           | 63           | 58           |
| Supervisors/Asst. P.              | 20           | 30           | 29           | 27           | 29           | 41           |
| Teachers                          | 1,930        | 1,930        | 1,929        | 1,996        | 1,992        | 2,048        |
| Librarians                        | 21           | 22           | 23           | 24           | 20           | 29           |
| Professionals/Support Staff       | 408          | 395          | 385          | 385          | 392          | 380          |
| <b>Total Instruction</b>          | <b>2,440</b> | <b>2,439</b> | <b>2,428</b> | <b>2,496</b> | <b>2,496</b> | <b>2,556</b> |
| <b>Support Services</b>           |              |              |              |              |              |              |
| Attendance Personnel              | 40           | 40           | 40           | 37           | 39           | 42           |
| Guidance, Psychological Personnel | 121          | 112          | 113          | 135          | 132          | 136          |
| <b>Total - Support Services</b>   | <b>161</b>   | <b>152</b>   | <b>153</b>   | <b>172</b>   | <b>171</b>   | <b>178</b>   |

# SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

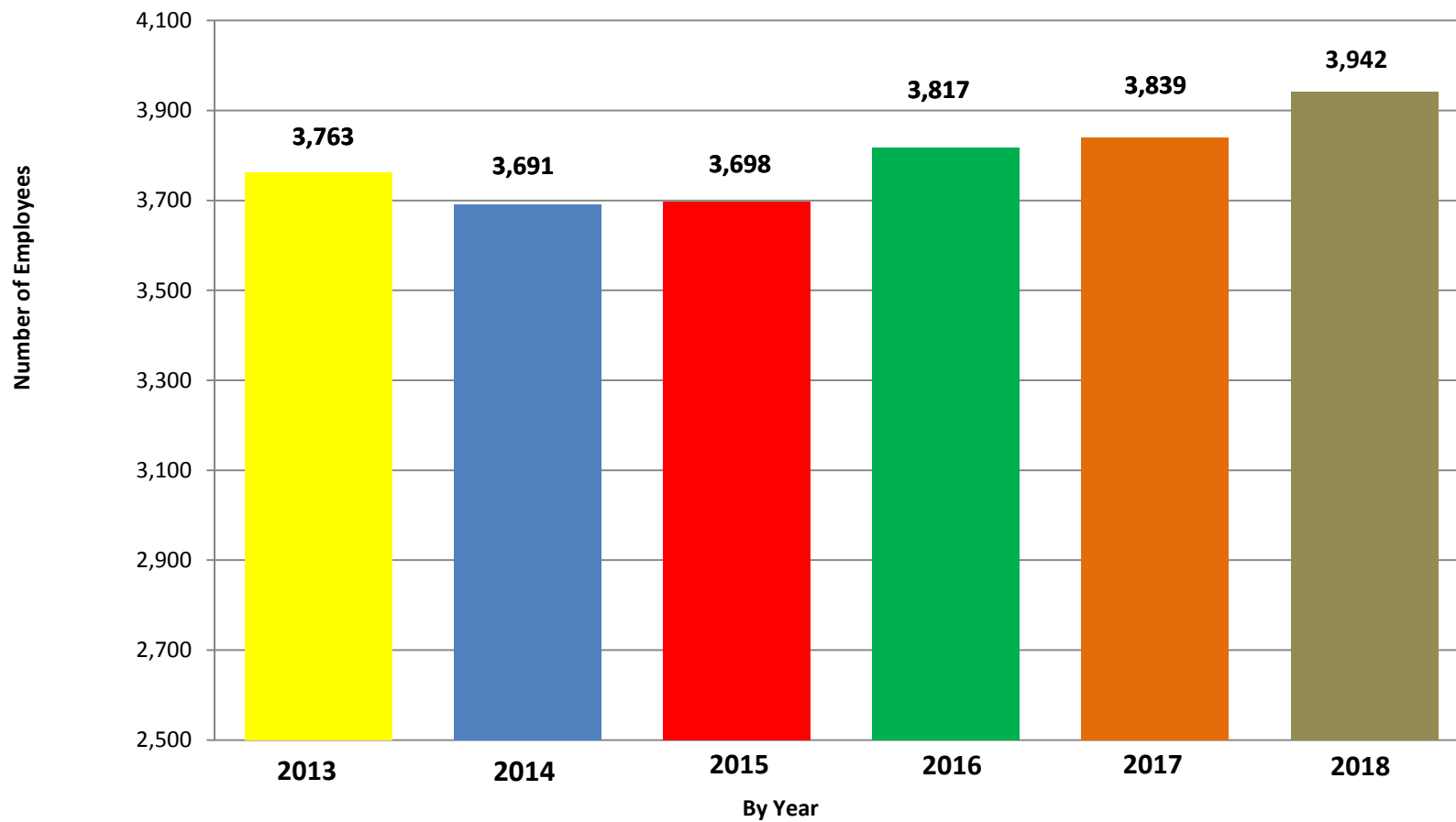
## Total Number of Employees 2013 through 2018

Source Report: 12/19/2017

As the District has been addressing its declining enrollment, the total number of positions in the District has increased from 3,763 in 2013 to 3,942 in 2018, a increase of 179 positions.

|                                            | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         |
|--------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Health Services</b>                     |              |              |              |              |              |              |
| Nurses/Health Worker                       | 42           | 39           | 41           | 42           | 42           | 62           |
| Dentist & Hygienists                       | 3            | 3            | 3            | 3            | 3            | 2            |
| <b>Total - Health Services</b>             | <b>45</b>    | <b>42</b>    | <b>44</b>    | <b>45</b>    | <b>45</b>    | <b>64</b>    |
| <b>Operation &amp; Maintenance</b>         |              |              |              |              |              |              |
| Supervisors                                | 11           | 11           | 11           | 10           | 11           | 11           |
| Operation & Maintenance                    | 331          | 333          | 330          | 339          | 347          | 335          |
| <b>Total - Operation &amp; Maintenance</b> | <b>342</b>   | <b>344</b>   | <b>341</b>   | <b>349</b>   | <b>358</b>   | <b>346</b>   |
| <b>Food Service</b>                        |              |              |              |              |              |              |
| Director                                   | 1            | 0            | 1            | 1            | 1            | 1            |
| Other Food Service Personnel               | 113          | 101          | 101          | 114          | 114          | 114          |
| <b>Total - Food Service</b>                | <b>114</b>   | <b>101</b>   | <b>102</b>   | <b>115</b>   | <b>115</b>   | <b>115</b>   |
| <b>Total - General Budget</b>              | <b>3,763</b> | <b>3,691</b> | <b>3,698</b> | <b>3,817</b> | <b>3,839</b> | <b>3,942</b> |

**School District of Pittsburgh  
Personnel Resource Allocation  
Total Number of Employees 2013 through 2018**







# STATE *of the* DISTRICT

2018

*All of us—Board, Administration, Principals, Teachers, School Staff, and Students—are on a path to transform Pittsburgh Public Schools and make significant change in our schools together.*

*Our 2017–2022 Strategic Plan: Expect Great Things provides a detailed roadmap ensuring a clear path forward to reaching our desired outcomes for students supported within our four strategic themes.*

## STRATEGIC PLAN LONG-TERM OUTCOMES

Increase proficiency  
in literacy for all students

Ensure all students are  
equipped with skills to succeed  
in college, career and life

Increase proficiency  
in math for all students

Eliminate racial disparity in  
achievement levels of African-  
American students

### STRATEGIC THEME #1

Create a positive and supportive  
school culture.

### STRATEGIC THEME #2

Develop and implement a rigorous,  
aligned instructional system.

### STRATEGIC THEME #3

Create a positive and supportive  
school culture.

### STRATEGIC THEME #4

Foster a culture of high performance  
for all employees.

# INCREASE PROFICIENCY IN LITERACY AND MATH

While state exams only show a snapshot of student performance, overall the percentage of students scoring proficient and advanced on the 2018 Pennsylvania System of School Assessment (PSSA) increased on all three exams: English Language Arts, Mathematics, and Science. The 2018 Keystone Exam results show steady performance by the District's secondary students in Algebra, Literacy, and Biology.

## DISTRICT LEVEL RESULTS

### ELA PSSA SCORES

42.4%  
2016

→

45.6%  
2017

→

46.2%  
2018

### KEYSTONE LITERACY SCORES

62.8%  
2016

→

60.6%  
2017

→

61.8%  
2018

### MATH PSSA SCORES

28.0%  
2016

→

28.2%  
2017

→

28.8%  
2018

### KEYSTONE ALGEBRA SCORES

48.2%  
2016

→

49.5%  
2017

→

49.6%  
2018

### SCIENCE PSSA SCORES

44.3%  
2016

→

43.7%  
2017

→

46.2%  
2018

### KEYSTONE BIOLOGY SCORES

39.8%  
2016

→

39.9%  
2017

→

41.9%  
2018

One of our top priorities is to ensure that all students have the best educational opportunities. As part of our efforts to increase transparency for families and monitor the progress of all schools, the Office of Data, Research, Evaluation and Assessment makes District-level data available on our website at [www.pghschools.org/dashboards](http://www.pghschools.org/dashboards).



Phase 1 updates to the District's curriculum included replacing the decade-old PreK-12 English Language Arts curriculum. The change included the addition of technology in the classroom to support the more rigorous curriculum aligned to the PA Core.

# ELIMINATE RACIAL DISPARITY IN ACHIEVEMENT LEVELS OF AFRICAN AMERICAN STUDENTS

The elimination of racial disparities in achievement levels of African-American students is one of four desired outcomes of the District's 2017–2022 Strategic Plan: *Expect Great Things*. As demonstrated in the chart below, performance of African-American students also increased on all three 2018 PSSA exams.

## ELA PSSA SCORES – AFRICAN AMERICAN STUDENTS

30.9%  
2016 → 30.0%  
2017 →

33.5%  
2018

## MATH PSSA SCORES – AFRICAN AMERICAN STUDENTS

14.1%  
2016 → 15.5%  
2017 →

16.3%  
2018

## SCIENCE PSSA SCORES – AFRICAN AMERICAN STUDENTS

32.8%  
2016 → 29.9%  
2017 →

33.6%  
2018



*For the start of the 2018-19 school year the District rolled out new curriculum in Algebra and K-5 Mathematics.*





In 2018, the performance of African American students on Keystone exams varied. While overall performance on the both the Literacy and Biology exams remained flat, a greater decline was seen on the Algebra exam.

**KEYSTONE LITERACY SCORES –  
AFRICAN AMERICAN STUDENTS**

**49.2%** → **45.7%** →  
*2016* *2017*

**43.6%**  
*2018*

**KEYSTONE ALGEBRA SCORES –  
AFRICAN AMERICAN STUDENTS**

**32.1%** → **35.7%** →  
*2016* *2017*

**28.5%**  
*2018*

**KEYSTONE BIOLOGY SCORES –  
AFRICAN AMERICAN STUDENTS**

**22.7%** → **22.3%** →  
*2016* *2017*

**20.4%**  
*2018*



# EQUIPPING ALL STUDENTS WITH THE SKILLS TO SUCCEED IN COLLEGE, CAREER, AND LIFE

## GRADUATION RATE

Official state reports show promising growth in 4-year cohort graduation rates district-wide. The 4-year cohort graduation rate is based on the number of students within a group who graduate within four years. Graduation rates are reported a year later to account for credit recovery programs. From 2015 to 2017, the District rate for all students increased 10.4 percentage points from 70.4 percent to 80.8 percent. Additionally students of both genders and African American students also saw increases in graduation rates.

**88.1%**

*PPS White  
Females*

2016: 87.1% • 2015: 85.9%

**86.1%**

*PPS White  
Males*

2016: 82.4% • 2015: 75.4%

**81.3%**

*PPS African  
American Females*

2016: 80.3% • 2015: 70.7%

**73.3%**

*PPS African  
American Males*

2016: 73.4% • 2015: 57.4%

**80.8%**

*PPS  
Overall*

2016: 79.8% • 2015: 70.4%

**86.6%**

*State  
Overall*

2016: 86.1% • 2015: 84.8%

**77.4%**

*PPS African  
American Overall*

2016: 76.7% • 2015: 64.3%

**73.8%**

*State African  
American Overall*

2016: 73.2% • 2015: 71.8%

## COLLEGE, CAREER AND LIFE INDICATORS

To ensure the District meets its vision of “all students graduating high school college, career, and life ready prepared to complete a two- or four-year college degree or workforce certification,” on April 25, 2018, the Board adopted a resolution supporting the multiple readiness indicators of the *Redefining Ready!* campaign.

The indicators go beyond GPA, attendance, and performance on standardized tests to develop a comprehensive picture of student potential. A full listing of college and career readiness indicators as defined by *Redefining Ready!* are below. Life Ready indicators are still under development.

## COLLEGE READY INDICATORS

Students are College Ready if they meet either the academic indicators OR standardized testing benchmarks listed to the right.

## ADDITIONAL FACTORS THAT CONTRIBUTE TO COLLEGE SUCCESS

- Earning As, Bs, Cs
- FAFSA completion
- Enrollment in career pathway course sequence
- College academic advising
- Participation in college-bound bridge programs
- Senior year math class
- Completion of a math class after Algebra II

## COLLEGE-READY ACADEMIC INDICATORS

GPA 2.8 out of 4.0 and one or more of the following academic indicators:

Advanced Placement Exam (3+)

Advanced Placement Course (A, B or C)

Dual Credit College English and/or Math (A, B or C)

College Developmental/Remedial English and/or Math (A, B or C)

Algebra II (A, B or C)

International Baccalaureate Exam (4+)

## STANDARDIZED TESTING BENCHMARKS (MINIMUM SCORE)

### SAT EXAM

Math: 530 | Reading and Writing: 480

### ACT EXAM

English: 18 | Reading: 22  
Science: 23 | Math: 22

## COLLEGE READINESS PLACEMENT ASSESSMENT

*Determined by post-secondary institution.*

## CAREER READY INDICATORS

Students are Career Ready if they have identified a career interest and meet two of the behavioral and experiential benchmarks listed to the right. In addition, students entering the military upon graduation must meet the passing scores on the Armed Services Vocational Aptitude Battery (ASVAB) for each branch of the military

## LIFE READY

Being Life Ready means students leave high school with the grit and perseverance to tackle and achieve their goals. Students who are Life Ready possess the growth mindset that empowers them to approach their future with confidence, to dream big and to achieve big.

*In addition to providing students and families access to Naviance software that allows them to utilize online resources, communicate with school staff, and manage the college application process, the District has increased the ability of students to engage directly with colleges and universities through the Infinite Scholar Fair, and upcoming new HBCU Get on the Bus Tour and Pittsburgh Promise Preferred College Fair.*

## CAREER READY BENCHMARKS

Career Cluster Identified and two or more of the following benchmarks:

90% Attendance

25 hours of Community Service

Workplace Learning Experience

Industry Credential

Dual Credit Career Pathway Course

Two or more organized  
Co-Curricular Activities



# MAKING KEY INVESTMENTS TO SUPPORT STUDENTS AND TEACHERS

## KEY INVESTMENTS

Through the process of strategic shedding—examining what’s working, what roles need converted, and what needs prioritized—the District has made key investments, within its existing budget, to bolster our support services to schools. Some of these efforts have included increasing library services by adding at least a half-time librarian in every elementary and middle school, providing 60 academic coaches to help teachers learn new techniques, and adding additional school nurses to ensure nursing services on every campus. The chart below details investments made over the past two years to strengthen our support to schools.

## POSITION ADDITIONS

| <i><b>Position</b></i>      | <i><b>FTE</b></i>   | <i><b>Cost</b></i>         |
|-----------------------------|---------------------|----------------------------|
| <i>Academic Coaches</i>     | <i>60</i>           | <i>\$7,620,000</i>         |
| <i>Nurses</i>               | <i>17</i>           | <i>\$2,031,007</i>         |
| <i>Librarians</i>           | <i>11.7</i>         | <i>\$1,394,827</i>         |
| <i>Assistant Principals</i> | <i>7</i>            | <i>\$1,173,557</i>         |
| <i><b>Total</b></i>         | <i><b>95.70</b></i> | <i><b>\$12,219,391</b></i> |

## CURRICULUM AND TECHNOLOGY

| <i><b>Description</b></i>            | <i><b>Cost</b></i>            |
|--------------------------------------|-------------------------------|
| <i>Pre-K Curriculum/PD</i>           | <i>\$964,589</i>              |
| <i>K-2 ELA and Math Textbooks/PD</i> | <i>\$9,675,529</i>            |
| <i>Classroom Computers</i>           | <i>\$3,425,556 Total Cost</i> |
| <i><b>Total</b></i>                  | <i><b>\$14,065,674</b></i>    |

Investments as part of 2017 and 2018 General Fund Budget

## BREAKING DOWN THE BUDGET

|               |                                                     |
|---------------|-----------------------------------------------------|
| <b>51.11%</b> | Salaries & Benefits<br><b>\$320,789,343</b>         |
| <b>12.84%</b> | Special Education<br><b>\$80,592,758</b>            |
| <b>11.82%</b> | Charter Schools<br><b>\$74,203,409</b>              |
| <b>7.84%</b>  | Debt Service<br><b>\$49,220,692</b>                 |
| <b>5.58%</b>  | Transportation<br><b>\$35,004,501</b>               |
| <b>2.95%</b>  | Supplies<br><b>\$18,532,943</b>                     |
| <b>2.04%</b>  | Other Purch. Services<br><b>\$12,779,526</b>        |
| <b>1.58%</b>  | Utilities<br><b>\$9,920,210</b>                     |
| <b>1.48%</b>  | Purch. Prof. & Tech. Services<br><b>\$9,302,997</b> |
| <b>1.03%</b>  | Property<br><b>\$6,438,102</b>                      |
| <b>0.70%</b>  | Other Objects<br><b>\$4,373,038</b>                 |
| <b>0.53%</b>  | Purch. Prop. Services<br><b>\$3,341,128</b>         |
| <b>0.40%</b>  | Prior Year Encumbrances<br><b>\$2,500,000</b>       |
| <b>0.09%</b>  | Other Finan. Uses<br><b>\$590,400</b>               |

**GRAND TOTAL: \$627,589,047**  
2018 Budget Appropriations by Major Object



## SUSPENSION DATA

Students school years are filled with ways to grow and achieve academically and socially. Our Multi-Tiered System of Support has key behavioral supports for teachers, including Restorative Practices, the Student Assistance Program, and Positive Behavior Interventions and Supports (PBIS). These strategies help to increase instructional time, improve student social behavior and academic outcomes, and decrease disruptions.

Analyzing out-of-school suspensions across, time, schools, and student subgroups is one way to track disciplinary trends. Suspension rate is defined as the number of students who have received one or more suspensions divided by the number of students enrolled at any time during the school year.

## DISTRICT SUSPENSION RATE

**16.1%**  
2015-2016

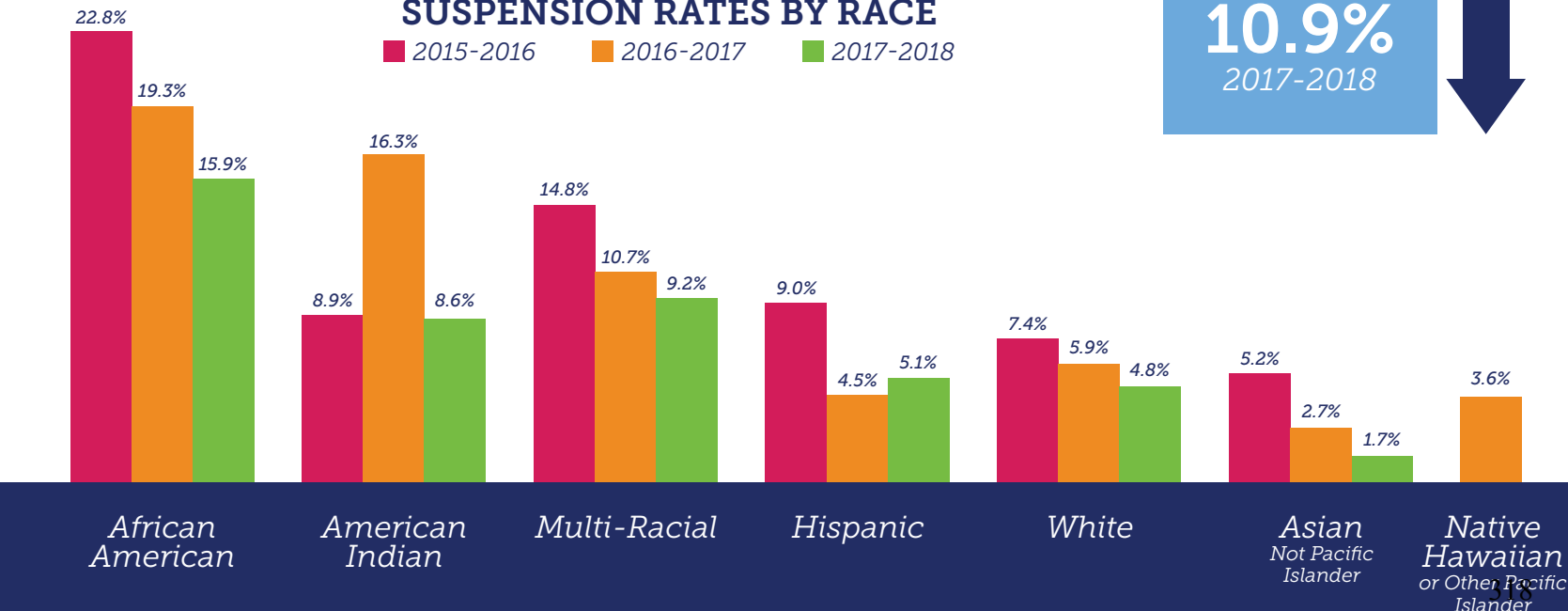
**13.3%**  
2016-2017

**10.9%**  
2017-2018



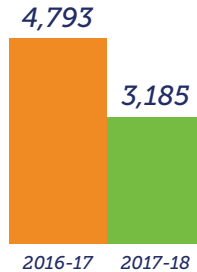
## SUSPENSION RATES BY RACE

■ 2015-2016 ■ 2016-2017 ■ 2017-2018



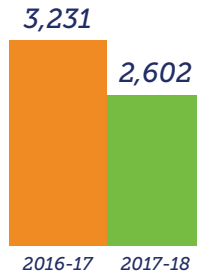
## UNIQUE INCIDENTS\*

The number of incidents that result in student suspension(s). One incident may result in multiple student suspensions but will only count once.



## UNIQUE STUDENTS SUSPENDED\*

The count of distinct students suspended. Students with multiple suspensions are only counted once.



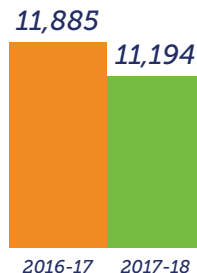
## STUDENTS WITH MULTIPLE SUSPENSIONS\*

The count of students who were suspended more than once throughout the school year.



## TOTAL DAYS SUSPENDED\*

The sum of all suspension days given.



*"It's harder (to reduce suspensions) to do at the district level, but Pittsburgh Public Schools has done a lot of work on this and had a big reduction for the year just prior to the ones we studied."*

*— James Huguley*

*Center on Race and Social Problems,  
University of Pittsburgh School of Social  
Work to the New Pittsburgh Courier  
regarding Pitt study on suspensions.*

## CGCS RECOMMENDATIONS

We partnered with the Council of the Great City Schools to launch the most in-depth third-party analysis of the district to objectively assess the system and offer guidance on areas for improvement, resulting in 137 recommendations in five key areas:

- Organizational Structure and Staffing
- Instructional Programming and Alignment
- Budget and Business Service
- Data, Research, Evaluation and Assessment
- Disciplinary Procedures and Protocols

To date, the District has accomplished 72 of the changes. Visit [www.ppsstrategicplan.org/progress-report](http://www.ppsstrategicplan.org/progress-report) to track our progress.

## 72 OF 137 RECOMMENDATIONS IN 13 AREAS COMPLETED IN PHASE 1

18 Curriculum and Instruction

15 Special Education

12 Professional Development

11 Finance and Operations

10 Leadership and Governance  
English Language Learners

9 Data Governance

7 Assessments

6 Discipline and Behavior

5 General Organization

4 Research, Evaluation and Data  
Staff and Program Evaluations

3 Transportation  
Safety and Security  
Information Technology

2 Facilities

1 Procurement

*"Now is not the time to back away from the hard work that lies ahead; now is not the time to change the direction you are going; and now is not the time to retreat. Now is the time to double down, to pick up the pace, and to recommit to the ambitious goals you have set for yourselves and for the children of Pittsburgh."*

— *Michael Casserly, Executive Director, Council of Great City Schools*



# RECOGNIZING OUR EMPLOYEES OF THE YEAR

## INSTRUCTIONAL EMPLOYEE OF THE YEAR

Jason Boll has been described as “tirelessly serving Pittsburgh Perry students for the last three years. It is the relationships that he has developed and the lives that have been impacted that truly shows his impact on the Perry community.

He rarely has a period where kids aren’t in his room working on assignments, discussing ways to elevate student voice, or just to share life struggles.” Mr. Boll exemplified this spirit when he began a GoFundMe page to support a former student. The page, which exceeded its earning goal, provided Kevonna Stevens with the money she needed to stay at Temple University.

## NON-INSTRUCTIONAL EMPLOYEE OF THE YEAR

As security aide with the Office of School Safety, Donna Lamb holds down the front desk at the Administration Building as the first smiling face any visitor sees. Ms. Donna, as referred too by everyone, is described as “always upbeat and ready to help.

She is grateful for any assistance you give that helps her do her job at 100%. She goes out of her way to ensure that everyone is taken care of and safe.”



*Jason Boll (pictured above) and Donna Lamb (pictured below), are awarded 2018 Employees of the Year.*



# A FEW REASONS WHY YOU CAN EXPECT GREAT THINGS AT PPS

## **DISTINGUISHED TEACHERS**

111 teachers earned the Distinguished rating five years in a row.

## **ONLINE PERSONALIZED LEARNING**

Through the College Board's "All In" Campaign Challenge, PPS high school students have access to online personalized learning to boost success on the PSAT and SAT exams.

## **RESTORATIVE PRACTICES**

18 PPS staff members have been certified as Restorative Practice trainers to support expansion to all schools.

## **OUR STUDENTS HAVE A VOICE**

Superintendent's Student Advisory Council ensure student voice is always at the table.

## **COMMUNITY PARTNERSHIPS**

A new Pre-K classroom at the Carnegie Science Center is the first of its kind for our students, and in the nation.

## **DYNAMIC LEARNING**

Three PPS schools (Pittsburgh King PreK–8, Pittsburgh Langley K–8, and Pittsburgh Schiller 6–8) were part of the pilot year of the Dynamic Learning Project, a national program supported by Google, Digital Promise, and EdTechTeam that empowers teachers to leverage technology and improve education equity.

## **STEAM EDUCATION**

A partnership with Magee-Women's Research Institute connects students with world-class researchers on topics reinforcing the importance of STEAM education. Students will present posters on research topics at the Magee Summit, an international conference on women's health taking place this year.

## **HELPING THOSE IN NEED**

A grant from the 1Million Project Foundation will provide at-home high-speed internet service to students in need.

## **FARM TO SCHOOL PROGRAMS**

A partnership with Grow Pittsburgh and the Pittsburgh Food Policy Council received grant funding from the U.S. Department of Agriculture to create a district-wide farm to school program, bringing fresh, local produce to our schools and increasing awareness, support, and technical skills.

## **SCHOLARS TO PITT PROGRAM**

University of Pittsburgh's Pittsburgh Public Scholars to Pitt program guarantees admission and financial aid to PPS Salutatorians and Valedictorians.

## **ANTI-BULLYING PROGRAMS**

A partnership with the Pittsburgh Pirates supports the implementation of the bullying prevention program, Shred Hate in 22 schools.



# STATE *of the* DISTRICT

2018

*As leaders, it impossible for us to implement new strategies alone. It really does take a “guiding coalition” to get this work done. This guiding coalition goes beyond the four walls of our schools. It includes all stakeholders—staff, students, parents, families and community—moving in the same direction to achieve success.*

*Our hope is that this report helps everyone see why it will take all of us working together to transform PPS and accelerate the learning of our students.*

*— Dr. Anthony Hamlet, Superintendent*



**DR. ANTHONY HAMLET**  
Superintendent



**DR. REGINA HOLLEY**  
Board President  
District 2



**LYNDA WRENN**  
First Vice President  
District 4



**SALA UDIN**  
Second Vice President  
District 3



**SYLVIA WILSON**  
District 1



**TERRY KENNEDY**  
District 5



**MOIRA KALEIDA**  
District 6



**CYNTHIA FALLS**  
District 7



**KEVIN CARTER**  
District 8



**VERONICA EDWARDS**  
District 9



Expect great things.



The Pittsburgh Public Schools (PPS) does not discriminate on the basis of race, color, national origin, sex, disability or age in its programs, activities or employment and provides equal access to the Boy Scouts and other designated youth groups. Inquiries may be directed to the Title IX Coordinator or the Section 504/ADA Title II Coordinator at 341 S. Bellefield Avenue, Pittsburgh, PA 15213 or 412-529-HELP (4357).





# 2018 District Performance Results

## PSSA/PASA and Keystone Exams

Expect great things.



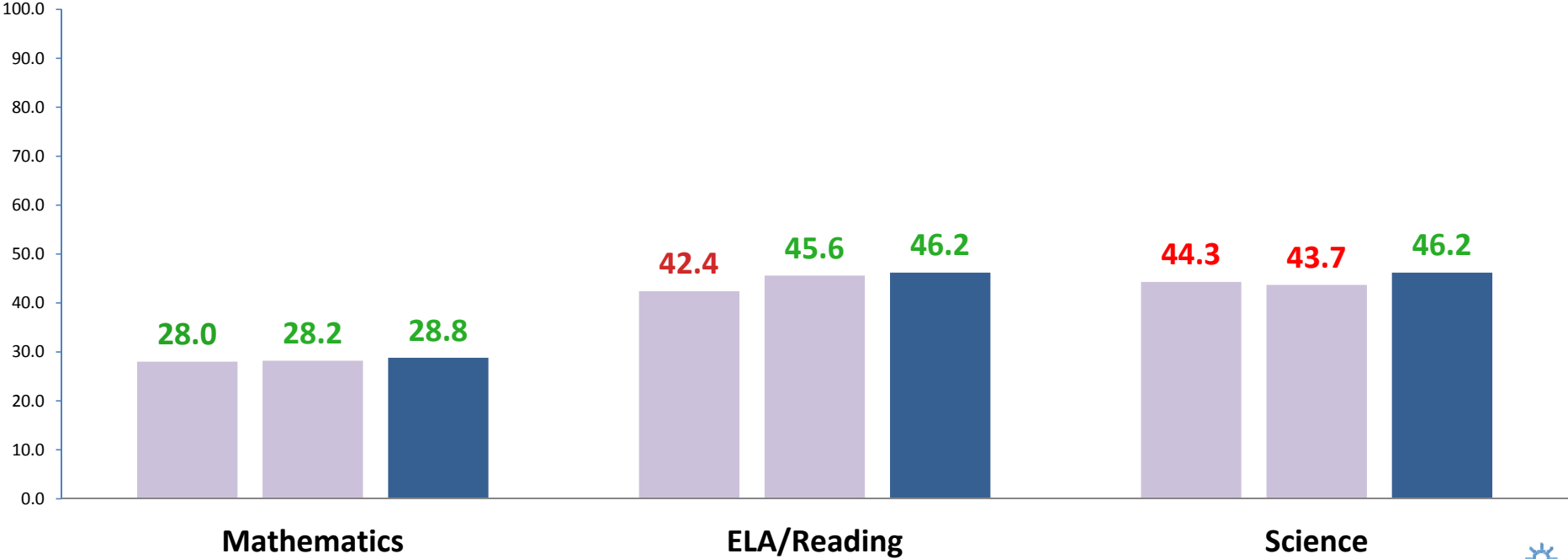


## PSSA/PASA Facts

- Public school students in Pennsylvania take annual state assessments each Spring.
  - Grades 3 through 8: Math and English Language Arts
  - Grades 4 and 8: Science
- Most students take PSSA exams, while students with severe cognitive disabilities take PASA exams. (This represents about 3.5% of tested students in our district.)
- The PSSA Math and English Language Arts exams were aligned to PA Core for first time during the 2014-15 school year. Therefore, 2014-15 represents our benchmark year, and we now have four years of comparable data in these subjects.
- In 2018, the state reduced the amount of time scheduled for PSSA testing across all grades and subjects.

The combined 2018 PSSA results across all tested grades within each content area show there were small increases in proficiency in all 3 contents. This is the overall score for the District on each test.

District Accountability - Percent of Proficient and Advanced Students  
PSSA/PASA: Grades 3 to 8 Combined  
■ 2016 ■ 2017 ■ 2018



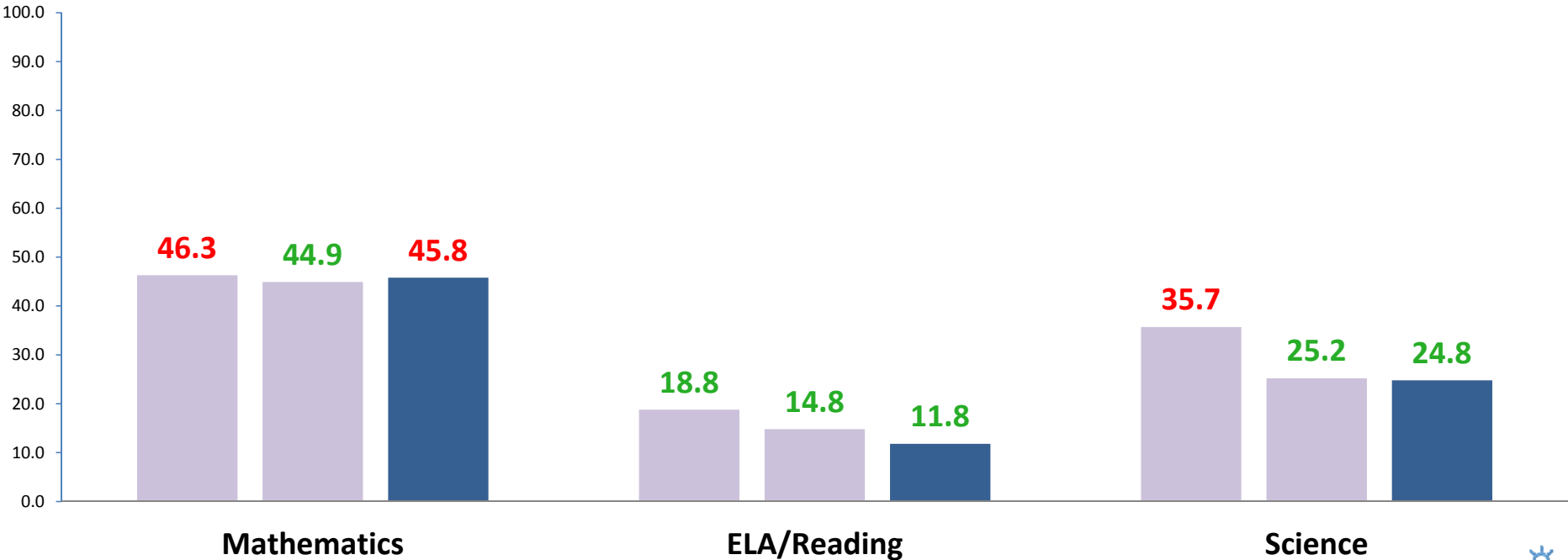
Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green numbers represent increases; red numbers represent decreases.

Expect great things.

The combined 2018 PSSA results include the percentage of students scoring in the lowest performance category, Below Basic. These are the students who are struggling the most, and over time more of them are moving out of this category, especially in ELA.

District Accountability - Percent of Students Scoring Below Basic  
PSSA/PASA: Grades 3 to 8 Combined  
■ 2016 ■ 2017 ■ 2018



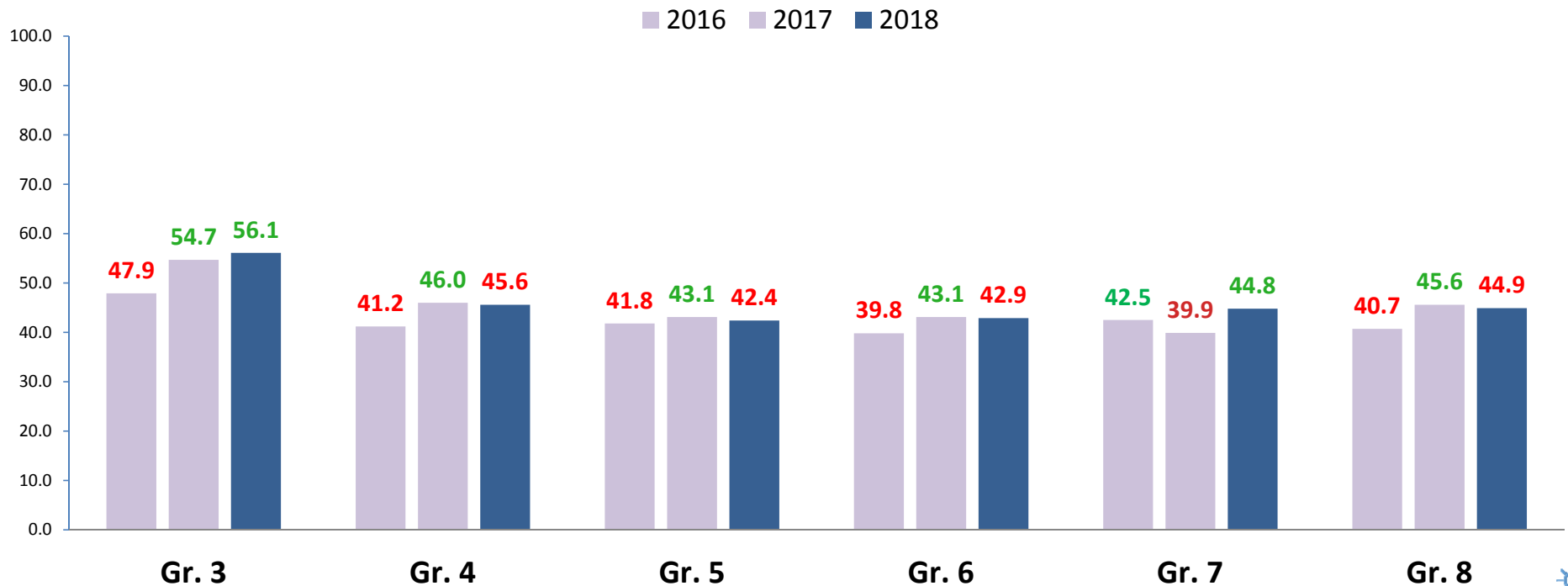
Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green numbers represent increases; red numbers represent decreases.

Expect great things.

## English Language Arts By Grade: Two out of six tested grades showed small increases in proficiency from last year. All six grades show small improvements from our baseline year.

District Accountability - Percent of Proficient and Advanced Students  
PSSA/PASA: Grades 3 to 8 ELA/Reading



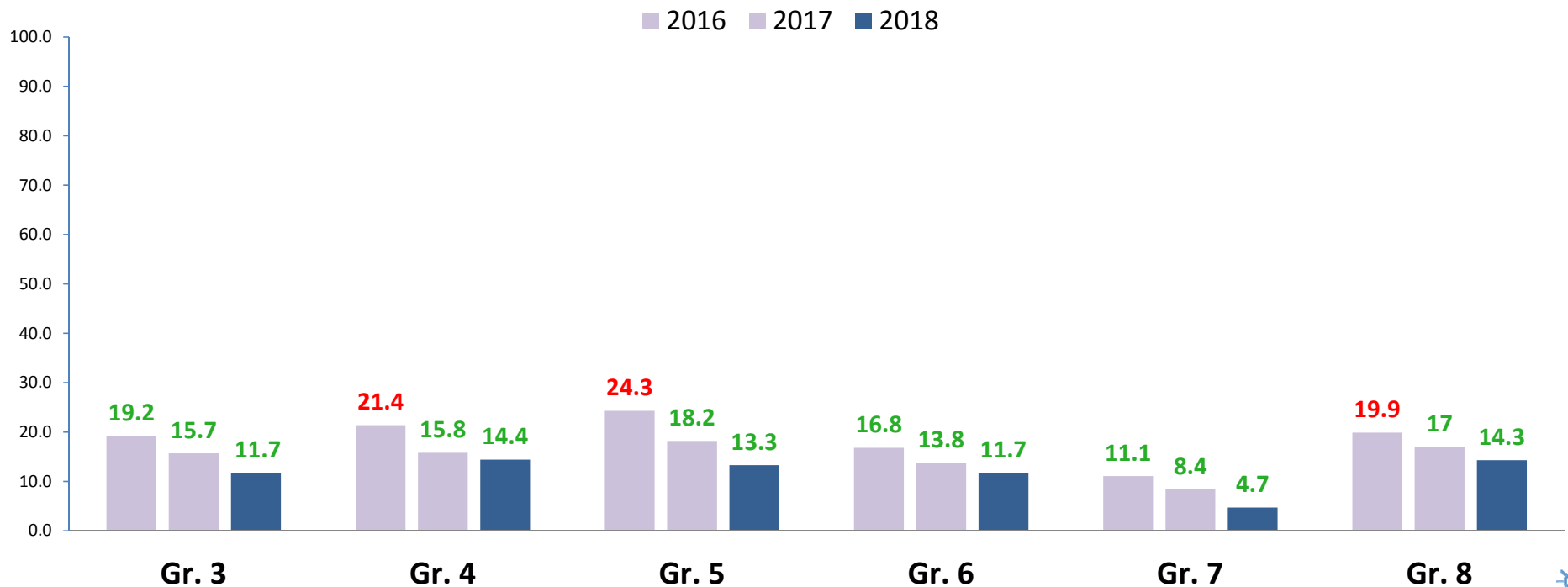
Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green numbers represent increases;  
red numbers represent decreases.

 **Expect great things.**

**English Language Arts By Grade:** The percentage of students scoring in the lowest performance category, Below Basic has decreased at every grade level for the past 2 years. This means that struggling students are improving and moving out of this category.

**District Accountability - Percent of Students Scoring Below Basic  
PSSA/PASA: Grades 3 to 8 ELA/Reading**

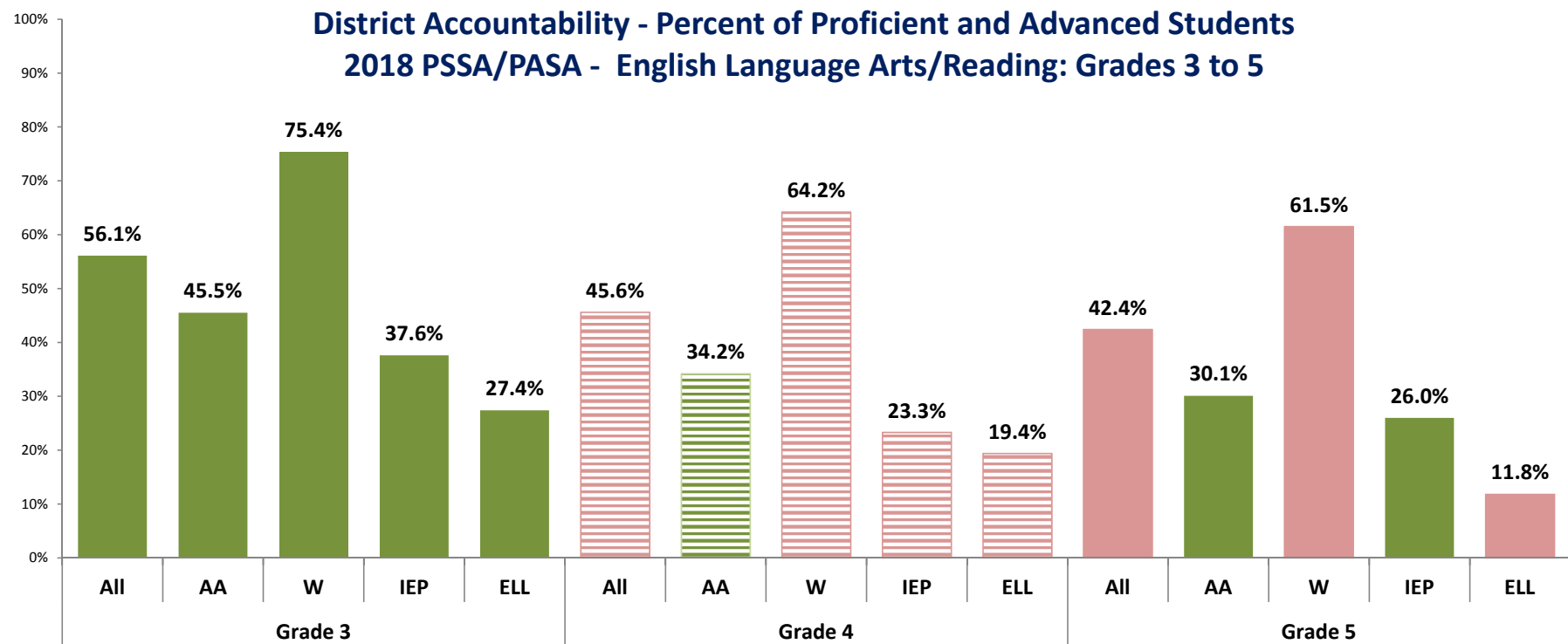


Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green numbers represent increases;  
red numbers represent decreases.

 **Expect great things.**

**Grades 3 to 5 English Language Arts by Race, IEP And ELL Subgroups: African-American students showed improvement from last year in all three grade levels. All of the major subgroups improved in Grade 3.**

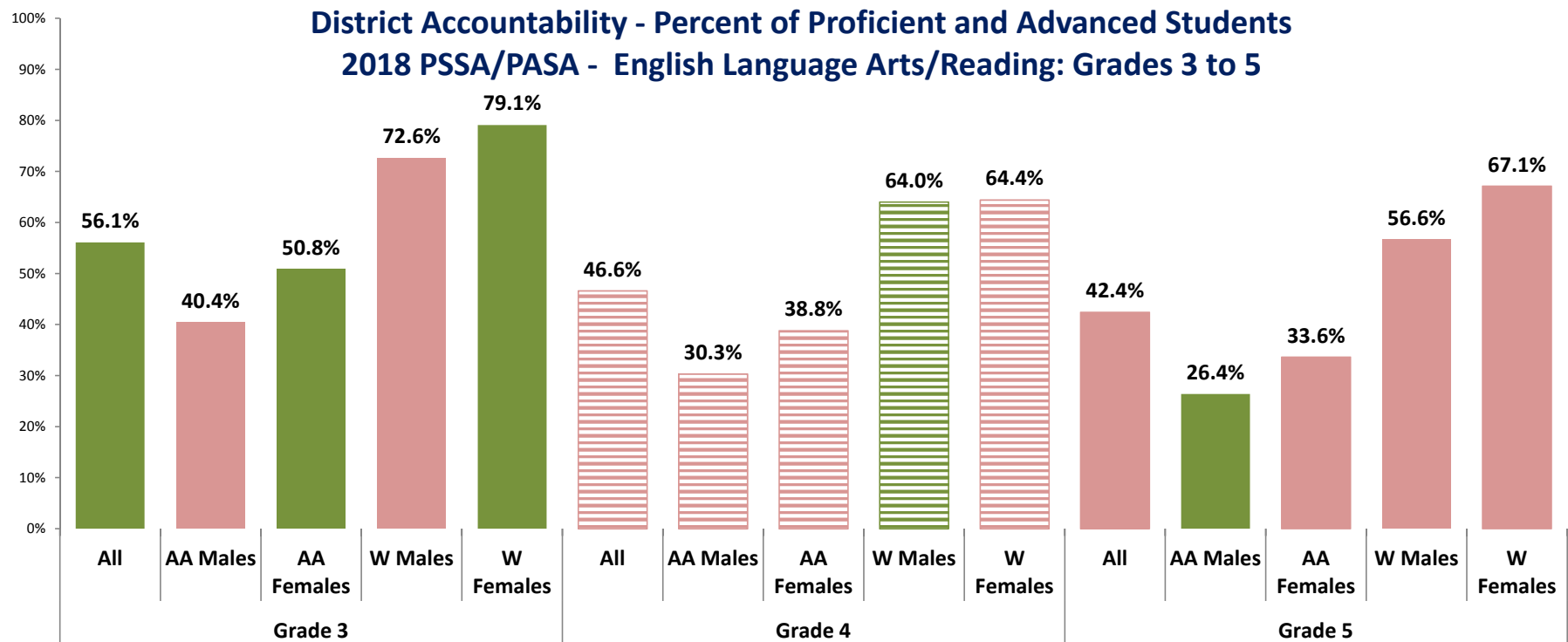


Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

**Expect great things.**

**Grades 3 to 5 English Language Arts by Race and Gender Subgroups: Race and Gender subgroups shows mixed results at different grade levels. In general, female students performed better than male students within each race group.**

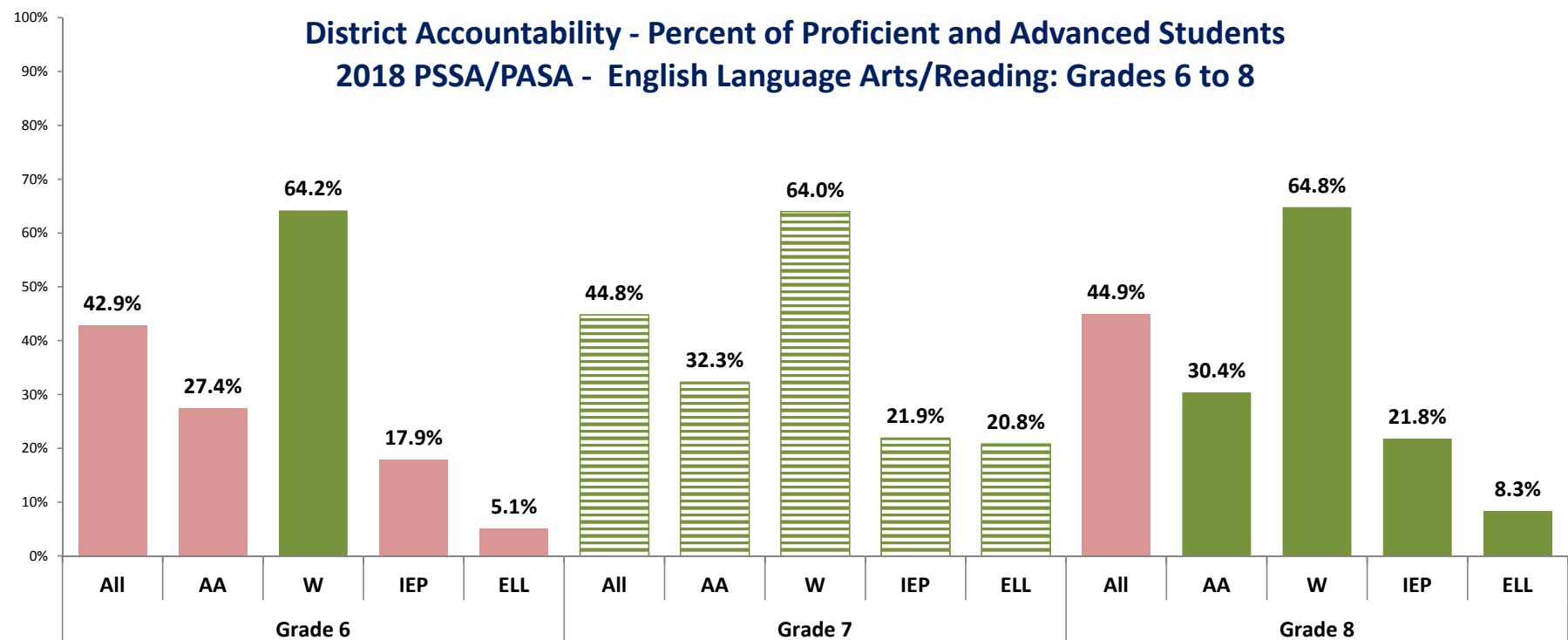


Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

 **Expect great things.**

**Grades 6 to 8 English Language Arts by Race, IEP And ELL Subgroups** : All major subgroups improved in Grade 7 compared to last year. White students showed improvement from last year in all three grade levels.



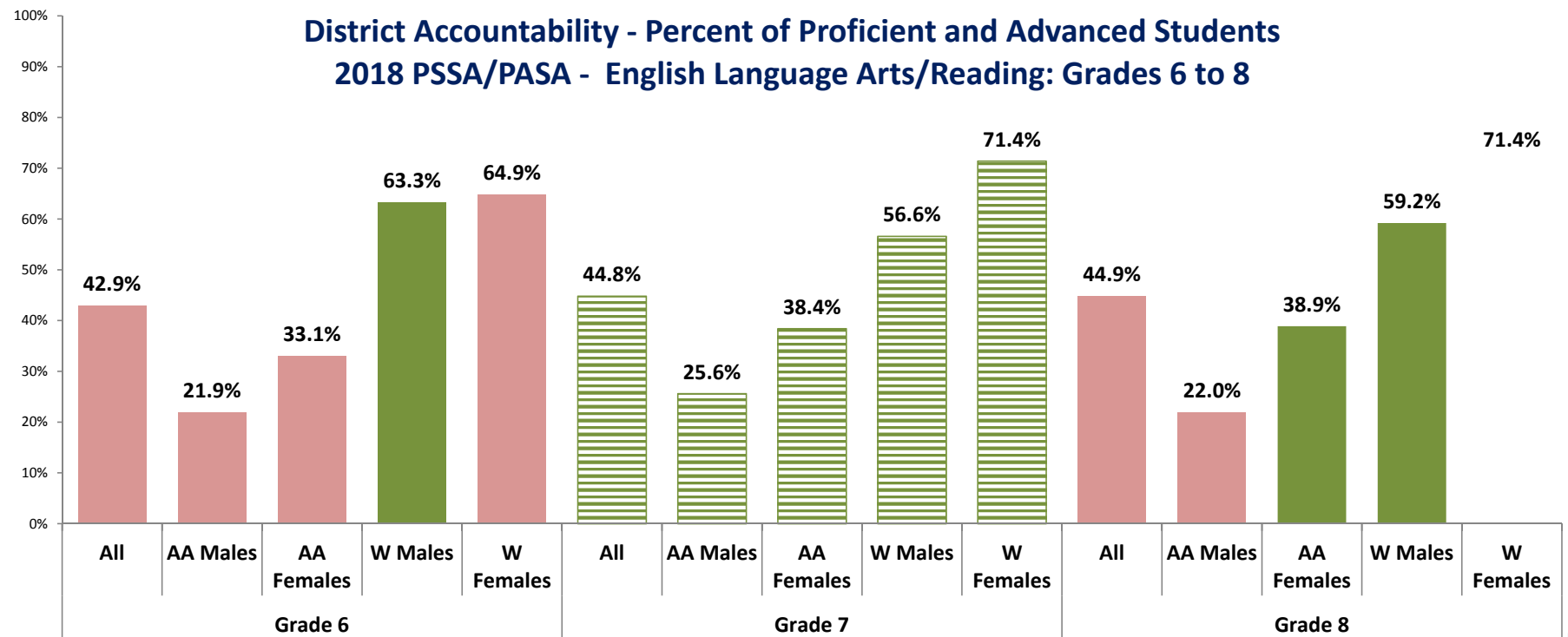
Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

**Expect great things.**



## Grades 6 to 8 English Language Arts by Race and Gender Subgroups: All of the race/gender subgroups showed improvements in Grade 7, and there were mixed results in other grades.



Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

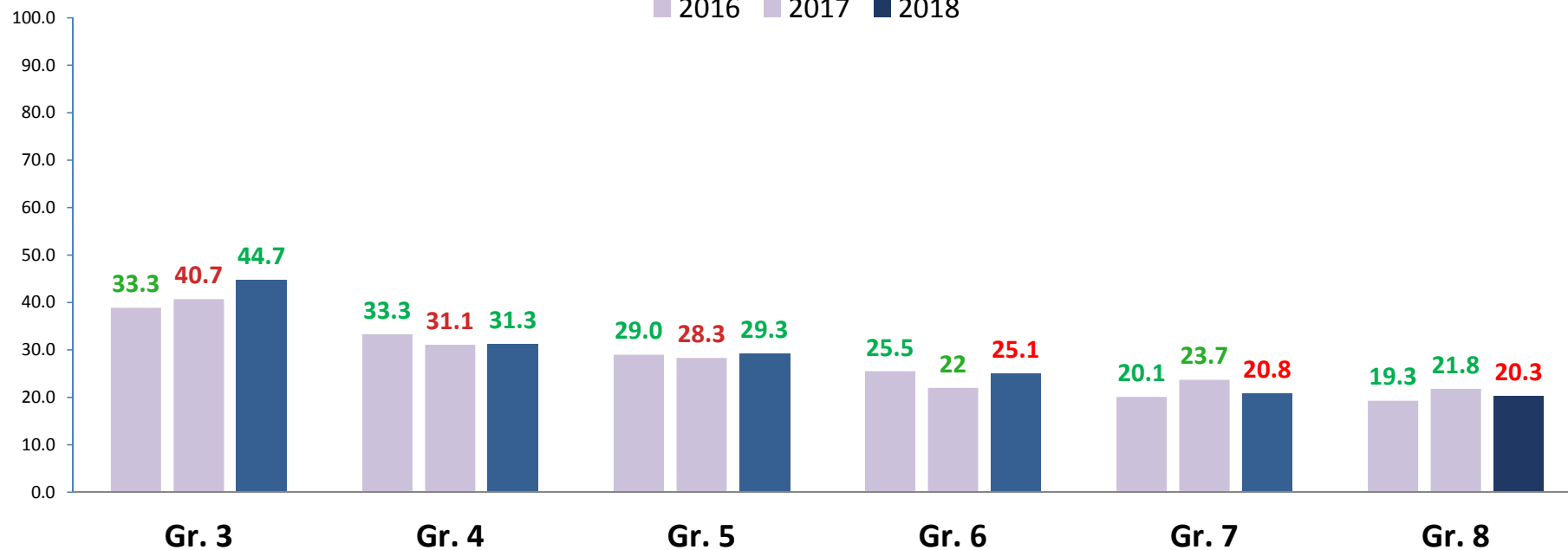
KEY: Green shading represents increases; red shading represents decreases from last year.

 **Expect great things.**

**Mathematics By Grade:** There were small increases in mathematics proficiency in 4 of the 6 tested grade levels, with the largest proficiency increase in Grade 3.

**District Accountability - Percent of Proficient and Advanced Students**  
**PSSA/PASA: Grades 3 to 8 Mathematics**

■ 2016 ■ 2017 ■ 2018



Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

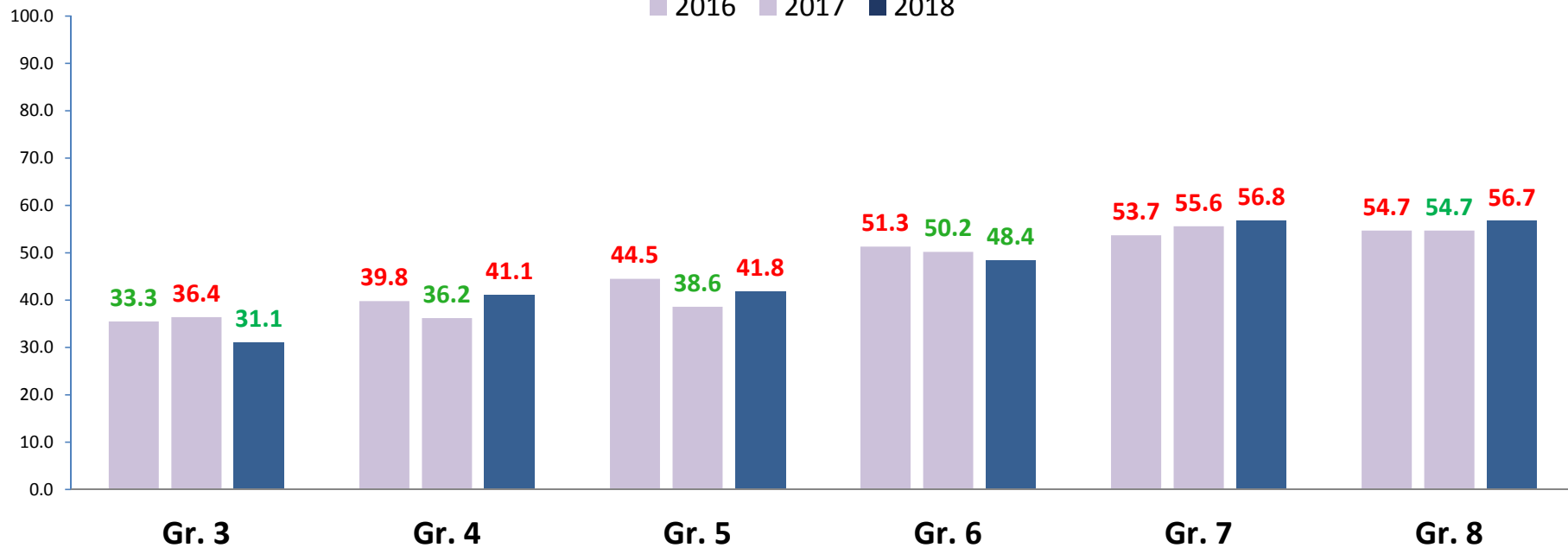
KEY: Green numbers represent increases;  
red numbers represent decreases.

 **Expect great things.**

**Mathematics By Grade:** The percentage of students scoring in the lowest performance category, Below Basic, decreased in two grade levels, but increased slightly in the other 4.

**District Accountability - Percent of Students Scoring Below Basic**  
**PSSA/PASA: Grades 3 to 8 Mathematics**

■ 2016 ■ 2017 ■ 2018



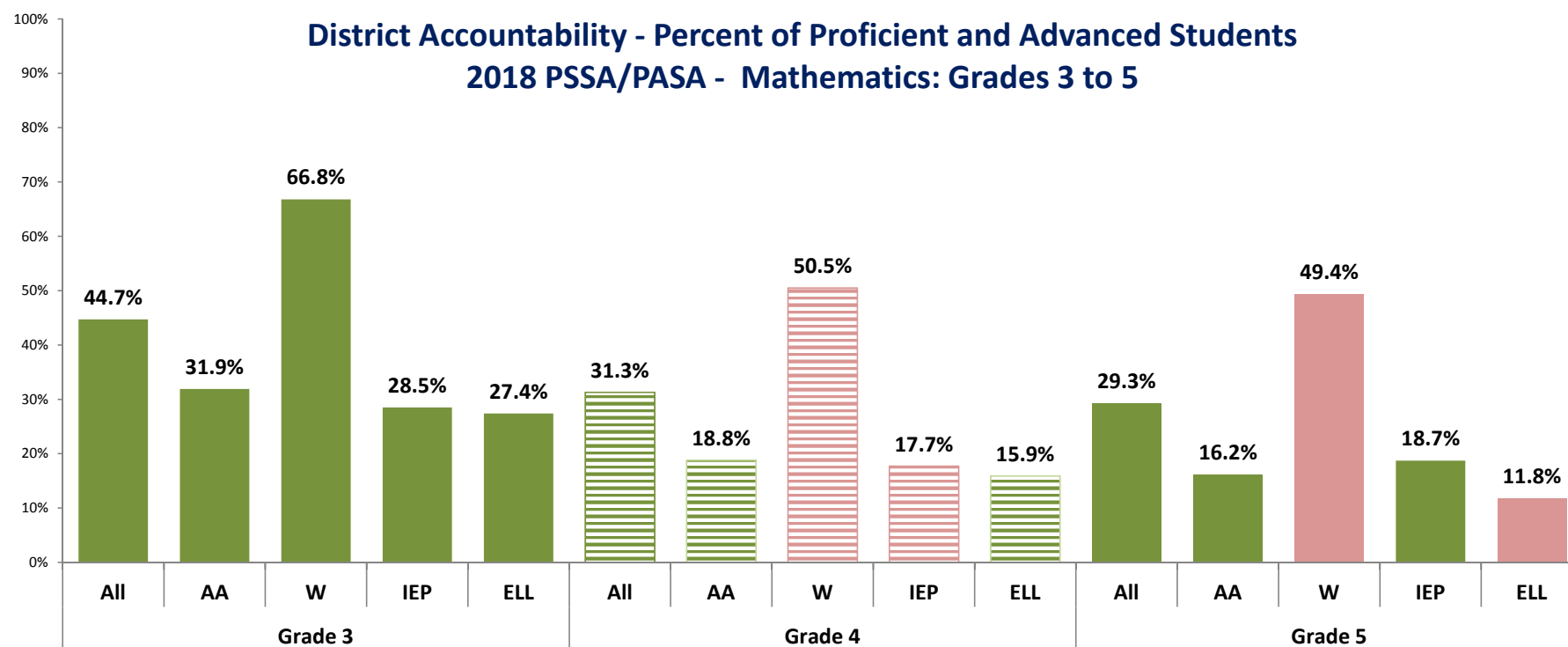
Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green numbers represent increases;  
red numbers represent decreases.

 **Expect great things.**

## Grades 3 to 5 Mathematics by Race, IEP and ELL Subgroups

**Grades 3:** All of the major subgroups showed increases in proficiency in Grade 3, but there were mixed results in the other two elementary grades.

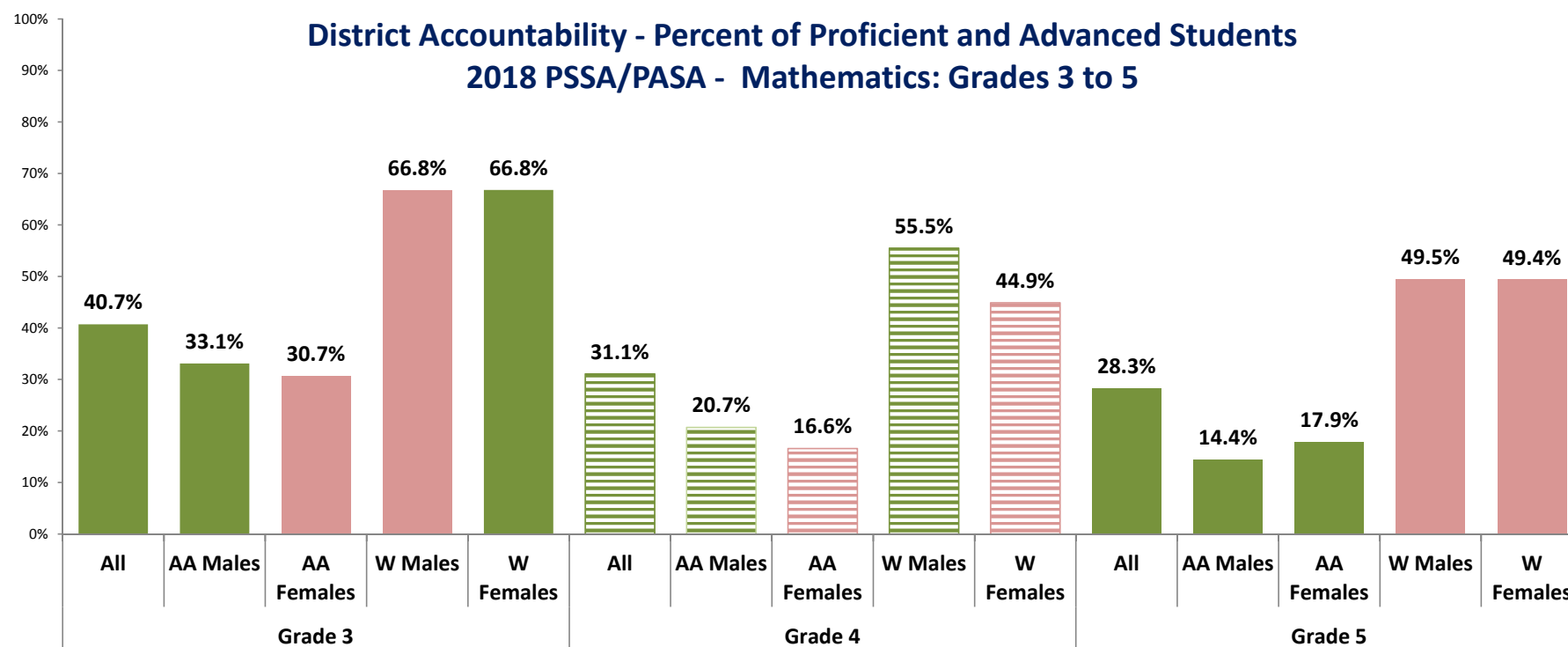


Full Academic Year students, Includes PSSA and PASA  
 Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

**Expect great things.**

## Grades 3 to 5 Mathematics by Race/Gender Subgroups: These results show race/gender subgroups improved from last year in some of the early grades, but not all.

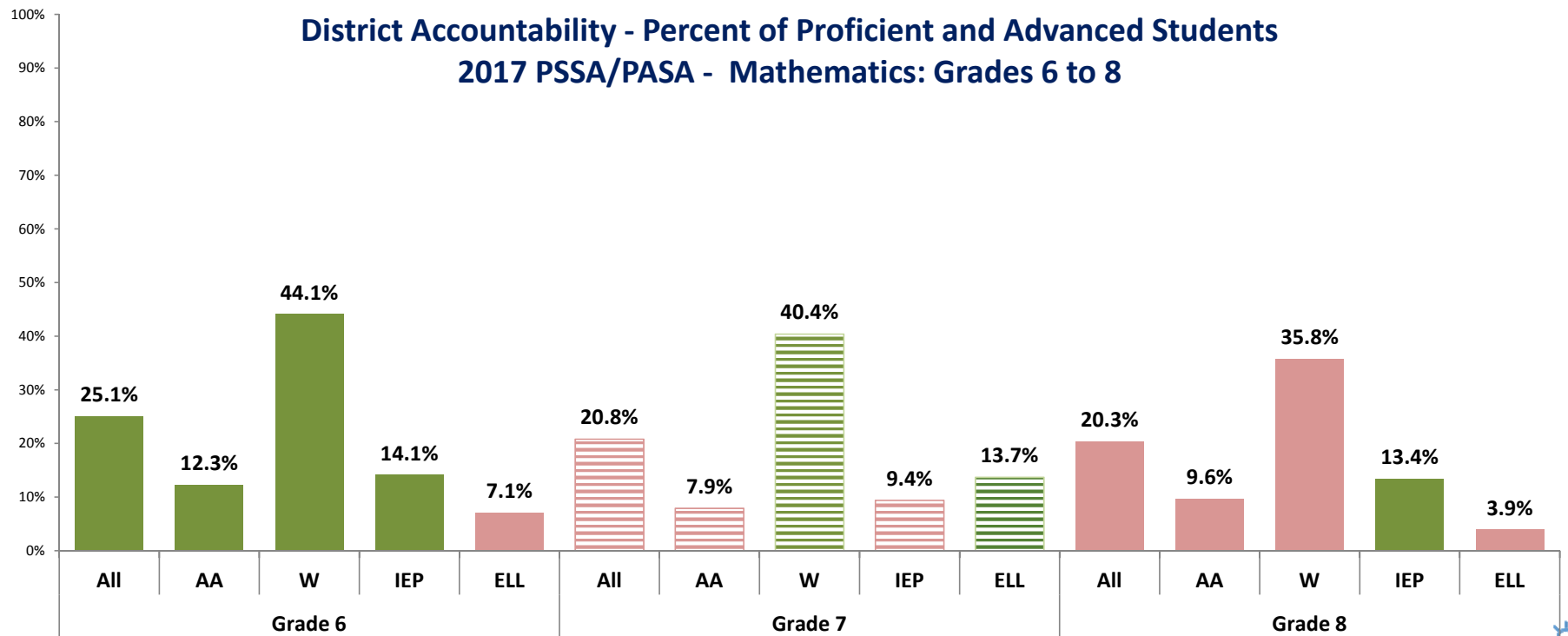


Full Academic Year students, Includes PSSA and PASA  
 Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

 **Expect great things.**

**Grades 6 to 8 Mathematics by Race, IEP and ELL Subgroups:** There were mixed results for subgroup performance in the middle grades. In some grades, subgroup performance increased, but in other grades some subgroups decreased.

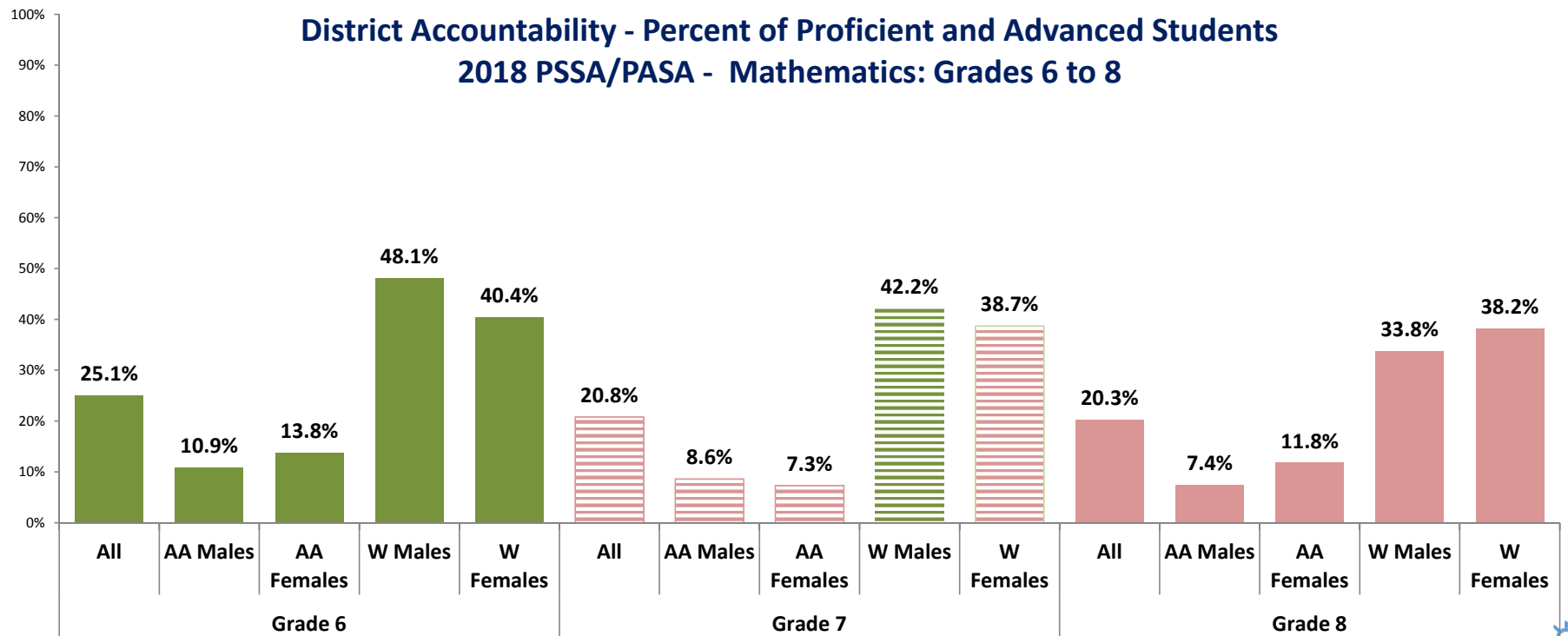


Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

**Expect great things.**

**Grades 6 to 8 Mathematics by Race/Gender Subgroups:** The results by race/gender show that all subgroups improved in Grade 6, had lower results compared to last year in Grade 8, and had mixed results in Grade 7.



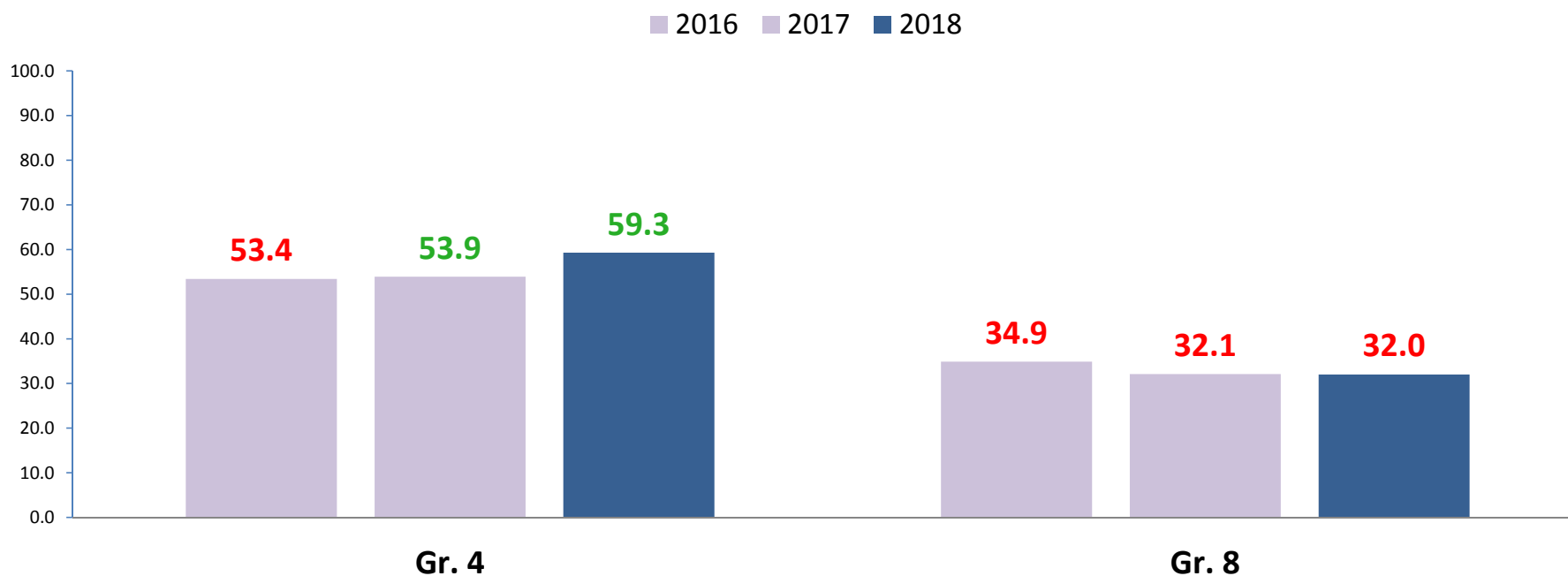
Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

 **Expect great things.**

## Science by Grade: Student proficiency in Science increased in Grade 4, but remained similar in Grade 8.

District Accountability - Percent of Proficient and Advanced Students  
PSSA/PASA: Grades 4 and 8 Science



Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

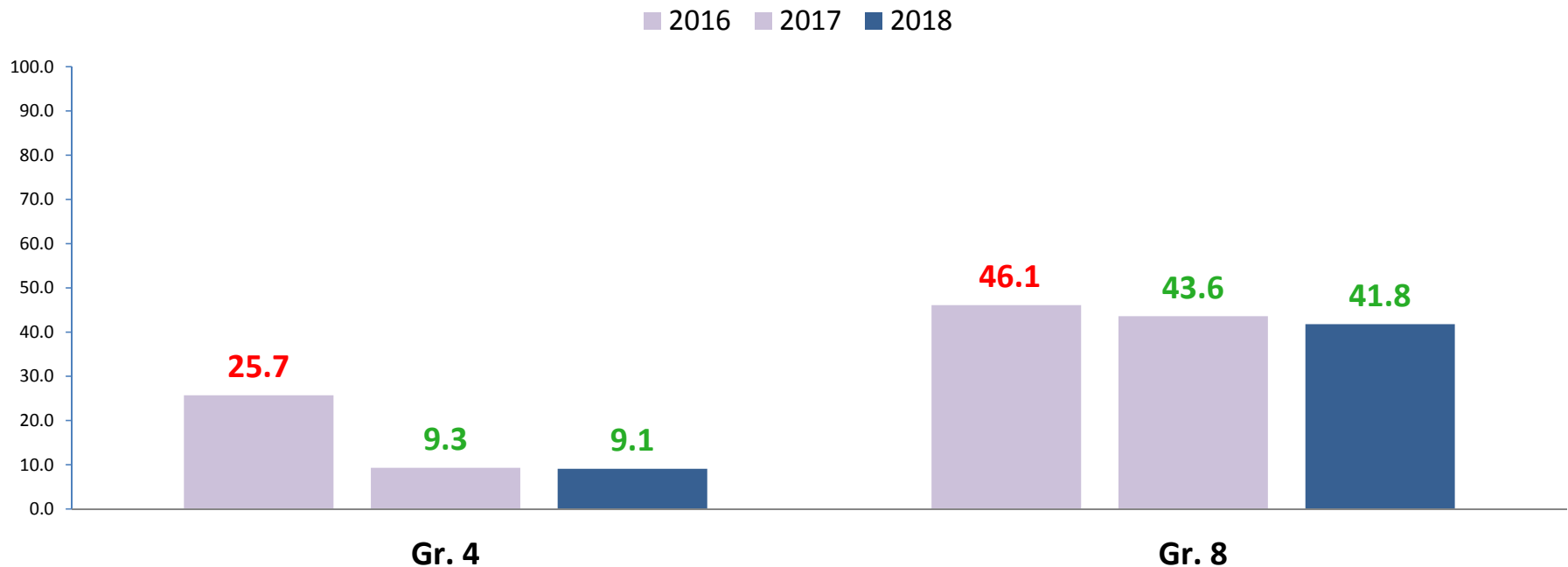
KEY: Green numbers represent increases;  
red numbers represent decreases.

 **Expect great things.**



**Science by Grade:** The percentage of students scoring in the lowest performance category, Below Basic, has decreased in the past 2 years in Grades 4 and 8. This shows that struggling students are moving to higher categories.

**District Accountability - Percent of Students Scoring Below Basic  
PSSA/PASA: Grades 4 and 8 Science**

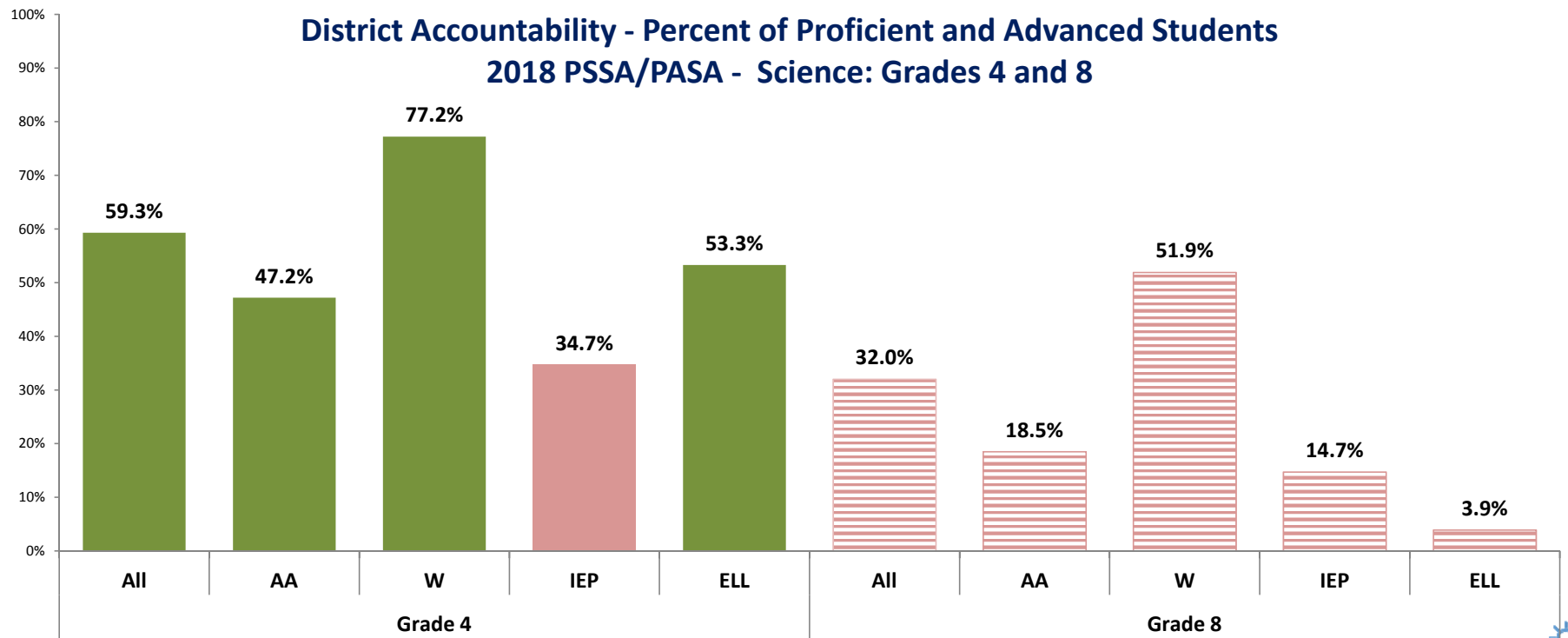


Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

*KEY: Green numbers represent increases;  
red numbers represent decreases.*

 **Expect great things.**

**Grades 4 and 8 Science by Race, IEP and ELL Subgroups:** The proficiency results in Science show increases for most subgroups in Grade 4, but decreases for all groups in Grade 8.

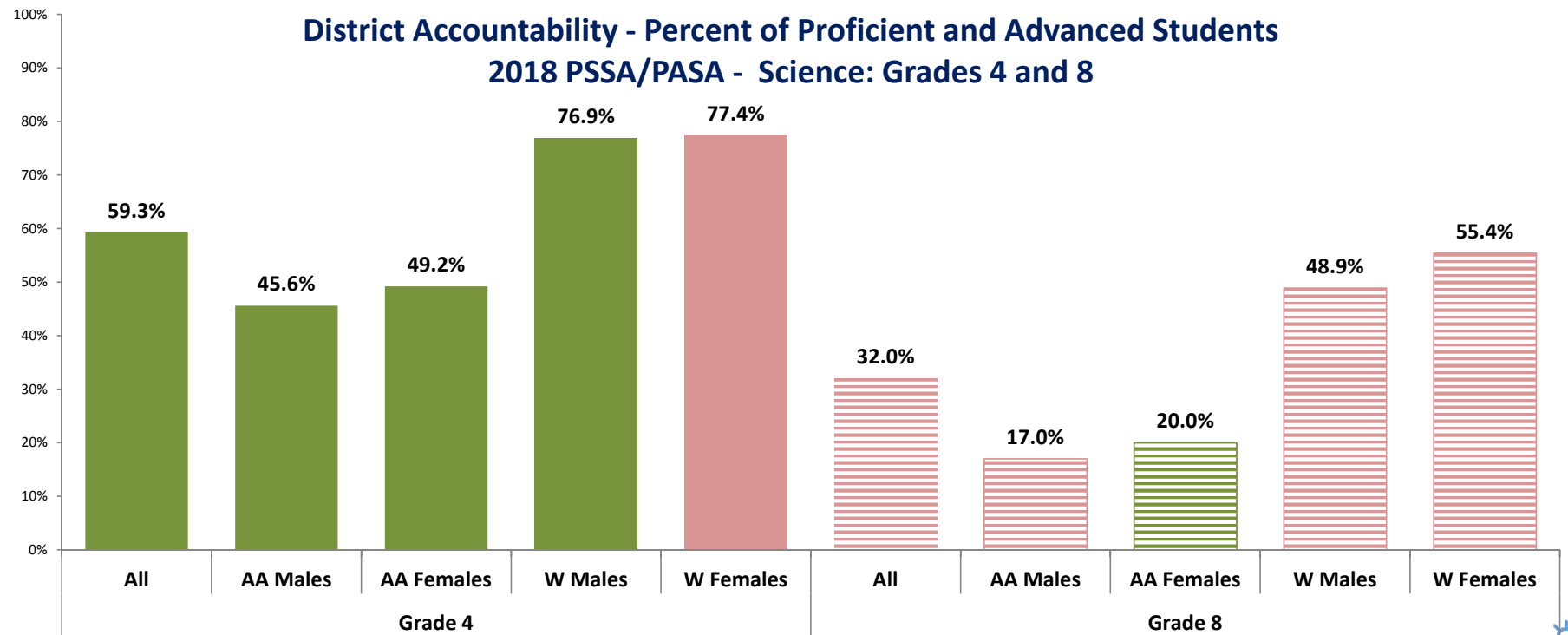


Full Academic Year students, Includes PSSA and PASA  
Data source: PDE Accountability Files

*KEY: Green shading represents increases; red shading represents decreases from last year.*

 **Expect great things.**

## Grade 4 and 8 Science by Race/Gender Subgroups: The results show that most subgroups improved in Grade 4, but declined in Grade 8.



Full Academic Year students, Includes PSSA and PASA  
 Data source: PDE Accountability Files

KEY: Green shading represents increases; red shading represents decreases from last year.

 **Expect great things.**

## Keystone Exams – Accountability Results

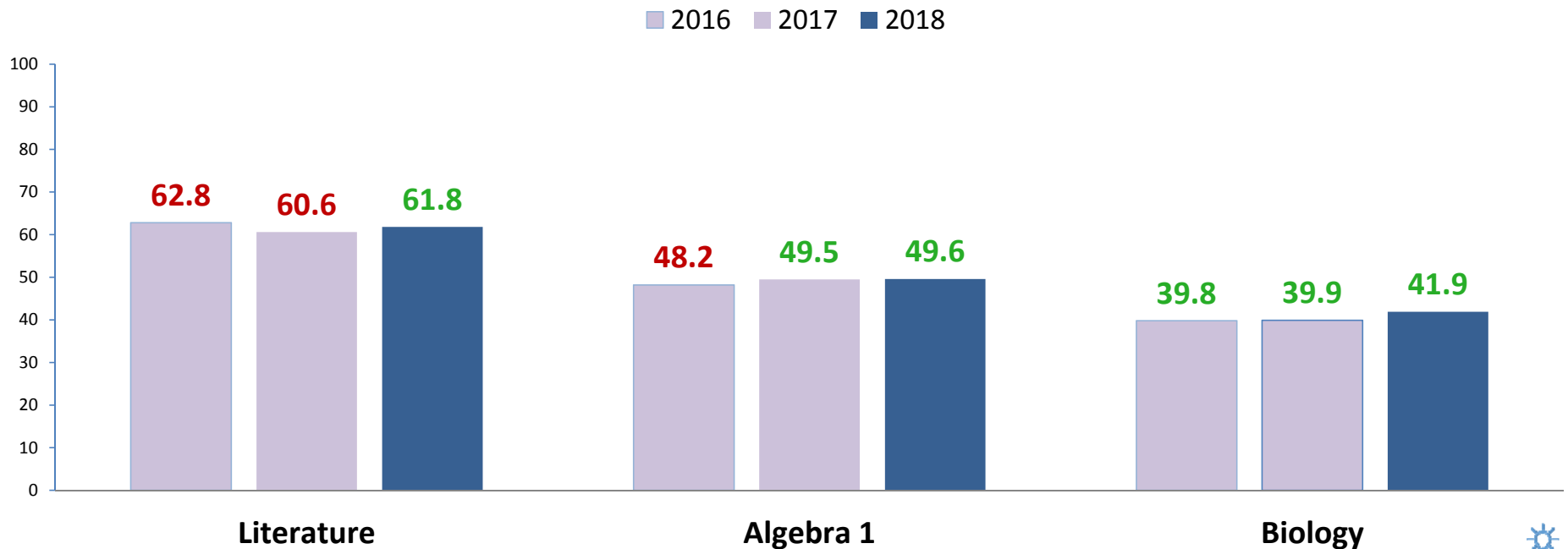
- Keystone Exams are given multiple times a year in Literature, Algebra 1, and Biology.
- Keystone exams are end of course exams that are mainly for high school students, although students who take Algebra in lower grades also take the exam.
- Students take the exam the first time they take the course. If they don't pass, they can re-take it multiple times or demonstrate content proficiency in other ways.
- As a state Accountability measure, scores are reported for students as of Grade 11. Students who pass an exam in an earlier grade will have their scores “banked” or saved until they are in Grade 11.
- Accountability changes from year to year can show changes in the proficiency of the Grade 11 students from year to year, and is based on students who could have taken these courses and exams over multiple earlier years.

---

 **Expect great things.**

**Keystone Accountability results, for Grade 11 banked scores, show that there were increases in 2018 for all three Keystone exams.**

**District Accountability - Percent of Proficient and Advanced Students  
Keystone Exams, as of Grade 11**

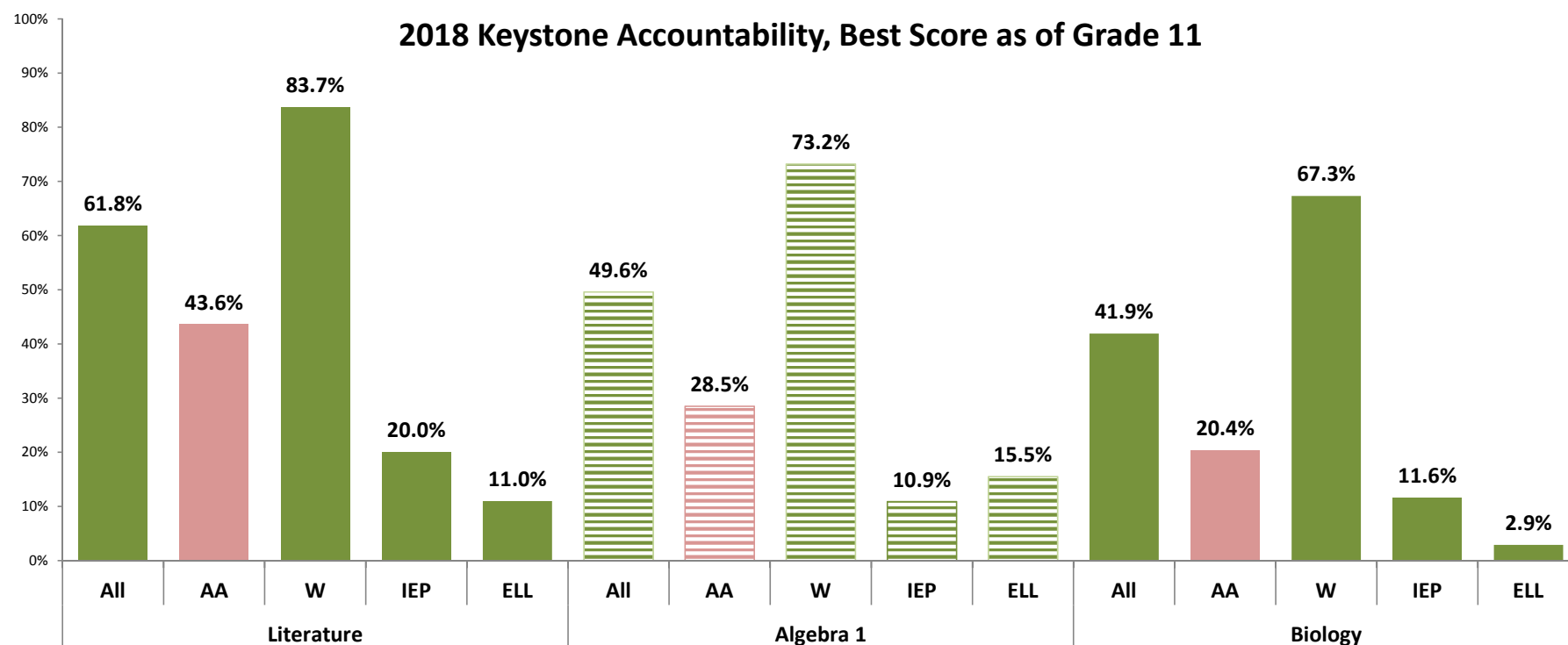


Full Academic Year students, banked scores as of Grade 11  
Data source: PDE Accountability Files

*KEY: Green numbers represent increases;  
red numbers represent decreases.*

**Expect great things.** 

**Keystone Accountability by Race, IEP and ELL Subgroups:** The banked Grade 11 accountability results for White students show improvement from last year on all 3 exams, but show that African-American students had decreases on all 3 exams.

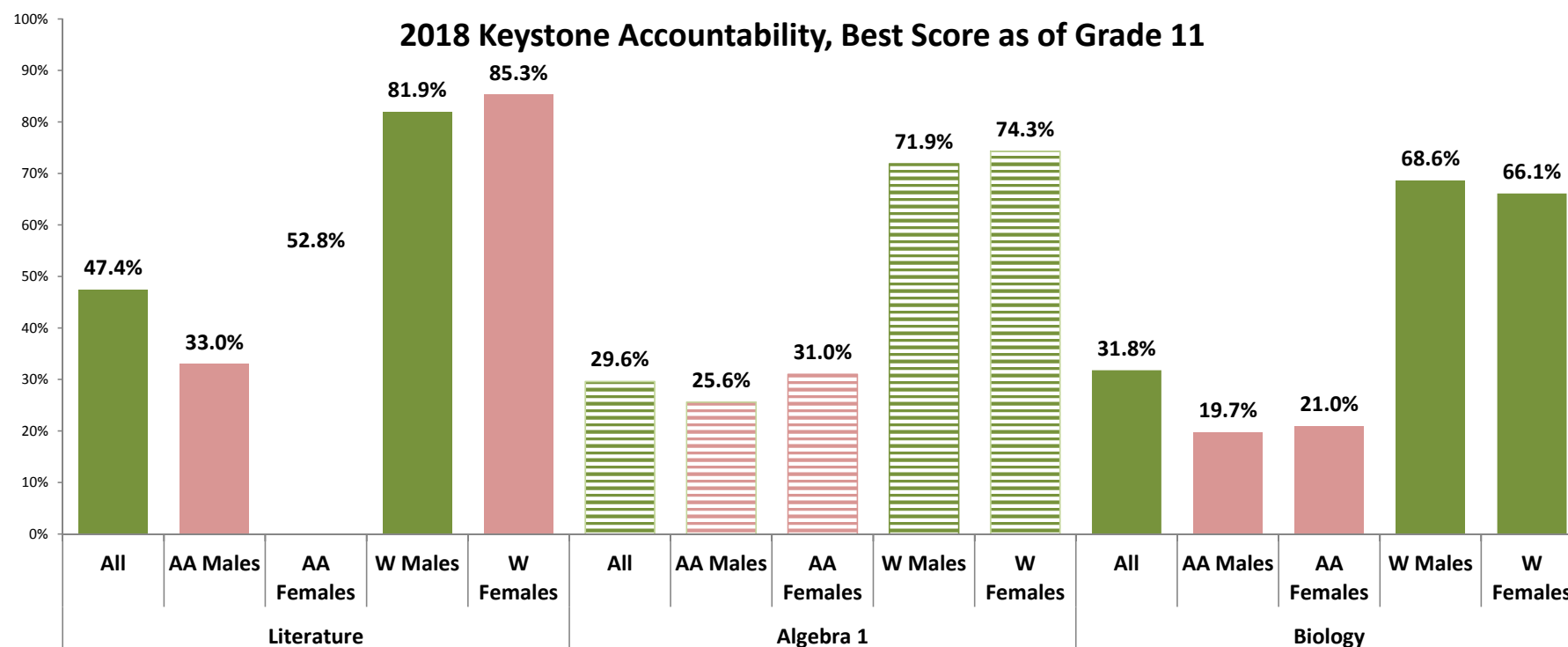


Full Academic Year students, as of Grade 11  
Data source: PDE Accountability Files

KEY: Green shading represents increases;  
red shading represents decreases.

**Expect great things.**

**Keystone Accountability by Race/Gender Subgroups: The banked Grade 11 Accountability results show that White Males showed improvements in the 3 exams, while African-American Males showed decreases on all 3 exams in 2018.**



Full Academic Year students, as of Grade 11  
Data source: PDE Accountability Files

KEY: Green shading represents increases;  
red shading represents decreases.

 **Expect great things.**

## Keystone – Current Year Testing (Administration Results)

- Keystone Exams are given multiple times a year in Literature, Algebra 1, and Biology.
- Keystone exams are end of course exams that are mainly for high school students, although students who take Algebra in lower grades also take the exam.
- Each year, student performance on these end of course exams are reported as Spring Administration results and reflect the scores from the Current School Year.
- Administration changes from year to year show changes in the proficiency of the students who took the exam that year, no matter what grade level they were in.
- Since Administration results are always connected to the Current Year the test was given, they can be used to review progress in that content area from year to year.

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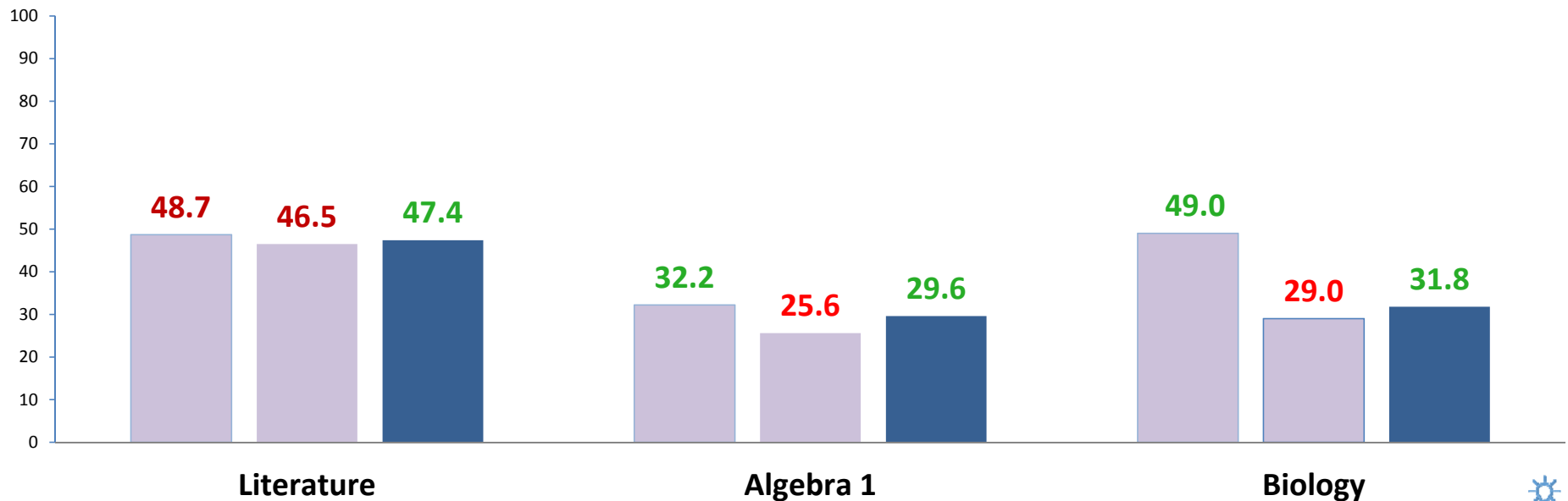
 **Expect great things.**



**Keystone Administration Results**, for end of course exams given that year that are taken by first-time test takers, show improvements in all three content areas.

**District Administration - Percent of Proficient and Advanced Students  
Keystone Exams, given each Spring**

2016 2017 2018

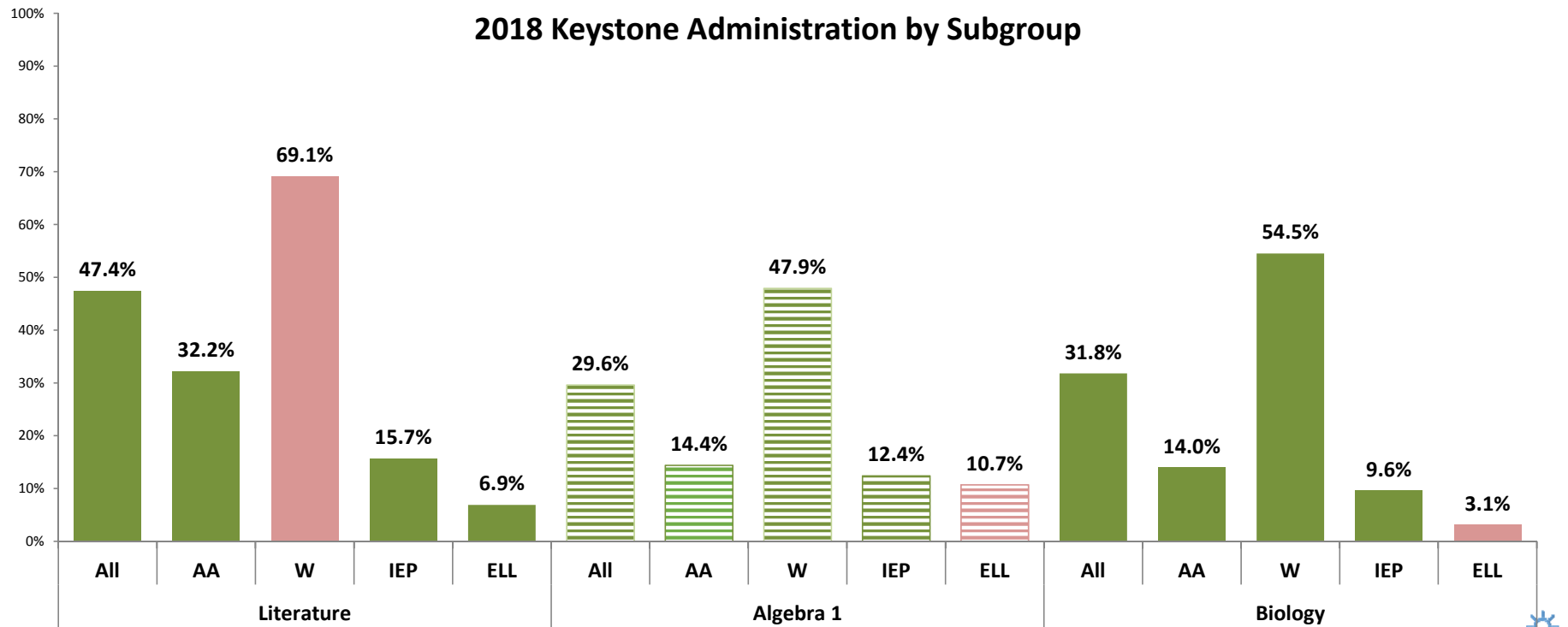


First-time test takers tested at the end of course that year  
Data source: PDE Administration Files

*KEY: Green numbers represent increases;  
red numbers represent decreases.*

**Expect great things.** 

**Keystone Administration by Race, IEP and ELL subgroups for first time test-takers:**  
**These subgroup results show that most subgroups showed improvements in 2018.**

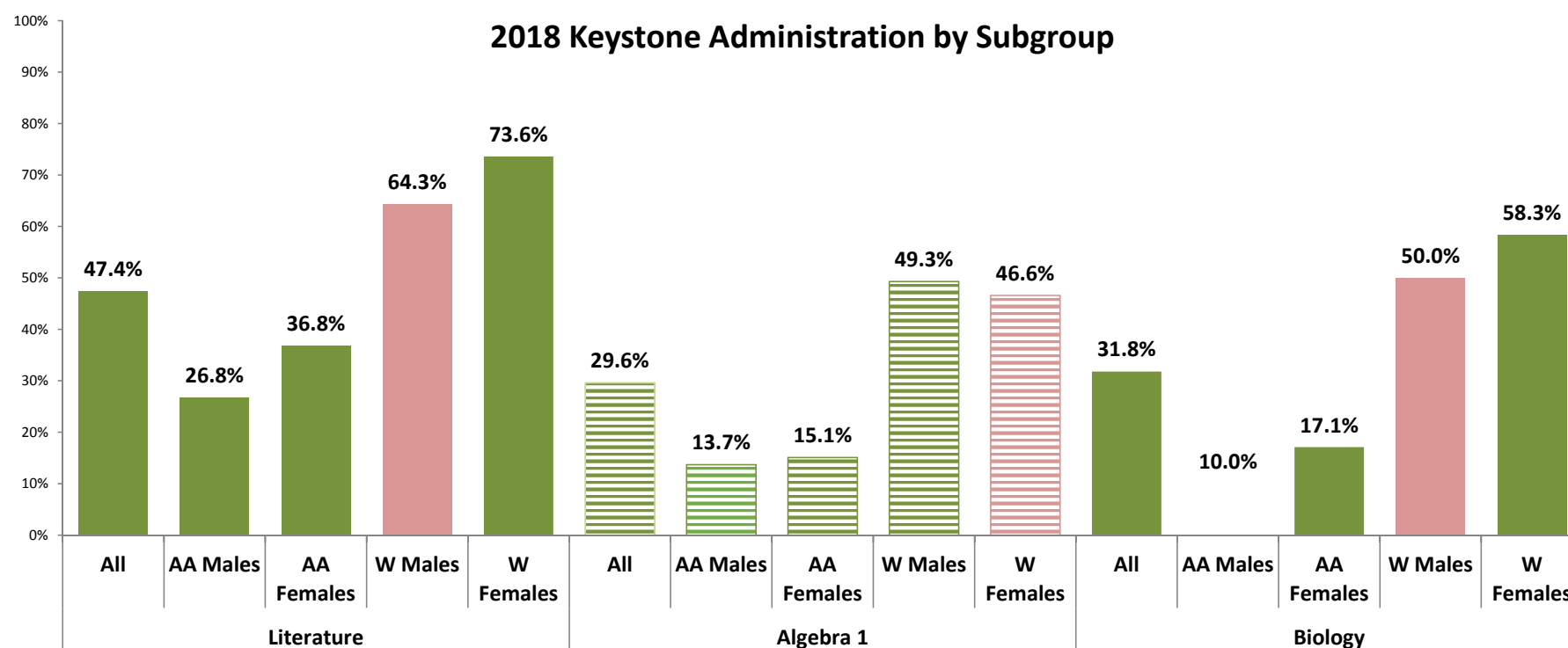


First-time test takers tested at the end of course that year  
 Data source: PDE Administration Files

*KEY: Green shading represents increases;  
 red shading represents decreases.*

**Expect great things.**

**Keystone Administration by Race/Gender subgroups for first time test takers shows mixed results for most subgroups. However, African-American females showed improvement in all 3 subjects.**



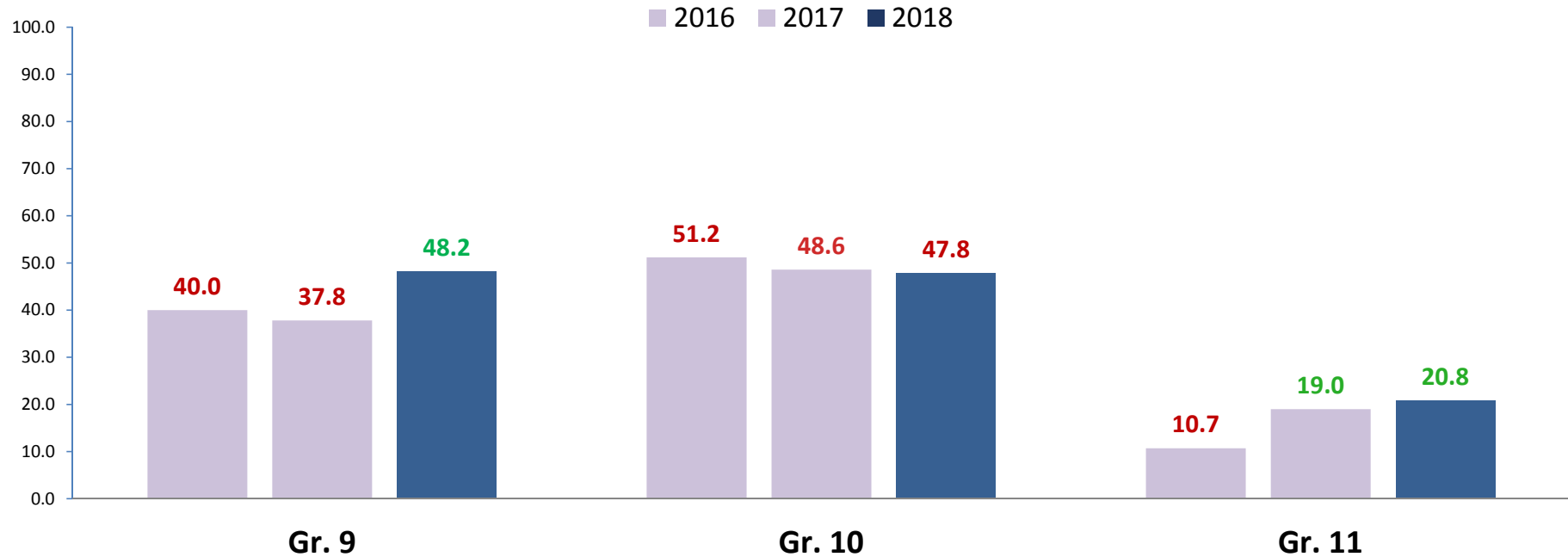
First-time test takers tested at the end of course that year  
Data source: PDE Administration Files

KEY: Green shading represents increases;  
red shading represents decreases.

**Expect great things.**

## Grade Level Keystone Literature Administration Results, for first time test takers: Grade level results in Literature show the largest increase in proficiency for Grade 9 students.

**Literature Administration Results for First Time Test Takers**  
**Percent of Proficient and Advanced Students**



First-time test takers tested at the end of course that year  
Data source: PDE Administration Files

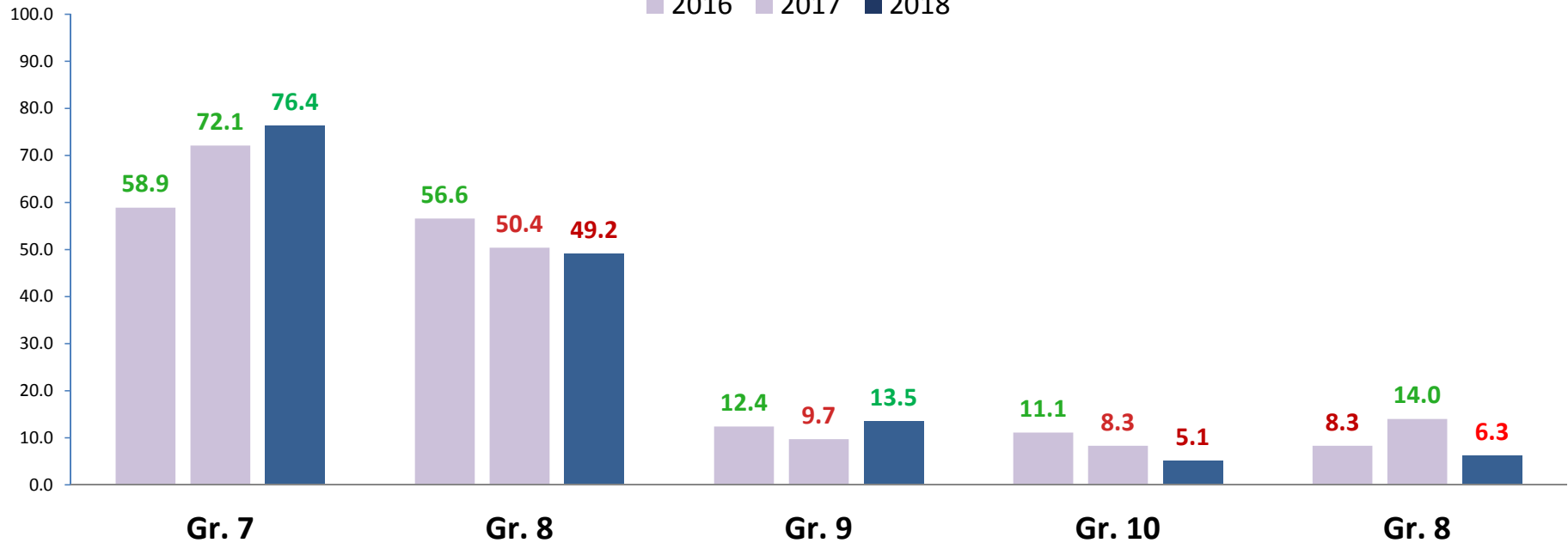
*KEY: Green numbers represent increases;  
red numbers represent decreases.*

 **Expect great things.**

## Grade Level Keystone Algebra 1 Administration Results, for first time test takers: Students who take an Algebra exam for the first time in middle school score higher than students in upper grades.

**Algebra 1 Administration Results for First Time Test Takers**  
**Percent of Proficient and Advanced Students**

■ 2016 ■ 2017 ■ 2018



First-time test takers tested at the end of course that year  
Data source: PDE Administration Files

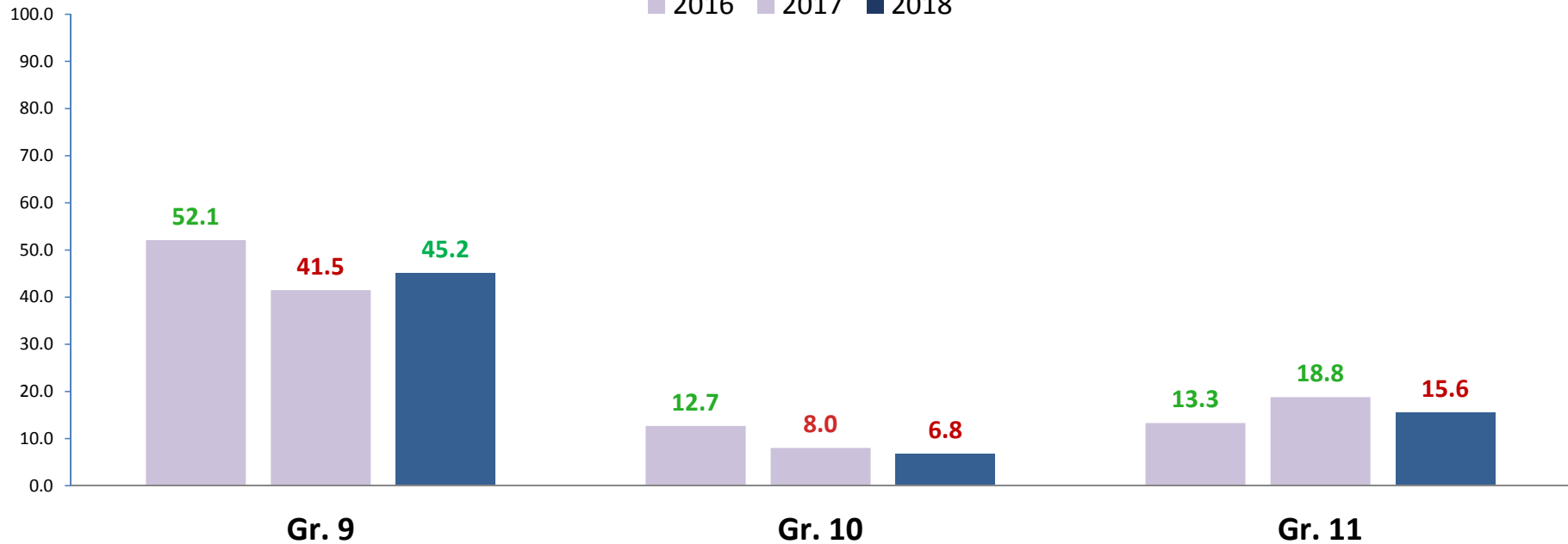
*KEY: Green numbers represent increases;  
red numbers represent decreases.*

 **Expect great things.**

**Grade Level Keystone Biology Administration Results, for first time test takers: Most students take the Biology exam in Grade 9, and this grade is where the results are the highest.**

**Biology Administration Results for First Time Test Takers**  
**Percent of Proficient and Advanced Students**

■ 2016 ■ 2017 ■ 2018



First-time test takers tested at the end of course that year  
Data source: PDE Administration Files

*KEY: Green numbers represent increases;  
red numbers represent decreases.*

 **Expect great things.**

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*Where Providing Community Support is the  
Key to Improving Student Outcomes*

Expect great things. 



# PPS Community Schools

- Partnerships between District schools and community resources to offer programs which focus on *Academics, Enrichment, Health and Social Supports, Youth and Community Development, and Family Engagement* based on each school's community needs.
- Community Schools promote *Student Achievement, Positive Conditions for Learning and the Well-being of Families and Communities*.

# Community Schools Mission

Using District schools as hubs, partners agencies and community resources work to achieve the following outcomes:

- Children are ready to enter school
- Students attend school consistently
- Students are actively involved in learning and their community
- Families are increasingly involved with their children's education
- Schools are engaged with families and communities
- Students succeed academically (Pittsburgh Promise Ready)
- Students are healthy (physically, socially, and emotionally)
- Students live and learn in a safe, supportive, and stable environment,
- Communities are desirable places to live.

# Community Schools Highlight's

- Community Schools Standard Operating Procedures
  - Partner Agency Onboarding Process
  - Site Team Development
  - Partner Agency Coordination Procedures
- Community Schools Fact Sheets / Partner Agency Directory
- Community Schools Branding (Banners, posters, swag, etc..)
- Community Schools Needs Assessment Results
- AIR (American Institute of Research) Evaluation



 Expect great things.

# Community Schools Needs Assessment SY 2017-18

In May of 2017, Pittsburgh Public Schools designated 5 schools as Community Schools beginning with the 2017-18 school year.

- ❖ Arsenal 6-8, in Lawrenceville
- ❖ Faison K-5, in Homewood
- ❖ Langley K-8, in West End
- ❖ Lincoln PreK-5, in Larimer
- ❖ Westinghouse 6-12, in Homewood

During their first year of implementation, from October 2017 through March 2018, the District collected information through an online and paper Needs Assessment survey.

Over 1,400 students, parents, teachers, administrators and community members completed the Needs Assessment.

|                                | Arsenal<br>6-8 | Faison<br>K-5 | Langley<br>K-8 | Lincoln<br>K-5 | Westing-<br>house 6-12 | School<br>Not listed | TOTAL<br>Across Schools |
|--------------------------------|----------------|---------------|----------------|----------------|------------------------|----------------------|-------------------------|
| Students                       | 48             | 87            | 263            | 94             | 281                    |                      | <b>773</b>              |
| Parents                        | 57             | 89            | 75             | 46             | 105                    | 1                    | <b>373</b>              |
| Teachers                       | 27             | 27            | 47             | 13             | 47                     | 1                    | <b>162</b>              |
| School Administrators          |                |               |                |                |                        | 4                    | <b>4</b>                |
| Community Members              | 13             | 2             | 5              | 4              | 9                      | 56                   | <b>89</b>               |
| Other                          |                |               | 3              |                |                        | 3                    | <b>6</b>                |
| <b>TOTAL ACROSS<br/>GROUPS</b> | <b>145</b>     | <b>205</b>    | <b>393</b>     | <b>157</b>     | <b>442</b>             | <b>65</b>            | <b>1,407</b>            |

# What Did Students Say?

Students were asked to choose different activities from several lists. The top two choices in each area are provided, along with the percent of students.

| <b>K-5 students</b>  | <b>Learning Activities</b> | <b>Afterschool Activities</b> | <b>Sports</b>                       | <b>Social Activities</b>           | <b>College/Job Activities</b> |
|----------------------|----------------------------|-------------------------------|-------------------------------------|------------------------------------|-------------------------------|
| #1 Choice            | Gaming/Coding (45%)        | Arts and Crafts (50%)         | Swimming (54%)                      | Movie Night (61%)                  | --                            |
| #2 Choice            | Computer Club (39%)        | Cooking/Nutrition (46%)       | Gymnastics (41%)                    | Field Trips (59%)                  |                               |
| <b>6-12 students</b> | <b>Learning Activities</b> | <b>Afterschool Activities</b> | <b>Sports</b>                       | <b>Social Activities</b>           | <b>College/Job Activities</b> |
| #1 Choice            | Gaming/Coding (25%)        | Cooking/Nutrition (41%)       | Basketball (34%)                    | Field Trips/Movie Night (tie, 60%) | Job Applications (34%)        |
| #2 Choice            | Computer Club (24%)        | Open Gym (40%)                | Flag Football/Gymnastics (tie, 27%) | Skating/Bowling (tie, 36%)         | Choosing a College (32%)      |



**Expect great things.**

# What did the 6-12 students say?

*Are you in need of the following? (The percent saying Yes is provided)*

**Food (22%)**

**Clothing/Uniform (7%)**

**Health Care (3%)**

**Vision/Glasses (15%)**

**Dental (12%)**



\*This information is taken from both the Overall Community Schools Report from Hanover and the District Overall Report. Individual school reports provide a separate open-ended analysis for these questions.

 **Expect great things.**

# What did Parents/Community Members Say?

A significant amount of parents and community members do not know a great deal about the services provided within the school; when they are aware they do not know how to access them.

*How much do you know about the services provided to students while in school?*

*A great deal (9%)*

*A lot (17%)*

*A moderate amount (27%)*

*A little (27%)*

*None at all (13%)*

*How well do you know how to access services for students?*

*A great deal (8%)*

*A lot (15%)*

*A moderate amount (23%)*

*A little (30%)*

*None at all (17%)*

Expect great things. 



# What did Parents and Community members Say?

***What five services would you most like to see for our students (choices provided)***

The top 5 selected activities from 468 Parent and Community members across all schools were: *80% of the responses were from parents*

| Top 5 Choices                          | Count and Percent |
|----------------------------------------|-------------------|
| Academic Tutoring                      | 309 (66%)         |
| Summer Programs                        | 245 (52%)         |
| After School Activities                | 224 (48%)         |
| Arts/Music                             | 210 (45%)         |
| Social Activities (Field Trips, Tours) | 187 (40%)         |

# What did Parents and Community Members Say?

*What five services do you believe are most needed for parent/community members (choices provided)*

**Parent and community members have needs beyond education**

| Top 5 Choices                            | Count and Percent |
|------------------------------------------|-------------------|
| Transportation / Jobs/Job Training (tie) | 245 (52%)         |
| Education / Childcare (tie)              | 235 (50%)         |
| Housing                                  | 203 (43%)         |
| Financial Literacy                       | 193 (41%)         |
| How to Help My Children                  | 168 (36%)         |

*80% of the responses were from parents*

# AIR | American Institute of Research

The American Institutes for Research (AIR) is working with Pittsburgh Public Schools (PPS) to conduct a formative evaluation of Community Schools within five designed district schools. There are four components of the evaluation:

- An evaluation of Community Schools evaluation implementation
- The development of a continuous quality improvement process
- The refinement of the Community Schools Needs Assessment
- An evaluation of family and student outcomes

# Community Schools Next Steps

- Provide Community School sites with follow-up questions base on the Needs Assessment results:
  - Do current services and/or partner agencies align with Need Assessment results?
  - What services and/or agencies will be pursued based on the results of the Needs Assessments?
  - What are the highest need areas based on the Needs Assessment results?
- Continued implementation of Standard Operating Procedures
- Development of Community Schools Building Usage Plans

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